

A scenic photograph of a park or wetland area at sunset. The foreground is dominated by tall, green reeds and grasses. A small stream flows through the center, reflecting the sky. The background shows a line of trees and a building under a dramatic sky with orange and blue hues.

Annual  
Report  
**2016-2017**





Mayor Carol Adams



Deputy Mayor Peter Feasey



Councillor Ruth Alexander



Councillor Wendy Cooper



Councillor Sandra Lee



Councillor Sheila Mills



Councillor Bob Thompson



Councillor Dennis Wood

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“With our commitment to improving and rejuvenating our City, it’s easy to see why so many people are keen to call Kwinana home.”

# Mayor’s Report

**It is my honour to introduce the City of Kwinana’s 2016/17 Annual Report and to reflect on the events and achievements of the last 12 months.**

The Kwinana Council and City Officers have facilitated some remarkable milestones over the past year, including construction of the impressive Kwinana Adventure Park and Edge Skatepark, upgrades to various other parks and recreational facilities around the City as well as a revitalisation of some of the City’s most historic suburbs.

Kwinana’s population continues to skyrocket as well. According to data from the Australian Bureau of Statistics’ 2016 Census, Kwinana is the second fastest growing local government area in Western Australia, with the population predicted to double in the next 20 years. With our commitment to improving and rejuvenating our City, it’s easy to see why so many people are keen to call Kwinana home.

I would like to extend my gratitude to those who have worked closely with the City of Kwinana in the last financial year. Thank you to the countless local community groups and organisations, businesses and politicians, to my fellow Councillors, to our Chief Executive Officer and her hardworking Executive team, and to all the staff at the City for working alongside me and continuing to demonstrate sound leadership.

I’m honoured to work closely with such a dedicated group of people who are truly committed to the betterment of our City.

**Carol Adams**  
**Mayor of Kwinana**





# CEO's Report

**The 2016/17 financial year was one of the busiest in recent memory, with new infrastructure such as the award winning Kwinana Adventure Park cementing Kwinana's place as one of WA's most vibrant and forward-thinking metropolitan communities, and a great place to live, visit and do business.**

One of the most significant events of 2016/17 was the first major review of the Strategic Community Plan, originally adopted in 2013. Following robust consultation which saw more than 1,300 responses, the City reaffirmed its commitment to four key aspirations: Rich in Spirit; Alive with Opportunities; Surrounded by Nature; It's All Here.

It is an enormous responsibility to deliver the social, environmental and economic desires of an entire City, particularly one as complex as Kwinana. We work hard every day to meet this commitment and I have unwavering confidence the team at City of Kwinana — highly skilled, with a deep understanding and passion for the Kwinana community — have never been better equipped to turn these opportunities into realities.

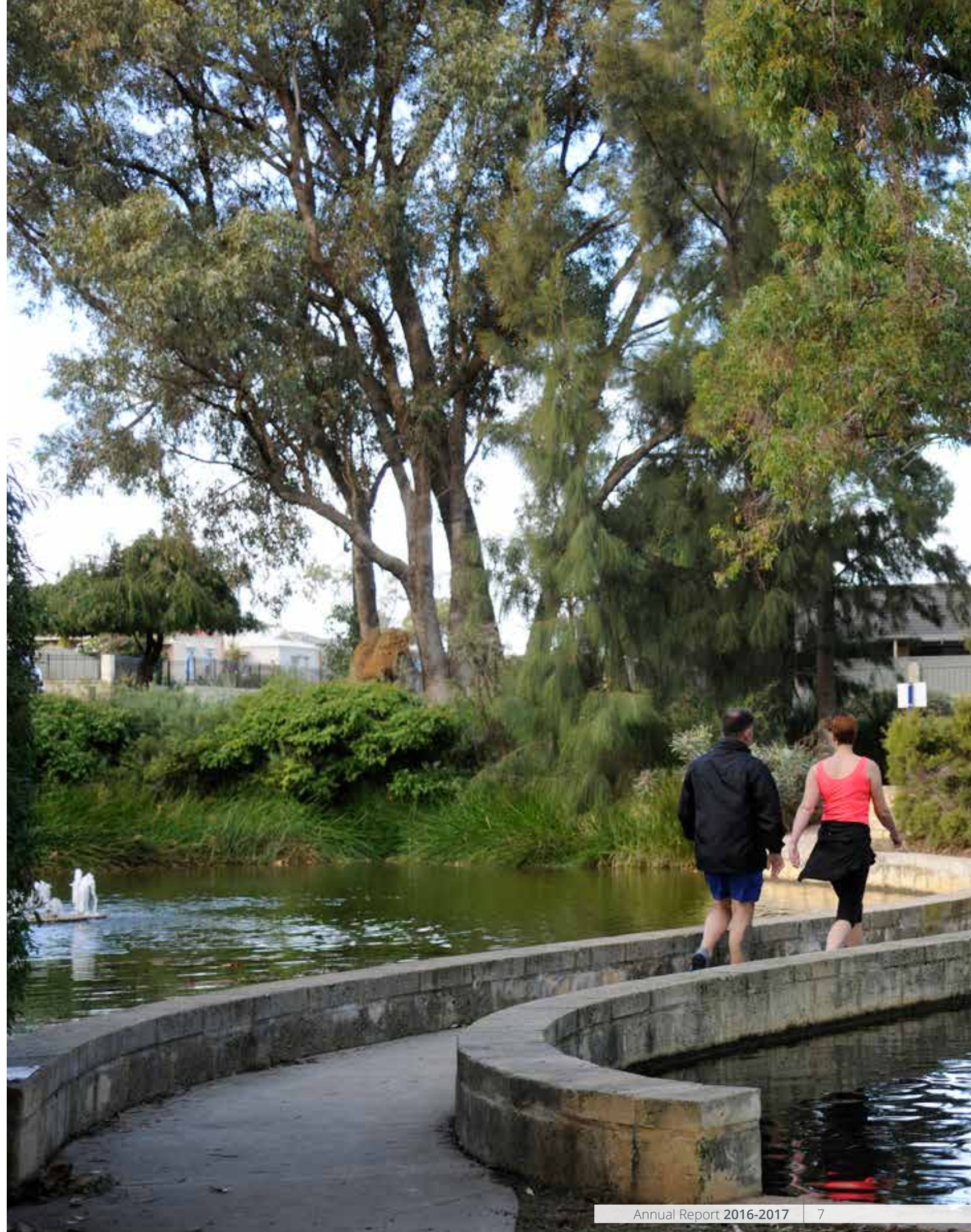
In many ways, 2016/17 was a year of reflection and rejuvenation. While the Strategic Community Plan confirmed we were still heading in the right direction, we took additional steps to fine tune our trajectory. This included major reviews of service delivery models for areas such as events, safety and security and community engagement. We continue to implement sensible changes to how we do business.

Each year, a Council is faced with a myriad of tough decisions and numerous moments of compromise. We simply can't do everything we'd like to. These facts are not isolated to Kwinana, they are felt by every government agency in all parts of Australia. However the City of Kwinana's ability, over the last 12 months but also the last decade, to continue delivering some of the most ground-breaking work in the local government sector, is something I am incredibly proud of.

Kwinana's transformation into one of Western Australia's premium family destinations is something we should all celebrate, and I would like to thank Councillors, City of Kwinana staff, our community and business partners — past and present — for making this possible.

**Joanne Abbiss**

**Chief Executive Officer**





# Our Vision

## **The Local Government Act (1995) requires all local governments in Western Australia to adopt a Strategic Community Plan and Corporate Business Plan.**

The Strategic Community Plan sets out the long term vision and aspirations of the Kwinana community over the next 10 years. It is a strategic roadmap of where the community want to go and how we are going to get there. To reflect the community's changing aspirations, a minor review of the Strategic Community Plan is undertaken every two years and a major review every four years.

The City completed its first major review of the Strategic Community Plan in 2016/17 after an extensive program of community engagement. The responses gained from the community indicated the original vision is still relevant to the Kwinana community and required no change. The Strategic Community Plan 2017-2027 provides strategic direction aimed at achieving the community's vision. This is reflected in the following vision statement which captures the essence of what it will be like to live in Kwinana in 2030.

*Rich in spirit, alive with opportunities,  
surrounded by nature - it's all here*

## *Rich in spirit*

Kwinana 2030 will be a place where the strong community spirit that has historically existed continues to thrive and develop. The City will be alive with an assortment of community events that encourage civic participation and celebrate our multiculturalism.

What we aspire to create:

- a unique identity;
- a City alive with activity;
- a safe and welcoming place;
- services for an active community;
- strong community leaders;
- a community who help each other;
- a vibrant arts culture;
- a sense of place and heritage; and
- accessibility for everyone.

## *Alive with opportunities*

In the coming years, the City of Kwinana will be a place alive with opportunities. The continued prosperity of the local industrial, retail and business community will provide a wide range of employment options for residents.

What we aspire to create:

- varied job opportunities;
- quality education for all ages;
- a bustling retail scene;
- a powerhouse industrial area;
- a thriving local economy; and
- an innovative approval system.

## *Surrounded by nature*

In 2030, the City of Kwinana will still be physically surrounded by nature. A practical, affordable and sustainable balance has been achieved between protection and development. The rich biodiversity of the area has been conserved through the identification and preservation of significant natural areas as well as with the active participation of residents in a range of environmental activities.

What we aspire to create:

- a beautiful natural environment;
- an energy-efficient City;
- a water-wise City; and
- a City adapted to climate change.

## *It's all here*

Kwinana 2030 will see an increasing number of new community and recreation facilities, as well as significant refurbishment of current amenities. These community spaces will be well-planned to meet community needs and constructed to match population growth. They will enable the provision of more services and activities for youth and seniors and have sustainable maintenance and running costs.

What we aspire to create:

- great public places;
- well-kept green spaces;
- a well-serviced City;
- a well-planned City;
- a well-maintained City; and
- a connected transport network.

## Key initiatives for 2017/18:

### Rich in spirit

- creation of Place Plans for City areas;
- implementation of the Cultural Plan;
- implementation of the Multicultural Action Plan;
- creation of a Reconciliation Action Plan;
- implementation of the Youth Strategy;
- implementation of the Events Strategy;
- implementation of the Community Development Team Business Plan;
- implementation of the Governance and Civic Services Team Business Plan;
- creation of a Community Security Strategy;
- implementation of the Community Safety Plan;
- implementation of the Healthy Lifestyles Plan;
- implementation of the Parks for People Strategy;
- implementation of the Children and Families Strategy;
- creation of an Active Ageing Strategy;
- continued Activation of the City's Community Centres and Public Spaces;
- implementation of the Active Citizenship Strategy;
- creation of a Public Art Strategy;
- implementation of the Economic Development Team Business Plan; and
- implementation of the Disability Access and Inclusion Plan.

### Alive with opportunities

- creation of the Economic Development Action Plan;
- implementation of the Workforce Plan;
- progression of the Indian Ocean Gateway Project;
- implementation of the Multicultural Action Plan;
- creation of a Reconciliation Action Plan;
- implementation of District Structure Plans;
- creation of a Lifelong Learning Strategy;
- implementation of the Local Planning Strategy;
- implementation of the City Centre Master Plan;
- implementation of the Land Asset Retention and Disposal Strategy;
- implementation of the Local Commercial and Activity Centres Strategy;
- implementation of the City Centre Vibrancy Strategy;
- creation of an Integrated Transport Strategy;
- implementation of the Public Health Plan; and
- implementation of the IT Strategic Plan.

### Surrounded by nature

- implementation of the Natural Areas Management Plan;
- implementation of the Local Biodiversity Strategy;
- alignment with the Perth Natural Resource Management Swan Region Strategy;
- implementation of the Tree Retention Policy;
- implementation of the Emergency Services Team Business Plan;
- creation of an Environmental Education Strategy;
- implementation of the Local Planning Strategy;
- implementation of the Revolving Energy Fund;
- implementation of the Climate Change Mitigation and Adaptation Plan;
- implementation of the Sustainable Water Management Plan;
- implementation of the Groundwater Operating Strategy;
- implementation of the Water Conservation Plan; and
- implementation of the Works Depot Team Business Plan.

### It's all here

- implementation of the Community Infrastructure Plan;
- construction of the Kwinana Outdoor Youth Space;
- implementation of the Building Assets Team Business Plan;
- implementation of the Parks for People Strategy;
- implementation of the Parks and Reserves Asset Management Plan;
- implementation of the Public Open Space Infrastructure Asset Management Plan;
- implementation of the Works Depot Team Business Plan;
- implementation of the Healthy Lifestyles Plan;
- creation of a Public Art Strategy;
- implementation of the Strategic Waste Management Plan;
- implementation of the Environmental Health Team Business Plan;
- implementation of the Youth Strategy;
- implementation of the Children and Families Strategy;
- implementation of the Public Open Space Policy;
- creation of a Parking Strategy;
- implementation of the Local Housing Strategy;
- implementation of the Town Planning Scheme;
- creation of Place Plans for City areas;
- implementation of the Engineering Team Business Plan;
- implementation of the Stormwater Drainage Asset Management Plan;
- creation of a Landscape Strategy;
- creation of an Integrated Transport Strategy;
- implementation of the Public Lighting Asset Management Plan;
- implementation of the Roads and Transport Asset Management Plan; and
- creation of a Bike and Walk Plan.



## Other Strategic Plans

### Corporate Business Plan 2016-2021

This plan outlines the actions required to implement the City's priorities as identified in the Strategic Community Plan and is the result of extensive consultation with the City's business units and careful consideration of the community's needs. The Corporate Business Plan actions include a clear outcome that will deliver each strategy of the Strategic Community Plan which is costed, identifies deliverable dates and resources required.

During the 2016/17 financial year, there was a minor change to the Corporate Business Plan, endorsed by Council on 9 November 2016.

Original:

- Action 1.3.1.5 Advocate for an increased presence of Police in the City (including the feasibility of a 24hr Police Station).

Amended to:

- Action 1.3.1.5 Advocate to the Department of Education and the Minister for Police to reinstate the School Based Community Policing Program at Gilmore College and an education/skills program for troubled youth.

### Kwinana Workforce Plan 2016-2021

The City of Kwinana Workforce Plan 2016-2021 considers the future resourcing requirements of the City of Kwinana taking into consideration the Community Infrastructure Plan, community priorities, corporate business plan actions and the prevailing legislative environment.

### Long Term Financial Plan

The Long Term Financial Plan is about planning for a positive and sustainable future. The City seeks to maintain and wherever possible, improve service levels into the future, while preserving a healthy financial position. The aim is to achieve this with the least possible financial burden for the Kwinana community. The Workforce Plan and the Corporate Business Plan have been considered in the formulation of the Long Term Financial Plan.

## Reporting on the Corporate Business Plan and Organisation Risk

City Officers have been reporting on the actions that were expected to commence or that were to be completed for each quarter. Reports were produced for the quarters ended 30 September 2016, 31 December 2016, 31 March 2017 and 30 June 2017, providing Council with a summary of how City Officers progressed with actions outlined in the Corporate Business Plan.





## City Living

**This directorate delivers important services to Kwinana which build and enhance the strong communities that already exist throughout the area.**

### Darius Wells Library and Resource Centre

In its fourth year of operation, the Darius Wells Library and Resource Centre (DWLRC) is an integral part of the Kwinana Community. The Centre offers a diverse range of programs and activities to suit all ages.

The children's programs and events are extremely popular and always well-attended. The 2016/17 outdoor movie nights had an average attendance of 300 people while the Christmas movie saw approximately 500 people attend.

Around 100 children interacted with the educational and fun Science Fair. Many external organisations attended and a seed grant from the International Centre for Radio Astronomy Research provided an amazing display of space and the sky taken by Western Australian photographers. Former Chief Scientist of WA Professor Lyn Beasley also attended.

The West Australian Symphony Orchestra (WASO) children's program EChO is now an annual event with two sessions – one for the general public and one for local primary schools.

The David Nelson Art Room was well-used with adult art classes, a social art group, social network groups and after-school programs.

The team at the Centre continued to work in collaboration with Centre tenants and local organisations. The life-long learning programs assisted in establishing networks, social interactions and developing acceptance among our diverse community including new migrants, people with a disability and people who have become socially isolated.

The community agencies located in the DWLRC provided valuable services including job search assistance, counselling, early childhood development support, education and skill-building workshops, migrant support, family and relationship counselling and legal advice. These services also make use of the onsite crèche regularly.

### Chisham Square Christmas Decorations

A 7.5 metre Christmas tree with lights and decorations, together with 10 lamp post motifs were purchased and installed in Chisham Square, Kwinana City Centre along with hired traditional Christmas decorations.

The new tree and decorations were launched on 2 December with a series of pop-up Christmas-themed activities. The evening was enjoyed by local organisations, volunteers and families.

### William Bertram Community Centre

Adult programs coordinated by the City were well attended, including the Crochet Group, which has been supported by a pop-up crèche. After-school children's programs remained popular with almost all booked out each term. Two playgroups, including a Japanese playgroup, are being run independently at the Centre along with Baby Rhymetime.

SciTech brought the Planetarium to the Centre during the June school holidays, which was one of many well-attended activities run by the Centre. The Wild Wild West event held in September attracted more than 500 local residents.

Bright outdoor furniture was purchased for the courtyard and a self-service coffee machine is now accessible to residents in the foyer. These additions have helped increase casual use of the Centre.





## John Wellard Community Centre

During the 2016/17 year there were a variety of programs at the Centre, which received positive feedback. The community enjoyed the nature-based school holiday activities for children and school holiday Lego Robotics session.

The four public access computers and printer have been well-used throughout the year for job applications and personal work with community members accessing the service on a regular basis, providing a local alternative for internet access.

The Centre's adult programs remained popular with an emphasis on art and craft themes. The Pin It Made It art group ran for another year with a new group of women joining in on the fun and some regulars who have been attending from the start. This supportive social network provides not just a craft program, but an opportunity to stay connected to like-minded people in the community.

Similarly, the sewing group assisted participants with many making clothing for their family or looking at developing their skills further to sell some of the items as a business. The Centre also featured the Food Sensations series and one-off soap making session.

The range of regular hirers using the Centre continued this year with regular yoga classes, an after-school homework program, regular church groups, Wellard Residents Association Meetings, Toast Masters, Boogie Babes, Playgroup, Return to Work Program and dance classes.

### Wellard Twilight Christmas Market

In partnership with Kwinana Rotary, Peet (with Creating Communities) and Colliers, the City hosted the first Wellard Twilight Christmas Market event on 10 December 2016. The event was an overwhelming success with thousands of people enjoying the balmy evening, live music, local entertainment and a Christmas-themed festive street market atmosphere.

As part of the event, the John Wellard Community Centre was turned into a Winter Wonderland with entertainment, crafts, gingerbread decorating and snow machine all delighting children and their families.

## Community Centres Crèche

The Community Centres' crèche services continued at Toddler Town Crèche (Darius Wells Library and Resource Centre) and John Wellard Community Centre, as well as a pop-up crèche at the William Bertram Centre. The three crèches provided over 3,000 child places across the year, which allowed parents to access services and programs.

## Community Centres' Hireable Spaces

Across the Community Centres, the team processed a total of 2,909 bookings, which was made up of:

- Darius Wells Library and Resource Centre: 941;
- John Wellard Community Centre: 1,179; and
- William Bertram Community Centre: 789.

All spaces are hired regularly, both internally and by external users. Uses include celebrations, cultural events, meetings, workshops, counselling and training sessions.

## Community Events

While the City again presented a vibrant and engaging program of community events throughout the year, a comprehensive review of the overall events program was also undertaken – the outcome of which heralds a new, refreshed and exciting direction for 2017/18.

In 2016/17, the community enjoyed an array of entertaining community festivities, ranging from the Alcoa Children's Party, to the Kwinana Festival, Australia Day Celebrations, Our Heritage celebrations, Harmony Week and NAIDOC Week events.

Petscapade, presented in partnership with Peet Ltd, was a fun-filled event for pet lovers of all ages. Held on Sunday, 28 May, the wonderful blue skies and warm sunshine attracted hundreds of pets and their owners to the Village at Wellard. Before and after the pet walks, visitors wandered around the specialised pet themed stalls and accessed free professional advice and pet check-ups on offer at the pop-up vet. Pony rides, the animal farm and cuddles with the bunnies were a hit with the younger visitors and the event wrapped up with the pet parade competition winners being announced.







The Alcoa Children's Party was again the biggest party for Kwinana's youngest residents with the theme being 'explore the five senses' and featured hands-on activities to challenge sight, smell, sound, touch and taste. Held on 25 October during Children's Week, the event offered free rides and attractions for young ones, as well as information stalls and local service providers available for parents. The event was a great opportunity for parents to meet other families with children around the same age in their local area.

Kwinana Festival also attracted a big audience who experienced a full day of live entertainment, free rides, a Healthy Lifestyles stadium, stalls and fresh food offerings. Sponsored by LiveLighter, Kwinana Industries Council, Healthway, CSBP and Fremantle Ports, the Festival was held on 12 November at Calista Oval and featured the famous Tyrannosaurus Park, Johnny the Astonishing Strong Man, show rides and bouncy castles, arcade games, Captain Clean Up and Nesian Mana Polynesian Power Dancers.

On Sunday, 7 May, Kwinana's history was celebrated with the Our Heritage event at Sloans Cottage in Leda. The event included bushland planting in the serene natural environment of Sloans Reserve, the ever-popular native seedling sale, Southern Cross Bush Band, a paranormal talk, archery, Veteran Car Club Vehicle display, Devonshire teas, wood-fired pizza and plenty of activities for children.

Perhaps the highlight of the year was the opening of the City's multi-award winning \$5.2m Adventure Park on Calista Oval on Sunday, 16 October. An amazing 10,000 people flocked to experience the enormous 11,000 square metres of play space, including the larger-than-life tree maze, splash pad, sand factory, double flying fox, climbing nets and junior play area.

Picnic tables, shelters and barbeque facilities were enjoyed by all and the free fruit, ice cream, coffee and other treats topped off an enjoyable introduction to this amazing play area in this beautiful natural setting.

The unique Kwinana Christmas morning Lolly Run again brought joy to the children of Kwinana with volunteers delivering over 12,000 lolly bags to households throughout Kwinana, using various modes of transport from fire trucks to heritage cars. Long-time Kwinana residents look forward to the Lolly Run each year while new residents get a lovely surprise on Christmas morning as they experience the rich Kwinana community spirit.

Neighbours got to know each other through eight different Neighbour Day events across the City on Sunday, 26 March, which were organised by local communities with the assistance of the City's Neighbour Day community grants program. The events showcased the unique characteristics of each neighbourhood. Residents came together to build a pizza oven at Sloans Cottage in Leda, there was horse riding in Wandi and the community enjoyed a free outdoor movie in Sunrise Estate. It was an opportunity for friends and neighbours to get together and build relationships.

### Seniors' Christmas Party

The Seniors' Christmas Party continues to be a highlight on the event calendar for many older residents in the community. The 2016 Christmas event was attended by 130 residents and was held at the Kwinana Bowling Club in Medina.

## Art Exhibitions

The City presented a number of art exhibitions at the Darius Wells Library and Resource Centre During 2016/17 including:

- Kwinana Christian School students exhibition;
- Local artist Dianne Newton;
- Local artist Vanessa Leibenberg: My View exhibition;
- Local artist Tusif Ahmad: Symphony of Paper Cuts exhibition;
- Voices of Kwinana Photography;
- Harmony Exhibition: Memories of Place — Reflections on Gentle Road;
- Local artists Albert Windie and Edith Woods — an annual exhibition; and presenting work by local Aboriginal artists.



## Multicultural Action Plan

During 2016/17, the City undertook significant community consultation with residents from diverse cultural backgrounds to develop the City's Multicultural Action Plan and form the Multicultural Advisory Group – a group of local residents whose role is to support, guide and monitor the implementation of the Multicultural Action Plan.

The group also provides advice to the City on issues relating to people of a culturally and linguistically diverse background

The objectives of the plan are to:

- ensure full participation and inclusion of culturally and linguistically diverse communities in social, economic and cultural life;
- remove barriers to equity experienced by culturally and linguistically diverse communities; and
- promote the benefits of Kwinana's cultural and linguistic diversity.

## Koorliny Arts Centre

Koorliny Arts Centre, built in 1990, is a major performing arts venue presenting more than 100 performances annually to upwards of 30,000 attendees. In 2016/17, the Koorliny Arts Centre continued to offer the community a variety of opportunities to engage in the visual, literary and performing arts.

Seniors are well catered for with monthly Morning Melodies concerts attracting near full-house numbers. Local artists also get together each week to hone their skills and encourage one another as part of the long-running Koorliny Leisure Painters group. The Centre's successful Stories on Stage program is in its fifth year and offers author conversations over supper.

All in-house and entrepreneurial productions exceeded box office expectations and, combined with the professional touring season, Koorliny saw significant benefits in terms of new and repeat patron attendance and greater community recognition of the Centre. At the 42nd annual Robert Finley awards, Koorliny's 2016 production of The Little Mermaid was awarded Best Musical in Western Australia. The Centre was also the recipient of Runner Up Best Musical for Spamalot and the Best Actor in a Musical and Best Supporting Actress in a Musical awards.

The professional touring season continued to grow during the year and Koorliny was delighted to present professional works for all ages, including the Melbourne International Comedy Festival Roadshow. Thanks to its growing reputation in the Perth theatre community, Koorliny has also been increasingly successful in attracting a wider audience from all over the metropolitan area, appreciating all our City has to offer.

In the coming year, Koorliny is planning the reactivation of the amphitheatre space and the smaller theatre with intimate, cabaret and comedy-style performances. The Centre will be focusing on engaging the people of Kwinana with community arts projects and events and showcasing the positive artistic resources that we have in the City.



## Club Development

Sporting and recreational clubs are supported by the City's Club Development Officer, which is part funded by the Department of Sport and Recreation and supports the development and activities of local clubs.

In 2016/17, the Club Development Officer assisted 39 sporting clubs and 13 recreational groups. Management group meetings were held with clubs in shared use agreement facilities to ensure they were well administered, operational requirements were met and they were properly constituted and provided with opportunities to access financial support.

Two open days were held to promote clubs in Kwinana while 10 skills-based workshops were held to upskill and educate club committee and coaches in areas of first aid, financial planning, conflict resolution and many more. The Club Development Officer worked closely with clubs to ensure relevant policies and governance issues were being worked through and updated.

The City also improved sporting infrastructure with improvements to the Kwinana Netball Courts and Kwinana Tennis Club. Stage one of the netball courts saw new court surfacing, new perimeter fencing, new access, a more social environment with low level set-back fencing designed to encourage spectator viewing areas and installation of a dual use netball/basketball court.

The Tennis Club benefitted from a new playing surface and net posts. With assistance from the City, the Tennis Club has also installed a new sun shade.



# Health and Wellbeing

## Healthy Lifestyles Programs

The City's Healthy Lifestyles team continued to encourage the Kwinana community to be active and eat well during 2016/17. Healthy Lifestyle messages were once again promoted at all of the major events in Kwinana, with all events remaining alcohol and smoke-free.

Children at the Alcoa Children's Party (October 2016) were offered more than 200 fruit kebabs. At the LiveLighter Kwinana Festival Fair Day (November 2016), the Healthy Stadium challenged children to participate in 11 different sporting activities, as well as minute-to-win-it style activities facilitated by the South Metropolitan Population Health Unit, Anglicare WA, MercyCare and KEYS. Pedal-powered smoothies were popular at the Harmony Week Celebration Evening (March 2017) and a series of old fashioned games were played during the Our Heritage event (May 2017). Finally, the Healthy Lifestyles team led the walk at Petscapade (May 2017) and encouraged participants to discover their inner artist and draw a 'paw-trait' of their pet.

Healthy eating workshops such as the FoodREDi and Food Sensations programs were run in October 2016 and February 2017 over a four week period to show participants how to prepare healthy, tasty food on a budget. In addition to these programs, a series of one-off activities were run to celebrate Australia's Healthy Weight Week (February 2017) including a Happiness Diet workshop facilitated by a dietitian and a Pot to Plate Afternoon Tea Party, where parents and children decorated a pot, planted a herb and taste tested a recipe featuring one of the herbs they planted.

The Healthy Lifestyles team also encouraged the community to be physically active, with the Parks Play series continuing for the 2016/17 year. Five events were held from September 2016 to April 2017, with over 175 children and their parents participating. This event continues to be a good opportunity for the City to work with external stakeholders such as Ngala, KEYS, the Kwinana Schools and Community Network (KSCN) as well as other internal teams, such as the Library.

In March 2017 the City partnered with the Southern Districts BMX Club and the Zone's Youth team to host a Pop Up Pedal Party to celebrate Bike Week. Over 50 participants came down to try the BMX track, get their bike checked and make a pedal powered smoothie. For the first time, the Healthy Lifestyles team partnered with the KSCN to run the Kwinana Adventure Race, which encouraged families to visit a local park and complete a checkpoint question. This initiative was incredibly popular and received a lot of positive feedback from the community.

Kwinana also has a virtual reality game available, which encourages children and the young at heart to enjoy electronic devices in our local parks. Magical Park is available at Rhodes Park during 2017 to catch dinosaurs, fairies and the like.

The City continued to promote the importance of keeping mentally healthy too,

with a series of activities such as Tai Chi and Yoga offered during Mental Health Week (October 2016). In addition, the City supported Anglicare WA to run a two-day ASIST (Applied Suicide Intervention Skills Training) program at the Wellard Community Centre (September 2016), with 22 participants completing the course.

In June 2017, the Beat the Winter Blues series was facilitated by the WA Association for Mental Health, with workshops covering topics such as life balance, stress, mindfulness and supporting a friend during tough times. Also hosted in June 2017 was the second Pit Stop program, facilitated during Men's Health Week to encourage men to look after their health. This year the Healthy Lifestyles team partnered with the Kwinana Tigers Hockey Club and 25 men engaged in the quick health check.

The City also won the Heart Foundation's Local Government Award for populations over 25,000 people, in recognition of the great work being done to promote prioritising healthy, active living.





## Recquatic

On Saturday 29 October, the Recquatic held its annual Open Day with a successful turn out of over 1,000 attendees. The free event included activities and entertainment such as face painting, large inflatables and climbing walls, animal farms, walking dinosaurs and an appearance from a mermaid in the leisure pool. Kwinana Swim School's mascot Sammy the Seal also put in an appearance, meeting children and taking photos.

The gymnasium has evolved to now offer functional training, which focusses on training movement patterns rather than isolating individual muscles. It provides fantastic fat burning workouts by using full body exercises that improve strength, endurance and boost metabolism. This has also allowed the fitness classes to be expanded and offer a more varied timetable.

In partnership with the Department of Sport and Recreation, the successful pilot program SilverSport offered assistance for seniors to participate in various physical activities. The Recquatic had an overwhelming response with 179 SilverSport participants overall.

Kwinana Swim School was nominated by Royal Life Saving Society of WA as a 2017 Austswim recognised swim centre. The Swim School has expanded to 1,400 students, offering classes to children from three months old through to adults, including Specialised Access and Inclusion Lessons (SAIL).

## Individual Sporting Donations

The City supports local elite sportspeople through the provision of the Individual Sporting Donation to assist residents who have been selected to represent Western Australia or Australia in a regional, national or international competition or event. In 2016/17 the City supported 32 athletes to the value of \$5,825. Athletes represented Western Australia in athletics, gridiron, ultimate frisbee, ice skating, sailing, ten pin bowling and many more.

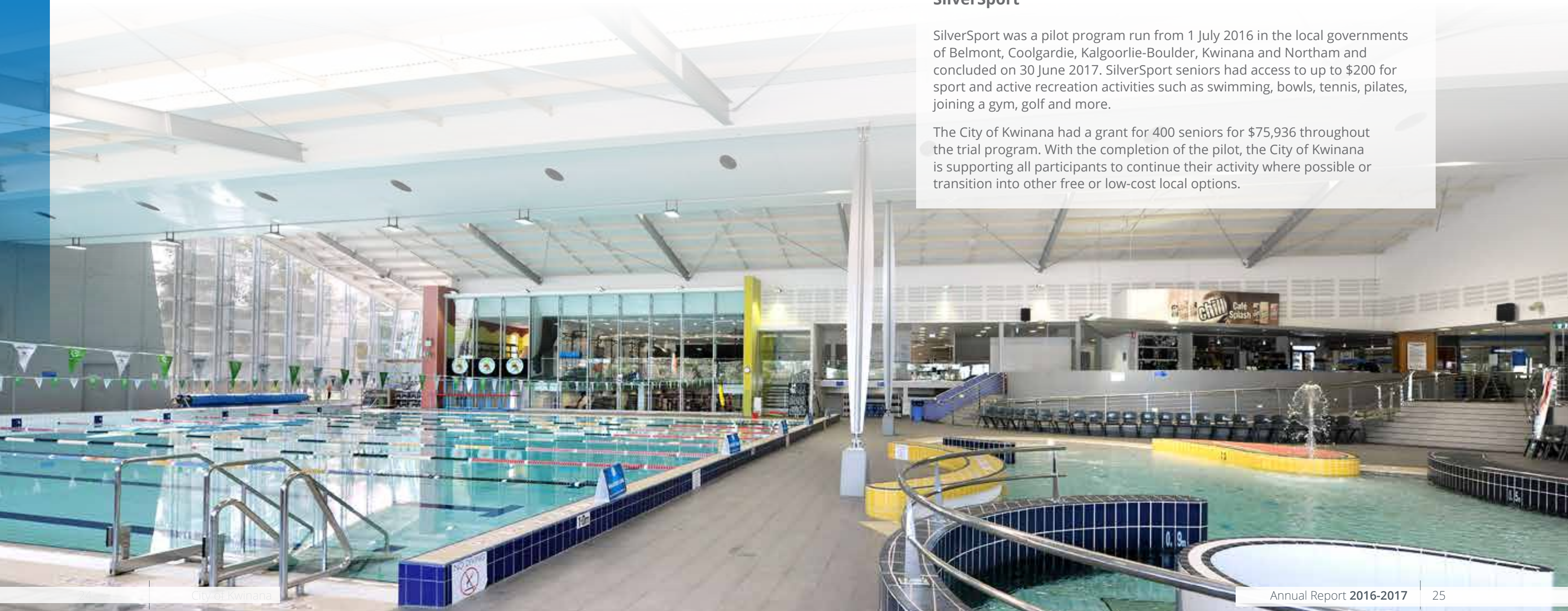
## KidSport

The City continued to support young people's access to sporting clubs through the KidSport program. The Department of Sport and Recreation funded the program to help young people play sport with a grant of \$138,000. Of participants, 63% had not been registered with a club before. New members are vital to sporting clubs and their development, as they bring enhanced energy, potential new volunteers and increased participation numbers. Aussie Rules football continues to be the most popular sport followed by hockey, rugby, athletics and netball.

## SilverSport

SilverSport was a pilot program run from 1 July 2016 in the local governments of Belmont, Coolgardie, Kalgoorlie-Boulder, Kwinana and Northam and concluded on 30 June 2017. SilverSport seniors had access to up to \$200 for sport and active recreation activities such as swimming, bowls, tennis, pilates, joining a gym, golf and more.

The City of Kwinana had a grant for 400 seniors for \$75,936 throughout the trial program. With the completion of the pilot, the City of Kwinana is supporting all participants to continue their activity where possible or transition into other free or low-cost local options.





## Disability Access and Inclusion

The City strives to support all residents, people with a disability and their carers with a range of support services to ensure all residents of Kwinana have equal access and opportunity.

The City continued to hold bi-monthly meetings of the Access and Inclusion Working Group which provided advice on access and inclusion issues affecting the community. Individual issues are raised with the Working Group, which the City seeks to resolve in partnership with local stakeholders.

The City delivers a Disability Access and Inclusion Plan which addresses the key outcomes of service and event delivery, access to buildings, access to information, equal level and quality of service, the same opportunity to make complaints and to be consulted and to receive the same opportunities to be employed.

Practical examples within the City include:

- Newly-built centres and facilities such as the Kwinana Adventure Park and Edge Skatepark, both of which are universally accessible.
- Continued upgrades to local parks which improve access and inclusion
- Installation of connecting pathways to assist access to seating and play areas.
- Provision of Auslan interpretation for better access to local services.
- Specialised rubbish collection services.
- Newly engineered cross walk access in the central business district.
- Provision of large print books and talking cassettes at the Library.
- Access to a floatable wheelchair at Wells Park.
- Access to a wheelchair for users of the Darius Wells Library and Resource Centre.
- Continued to offer the SAIL swimming program at the Kwinana Recquatic.

As per Regulation 8(b) of the Disability Services Regulations 2004, the City has implemented the following strategies to inform its agents and contractors of the Disability Access and Inclusion Plan.

- All tenders and Request for Quote (RFQ) documents include a copy of the City of Kwinana Disability Access and Inclusion Plan or, at a minimum, provide a link to download the Plan.
- Contractors are required to agree to comply with the City of Kwinana Disability Access and Inclusion Plan as part of the compliance criteria assessment undertaken by the City.
- A template is included within the City's documentation to assist contractors in reporting how they have complied with the Disability Access and Inclusion Plan.

## Kwinana Volunteer Centre

Our community continues to benefit from the significant input of dedicated volunteers who contribute many hours to making things happen in our City. The Kwinana Volunteer Centre continues to encourage and assist residents to connect to their community through volunteering.

The City facilitated its annual Volunteer Thank You event during National Volunteer Week, with the Volunteer of the Year Award presented at this event. The Kwinana Volunteer Centre consulted with 717 individuals looking for volunteer opportunities, with over 900 referrals made and 73 community groups or not-for-profit organisations registered with the Volunteer Centre.





# Youth Welfare and Youth Development

## Zone Youth Space

The Zone Youth Space is an inclusive space for all young people in Kwinana. The Drop-in Service was delivered daily after school and provided a range of life skills, leisure and recreational programs such as LAN Gaming, Rock and Water, Master Chef and Multi Sports Sessions.

## Youth Advisory Council

Kwinana's Youth Advisory Council (YAC) provides young people aged 12 to 24 years with an opportunity to actively participate in local issues, build community connections and join forces with other like-minded youth to make a positive community impact. The YAC committee got involved in a range of initiatives during the year including volunteering at the Hyperfest Festival and participation in the YACtivate (state level) youth advisory councils conference.

## Leadership Youth and Respect in Kwinana (LyriK) Program

The LyriK program provides young people aged 10 to 18 with opportunities to further develop their goals and achieve their aspirations through a range of challenging programs. Young people enter the program by being nominated for a LyriK award with winners announced at an annual awards ceremony. In 2016/17, 38 nominations were received recognising the amazing contributions and efforts of Kwinana's young people.

The LyriK program in conjunction with the Multicultural Youth Advocacy Network also hosted a Multicultural Youth Panel at the Zone Youth Space. Several young people from different cultural backgrounds took up positions on the panel and shared their views and experiences about growing up in Kwinana. The event aimed to create greater awareness and build understanding of the different cultures of young people living in Kwinana.

The LyriK program is proudly supported by sponsors Alcoa and Coogee Chemicals.

## Youth Engagement

Volunteering is a great way to build resilience and develop much-needed skills for future employment. A range of youth volunteers joined the team this year to develop skills in the areas of photography, videography, event delivery, stage management and public speaking.

Engaging with youth in a range of community settings provides young people with an avenue to share their views about how to make the City's services and programs youth friendly. The Youth Outreach Live Outdoors (YOLO) program runs fun, engaging activities for young people at a range of locations.

The City works closely with local police, community services, local businesses and state sector agencies to engage with young people and their families to increase awareness about community safety. The multi-agency working group meets monthly to plan community safety initiatives primarily targeting the Kwinana Central Business District.

## Community Outreach and Liaison

Ensuring vulnerable groups in the community have access to support services continues to be a focus of the City. The City's Community Outreach Officers provided support to 113 community members, assisting them to access accommodation support, counselling services and other community support services.





## Bright Futures Family Day Care

The 2016/17 financial year saw some significant changes to service operation. This resulted in an increase in educator memberships to 108 with an average of 96 educators working per month.

The service has also had a significant focus on developing a strong quality improvement plan in the lead up to an Assessment and Ratings visit by the Education and Care Regulatory Authority. Staff have been working alongside educators to ensure a quality service and the best outcomes for children are achieved.

The service was once again nominated for the Excellence in Family Day Care Award 2016 and 2017 with a number of educators also being nominated by families. This is a fantastic recognition of the continuing quality service provided by Bright Futures.

A focus for the service in the coming year is to increase Bright Futures Children's Service reputation within the community through a strategic marketing plan. This plan is already being implemented with an increase in social media presence which will help to engage with the local community at a higher level and will also target an increase in educator membership within the City of Kwinana, including the recruitment of Aboriginal educators.

### In Home Child Care

The In Home Child Care service has continued to build strong relationships with families and other community services such as Department of Child Protection and Family Services, Disability Services, Kwinana Early Years Service and various other community child health services.

The Federal Government will cease funding for the In Home Child Care Program next financial year, so the service is investigating options for continuing to provide this service to eligible families independently.

The In Home Child Care service remains an active member of the Australian In Home Care Association, the peak body for In Home Child Care representation across Australia. National media campaigns continue to be pushed to raise awareness of the program and appeal to the Federal Government to continue funding support.

### Moorditj Kulungars My Time Program

We continue to offer the Moorditj Kulungars playgroup, a place where every opportunity is taken to nurture and enhance children's learning in the early years and provide a foundation for a positive future education.

Positive feedback has been provided by parents about how valuable this service is to the Aboriginal community of Kwinana.

## Kwinana Public Library

New and improved services, programs and resources included new video games, access to the ComicsPlus online service, improvements to public computer access and to the Voices of Kwinana portal.

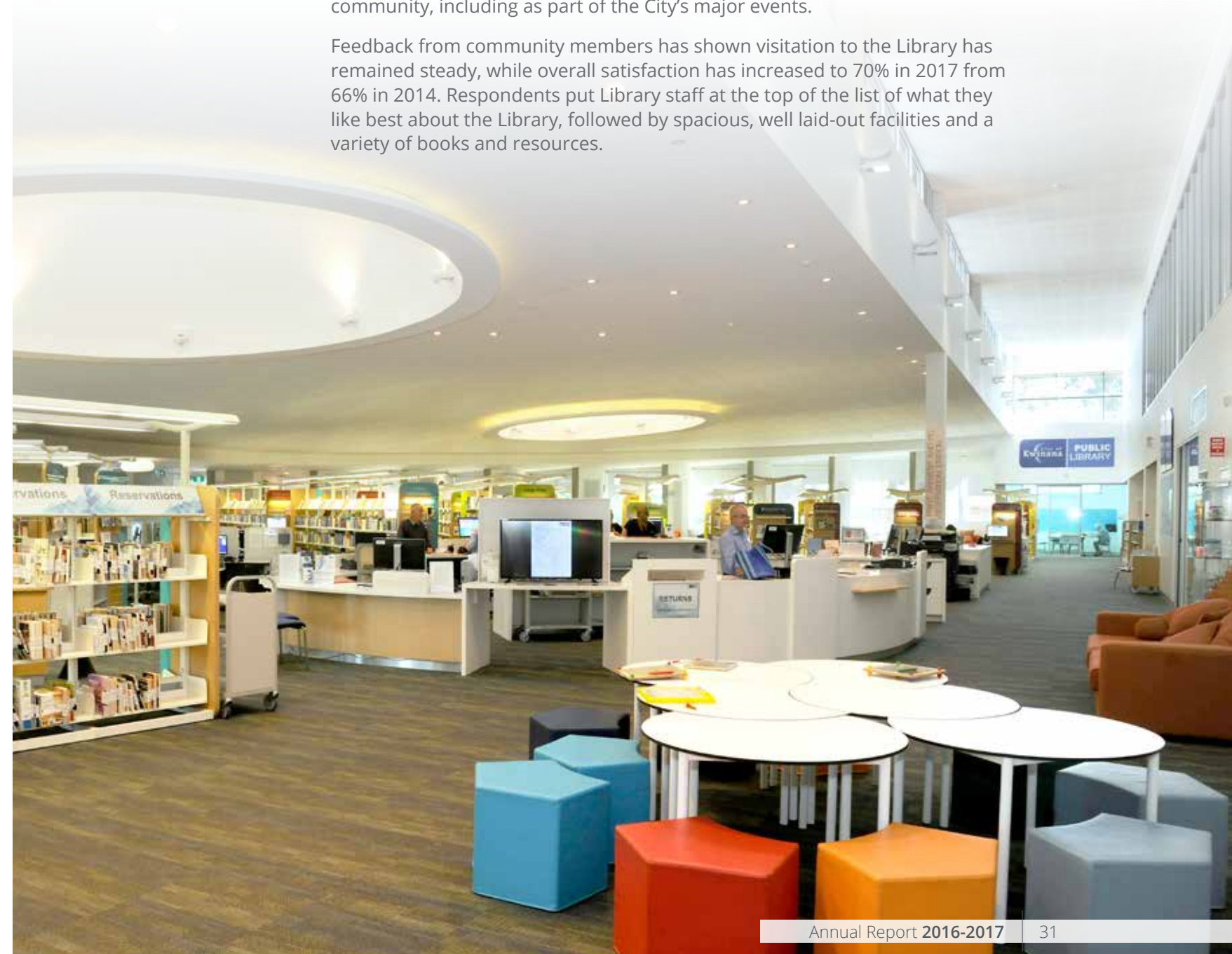
The Library participated in National Novel Writing Month and Write Along the Highway write-ins as well as activities in collaboration with local public libraries such as Paint Kwinana REaD, Find my Ancestry genealogy volunteer workshop, and weekly Toddler time sessions. A second community book has also been created in collaboration with local students and staff from Orelia Primary School.

New furniture is in place in the children's area and reading areas, self-check touchscreens have been upgraded, radio frequency stock take technology was finalised and the book return area was reconfigured to streamline workflows.

Events have been well-attended by the community with highlights including Children's Book Week, eSmart Week and International Games Week.

The Library has continued to work on outreach events across the local community, including as part of the City's major events.

Feedback from community members has shown visitation to the Library has remained steady, while overall satisfaction has increased to 70% in 2017 from 66% in 2014. Respondents put Library staff at the top of the list of what they like best about the Library, followed by spacious, well laid-out facilities and a variety of books and resources.





# Environmental Health

## Food Quality and Compliance

There are now 274 registered food businesses in the City of Kwinana. The total number of food business inspections in 2016/17 was 275. In addition to this, the team processed 130 notifications and food fit-out plans for new fixed/mobile/temporary food businesses.

Where education measures were unsuccessful to ensure compliance and public safety, nine improvement notices, one prohibition order and two infringement notices were issued.

## Water Sampling

As per the legislative requirements, including those of the *Health (Aquatic Facilities) Regulations 2007*, water sampling by Environmental Health Officers resulted in a total of 90 samples being collected and taken for analysis to ensure the water met the required standards for each of the three categories – beach sampling, potable water sampling and pool sampling.

## Public Buildings

Under the *Health (Public Buildings) Regulations 1992*, Environmental Health Officers conducted 72 inspections to ensure public health and safety. Public buildings include bars, meeting rooms, community centres and other buildings where members of the public gather for a common purpose. Events are also covered by these regulations and 13 such inspections were conducted.

## Other Registrations and Inspections

The Environmental Health team also maintains registers and conducts inspections for lodging houses, offensive trades, hairdressers, skin penetration businesses, equine premises, keepers of poultry, pigeons and bees, traders, contaminated sites, air and water handling systems, demolition permits, fireworks approvals, gaming and liquor licensing permits, dust, odour, noise and waste management plans, infectious disease notifications and pet meat producers.

## Noise and Environmental Pollution

Environmental Health Officers handled 124 noise complaints and conducted 76 inspections. Four noise management plans were received, assessed and approved. There were also two noise impact assessments for road and rail noise and 23 noise management plans assessed for development and out of hours works during this period.

The team also responded to four complaints about unauthorised discharges.

## Compliance Requests

A large proportion of the Environmental Health team's workload is in assisting residents, businesses and industry with compliance related matters. Some matters attended in 2016/17 include two air quality matters, 17 animal matters, 12 food premises, seven damages to housing, 61 to other housing/property, 22 issues of littering or illegal dumping, 124 noise complaints, eight pest issues and four unauthorised discharges.

## Mosquito Management

The City of Kwinana has partnered with the City of Cockburn to form a Contiguous Local Authority Group (CLAG) for the control of mosquito borne disease within the two local communities. The creation of a CLAG allows for partial funding from the WA Department of Health to carry out mosquito control and access to additional funding for mosquito management planning.

A regional strategic mosquito management plan that integrates management for private developments and the City's reserves and drains was drafted and the findings are beginning to be implemented.

## Waste Education

The City has introduced new initiatives including a dedicated waste education and promotions officer and the introduction of free community and school tours of the Southern Metropolitan Regional Council (SMRC) and Regional Resource Recovery Centre (RRRC).

The City continues to support the SMRC's Recycle Right education program. The program uses a website and mobile application to advise users how to recycle household materials correctly.

The Garage Sale Trail has once again been featured and heavily promoted within the City. The Garage Sale Trail is a national initiative that sees businesses and households across Australia host garage sales in order to promote the reduce, reuse and recycle message.

## Waste Management

During 2016/17, there were a total of 182 customer requests received and assessed by the team with 96 inspections carried out including bin audits, compliance inspections, littering inspections and verge collection inspections.

The City continued to provide residential properties the opportunity to upgrade from a 240litre to a 360litre recycle bin. At 30 June 2017, the total number of 360litre bins in use was 881.



## Environment Services

The City of Kwinana Environment team once again ran a number of environmental activities that have had support from volunteers across the community. Over six community planting days were conducted in 2016/17 with native seedlings planted in seven different conservation reserves. This would not have been possible without our dedicated local volunteers, of which 156 participated in the community planting program. The NAB Corporate Day also had 30 volunteers planting 700 seedlings at Lake Magenu. The school planting program saw 275 students from Bertram, Orelia and North Parmelia Primary Schools assist with planting in our conservation reserves. This program gives students the direct opportunity to experience nature, and appreciate the biodiversity contained in our local reserves.

In June 2017, there was an opportunity to provide a series of specialised place making workshops in Wandl, as part of Living Green in Kwinana. These four workshops provided an opportunity for small landholders to learn more practical skills to manage their properties, while also appealing to a wider audience. In particular, Fruit Tree and Food Production, Keeping Backyard Chickens and Preserving the Harvest were popular with over 87 people attending these three workshops.

There has also been a series of events in conjunction with the Walk on the Wild Side including the annual Wildflower Walk in September 2016 and a Nightstalk in Belgravia Dampland. The walk attracted over 70 participants, with a local artist providing a special interpretation of the landscape in her paintings, as part of the walk. Once again this year, the City supported the annual Great

Cocky Count by hosting a workshop. The team has continued to support the Clean Up Australia Day program, by assisting local communities to clean up their areas. This year Rio Tinto assisted the Clean Up of Henley Reserve, as part of a corporate challenge.

The Environment team attended a number of community events, including the Kwinana Festival and the Children's Party, spreading a positive environmental message through the community.

As part of a successful State Natural Resource Management grant, a number of reserves in Kwinana had fauna surveys. The report will make recommendations about future management of these areas to protect species contained within them. It has also provided associated funds to conduct the Kwinana Fauna Watch education project, raising awareness about existing fauna in our reserves.

During 2016/17, the City was awarded funding from the Waterwise Council program run by the Water Corporation. This funding allowed the City to install 11 water efficient toilets and four water efficient urinals in public toilets at Sloans Reserve, Rhodes Park, Medina Oval and Challenger Beach. It also allowed the City to offer free soil conditioner and soil wetter to participants in a Verge Gardening Workshop held in April.

The City also continued its leak detection program using data loggers and has now identified leaks, which would have cost the City approximately \$20,000 if left undetected. Leak detection has saved around 9,000 kilolitres of water in the last 12 months. As a result of these initiatives the City was awarded Gold Waterwise Council status by the Water Corporation and Department of Water at an event in May 2017.

The City successfully installed a 100KW solar panel system on the Darius Wells Library and Resource Centre. These solar panels will save the City over \$40,000 a year in energy costs and save 134.6 tonnes of CO2 per year. In addition, a long term project to install electricity sub-meters and real time monitoring was completed at the Recquatic. This monitoring will allow the City to more effectively manage energy usage at the Centre by identifying unusually high consuming end uses.

A successful Living Smart Sustainable Living Course was run at the Wandl Community Centre with 20 participants.

The City's Environmental Field teams have implemented the City's Natural Area Management Plan in the City's 27 conservation reserves including weed control, feral animal control, revegetation and regeneration works and community engagement.

## Building Assets

Milestones for the Building Assets team during the 2016/17 financial year included ongoing restoration works to Wheatfield and Sloans Cottage, restoration of the Chalk Hill lookout, restoration of Hewison Park gazebo, continuation of the asbestos replacement program and scheduled playground equipment replacement at Harrison Way public open space and Casuarina Fire Station Reserve.





# City Development

This directorate coordinates services, activities and programs undertaken by Building, Statutory Planning and Strategic Land Use Planning.

## Planning and Development

The City's Planning and Development team had another busy year with the continued rapid growth of the City in its residential, commercial and industrial areas. In this respect, a major focus over the past year has been the impact of new development and improving urban amenity coupled with sustainable growth for quality outcomes for the community.

### Urban Amenity Strategy, Streetscape Policy and Tree Retention and Landscape Policy

In April 2017, Council adopted its Urban Amenity Strategy along with its Local Planning Policy No 2: Streetscapes. The vision is to ensure that new neighbourhoods and urban environments celebrate the unique characteristics of Kwinana. To seek high quality and leafy landscapes, the City will have a strong focus on street tree planting and urban landscaping. In addition, the City will encourage a diversity of lot typologies and densities, as well as quality, accessible and diverse public open space. The retention of trees and key significant vegetation will also be an important feature of future neighbourhoods and urban areas in keeping with the character of the City's older established suburbs. In this respect, the Council adopted the Tree Retention and Landscape Policy in late 2016 which focuses on the sensible retention of existing mature trees and landscape features within new subdivisions and development.

### Development Contribution Plans and Community Infrastructure Plan

The developer contribution scheme amendments progressed further during the year with the six new Development Contribution Plans (DCPs) for standard infrastructure nearly completed pending final consideration by the Minister for Planning prior to gazettal and inclusion in the City's Town Planning Scheme.



The City continues to revise its Community Infrastructure Plan, taking into consideration new growth rates and experience with the City's existing community infrastructure. This plan outlines over \$130million worth of community infrastructure spending to take place in the City over the next 20 years for facilities such as libraries, community centres, sporting pavilions, recreation and youth centres. This work feeds directly into the revision of eight existing DCPs for community infrastructure as part of another separate scheme amendment process. The City aims to have this scheme amendment to the Western Australian Planning Commission for assessment during 2017/18.

### Local Structure Plan Approvals and Detailed Area Plans

During 2016/17, final approval was granted for a number of new or modified local structure plans in the City's new urban growth cells, particularly along the Kwinana Freeway. In addition, multiple Detailed Area Plans were either approved or modified by Council to take into account new development opportunities, changes to bushfire requirements, built form and noise impacts.



## Bike and Walk Kwinana

The City has been progressing a jointly-funded project examining bike riding and walking across the City, which will make a series of recommendations to improve these transport types for the future. This project has already included public consultation with more to follow in 2017/18. It will lead to more opportunities for healthier lifestyles for the community.

## Review of City Centre Masterplan

Work has been ongoing with urban design and planning consultants to review the Kwinana City Centre Masterplan. The review was necessary to bring the Masterplan in line with development that has occurred since the original Masterplan was adopted and to clarify and simplify the planning requirements. The revised Masterplan will also include recommendations for best use of the City's landholdings within the City Centre to promote economic and community growth, as well as considering a more consolidated approach to vehicle parking. The reviewed Masterplan is expected to be advertised for public comment during 2017/18.

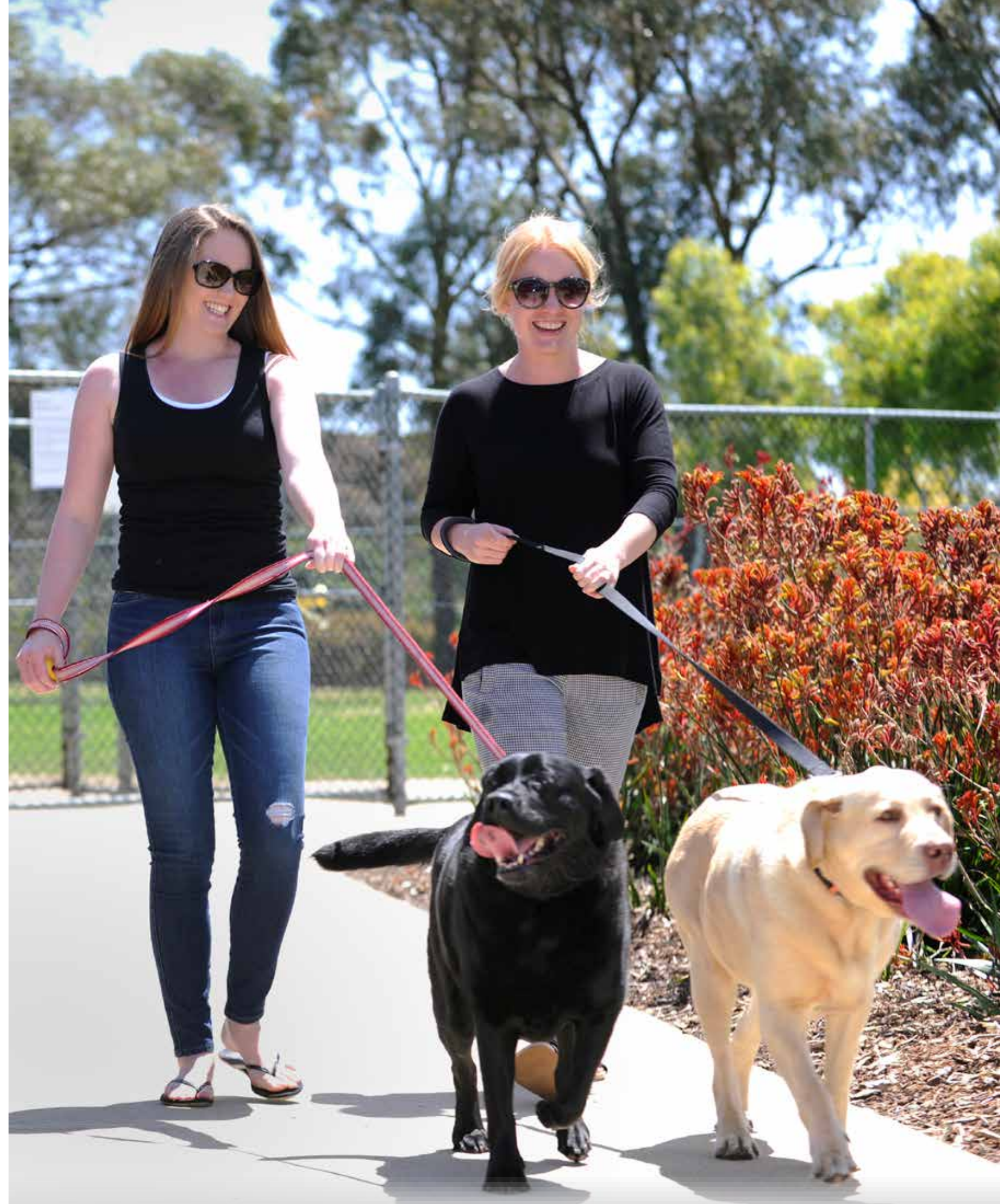
## Local Planning Strategy

Work on the new Local Planning Strategy continued with a strong focus on economic and employment factors affecting land use as well as housing opportunities and strategies for the City. These studies will be taking place in 2017/18 and will feed directly into the new Local Planning Strategy.

## Building Services

The Building Services team has been encouraging building companies to use the City's website and submit their building applications electronically. The advantage is that once the application is entered online and verified, the application goes straight to a building surveyor to begin the assessment process. To assist in uploading documents for the permit, the document uploads have been revised to minimise individual mandatory uploads, which helps to streamline the service.

The online application portal has also been modified to permit the submission of a verge permit application with a building application for the lot.





# Corporate and Engineering Services

**This directorate provides vital administrative support functions to all City of Kwinana operations. It includes areas of City Assist, Works Depot, Engineering, Emergency Management, Contracts and Procurement and Fleet Management.**

## Contracts and Procurement

The Contracts and Procurement team undertake a number of procurement functions for the organisation including Request for Tender, Request for Quotation, Request for Proposal, Expressions of Interests, Request for Consultant and centralised stationery order processing.

The team continues to ensure the City complies with the principles of procurement integrity including fairness and impartiality, accountability and transparency of process, confidentiality and security of information and materials and effective management of conflicts of interest.

During 2016/17, the Contracts and Procurement team conducted the procurement process for the acquisition of goods and services for various community projects and maintenance requirements including:

- provision of bore and irrigation electrical services;
- provision of bore maintenance, testing and construction;
- Kwinana Outdoor Youth Space - detailed design and construction;
- supply and laying of extruded concrete kerbing;

- Banksia Park grounds maintenance and Callistemon Court grounds maintenance;
- provision of traffic management services;
- provision of street and footpath sweeping services;
- provision and installation of various types of fencing and bollards;
- supply and construction of concrete footpaths;
- provision of specialised turf services;
- supply of road construction materials;
- supply and install solar panels - Darius Wells Library and Resources Centre;
- Chisham Avenue, Parmelia Avenue and Moysey Court drainage upgrade;
- bushland reserves contracted weed control program;
- education and cleaning of stormwater drainage structures;
- provision of landscape and irrigation maintenance services;
- Medina Netball Courts resurfacing and auxiliary works;
- provision for mowing services;
- provision of plumbing services;
- provision of electrical services;
- provision of fire equipment servicing and maintenance;
- provision of mechanical services;
- tree supply and planting;
- purchase of three replacement trucks;
- weed control services;
- provision of painting works - various facilities;
- cycling and walking network plan; and
- supply of energy to contestable sites.







## Emergency Services

The City of Kwinana Emergency Services, in partnership with internal and external agencies, achieved continual improvements to bushfire mitigation and protection across the City to ensure community safety in Kwinana was maintained during 2016/17.

The City continued to communicate the risks associated with not preparing properties for the fire season and more than 14,000 properties within the City of Kwinana were inspected.

The City and key stakeholders have continued to complete much-needed hazard reduction burning and slashing/mulching in reserves and Crown land as well as chemical treatment for bushfire mitigation in its reserves.

The City's two Bushfire Brigades — Mandogalup and Kwinana South — continued to respond to reports of fire, attend fire fighter training, handle equipment maintenance and undertake hazard reduction burning.

While it was considered a mild fire season within the City's boundaries, the brigades had heavy commitments at other locations throughout the State.

## City Assist

The 2016/17 financial year saw service delivery changes and an increase in demand to the City Assist team.

City Assist received 7,782 reports from the community.

The top six issues were:

- Parking related: 755
- Facility or duress alarms: 735
- Dog related: 714
- Cat related: 521
- Litter related: 454
- Bush fire concerns: 250

## CCTV

The City's CCTV project continued to expand with new CCTV installed in and around the City's Adventure Park and upgrades to existing CCTV at some of the City key facilities.

Upcoming CCTV instalments will bring the total number of cameras operating within the City to over 60.

## Compliance

The team received 228 compliance related enquiries and complaints which included 22 unauthorised developments, 15 unauthorised structures, 14 untidy properties and 10 public thoroughfares and crossover issues.

Over the 2016/17 financial year, the City facilitated three prosecutions for non-compliance and one State Administrative Tribunal attendance.

## Works Depot

During 2016/17, the Depot team conducted a comprehensive review and analysis of its operations resulting in a report outlining an optimal future service delivery model and subsequent facility requirements for a new operations centre.





## Engineering

The Engineering team worked on several prominent projects during 2016/17, including the Kwinana Adventure Park and the Edge Skatepark.

The Medina Netball Courts and Sloans Reserve were both upgraded by the Engineering team, while street tree planting has beautified Johnson Road and Kwinana Industrial Area.

The Chisham Avenue, Parmelia Avenue and Moysey Court drainage upgrade project was scoped and budgeted to address flooding issues experienced by residents near the intersection of Parmelia Avenue and Moysey Court. The project required the installation of over 230 metres of drainage pipe, 17 pits and 16 soak wells. A combination of piped and soak well drainage solutions was required due to the proximity of a high pressure gas main.

Stage 2 of the Lee Road upgrade project was also completed for a total cost of just over \$460,000, which included improved truck turning movements onto Rockingham Road. This project was part-funded by Main Roads' Metropolitan Regional Road Group Rehabilitation Funding.

Pengilly Road in Orelia received a full upgrade that included road resurfacing, drainage upgrades, new kerb and footpath and the installation of a new bus shelter. This project was funded by the federal government's Roads to Recovery Program.

New street lighting was installed along Leda Boulevard from Blacksmith Drive to Wellard Road. The project has significantly improved the lighting along the section of Leda Boulevard providing a safer road environment for both pedestrians and motorists.

Other significant achievements and projects undertaken by the Depot team include:

- replacement of bore equipment (motors and pumps) in line with asset renewal program;
- installation of new irrigation system to Town Park and extension of irrigation at Kelly Park;
- replacement of 700 metres of chain mesh fencing surrounding Medina Oval;
- successful implementation of the Kwinana Adventure Park Management Plan;
- Tree Replacement Program Implementation – 82 trees replaced under the program this year;
- total groundwater abstraction was less than the licenced allocation for all Department of Water ground water licences;
- Sloans Reserve carpark upgrade – subbase preparation prior to laying of asphalt;
- Kwinana Loop Trail – upgrade of the trail from Sloan's Reserve to Feilman Drive;
- extension of Duckpond Road, Wellard; and
- introduction of in-field tablet devices to assist with reporting of graffiti vandalism.



## Adventure Park

Easily the biggest infrastructure achievement of the financial year, the \$5.2m Kwinana Adventure Park was opened to much celebration in October 2016.

The largest of its kind in Perth's South Metropolitan region, the Park features an enormous 11,000 square meters of play space, including the larger-than-life tree maze, splash pad, sand factory, double flying fox, climbing nets and junior play area. The play space is fully fenced and includes a toilet block with accessible toilets and showers. Picnic tables, shelters and barbeque facilities are available throughout the Park, and The Patio is the perfect hireable space for birthday parties or events.

No other playground in Western Australia offers as many varied play opportunities in one free-entry facility. The venue has already cemented itself as a premium destination play space and a major drawcard for Kwinana. Families from far and wide have visited in their thousands to take advantage of the new Park and spend the day in Kwinana's recently redeveloped City Centre, which is already having a positive flow on effect for local businesses.

Accessibility is a key feature of the Park, with each element carefully designed to maximise inclusion for all ages and abilities. In many aspects the Kwinana Adventure Park exceeds Australian standards in terms of providing an accessible play experience. The equipment caters for different levels of mobility and most activities are accessible by wheelchair.

The Adventure Park is themed around the natural beauty of Kwinana, with the whole structure built under a canopy of towering trees. There was a big focus on sustainability throughout the project, with no trees removed during construction. The timber used throughout the play space is reclaimed or recycled.

The Kwinana community were enthusiastic about the project from the outset, with schools and community groups participating in consultation sessions and providing ideas during the planning process. Students from Peter Carnley Anglian Community School helped plant 900 seedlings at the Park and a group of young indigenous children created sculptural timber seats and pillars.

The Adventure Park was made possible thanks to a \$2million grant through the Department of Infrastructure and Regional Development and was originally pursued strongly by the Rotary Club of Kwinana, who were integral to the project's initial development.

In June 2017, the Kwinana Adventure Park was officially named the WA Park of the Year and the WA Playspace of the Year (over \$500k) at the Parks and Leisure Australia Awards.





## Edge Skatepark

The Edge Skatepark was nearing final completion at the end of 2016/17. The venue, which is centrally located alongside the multi-award winning Kwinana Adventure Park and opposite the Zone Youth Space and Kwinana Recquatic, has been designed for maximum inclusiveness, featuring separate skating zones to allow participants of all ages to progress their skills safely. The 1800m<sup>2</sup> of skating space includes:

- competition-level bowl;
- beginners area;
- street area;
- jumps run;
- half pipe;
- parkour area;
- basketball half court; and
- amenities including phone charging stations, free WiFi, drink fountains, bins, lighting, seating and a shelter.

The Edge Skatepark has been designed in consultation with the local community including young people, parents, skaters and a specially-formed Skatepark Reference Group. The Edge Skatepark project is jointly funded by the City of Kwinana, Lotterywest and the Department of Sport and Recreation.





# City Strategy

**City Strategy looks after the corporate and governance areas of the City and closely links with the Council. The directorate also encompasses Marketing and Communications, Human Resources, Corporate Strategic Planning, Civic Functions, Finance, Customer Services, ICT, Records, and Land and Property Administration.**

## Governance and Risk

### Local Law and Council Policy Review

The Governance team continued the ongoing Council Policy Review which included the review of the Procurement Policy and creation of new policies such as Advocacy and Lobbying and the Multicultural Policy and Action Plan. The Delegated Authority annual review was conducted in June 2017.

### Risk and Business Continuity

Risk has been a major focus during the year. City Officers are required to document risk events and carry out an analysis to try and reduce the level of risk to the City. Each business unit has a risk register that requires regular review and risk implications are addressed when presenting Council reports.

### Register of Complaints

In accordance with Section 5.121 of the Local Government Act 1995, the City of Kwinana reports that it received no complaints of minor breaches during the period in review.

### Quality Management

The internal audit for Quality Management System ISO Certification was conducted and the result was that the City complied. City Officers have commenced the transition to 9001:2015.

### Internal Audit

Council adopted an internal audit function to improve the effectiveness of all business processes and to progress towards becoming a best practice local government in good governance. The internal audit function will review current operational practices and identify improvements across the organisation. Council appointed an independent audit committee member to assist in achieving these objectives and improve accountability.

## Stakeholder Events

These were held on a quarterly basis to thank local volunteers for their hard work in the local community. The categories recognised were:

- emergency services groups;
- seniors and Kwinana Festival volunteers;
- sporting groups; and
- residents associations and other groups.

### New Teachers' Afternoon Tea

This event invited all new teachers and principals from local schools to attend. Various teams at the City did a short presentation about their area and afternoon tea was served. Teachers were then taken on a bus tour of Kwinana.

### Citizenship Ceremonies

Over the year, citizenship ceremonies were held each month, welcoming 454 new citizens from 46 different countries. These were held at the Darius Wells Library and Resource Centre and new citizens were able to bring family members and friends to help celebrate this special event.

On Australia Day, this event took place at Calista Oval next to the new Adventure Park. It was held in conjunction with the Australia Day breakfast and awards. After the ceremony, the new citizens and their guests were invited to a private buffet at the new Patio at the Adventure Park and the children attending enjoyed playing at the new facilities.







## Marketing and Communications

The Marketing and Communications team had an incredibly productive year, introducing a range of new initiatives while continuing to strengthen existing communication channels with the Kwinana community.

### Promotional Marketing

The team developed and delivered marketing and communications plans for all major City events throughout the year, including the Kwinana Festival, Children's Party, PETScapade and the Our Heritage event. The team also continued to implement the marketing plan for the Kwinana Adventure Park.

In order to better promote events that occur in Kwinana, the team began development of a new What's On website. The new site will include a submission system that allows local groups to request their own events be advertised.

### Media Liaison

Over 80 press releases relating to important City matters were issued throughout the year. The team continued to maintain strong relationships with the local media.

### Corporate Website

One of the team's biggest projects for 2016/17 was the rollout of the new City of Kwinana corporate website. Statistics clearly demonstrate the major impact the new website has had since its launch in July 2016. Total annual page views have increased by 26% to 585,118, while the average time a person spends on each page has decreased by 23%, meaning information is plentiful and simple to understand.

### Internal Communications

Focus continued to be placed on internal communications and staff engagement in 2016/17.

A new intranet platform was launched and the team pushed ahead with new employee communication activities via traditional and digital channels.

The team continued to support the Staff Values project team to ensure effective rollout and embedding of the values throughout the organisation.

### Social Media

The City continues to manage one of the most engaging social media presences throughout the local government sector, with the City of Kwinana Facebook page surpassing 13,000 followers and the City of Kwinana Twitter Page over 1,700.

Facebook in particular has become a key communication vehicle for the City and is used extensively to ensure the community is kept informed of and engaged with news, services and events. Key insights from the City's Facebook Page demonstrate its effectiveness (all increases are over previous year):

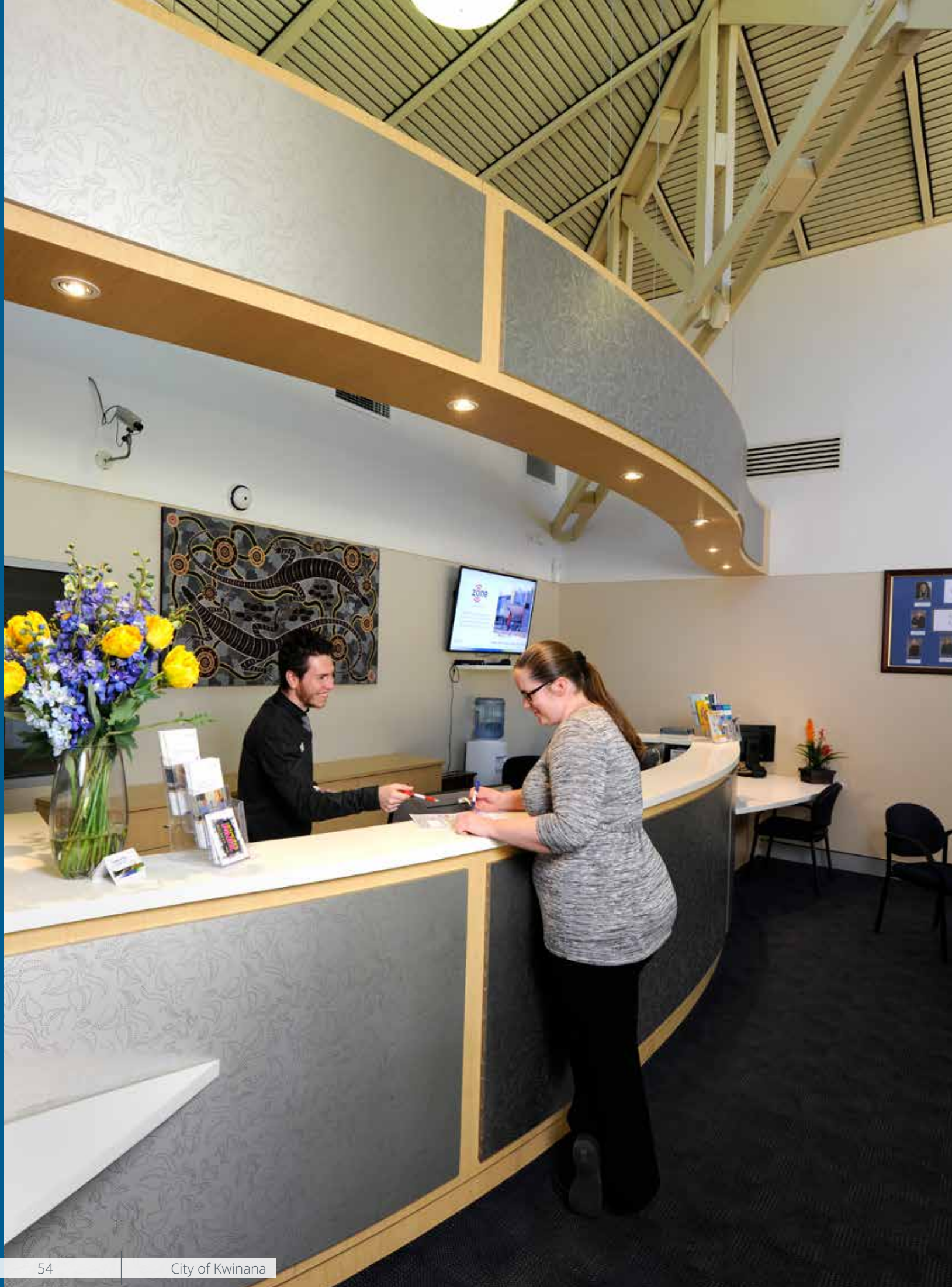
- page followers: 13,473 (21% increase);
- engagements (reactions, shares, comments): 68,524 (56% increase);
- total Impressions: 8.9 million (120% increase);
- individuals reached: 4.6 million (105% increase); and
- video views: 448,000.

An emphasis was placed on adding value to all content shared online and as a result, visits to the City's corporate website from social media increased by almost 300% over the previous year to more than 22,000.

### Signage

The team managed Stage 2 of a comprehensive revitalisation of signage throughout the community, including the continued rollout of new entry statements, directional signage and facility signage.





## Customer Services

The Customer Service team's review of processes and work instructions resulted in improvements and efficiencies for various customer experience across multiple teams.

Ensuring prompt, easy access to services and information is delivered by a variety of options has continued to drive the focus on online services and straight forward customer communication. Growing an expansive knowledge information base will be the backbone for these programs and the priority for the team for the upcoming year.

## Information and Technology

The IT team completed several major projects over the 2016/17 financial year, including;

- third party audit of all IT systems;
- subsequent development of an IT Strategic Plan covering the next five years;
- investment into recreational technology for youth at the Zone;
- intensive IT Training and Development for IT staff members;
- development of an IT Disaster Recovery Strategy and Plan;
- upgrade of internet services and networking hardware for most offices and outstations; and
- review of existing audio/visual systems.

In addition, planning and procurement for many more major projects has begun, including:

- migration out of the Civica Managed Cloud to a new on-premise IT platform;
- new Wi-Fi network for both the public and staff;
- complete audio/visual technology overhaul for many offices;
- replacement of the library management software system;
- replacement of the Recquatic bookings software system;
- upgrade of internet connectivity at the Works Depot;
- review of computing assets with a view towards better mobility;
- review of existing telephony system with a view towards better internal and external customer service;
- replacement of printing assets with a view towards 20% to 30% reduction in printing costs;
- new communications systems, including Skype for Business and other video conferencing facilities; and
- third party security and penetration testing.



## Finance

The Finance team is tasked with the prudent financial management of the City's resources. The team's core outputs include the City's Long Term Financial Plan, Annual Budget, Annual Budget Review, Annual Financial Statements and Rating Services. During the 2016/17 financial year, the finance team achieved the following:

- fair value revaluation of the City's Land and Buildings;
- finalised and implemented the results of the banking services tender;
- external auditors completed a financial management review in addition to the annual and interim audits; and
- all of the City's rateable properties were revalued with the finalisation of the Unimproved (UV) and Gross Rental Value (GRV) valuations provided by Landgate and processed into our rating system.

## Annual Salaries

The *Local Government Act 1995* requires the Local Government to provide the number of employees who are entitled to an annual salary of \$100,000 or more and to break those employees into salary bands of \$10,000.

For the period reported in the 2016/17, the City of Kwinana had twenty (20) employees whose salary exceeded \$100,000. Of these employees two (2) had a salary between \$100,000 and \$110,000, six (6) had a salary between \$110,000 and \$120,000, five (5) had a salary between \$120,000 and \$130,000, one (1) had a salary between \$140,000 and \$150,000, one (1) had a salary between \$150,000 and \$160,000, four (4) had a salary between \$190,000 and \$200,000 and one (1) had a salary between \$250,000 and \$260,000.

## Records Management

### Statutory Reports

This report has been published in accordance with the requirements of the *State Records Act 2000*.

### Record Keeping Statement

The City of Kwinana is committed to the reliable and systematic management of government records in accordance with legislative requirements and best practice standards.

### Recordkeeping Plan and System

The City's updated Record Keeping Plan was approved by the State Records Office on 9 December 2016. This Plan describes the City's commitment to good and compliant recordkeeping procedures.

The City upgraded its Record Keeping System in April 2017, which has improved the functionality and integration with other software that the City uses.



## Offsite Storage of Records

Since 2013, all hard copy files held by the Records Management team have been assessed, indexed, boxed and are now stored in a secure, compliant and environmentally-acceptable facility. The period of time to retrieve this information can be as little as 30 minutes in an extreme occurrence and under normal circumstances within 24 hours. This change in procedure has resulted in the opportunity to free up office space and has had an occupational health and safety benefit as officers no longer travel offsite or lift and carry boxed files.

## Records Training

The City continues to provide training to all staff to inform them of their record keeping obligations and responsibilities. Induction and training programs were revised as required to ensure employees, contractors, elected members and external agencies were also aware of their roles and responsibilities in regard to compliance with the City's Recordkeeping Plan. In 2016/17, records training consisted of:

- a Records Induction Sheet, which was given to all new employees;
- an e-module powered by the National Archives of Australia was delivered to all new employees and existing staff members as required;
- TRIM training, which covers the records management software system used at the City;
- specific TRIM and records management training in a one-on-one format as required by officers; and
- team refresher sessions in conjunction with and as a result of an internal auditing program.

## Economic Development

### Commercial Activity

The City continued efforts to ensure local businesses were able to provide services and a unique sense of place for the various communities they serve.

As part of that effort, Council approved the Local Commercial Activity Centre Improvement Grant Funding program.

An Expression of Interest was widely distributed and 17 local small businesses from Medina, Parmelia, Calista and Orelia received tentative approval for the grant.

The City also completed the long-awaited Medina Laneway as part of the broader Medina Revitalisation strategy, which has been underway for over five years. The Laneway was designed to create a link between the recently completed houses and the Pace Road shops. The Laneway is adorned with colourful art that reflects the unique flora, fauna and architecture of the area. It also features custom-made locally-manufactured street furniture and fruit trees. The Laneway was opened to the public on 1 April 2017 with a street festival attended by many local residents.

## Indian Ocean Gateway

The Indian Ocean Gateway proposal is centred on building a 21st century land-backed port in the Kwinana Industrial Area. The benefits include \$42.4 billion of annual revenue and a further \$28 billion of indirect annual revenue to the state with direct employment of 37,000 employees and indirect employment for another 49,000 employees.

Consultation has included briefings with state government agencies, federal government agencies, state and federal politicians, local governments, resident and community groups, research bodies, industry and industry associations. The City continues to engage with relevant stakeholders to indicate the City's interest in being involved in the planning process.





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### INDEPENDENT AUDITOR'S REPORT TO THE ELECTORS OF THE CITY OF KWINANA

#### *Opinion on the Audit of the Concise Financial Report*

We have audited the accompanying concise financial report of the City of Kwinana (the City), which comprises the statement of financial position as at 30 June 2017, statement of comprehensive income by nature or type, statement of comprehensive income by program, statement of changes in equity, statement of cash flows and the rate setting statement for the year then ended, and related notes derived from the financial report of the City for the year ended 30 June 2017 and the statement by Chief Executive Officer. The concise financial report does not contain all disclosures required by Australian Accounting Standards and accordingly, reading the concise financial report is not a substitute for reading the audited financial report.

In our opinion, the concise financial report of the City of Kwinana for the year ended 30 June 2017 complies with Accounting Standard AASB 1039: Concise Financial Reports.

#### *Basis for Opinion*

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Concise Financial Report* section of our report. We are independent of the City in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the "Code") that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Report on Other Legal and Regulatory Requirements*

In accordance with the Local Government (Audit) Regulations 1996, we also report that:

- a) There are no matters that in our opinion indicate significant adverse trends in the financial position or the financial management practices of the City.
- b) No matters indicating non-compliance with Part 6 of the Local Government Act 1995 (as amended), the Local Government (Financial Management) Regulations 1996 (as amended) or applicable financial controls of any other written law were noted during the course of our audit.
- c) All necessary information and explanations were obtained by us.
- d) All audit procedures were satisfactorily completed in conducting our audit.

#### *Concise Financial Report*

The concise financial report does not contain all the disclosures required by the Australian Accounting Standards in the preparation of the financial report. Reading the concise financial report and the auditor's report thereon, therefore, is not a substitute for reading the financial report and the auditor's report thereon.

#### *Responsibilities of Management and Council for the Financial Report*

Management is responsible for the preparation of the concise financial report in accordance with Standard AASB 1039: Concise Financial Reports, and for such internal control as management determines is necessary to enable the preparation of the concise financial report.

## MOORE STEPHENS

### INDEPENDENT AUDITOR'S REPORT TO THE ELECTORS OF THE CITY OF KWINANA (CONTINUED)

#### *Auditor's Responsibilities for the Audit of the Concise Financial Report*

Our responsibility is to express an opinion on whether the concise financial report, in all material respects, complies with AASB 1039 Concise Financial Reports and based on our procedures, which were conducted in accordance with Auditing Standard ASA 810 Engagements to Report on Summary Financial Statements.

MOORE STEPHENS  
CHARTERED ACCOUNTANTS

WEN-SHIEN CHAI  
PARTNER

Date: 27 November 2017  
Perth, WA




CITY OF KWINANA  
CONCISE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2017

LOCAL GOVERNMENT ACT 1995  
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

STATEMENT BY CHIEF EXECUTIVE OFFICER

The attached financial report of the City being the annual financial report and supporting notes and other information for the financial year ended 30 June 2017 are in my opinion properly drawn up to present fairly the financial position of the City at 30th June 2017 and the results of the operations for the financial year then ended in accordance with the Australian Accounting Standards and comply with the provisions of the Local Government Act 1995 and the regulations under that Act.

Signed as authorisation of issue on the 2<sup>nd</sup> day of November 2017

  
Joanne Abbiss  
Chief Executive Officer

BASIS OF PREPARATION

The concise financial report has been prepared in accordance with AASB 1039 "Concise Financial Reports". The accounting policies adopted have been consistently applied to all financial periods presented unless otherwise stated. The concise financial report is an extract from the full financial report for the financial year ended 30 June 2017. The financial statements, specific disclosures, and other information included in the concise financial report are derived from and consistent with, the full financial report of the City of Kwinana. The concise financial report cannot be expected to provide a full understanding of the financial performance, financial position, financing and investing activities of the City of Kwinana.

A copy of the full financial report and auditors report can be obtained free of charge via the City's website, [www.kwinana.wa.gov.au](http://www.kwinana.wa.gov.au), or upon request.

CITY OF KWINANA  
STATEMENT OF COMPREHENSIVE INCOME  
BY NATURE OR TYPE  
FOR THE YEAR ENDED 30TH JUNE 2017

	2017 \$	2017 Budget \$	2016 \$
<b>Revenue</b>			
Rates	34,367,785	34,912,115	33,835,973
Operating grants, subsidies and contributions	8,909,512	13,789,967	8,326,242
Fees and charges	13,492,239	13,725,456	13,605,449
Interest earnings	1 2,251,635	1,967,000	2,041,745
Other revenue	1 2,183,307	536,982	2,491,278
	<u>61,204,478</u>	<u>64,931,520</u>	<u>60,300,687</u>
<b>Expenses</b>			
Employee costs	(25,332,263)	(27,361,605)	(24,804,808)
Materials and contracts	(23,375,655)	(24,341,197)	(23,318,679)
Utility charges	(2,388,243)	(2,564,418)	(2,432,897)
Depreciation on non-current assets	1 (12,461,397)	(11,316,975)	(11,315,275)
Interest expenses	1 (1,191,217)	(1,223,591)	(1,165,687)
Insurance expenses	(539,510)	(593,600)	(524,890)
Other expenditure	(740,180)	(840,107)	(1,142,175)
	<u>(66,028,465)</u>	<u>(68,241,493)</u>	<u>(64,704,411)</u>
	(4,823,987)	(3,309,973)	(4,403,724)
Non-operating grants, subsidies and contributions	20,004,053	3,881,987	38,009,105
Other non-operating revenue	29,948	0	283,302
Profit on asset disposals	43,484	214,497	87,538
(Loss) on asset disposals	(211,313)	(20,557)	(23,219)
<b>Net result</b>	<b>15,042,185</b>	<b>765,954</b>	<b>33,953,002</b>
<b>Other comprehensive income</b>			
<i>Items that will not be reclassified subsequently to profit or loss</i>			
Changes on revaluation of non-current assets	1,966,674	0	799,828
<b>Total other comprehensive income</b>	<b>1,966,674</b>	<b>0</b>	<b>799,828</b>
<b>Total comprehensive income</b>	<b>17,008,859</b>	<b>765,954</b>	<b>34,752,830</b>

This statement is to be read in conjunction with the accompanying notes.



**CITY OF KWINANA**  
**STATEMENT OF COMPREHENSIVE INCOME**  
**BY PROGRAM**  
**FOR THE YEAR ENDED 30TH JUNE 2017**

	NOTE	2017 \$	2017 Budget \$	2016 \$
<b>Revenue</b>	1			
Governance		398,955	31,895	227,327
General purpose funding		40,009,005	38,824,295	39,166,809
Law, order, public safety		437,430	446,539	511,117
Health		202,220	384,632	242,987
Education and welfare		7,742,585	6,070,114	7,498,753
Community amenities		7,307,664	13,981,358	7,811,527
Recreation and culture		2,931,537	3,042,950	2,774,943
Transport		311,016	261,984	270,430
Economic services		1,338,552	1,564,439	1,354,003
Other property and services		525,514	323,314	442,791
		<u>61,204,478</u>	<u>64,931,520</u>	<u>60,300,687</u>
<b>Expenses</b>	1			
Governance		(4,938,262)	(5,012,497)	(5,413,510)
General purpose funding		(1,363,247)	(1,580,472)	(1,563,155)
Law, order, public safety		(2,670,214)	(2,914,573)	(2,357,364)
Health		(1,237,340)	(1,394,217)	(1,134,212)
Education and welfare		(10,101,888)	(8,754,118)	(9,960,264)
Community amenities		(8,897,157)	(10,575,604)	(8,737,603)
Recreation and culture		(17,528,733)	(17,845,900)	(16,909,009)
Transport		(12,558,114)	(12,879,280)	(12,280,975)
Economic services		(1,934,499)	(2,052,203)	(1,642,555)
Other property and services		(3,607,794)	(4,009,038)	(3,540,077)
		<u>(64,837,248)</u>	<u>(67,017,902)</u>	<u>(63,538,724)</u>
<b>Finance costs</b>	1			
Governance		(62,679)	(63,009)	(67,751)
Education and welfare		(96,611)	(96,765)	(98,103)
Recreation and culture		(869,687)	(886,255)	(828,506)
Transport		(162,240)	(177,562)	(169,802)
Economic services		0	0	(1,525)
		<u>(1,191,217)</u>	<u>(1,223,591)</u>	<u>(1,165,687)</u>
		<u>(4,823,987)</u>	<u>(3,309,973)</u>	<u>(4,403,724)</u>
Non-operating grants, subsidies and contributions		20,004,053	3,881,987	38,009,105
Other non-operating revenue		29,948	0	283,302
Profit on disposal of assets		43,484	214,497	87,538
(Loss) on disposal of assets		(211,313)	(20,557)	(23,219)
<b>Net result</b>		<u>15,042,185</u>	<u>765,954</u>	<u>33,953,002</u>
<b>Other comprehensive income</b>				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes on revaluation of non-current assets		1,966,674	0	799,828
<b>Total other comprehensive income</b>		<u>1,966,674</u>	<u>0</u>	<u>799,828</u>
<b>Total comprehensive income</b>		<u>17,008,859</u>	<u>765,954</u>	<u>34,752,830</u>

This statement is to be read in conjunction with the accompanying notes.

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**CITY OF KWINANA**  
**STATEMENT OF FINANCIAL POSITION**  
**AS AT 30TH JUNE 2017**

	NOTE	2017 \$	2016 \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	2	53,726,269	55,357,714
Trade and other receivables	3	4,463,080	4,096,861
Inventories	4	36,203	26,162
<b>TOTAL CURRENT ASSETS</b>		<u>58,225,552</u>	<u>59,480,737</u>
<b>NON-CURRENT ASSETS</b>			
Other receivables	3	4,488,131	3,943,449
Property, plant and equipment	5	159,964,117	160,822,364
Infrastructure	6	288,754,573	275,191,387
<b>TOTAL NON-CURRENT ASSETS</b>		<u>453,206,821</u>	<u>439,957,200</u>
<b>TOTAL ASSETS</b>		<u>511,432,373</u>	<u>499,437,937</u>
<b>CURRENT LIABILITIES</b>			
Trade and other payables	7	4,269,486	9,233,372
Current portion of long term borrowings	8	617,723	3,105,457
Provisions	9	4,522,884	4,545,806
<b>TOTAL CURRENT LIABILITIES</b>		<u>9,410,093</u>	<u>16,884,635</u>
<b>NON-CURRENT LIABILITIES</b>			
Payables	7	22,117,000	21,635,000
Long term borrowings	8	22,071,411	20,150,953
Provisions	9	436,010	378,349
<b>TOTAL NON-CURRENT LIABILITIES</b>		<u>44,624,421</u>	<u>42,164,302</u>
<b>TOTAL LIABILITIES</b>		<u>54,034,514</u>	<u>59,048,937</u>
<b>NET ASSETS</b>		<u>457,397,859</u>	<u>440,389,000</u>
<b>EQUITY</b>			
Retained surplus		232,470,241	220,833,639
Reserves - cash backed		50,343,659	46,938,076
Revaluation surplus		174,583,959	172,617,285
<b>TOTAL EQUITY</b>		<u>457,397,859</u>	<u>440,389,000</u>

This statement is to be read in conjunction with the accompanying notes.

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**CITY OF KWINANA  
STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30TH JUNE 2017**

	NOTE	RETAINED SURPLUS \$	RESERVES CASH BACKED \$	REVALUATION SURPLUS \$	TOTAL EQUITY \$
<b>Balance as at 1 July 2015</b>		<b>191,937,888</b>	<b>41,880,825</b>	<b>171,817,457</b>	<b>405,636,170</b>
Comprehensive income					
Net result		33,953,002	0	0	33,953,002
Changes on revaluation of assets	11	0	0	799,828	799,828
Total comprehensive income		33,953,002	0	799,828	34,752,830
Transfers from/(to) reserves		(5,057,251)	5,057,251	0	0
<b>Balance as at 30 June 2016</b>		<b>220,833,639</b>	<b>46,938,076</b>	<b>172,617,285</b>	<b>440,389,000</b>
Comprehensive income					
Net result		15,042,185	0	0	15,042,185
Changes on revaluation of assets	11	0	0	1,966,674	1,966,674
Total comprehensive income		15,042,185	0	1,966,674	17,008,859
Transfers from/(to) reserves		(3,405,583)	3,405,583	0	0
<b>Balance as at 30 June 2017</b>		<b>232,470,241</b>	<b>50,343,659</b>	<b>174,583,959</b>	<b>457,397,859</b>

This statement is to be read in conjunction with the accompanying notes.

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**CITY OF KWINANA  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 30TH JUNE 2017**

	NOTE	2017 Actual \$	2017 Budget \$	2016 Actual \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>Receipts</b>				
Rates		33,186,450	35,272,115	33,622,693
Operating grants, subsidies and contributions		9,063,794	13,789,967	11,396,890
Fees and charges		13,492,243	13,675,456	13,552,673
Interest earnings		2,251,634	1,967,000	2,041,745
Goods and services tax		3,275,733	0	3,247,432
Other revenue		2,183,307	536,982	1,907,421
		63,453,161	65,241,520	65,768,854
<b>Payments</b>				
Employee costs		(25,116,512)	(27,361,605)	(24,094,279)
Materials and contracts		(28,144,211)	(23,945,072)	(25,829,908)
Utility charges		(2,388,243)	(2,564,418)	(2,431,675)
Interest expenses		(1,095,601)	(1,223,591)	(1,167,092)
Insurance expenses		(539,510)	(593,600)	(524,890)
Goods and services tax		(3,158,993)	0	(3,269,789)
Other expenditure		(740,180)	(840,107)	(789,354)
		(61,183,250)	(56,528,393)	(58,106,987)
<b>Net cash provided by (used in) operating activities</b>	12(b)	2,269,911	8,713,127	7,661,867
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Payments for development of				
Land held for resale		0	0	(90,443)
Payments for purchase of property, plant & equipment		(2,764,010)	(3,953,539)	(3,190,371)
Payments for construction of infrastructure		(7,453,990)	(7,350,951)	(9,818,276)
Non-operating grants, subsidies and contributions		6,440,531	3,881,987	5,337,399
Proceeds from sale of fixed assets		443,979	476,500	360,296
<b>Net cash provided by (used in) investment activities</b>		(3,333,490)	(6,946,003)	(7,401,395)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
Repayment of debentures		(3,365,770)	(3,140,453)	(670,480)
Proceeds from/(Repayment of) self supporting loans		(591)	37,590	66,272
Proceeds from new debentures		2,798,494	2,605,500	1,700,000
<b>Net cash provided by (used in) financing activities</b>		(567,867)	(497,363)	1,095,792
<b>Net increase (decrease) in cash held</b>		(1,631,445)	1,269,761	1,356,264
Cash at beginning of year		55,357,714	48,135,005	54,001,450
<b>Cash and cash equivalents at the end of the year</b>	12(a)	<b>53,726,269</b>	<b>49,404,766</b>	<b>55,357,714</b>

This statement is to be read in conjunction with the accompanying notes.

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**CITY OF KWINANA  
RATE SETTING STATEMENT  
FOR THE YEAR ENDED 30TH JUNE 2017**

NOTE	2017 Actual \$	2017 Budget \$	2016 Actual \$
<b>Net current assets at 1 July brought forward</b>	<u>2,844,089</u>	<u>1,000,000</u>	<u>2,917,706</u>
	2,844,089	1,000,000	2,917,706
<b>Revenue from operating activities (excluding rates)</b>			
Governance	398,955	31,895	229,240
General purpose funding	5,641,220	3,912,180	5,330,836
Law, order, public safety	439,886	468,974	520,780
Health	202,220	401,275	250,864
Education and welfare	7,742,585	6,070,114	7,506,888
Community amenities	7,307,664	14,005,754	7,811,994
Recreation and culture	2,931,576	3,069,088	2,774,943
Transport	311,016	261,984	287,703
Economic services	1,338,552	1,621,623	1,358,447
Other property and services	566,504	391,015	480,557
	<u>26,880,178</u>	<u>30,233,902</u>	<u>26,552,252</u>
<b>Expenditure from operating activities</b>			
Governance	(5,005,256)	(5,083,085)	(5,487,452)
General purpose funding	(1,363,247)	(1,580,472)	(1,563,155)
Law, order, public safety	(2,714,408)	(2,914,573)	(2,357,364)
Health	(1,242,379)	(1,394,217)	(1,138,550)
Education and welfare	(10,198,499)	(8,850,883)	(10,058,367)
Community amenities	(8,902,957)	(10,575,604)	(8,740,978)
Recreation and culture	(18,453,873)	(18,732,155)	(17,746,830)
Transport	(12,720,354)	(13,056,842)	(12,450,777)
Economic services	(1,954,927)	(2,052,203)	(1,644,080)
Other property and services	(3,683,879)	(4,022,016)	(3,540,077)
	<u>(66,239,779)</u>	<u>(68,262,050)</u>	<u>(64,727,630)</u>
<b>Operating activities excluded from budget</b>			
(Profit) on disposal of assets	(43,484)	(214,497)	(87,538)
Loss on disposal of assets	211,313	20,557	23,219
Movement in deferred pensioner rates (non-current)	(10,323)	0	(49,318)
Movement in employee benefit provisions	34,739	0	449,107
Movement in Banksia Park deferred management fund receivable	(548,983)	0	352,821
Movement in Banksia Park valuation of unit contribution	482,000	0	0
Depreciation on assets	12,461,397	11,316,975	11,315,275
<b>Amount attributable to operating activities</b>	<u>(23,928,853)</u>	<u>(25,905,113)</u>	<u>(23,254,106)</u>
<b>INVESTING ACTIVITIES</b>			
Non-operating grants, subsidies and contributions	20,004,053	3,881,987	38,009,105
Other non-operating revenue	29,948	0	283,302
Proceeds from disposal of assets	443,979	476,500	360,296
Purchase of land held for resale	0	0	(90,443)
Purchase of property, plant and equipment	(2,764,010)	(5,147,565)	(3,091,834)
Purchase and construction of infrastructure	(7,453,990)	(6,156,925)	(9,881,015)
Contributed infrastructure assets	(13,593,470)	0	(29,397,461)
<b>Amount attributable to investing activities</b>	<u>(3,333,490)</u>	<u>(6,946,003)</u>	<u>(3,808,050)</u>
<b>FINANCING ACTIVITIES</b>			
Repayment of debentures	(3,365,770)	(3,140,453)	(670,480)
Proceeds from new debentures	2,798,494	2,605,550	1,700,000
Proceeds from/(repayment of) self supporting loans	(591)	37,590	66,272
Proceeds from loan borrowings (Unspent)	62,705	0	31,731
Transfers to reserves (restricted assets)	(8,649,520)	(8,640,389)	(10,363,246)
Transfers from reserves (restricted assets)	5,243,937	7,076,703	5,305,995
<b>Amount attributable to financing activities</b>	<u>(3,910,745)</u>	<u>(2,060,999)</u>	<u>(3,929,728)</u>
<b>Surplus(deficiency) before general rates</b>	<u>(31,173,088)</u>	<u>(34,912,115)</u>	<u>(30,991,884)</u>
<b>Total amount raised from general rates</b>	<u>34,367,785</u>	<u>34,912,115</u>	<u>33,835,973</u>
<b>Net current assets at June 30 c/fwd - surplus/(deficit)</b>	<u><b>3,194,697</b></u>	<u><b>0</b></u>	<u><b>2,844,089</b></u>

This statement is to be read in conjunction with the accompanying notes.

**CITY OF KWINANA  
NOTES TO AND FORMING PART OF THE CONCISE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2017**

1. REVENUE AND EXPENSES	2017 \$	2016 \$
<b>Net Result</b>		
The Net result includes:		
(i) Charging as an expense:		
<b>Auditors remuneration</b>		
- Audit of the Annual Financial Report	24,750	35,050
- Other Engagements	23,060	11,387
<b>Depreciation</b>		
Buildings - Specialised	3,752,342	3,473,011
Furniture and equipment	466,412	496,552
Plant and equipment	758,369	919,614
Infrastructure - Roads	4,489,441	3,830,450
Infrastructure - Footpaths	962,399	813,640
Infrastructure - Drainage	812,914	694,159
Infrastructure - Car Parks	131,701	119,532
Infrastructure - Bus Shelters	69,360	65,155
Infrastructure - Street Lights	54,427	52,769
Infrastructure - Parks & Ovals	894,521	780,881
Infrastructure - Other	69,511	69,512
	<u>12,461,397</u>	<u>11,315,275</u>
<b>Finance Costs</b>		
Debentures	1,033,650	1,037,116
Bank Guarantee Fees	157,567	128,571
	<u>1,191,217</u>	<u>1,165,687</u>
<b>Rental charges</b>		
- Operating leases	324,931	281,620
	<u>324,931</u>	<u>281,620</u>
(ii) Crediting as revenue:		
<b>Significant revenue</b>		
Other Revenue		
Settlement Dividend from Lehman Brothers Australia Ltd (see below)	26,692	1,301,026
Non-Operating Grants, Subsidies & Contributions - Contributed Assets	13,593,470	29,397,461
	<u>13,620,162</u>	<u>30,698,487</u>
<b>Other revenue</b>		
Reimbursements and recoveries	813,526	1,086,307
Significant revenue (refer above)	26,692	1,301,026
Other	1,343,089	103,945
	<u>2,183,307</u>	<u>2,491,278</u>
	<u><b>2017 Actual \$</b></u>	<u><b>2017 Budget \$</b></u>
	<u><b>2016 Actual \$</b></u>	
<b>Interest earnings</b>		
- Reserve funds	1,233,110	800,000
- Other funds	377,996	657,000
Other interest revenue	640,529	510,000
	<u>2,251,635</u>	<u>1,967,000</u>
	<u>2,041,745</u>	



CITY OF KWINANA  
NOTES TO AND FORMING PART OF THE CONCISE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2017

	2017 \$	2016 \$
<b>2. CASH AND CASH EQUIVALENTS</b>		
Unrestricted	3,382,610	8,356,933
Restricted	<u>50,343,659</u>	<u>47,000,781</u>
	<u>53,726,269</u>	<u>55,357,714</u>
<b>3. TRADE AND OTHER RECEIVABLES</b>		
<b>Current</b>		
Rates outstanding	2,761,590	1,590,578
Sundry debtors	738,586	1,139,002
GST receivable	437,333	554,076
Loans receivable - clubs/institutions	15,645	37,590
Accrued Income	74,118	410,710
DMF Receivable	402,065	364,905
Prepayments	<u>33,743</u>	<u>0</u>
	<u>4,463,080</u>	<u>4,096,861</u>
<b>Non-current</b>		
Rates outstanding - pensioners	599,197	588,874
Loans receivable - clubs/institutions	282,850	260,314
DMF Receivable	<u>3,606,084</u>	<u>3,094,261</u>
	<u>4,488,131</u>	<u>3,943,449</u>
Information with respect to the impairment or otherwise of the totals of rates outstanding and sundry debtors is as follows:		
<b>Rates outstanding</b>		
Includes:	2,761,590	1,590,578
Past due and not impaired	2,761,590	1,590,578
Impaired	<u>0</u>	<u>0</u>
<b>Sundry debtors</b>		
Includes:	738,586	1,139,002
Past due and not impaired	204,170	68,340
Impaired	<u>126,024</u>	<u>0</u>
<b>4. INVENTORIES</b>		
<b>Current</b>		
Stores & Materials	<u>36,203</u>	<u>26,162</u>
	<u>36,203</u>	<u>26,162</u>

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CITY OF KWINANA  
NOTES TO AND FORMING PART OF THE CONCISE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2017

	2017 \$	2016 \$
<b>5. PROPERTY, PLANT AND EQUIPMENT</b>		
Freehold Land at:		
- Independent valuation 2014 - level 2	0	8,320,000
- Independent valuation 2014 - level 3	0	26,693,000
- Independent valuation 2017 - level 2	8,420,000	0
- Independent valuation 2017 - level 3	27,011,000	0
- Additions after valuation - cost	<u>0</u>	<u>206,404</u>
	<u>35,431,000</u>	<u>35,219,404</u>
Land - vested in and under the control of Council at:		
- Independent valuation 2014 - level 3	0	12,140,000
- Independent valuation 2017 - level 3	<u>12,140,000</u>	<u>0</u>
	<u>12,140,000</u>	<u>12,140,000</u>
	<u>47,571,000</u>	<u>47,359,404</u>
Buildings - Specialised at:		
- Independent valuation 2014 - level 2	0	22,335,000
- Independent valuation 2014 - level 3	0	83,206,100
- Independent valuation 2017 - level 3	104,111,403	0
- Additions after valuation - cost	<u>0</u>	<u>6,850,520</u>
Less: accumulated depreciation	<u>0</u>	<u>(6,939,279)</u>
	<u>104,111,403</u>	<u>105,452,341</u>
	<u>104,111,403</u>	<u>105,452,341</u>
Total land and buildings	<u>151,682,403</u>	<u>152,811,745</u>
Furniture and equipment at:		
- Independent Valuation 2016 - level 3	1,408,897	1,422,505
- Management valuation 2016 - level 3	4,624,955	4,635,882
- Additions after valuation - cost	705,507	0
Less: accumulated depreciation	<u>(4,874,511)</u>	<u>(4,421,707)</u>
	<u>1,864,848</u>	<u>1,636,680</u>
Plant and equipment at:		
- Independent Valuation 2016 - level 2	3,207,361	4,019,255
- Independent Valuation 2016 - level 3	1,802,058	2,034,817
- Management Valuation 2016 - level 3	3,271,235	3,271,235
- Additions after valuation - cost	1,357,452	0
Less: accumulated depreciation	<u>(3,221,240)</u>	<u>(2,951,368)</u>
	<u>6,416,866</u>	<u>6,373,939</u>
	<u>159,964,117</u>	<u>160,822,364</u>
The fair value of property, plant and equipment is determined at least every three years in accordance with the regulatory framework. Additions since the date of valuation are shown as cost, given they were acquired at arms length and any accumulated depreciation reflects the usage of service potential, it is considered the recorded written down value approximates fair value. At the end of each intervening period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with Local Government (Financial Management) Regulation 17A (2) which requires property, plant and equipment to be shown at fair value.		

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**CITY OF KWINANA**  
**NOTES TO AND FORMING PART OF THE CONCISE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30TH JUNE 2017**

	2017 \$	2016 \$
<b>6. INFRASTRUCTURE</b>		
Infrastructure - Roads		
- Independent valuation 2015 - level 3	224,918,631	224,918,631
- Additions after valuation - cost	34,474,939	23,149,573
Less: accumulated depreciation	<u>(76,756,947)</u>	<u>(72,267,506)</u>
	182,636,623	175,800,698
Infrastructure - Footpaths		
- Independent valuation 2015 - level 3	40,380,270	40,380,270
- Additions after valuation - cost	7,250,021	5,166,511
Less: accumulated depreciation	<u>(12,825,218)</u>	<u>(11,862,819)</u>
	34,805,073	33,683,962
Infrastructure - Drainage		
- Independent valuation 2015 - level 3	55,012,877	55,012,877
- Additions after valuation - cost	9,893,492	6,949,340
Less: accumulated depreciation	<u>(15,685,611)</u>	<u>(14,872,697)</u>
	49,220,758	47,089,520
Infrastructure - Car Parks		
- Independent valuation 2015 - level 3	2,655,110	2,655,110
- Additions after valuation - cost	224,233	131,904
Less: accumulated depreciation	<u>(1,469,995)</u>	<u>(1,338,294)</u>
	1,409,348	1,448,720
Infrastructure - Bus Shelters		
- Independent valuation 2015 - level 3	1,584,000	1,584,000
- Additions after valuation - cost	92,154	45,206
Less: accumulated depreciation	<u>(935,591)</u>	<u>(866,230)</u>
	740,563	762,976
Infrastructure - Street Lights		
- Independent valuation 2015 - level 3	1,483,400	1,483,400
- Additions after valuation - cost	41,430	28,457
Less: accumulated depreciation	<u>(586,609)</u>	<u>(532,183)</u>
	938,221	979,674
Infrastructure - Parks & Ovals		
- Independent valuation 2015 - level 3	19,383,277	19,383,277
- Additions after valuation - cost	8,675,430	1,042,121
Less: accumulated depreciation	<u>(9,582,880)</u>	<u>(8,688,359)</u>
	18,475,827	11,737,039
Infrastructure - Parks & Ovals - Works in Progress		
- At Cost	<u>0</u>	<u>3,091,127</u>
	0	3,091,127
Infrastructure - Other		
- Independent valuation 2015 - level 3	2,853,000	2,853,000
Less: accumulated depreciation	<u>(2,324,840)</u>	<u>(2,255,329)</u>
	528,160	597,671
	<u>288,754,573</u>	<u>275,191,387</u>

The fair value of infrastructure is determined at least every three years in accordance with the regulatory framework. Additions since the date of valuation are shown at cost. Given they were acquired at arms length and any accumulated depreciation reflects the usage of service potential, it is considered the recorded written down value approximates fair value. At the end of each intervening period the valuation is reviewed and, where appropriate, the fair value is updated to reflect current market conditions. This process is considered to be in accordance with Local Government (Financial Management) Regulation 17A(2) which requires infrastructure to be shown at fair value.

**CITY OF KWINANA**  
**NOTES TO AND FORMING PART OF THE CONCISE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30TH JUNE 2017**

	2017 \$	2016 \$
<b>7. TRADE AND OTHER PAYABLES</b>		
<b>Current</b>		
Sundry creditors	3,064,174	4,674,862
Accrued interest on debentures	112,419	16,802
Accrued salaries and wages	1,034,551	853,535
Bond and Deposit Creditors	0	3,408,346
Accrued Expenses	<u>58,342</u>	<u>279,827</u>
	<u>4,269,486</u>	<u>9,233,372</u>
<b>Non Current</b>		
Unit Contribution	<u>22,117,000</u>	<u>21,635,000</u>
	<u>22,117,000</u>	<u>21,635,000</u>

**8. LONG-TERM BORROWINGS**

<b>Current</b>		
Secured by floating charge		
Debentures	<u>617,723</u>	<u>3,105,457</u>
	<u>617,723</u>	<u>3,105,457</u>
<b>Non-current</b>		
Secured by floating charge		
Debentures	<u>22,071,411</u>	<u>20,150,953</u>
	<u>22,071,411</u>	<u>20,150,953</u>

**9. PROVISIONS**

	Provision for Annual Leave \$	Provision for Other Leave (1) \$	Provision for Long Service Leave \$	Total \$
<b>Opening balance at 1 July 2016</b>				
Current provisions	2,021,297	630,339	1,894,170	4,545,806
Non-current provisions	<u>0</u>	<u>0</u>	<u>378,349</u>	<u>378,349</u>
	2,021,297	630,339	2,272,519	4,924,155
Additional provision	<u>92,877</u>	<u>(42,547)</u>	<u>(15,591)</u>	<u>34,739</u>
<b>Balance at 30 June 2017</b>	<u>2,114,174</u>	<u>587,792</u>	<u>2,256,928</u>	<u>4,958,894</u>
<b>Comprises</b>				
Current	2,114,174	587,792	1,820,918	4,522,884
Non-current	<u>0</u>	<u>0</u>	<u>436,010</u>	<u>436,010</u>
	<u>2,114,174</u>	<u>587,792</u>	<u>2,256,928</u>	<u>4,958,894</u>

(1) - Other leave incorporates a provision for sick leave payable to employees with service years greater than ten (10) years upon termination (\$443,945) and a provision for accrued rostered days off (RDO) payable upon termination (\$143,847).



CITY OF KWINANA  
NOTES TO AND FORMING PART OF THE CONCISE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2017

10. TOTAL ASSETS CLASSIFIED BY FUNCTION AND ACTIVITY

	2017 \$	2016 \$
Governance	70,214,891	70,112,431
Law, order, public safety	1,943,919	1,867,446
Health	115,971	112,182
Education and welfare	34,875,180	35,008,257
Community amenities	1,068,015	1,121,006
Recreation and culture	78,311,834	76,632,081
Transport	269,235,234	259,248,561
Economic services	51,777,537	51,711,551
Other property and services	3,889,792	3,624,422
	<u>511,432,373</u>	<u>499,437,937</u>

11. REVALUATION SURPLUS

	30-Jun-17			30-Jun-16			30-Jun-16		
	Opening Balance \$	Revaluation Increment \$	Total Movement on Revaluation \$	Closing Balance \$	Opening Balance \$	Revaluation Increment \$	Total Movement on Revaluation \$	Closing Balance \$	
Land and buildings	76,199,962	1,966,674	1,966,674	78,166,636	76,199,962	0	0	76,199,962	
Furniture and equipment	199,013	0	0	199,013	137,410	61,603	61,603	199,013	
Plant and equipment	1,581,222	0	0	1,581,222	842,997	738,225	738,225	1,581,222	
Infrastructure - Roads	58,351,626	0	0	58,351,626	58,351,626	0	0	58,351,626	
Infrastructure - Footpaths	13,401,415	0	0	13,401,415	13,401,415	0	0	13,401,415	
Infrastructure - Drainage	21,897,256	0	0	21,897,256	21,897,256	0	0	21,897,256	
Infrastructure - Car Parks	311,846	0	0	311,846	311,846	0	0	311,846	
Infrastructure - Bus Shelters	458,799	0	0	458,799	458,799	0	0	458,799	
Infrastructure - Other	216,146	0	0	216,146	216,146	0	0	216,146	
	<u>172,617,285</u>	<u>1,966,674</u>	<u>1,966,674</u>	<u>174,583,959</u>	<u>171,817,457</u>	<u>799,828</u>	<u>799,828</u>	<u>172,617,285</u>	

Movements on revaluation of fixed assets are not able to be reliably attributed to a program as the assets were revalued by class as provided for by AASB 116 Aus. 40.1.

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CITY OF KWINANA  
NOTES TO AND FORMING PART OF THE CONCISE FINANCIAL REPORT  
FOR THE YEAR ENDED 30TH JUNE 2017

12. NOTES TO THE STATEMENT OF CASH FLOWS

(a) Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	2017 \$	2017 Budget \$	2016 \$
Cash and cash equivalents	<u>53,726,269</u>	<u>49,404,766</u>	<u>55,357,714</u>

(b) Reconciliation of Net Cash Provided By Operating Activities to Net Result

Net result	15,042,185	765,954	33,953,002
Non-cash flows in Net result:			
Depreciation	12,461,397	11,316,975	11,315,275
(Profit)/Loss on sale of asset	167,829	(193,940)	(64,319)
Banksia Park DMF Receivable Movement	548,983	0	352,821
Contributed Assets	(13,593,470)	0	(29,397,461)
Changes in assets and liabilities:			
(Increase)/Decrease in receivables	(1,795,886)	300,000	(863,230)
(Increase)/Decrease in accrued income/prepayments	336,592	0	265,757
(Increase)/Decrease in inventories	(10,041)	10,000	(5,237)
Increase/(Decrease) in payables	(4,537,034)	396,125	(2,565,093)
Increase/(Decrease) in accrued expenses/income in advance	55,148	0	(441,356)
Increase/(Decrease) in provisions	34,739	0	449,107
Grants/contributions for the development of assets	(6,440,531)	(3,881,987)	(5,337,399)
Net cash from operating activities	<u>2,269,911</u>	<u>8,713,127</u>	<u>7,661,867</u>

(c) Undrawn Borrowing Facilities

	2017 \$	2016 \$
<b>Credit Standby Arrangements</b>		
Credit card limit	71,000	100,000
Credit card balance at balance date	(17,535)	(19,501)
<b>Total amount of credit unused</b>	<u>53,465</u>	<u>80,499</u>
<b>Loan facilities</b>		
Loan facilities - current	617,723	3,105,457
Loan facilities - non-current	22,071,411	20,150,953
<b>Total facilities in use at balance date</b>	<u>22,689,134</u>	<u>23,256,410</u>
<b>Unused loan facilities at balance date</b>	<u>NIL</u>	<u>62,705</u>

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**ADMINISTRATION**

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