



Annual Report

2011-2012

Please note:

Kwinana was officially designated a City on 17 September 2012. The events discussed throughout this report however, occurred at a time when the City of Kwinana was still identified as the 'Town of Kwinana'.

For the purpose of this report, and to ensure consistency with other corporate documents, all references to the Kwinana Council and Administration Office will be 'City of Kwinana' or 'City'.



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Mayor's Report

It is with great pleasure I address the Kwinana community on the highlights of the 2011/12 financial year; a historic period which has seen Kwinana undergo a major facelift.

In 2011/12 the Council adopted a well rounded approach to service delivery and development, with focus being spread between key areas of importance such as community services, asset management, facility construction and essential resident services. It is a testament to the hard work of Councillors and administration staff that even during a period where investment is at an all time high, the Council also continues to improve in most other areas of the organisation.

Most would be aware of the visual changes which have occurred in the past financial year, you need only compare a photo from 12 months prior to that of today to see just how far we have come.

Specifically, construction of the Wellard Community Centre commenced in December 2011 and funding was also secured for the Bertram Community Centre in the past financial year.



Construction of the \$22m Library and Resource Centre (recently named the 'Darius Wells'), one of the largest construction projects undertaken in our history, continued throughout the year, despite some unforeseen delays. This iconic building is at the core of the \$340m City Centre Revitalisation project and its presence is already having a positive impact on the amenity of the area.

After years of lobbying private industry, the Kwinana Hub Shopping Centre was purchased by Woolworths and a massive redevelopment project was commenced not long after. Construction of the new Kwinana Marketplace Shopping Centre has progressed rapidly and local residents will soon be afforded Perth's newest major shopping centre.



One of the biggest achievements of 2011/12 however, was the completion and grand opening of the Zone Youth Space, a \$7.5m, two-storey facility which focuses on youth development and empowers our young people to make positive contributions to their community. The Zone is now home to several youth oriented tenants, including Kwinana Youth Services.

External investment into Kwinana was also bolstered in 2011/12, with several residential estates progressing during the year, including Honeywood in Wandi and the announcement of the new Sunrise Estate in Wellard.

The Live! Kwinana series of events was a highlight of the year in terms of community spirit and festivities as we saw residential engagement increase compared to past years. The introduction of the multicultural Sunset Fiesta event, held in Bertram, was a great success and is now a permanent part of the annual event line-up.

Most of these major projects are funded through a combination of City funds, external grants (construction) and sponsorship (events) and as such it is important

to acknowledge the ongoing support provided by local businesses and in particular the state and federal governments. Gratitude must also be expressed to our local politicians for lobbying their respective governments on our behalf to secure essential grants. It is only through collaboration with the other tiers of government that we are able to progress with our vision for Kwinana and these partnerships are invaluable in that regard.

The abovementioned initiatives are a mere glimpse of the hundreds of projects and services which were administered in 2011/12 and I encourage you to read on for a more in-depth look at the highlights for the City of Kwinana in the past financial year.

As always, it is important to recognise the hard work of my fellow Councillors. As a group, the Kwinana Council operates very efficiently and this ensures complete focus is given to the needs of our residents. Just as important are the efforts of the administration staff who are tasked with turning our vision into a reality.

Several years ago, the Council made a commitment to the future of the Kwinana community, a commitment to improving the quality of life for all Kwinana residents and a commitment to repositioning Kwinana as a thriving and modern locality. 2011/12 contributed greatly to this vision and has certainly set a difficult benchmark for future years. With that said, growth in our community has never been greater and forecasts predict this growth will not abate any time soon. For this reason I am confident that Kwinana will continue to flourish for the foreseeable future and I look forward to being part of these historical changes.

Carol Adams

Mayor



Chief Executive Officer's Report

I have now been Kwinana's CEO for seven years and in that time have I never been so impressed with the outcomes achieved by the Council and the organisation as I am today. Of course there is no end to the list of improvements that can be made into the future, but surely most will agree, that Kwinana is progressively improving, year on year.

If there is a 'holy grail local government', it is to be at a place where the Council, the community, and the organisation have a strong common understanding and agreement of the strategic direction for the area. When these stars align, a great deal of positive progress can be made quickly. Kwinana is as close to anywhere else I am aware of, to having that perfect mix of attitudes and aspirations.

Kwinana is changing though and for some, that is not their wish, but alas the growth of Perth cannot be held back and must be accommodated in the best way possible for the greater Perth metropolitan area.

There is much written in this Annual Report on what has been achieved over the 2011/12 financial year, but it is the future that we must also turn our minds to. I believe the most significant challenge for all levels of Australian government (including the City of Kwinana) is to find the balance between the expectations of our customers, the levels of service that are needed, and taxpayers/ratepayers willingness to meet the ever rising costs of maintaining one of the highest standards of living in the world. To that end, we spend a great deal of time making sure that what we do provides the best overall outcomes.

We will never have enough resources to do everything, which is why it is so important to balance our efforts in a way that satisfies the most people possible within the community. To that end, we highly value community feedback, whether that be talking to your Councillor when you see them down the



street, writing us a letter or email, posting a comment on the City's Facebook page, or just visiting the Administration Centre, to pass on your views.

We of course love to receive comments about how well we are performing (and we do get these from time to time) but we also greatly appreciate constructive comments about how we can do better. We do not profess to have all of the answers to all of the questions, and we often receive a 'gem of an idea' from our consultations with the community. I therefore encourage you to contact us from time to time as you may well have a suggestion that might make a significant difference to our community.

In conclusion, I consider myself a 'lucky person' to be able hold the Kwinana CEO's position, and my job in simple terms, is to make sure that everything is running smoothly. I can only succeed though, if everyone in the City of Kwinana team is also performing to their capacity and I am pleased to say that I believe they are in fact, doing just that. It is these people and your Councillors who deserve the lion's share of the credit for the great things happening in this area, but I can assure you, we will all keep trying to do better each year, so that Kwinana continues to be loved by those that live here... and envied by those that don't.

Neil Hartley
Chief Executive Officer

Community Services and Development

This directorate has the responsibility for delivering important services to the community as well as being focused on employing community development strategies in order to build and enhance the strong and vibrant communities that already exist here in Kwinana.

Infrastructure

Darius Wells Library and Resource Centre

Construction of the \$22m Darius Wells Library and Resource Centre continued to progress throughout 2011/12 and while unforeseen delays had pushed back the public opening of the facility, the City was able to engage with local community groups and residents to increase awareness of the iconic building.

One of the biggest infrastructure projects undertaken in Kwinana's history, the Library and Resource Centre will encompass a state of the art library, function hall, crèche, office accommodation for not-for-profit organisations and a Dome Café and Restaurant.



Zone Youth Space

The Zone Youth Space was officially opened in October 2011 and throughout the remainder of 2011/12 established itself as Kwinana's primary resource for youth related events, services and enquiries.

A range of youth oriented service providers, including the Kwinana Youth Services team, moved into the building in late 2011 and now offer a greater level of service by utilising the range of features, hireable spaces and equipment which the facility offers.

Wellard and Bertram Community Centres

The development of Community Centres in Bertram and Wellard continued to progress in 2011/12. Construction of the Wellard facility commenced in December 2011 and final funding for the Bertram centre was secured late in the financial year.

The two-storey Wellard Community Centre, located on the corner of Runnymede Gate and The Strand, will include a range of multi-purpose activity areas, a kitchen, crèche and playground. The building is jointly funded by the City of Kwinana, the Village at Wellard Joint Venture and Lotterywest.

The Bertram Community Centre will be located on Johnson Road and in addition to multi-purpose rooms will also boast specialised consultation space for community health workers as well as an outside performance courtyard.

Kwinana Youth Development

Zone Youth Space

In its first year, the Zone offered a range of programs, workshops, support services, events and activities for young people. In the past financial year the centre's popular youth lounge saw attendance of more than 5,000.

Through the co-located space model the facility was able to offer a range of spaces for hire and was also able to provide support services and activities coordinated by City of Kwinana staff, tenants and hirers.

Youth Development

Once again the City successfully delivered the LyriK program with 49 nominations received in the financial year. Awards were presented at two LyriK Award Ceremonies attended by 240 people. Through the program young people also benefited from leadership and personal development projects, and received support for projects carried out in the community.

The Youth Advisory Council continued to meet fortnightly, providing an opportunity for young people to have a say on youth issues in the community and get involved in running youth events and activities.

The City supported 16 young people to continue their education through the Educational Scholarships Program. These scholarships were used by recipients to meet the costs associated with their education including fees, uniforms, books and supplies.

The City continued to offer the Youth Mentoring Program, providing a matching service for mentors and mentees and offering support and development throughout the year to those involved in the program.

In 2011/12 the City also launched the inaugural Junior Council, a new initiative consisting of representatives from local schools. The Junior Council was led by the Youth Mayor, who under the guidance of Councillors and staff, provided feedback directly to the Kwinana Council on issues impacting young people in Kwinana.

Arts, Culture and Events

Events

The Live! Kwinana event series was delivered successfully again in 2011/12 with a comprehensive line-up including NAIDOC Week, Children's Party, PETScapade, Australia Day

Celebrations, Heritage Celebration, Kwinana Festival Fair Day and Concert and the inaugural Sunset Fiesta.

The 2011 PETScapade was generously sponsored by the Village at Wellard residential estate and saw the event relocated to Wellard for the first time ever. The change proved a great success and saw an increase in attendance over previous years.

The aim of these community events is to celebrate the cultural diversity of Kwinana and to encourage community participation. Most of the events also provide an opportunity for local service providers and small businesses to network with Kwinana residents.

Arts

The annual Banners in the Terrace competition saw local Aboriginal girls work with an artist to create the City of Kwinana's entry. The design incorporated Aboriginal art elements and represented Kwinana as an area of growth and beautiful surroundings. Over several sessions the artist worked with the girls to gather images and words to combine into the final design. The banner was very well received by the Kwinana community and was on display in the City of Perth for two weeks.





Volunteer Resource Centre

The Kwinana Volunteer Resource Centre continued to provide a bridging service between residents and local community groups to promote the importance of volunteering.

In May 2012, the centre celebrated existing volunteers with a movie evening held at the Koorliny Arts Centre. Over 100 guests attended, including local volunteers, representatives from volunteer agencies and City of Kwinana Councillors.

Community Safety

In 2011/12, the tracking of graffiti was made simpler with a grant from the Office of Crime Prevention for tracking software and additional devices to assist with the capture and mapping of graffiti. This was expected to assist the City and local Police in efforts to eradicate the ongoing issue of graffiti.

The City also continued to provide support to community based crime prevention groups and activities including Neighbourhood Watch and Safety House.

Seniors

In 2011/12 the City continued to provide accommodation to local Aged Persons through the Callistemon Court Aged Person Units and Banksia Park Retirement Estate.

Sport and Recreation

KidSport

In 2011/12 a large focus was placed on expanding the efforts of the Sport and Recreation team. Thanks to funding assistance from the Department of Sport and Recreation, the City was able to add value to the Active Participation Fund with the introduction of the KidSport program.

KidSport is a financial assistance program which provides up to \$200 to assist residents to pay sporting fees for their kids. The program enabled 218 residents aged 5-17 to participate in sport in 2011/12. Almost 50% of these participants were new to sport completely with just under \$39,000 worth of fees paid through KidSport. This generous funding has proved invaluable to helping young people engage in sport regardless of their family's financial position.

Club Development

The Club Development team continued to support local sporting and recreation clubs through the running of workshops to help develop local knowledge and skills based around governance, funding and needs analysis. In 2011/12 the Club Development program provided opportunities for clubs to showcase themselves at community events including the Kwinana Festival, Village at Wellard Markets and the Kwinana Recquatic Birthday Splash. These events help clubs to build their memberships and give the community the opportunity to gain information on sport in Kwinana.



In March 2011, Thomas Kelly Pavilion and Thomas Oval played host to the South East Asian Softball and Baseball Association's annual tournament. With players coming from across the world including Indonesia and America, the venue attracted more than 600 people per day across the week's event.



Life at the Core

A unique project launched in the last financial year, Life at the Core is a joint initiative between the Cities of Kwinana and Rockingham and is funded through the Federal Government's Healthy Communities Initiative. The program targets Aboriginal and Torres Strait Islanders, long term unemployed, people with disabilities and seniors.

In 2011/12, Life at the Core saw more than 300 people participate.

Kwinana Recquatic

The Kwinana Recquatic experienced one of its busiest years in 2011/12 with the expansion of the Dry Programs providing a range of additional services.

The 'Our Village' program continued to receive great attendance, resulting in funding for the initiative being extended for the foreseeable future.

The Recquatic Team Sports also remained popular with an expansion of the Netball and Soccer programs throughout the financial year.

Alcoa Swim School

Disability classes (SNAPAR) were offered with the funding assistance of Alcoa to reduce costs for participants. Average enrolments per term was 831 and this was inclusive of 47 SNAPAR class enrolments.

Health and Fitness

Gym Memberships and Group Fitness also proved popular over the year with a range of new Radical Fitness programs offered on the timetable. The Boot Camp and Personal Training sessions continued to go from strength to strength, and with a variety of new staff on board will continue to grow for years to come.

Healthy Lifestyles

The Healthy Lifestyles team actively promoted health and wellbeing in the community and was well represented at most community events in 2011/12. During the 2011 Kwinana Festival, the team launched the BHP Healthy Stadium which involved come-and-try sessions and giveaways for participation. The team also launched its Parks Play program, holding four 'Swap It, It's Parks Play' community play sessions at local parks thanks to funding received from the national 'Swap It' campaign.



Bright Futures Family Day Care and In Home Care

A large focus of the year for the Bright Futures Family Day Care team was the continued preparation for the new National Education and Care Law being introduced in Western Australia. At the end of the financial year this important legislation had still not been passed however staff are now more familiar with the new roles that will result and are ready to begin putting new processes into place.

With funding assistance provided by the Department of Education, Employment and Workplace Relations, the team were able to employ an Aboriginal Resource Worker. Combined with funding from the Parenting Research Centre, this enabled staff to connect more efficiently with the Aboriginal communities in Kwinana and Rockingham. The Aboriginal Playgroup 'Mooditj Kulungars' was a highlight of the year with exceptional attendance rates. The program provides long-term flow on benefits for the participating children when they enter the school system.

The In Home Care Program (IHC), which provides specialised care to children within their own home, was developed extensively in 2011/12 to prepare for anticipated growth in the immediate future. In anticipation of this growth, a new brand was developed for the service to assist with marketing it to the wider community.

Library

Youth Library Services

The Library visited year one students at ten local primary schools throughout 2011/12, reaching 528 students. This

represents an 18% increase in engagement over the previous financial year.

The Kwinana Library was promoted to nine local primary

schools between February and April 2012 through the delivery of the Better Beginnings program which saw the distribution of 488 literacy packs to children in the community.

Storytime sessions were again a huge success with 730 children participating in the weekly program

A record number of 388 children participated in school holiday activities, an increase of 29% over the previous year.

Other highlights of the year were the School Holiday program which saw attendance rise by 29% compared to the previous year and the Children's Book Week events, which saw 555 people participate from seven schools, an increase in participation of 65% on the previous year.

Adult Library Services

The Library also continued to be well utilised by adult residents in 2011/12. In addition to regular visits, a range of unique programs received great success throughout the year.

The Home Library Service was accessed by 41 Library members during the year, with a total of 363 visits.

Electronic Library Services

1,865 pages were viewed on the ComputerSchool.net online computer software training database during the 2011/12 year.

The Local Information Network for Community Services (LINCS) included more than 240 Kwinana related records and the database was accessed 6,157 times, representing a 95% increase on the previous year.

Library Key Statistics

In 2011/12, there were over 14,000 items in the various Library collections and almost 150,000 loans were made during the year. Over 60,000 people visited the library and there were some 4,000 information enquiries made at the customer service desk.



Operations and Technical Services

This directorate is responsible for coordinating services, activities and programs undertaken by Engineering, Depot, Planning, Building, Environmental Health, and Environment Services.

Planning and Development

With the continued rapid growth of the City, 2011/12 was once again an exciting and busy year for the City's Planning and Development team.

In the new growth areas of Wandi, Anketell, Casuarina, Mandogalup and Wellard, focus remained on providing for the needs and requirements of these future suburbs and communities. As an area which is set to become home to more than 30,000 to 40,000 new residents (an area the size of Bunbury), structure planning and community design continued to be a high priority.

Over the year, the City finalised its developer contribution infrastructure scheme, which will provide approximately \$100m worth of new community infrastructure across these new growth areas and other parts of the City. This will include new facilities such as community centres, sports pavilions, libraries, recreation and youth centres. This initiative is one of the first in Western Australia and is a major achievement for the City.

Another major milestone for the team was the commencement of works within the Medina Townsite, where the first stages of the revitalisation of the Medina Town Centre were progressing rapidly. This included the development of a quality housing development at the Townsite and improvements to Harry McGuigan Park.

Planning for the Kwinana City Centre remained a priority in 2011/12, with the redevelopment of the new Kwinana Marketplace (formerly the Hub Shopping Centre) commencing. The City worked proactively with Woolworths (owners of the centre) to accelerate the redevelopment. Woolworths also agreed to contribute almost \$800k to the upgrade of Chisham Avenue which will add to the major works already being undertaken within the City Centre.

The Planning and Development team also continued to represent the interests of the Kwinana community as part of broader strategic planning at the State Government level. The team was active in ensuring employment and commerce opportunities were being considered and continued lobbying for the provision of transport links and recreation, education and community facilities. The City continued to work closely with agencies such as Landcorp, the Department of Education, the Rockingham Kwinana Development Office, the Western Trade Coast Committee and the Department of Planning to progress strategies and studies including the major Latitude 32 industrial development.



The team also progressed with the Postans Precinct Study which is examining the range of mixed use, service commercial, industrial and rural based uses for the large land parcel north of Thomas Road, south of Anketell Road, east of the Kwinana Motorplex and west of the Spectacles. This and other planning considerations for the future of the City will be expressed as part of the Local Planning Strategy vision in 2012/2013.

Broad regional land use planning by the State Government and private enterprise saw consideration given to metropolitan planning strategies such as Directions 2031, the planning for the Fremantle Outer Harbour Project, the proposed Kwinana Intermodal facility, the James Point Port, land use and air quality buffers.

Building

Building application approvals for the 2011/12 year totalled 882, of which 368 were for new dwellings. In April 2012 the Building Act 2011 was introduced by the State Government, as well as the delivery of significant changes to building legislation by the WA Building Commission.

The completion of the Zone Youth Space, the ongoing construction of the Darius Wells Library and Resource Centre and the commencement of the Wellard Community Centre and Wells Park upgrade were major milestones for the Building team which remained very busy throughout the 2011/12 financial year.



Environmental Health

Food Act Implementation and Compliance

Food surveillance, management and Implementation continued to be carried out for all permanent and temporary food businesses in Kwinana, including those at public events and new premises.

The number of food businesses now regulated under the Food Act substantially increased in 2011/12, with 221 food businesses consisting of 70 new notifications and 151 registrations lodged with Council.

Food business assessments have more than doubled to 800, up 230% from the previous year.

2011/12 Food Compliance Statistics:

- Improvement Notices: 31 (up 72%)
- Prohibition Orders: 6 (up 600%)
- Seizure of Food: 19 cases (up 271%)
- Food Complaints: 24 (down 7%)

Food Sampling

The sampling program continued in 2011/12 with few sampling results showing substandard food. The team focused on educating food businesses about their compliance requirements under the Food Act.

Mosquito Assessment and Control

Sampling and analysis of mosquitoes for disease vectors continued in 2011/12 and contributed to the City of Kwinana database of mosquito species. The sampling identified 16 species and includes two species which are known disease vectors of Ross River Virus and Barmah Forest Virus.

The Mosquito Levy Fee, paid per lot by developers prior to public release of the land, continued to assist in the long term management of mosquitoes and public education programs.

Waste Management

A total of 17,176 tonnes (7% increase) of community waste and recyclable resources were collected in the 2011/12 year.

The bulk waste verge collection was changed to March/April 2012 and this change was well received by the community.



Engineering

The Engineering team had a productive year throughout 2011/12 with continued growth in residential and industrial land development projects initiated by the private sector and the State Government. In addition, a range of new capital projects and civil infrastructure projects, including upgrades to the roads, drainage and footpaths, received a big focus throughout the year.

Several land development activities occurred in the Village at Wellard, Wellard West, Wandi North, Bertram and Latitude 32, Flinders Precinct. The capital projects included a variety of road construction and rehabilitation, drainage upgrades, public

open space upgrades, landscaping, shared path construction and street lighting installation projects.

City Centre Development

The civil works for the Kwinana City Centre development comprised of construction of new roads and car parking, landscaping, street scaping and major modification of existing roads including drainage and street lighting. Stage one of these civil works was completed in March 2012.

Bertram Drainage

The first stage of drainage upgrade works on Parkfield Lake and the surrounding catchment area commenced in early 2011 and was completed in May 2012. Stage 2 of this project consists of major modifications to the drainage system in Parkfield Lake, and reshaping of the public open space and landscaping. The Stage 2 works are planned to be completed by the end of 2012.

Kwinana Industrial Area Drainage

Following the completion of the Kwinana Industrial Area drainage study, several projects were identified as requiring upgrades. As part of this program, drainage upgrade works were completed in Henry Street, Richardson Street, Burlington Street and Mandurah Road. Design of the other identified projects progressed during 2011/12 to enable construction budgeting and scheduling of these projects for the future.

Kwinana Industrial Area Landscaping

Landscaping improvements and street scaping works were undertaken in several precincts along Patterson Road and Rockingham Road during 2011/12 as part of an ongoing beautification project.



Environmental Services

In 2011/12 the City of Kwinana Environmental Services team commenced clean energy generation by installing its first Solar PV system on Thomas Kelly Pavilion. The system produces approximately 12% of the buildings' energy consumption and is the first in a series of projects aimed at implementing carbon emission reduction technologies within Council facilities.

Another unique project held in 2011/12 was the Seedling Subsidy Scheme. The scheme was run through the Ngulla Community Nursery and was a huge success. As a result, the initiative will be implemented again in the near future.

The Bushcare, Coastcare and Wetlands programs planted a collective total of 10,000 local native plants, controlled weeds in 100 hectares of reserves, participated in Clean Up Australia Day and worked with kids from local schools and a dedicated group of volunteers throughout the year to progress environmental goals.

Coastcare

The Coastcare Program continued activities at Kwinana Beach in association with the Kwinana Beach Coastcare Group and at Challenger Beach with the Naval Base Holiday Association and Alcoa staff. Efforts

to rehabilitate the coastal dune system and provide additional habitat for native fauna was a big focus throughout the year. Community volunteers planted approximately 2,000 coastal species in the dune systems to combat erosion that occurred during the winter storms and to replace invasive weeds.

Support for the Coastcare Program continued through partnerships with Alcoa, BHP Billiton Nickel West, Kwinana Industries Council and Verve Energy. Under the 'Adopt a Beach' program (supported by Verve Energy), students from Medina Primary School completed a coastal mural depicting Kwinana Beach. The mural, now installed at the school, is a daily reminder of the value of our coastal environment and the important role the students play in its preservation.

To complement the City of Kwinana's revitalisation program at Wells Park, the Kwinana Beach Coastcare Group implemented a Coastwest grant and undertook additional planting to extend the coastal reserve while also installing fencing to protect vegetation communities.

Depot

The Depot team again delivered an extensive range of essential community services throughout 2011/12 including horticultural and civil maintenance services for City assets, infrastructure, plant and fleet equipment.

The ongoing growth of the City resulted in the Depot's Parks and Gardens team acquiring responsibility for the maintenance of many significant developer landscape projects during 2011/12, including:

- Wellard Village Estate
- Belgravia Central
- Emerald Park
- City Centre landscaping

In 2011/12 the Depot also introduced a new Parks Improvement Inspection System and developed a Parks and Reserves Asset Management Plan and Horticultural Standards document.

Governance and Strategic Services

Governance and Strategic Services looks after the legal and governance areas of the City and closely links with the Council. The directorate also encompasses Marketing and Communications, and Organisational Development.

Governance

Throughout the 2011/12 financial year the Governance team undertook a local law review, the compilation of the Local Government Reform Submission, and the administration and liaison of the achievement of City Status.

As well as the above governance matters, the team undertook a number of other compliance roles including Councillor liaison, the Compliance Audit Return, issuing of Authority Cards, capture and completion of primary and annual returns, and monitoring adherence to the Local Government Act, Code of Conduct and other regulatory requirements.

Civic Functions

The City's Civic Functions team again delivered a range of functions and stakeholder events throughout the year, developing important relationships between the City and its key stakeholder groups.

The frequency of Citizenship Ceremonies increased to a monthly basis, with more than 220 new Citizens taking the pledge to become part of the Kwinana community.

In November 2011, the City hosted the biannual Civic Recognition Dinner. The event, coinciding with the Council Elections, was held to welcome new and incoming Councillors to Kwinana, and farewell any outgoing Councillors.





Former Councillor Merv Kearney was farewelled and recognised for his years of effort and contribution to the community. Newly instated Councillor Wendy Cooper was also recognised on the night.

Marketing and Communications

In response to the fast changing landscape of modern communications, and to ensure residents were receiving timely and relevant information, the City's Marketing and Communications team initiated a range of new communication tools in 2011/12 while developing and enhancing the majority of existing methods.

The team heavily developed its social media marketing strategy in early 2012 and by years end had re-positioned the City of Kwinana as an industry leader in social media communications. The City's Facebook Page in particular was a major success, with several thousand residents connecting with the City via the popular social network.

Direct mail marketing still remained a large focus of City communications in 2011/12 with the team issuing four Spirit of Kwinana newsletters over the year, delivered to all Kwinana households and providing local news and essential community updates.

The 2012 Community Calendar was also issued to all residents in December 2011 and was well received by the vast majority of the community. The calendar again included a range of inspiring local photos, several of which were submitted by community members.

Beginning in January 2012, the team focused largely on the planning and development of the new City of Kwinana brand, in preparation for the official declaration of City Status in September 2012. This process included extensive market research and consultation and spanned across several months. The focus of this re-brand was to provide the City with a new, more appropriate corporate identity but also one which would allow a smooth transition of marketing materials, given the uncertainty surrounding local government reform.

Kwinana's rapid expansion and imminent ascension to City Status resulted in an increase in media interest throughout the year. As a result the team placed a large focus on media management, ensuring local residents were informed of important City business via editorial articles in the local newspapers.

Efforts were also made to continue developing the Live! Kwinana event brand and research and surveying showed that brand awareness for the initiative was at an all time high during the summer event season.

Corporate and Commercial Services

This directorate provides vital administrative support functions to the entire Council operations. It includes the service provision areas of Ranger Services, Emergency Management, Finance, Rates, Customer Services, ICT, Records, Data Management and the Vehicle Fleet.

Contract and Tender Services

Contract and Tender Services underwent a major shift in the way it operates with the introduction of the electronic tendering portal 'Tenderlink'. This portal enables the City's tender documentation to be issued and received electronically, resulting in greater participation in the tendering process and a more competitive market for the supply of the City's projects.

Major tender/contracts for 2011/12 included:

- Orelia Oval Landscaping and Irrigation Works
- Bertram Road Dual Carriageway Construction
- Medina Affordable Housing Project
- Construction of Bertram Community Centre
- Kwinana Industrial Area Landscape Works

Ranger Services

The City of Kwinana Ranger Services team focused on improving its on the ground services in 2011/12 and following an increase in resources the team was able to better engage with the local community throughout the year. This resulted in a more personal service and allowed the team to concentrate on educating the community on the importance of public safety.



The introduction of mobile computer systems in 2010/11 allowed Rangers to remain on the road for longer periods in 2011/12. As a result, more requests were attended to and more services were delivered in an efficient manner.

The Kwinana Dog Pound received a range of upgrades in 2011/12 including the installation of a fenced-off exercise area.

The team also assisted with the implementation of a new online module for the reporting of impounded dogs. This new initiative further increased the already impressive re-home rate of over 90% for impounded dogs.

Emergency Services

Emergency Services worked closely with a number of internal and external departments to ensure the safety of the Kwinana community in 2011/12. The City of Kwinana continued to work cohesively with a range of dedicated emergency preparation and response teams throughout the year. These teams consist of Kwinana South and Mandogalup Bush Fire Brigades, Rockingham Kwinana State Emergency Services, Hope Valley Career Fire and Rescue Service and the Kwinana Volunteer Fire and Rescue Service.

The Local Emergency Management Committee oversaw the newly implemented Local Emergency Management Arrangements which will assist in managing the recovery process following a local emergency. These arrangements focus on a range of essential response services during emergency situations, including warning systems, evacuation protocols, welfare centres and animal welfare.

Customer Services

The Customer Services team focused on training and raising the standards of service delivery, along with providing alternative options for customers.

The team also continued with development of the Customer Request Management System and raised awareness within the organisation on the effective management of customer requests and complaints. The number of customer requests and complaints received in 2011/12 fell for the second year in a row, by 500 from the previous year. This showcases both an increasing availability of information via the City's website and social media, and the effective services provided by all departments, resulting in fewer queries by residents.

Information and Communications Technology

The Information and Communications Technology team were heavily involved in the establishment of the technology and equipment at the new Zone Youth Space in late 2011. The addition of this new facility to the City's network and the coordination of the IT equipment installs were major undertakings for the team and provided valuable experience in preparing for the new Darius Wells Library and Resource Centre. This second development is substantially larger than the 'Zone' and will require a wide range of ICT related infrastructure.

Another highlight for the team in 2011/12 was a major upgrade to the City's 'Authority' software system. Authority was upgraded to version 6.4 over a two month period, providing additional functionality which has improved internal efficiency throughout the organisation.

Finance

The main tasks of the Finance team are to prepare the City's Annual Budget and to finalise and prepare the City's Annual Financial Statements at year end. The rates section is responsible for maintaining the City's property data base and collecting the annual rates and charges.

The City continues to satisfy the Local Government Act 1995, the Local Government (Financial Management) Regulations and applicable Australian Accounting Standards as evident from the unqualified audit report received.

The 2011/12 budget was adopted by Council on 29 June 2011. The budget was produced from Councillors deliberations of draft budgets through a series of workshops over a couple of months prior to adoption. The budget preparations are guided by the City's 10 year financial model which details a financial course for the City through an intense period of growth and development and proves sustainability of the City. The 10 year financial model continues to be reassessed.

During the year, Statements of Financial Activity reporting on the sources and applications of funds including explanations of any material variance, listing of creditor payments, investment reports and variations to the adopted budget are presented to Council on a monthly basis for approval and information.

The City spent \$26.2m on capital initiatives during the 2011/12 financial year. This expenditure was funded from government grants and contributions (\$16.3m), Council reserves (\$5.1m), use of loan borrowings (\$8.1m), proceeds from sale of assets (\$1m) and rates (\$4.3m). From capital, \$8.6m was allocated to the Carried Forward Projects Reserve for uncompleted works at 30 June 2012.

Council reserves increased by \$8.5m from \$15.6m to \$24.1m during the year. \$6.3m of reserve funds were used during the year; primarily for capital works projects and for uncompleted works from the previous financial year which totaled \$4m. Overall \$14.8m was transferred to Reserve for the year. Funds of \$1.7m were received from developers for Developer Contributions which will be utilised towards future infrastructure costs in various Development Contribution Areas, resulting in a total closing balance of funds held as \$2.5m. Funds received from the sale of Lot 6 Chisham Ave of \$1.125m were deposited into the Infrastructure Reserve to be utilised for the City Centre redevelopment. An increase of \$9.2m is attributed to uncompleted works at 30 June 12 which were allocated to the Carried Forward Projects Reserve. The asset replacement reserve has a closing balance of \$374,351 for 2011/12 which is utilised to replace existing fleet, plant and other City assets.



Statutory Reports

Information Services

This report has been published in accordance with the requirements of the State Records Act, 2000.

Record Keeping Statement

The City of Kwinana is committed to the reliable and systematic management of government records in accordance with legislative requirements and best practice standards.

Monitoring our compliance through Record Keeping Audits

In February 2012 an internal survey was undertaken at the City to audit the performance and satisfaction with record keeping by the internal clients.

Recordkeeping Plan and System

The City's updated Record Keeping Plan was originally approved by the State Records Office on 19 November 2010. This Plan describes the City's commitment to good and compliant recordkeeping procedures. A review of the Plan is due to be conducted prior to 19 November 2015.

Records Training

The City continued to provide training to all staff to ensure their awareness of record keeping





obligations and responsibilities. Induction and training programs were revised during 2011/12 to ensure employees, contractors, elected members and external agencies were also aware of their roles and responsibilities in regards to compliance with the City's Recordkeeping Plan.

In 2011/12, records training consisted of:

- A Records Induction Sheet, which was given to all new employees.
- A new e-module powered by the National Archives of Australia which was delivered to all new employees and is to be delivered to existing staff members in 2012/13.
- TRIM Training which covers the records management software system used at the City.
- Specific TRIM and records management training in a one-on-one format as required by staff.
- Training and awareness information delivered by email throughout the working year.

Freedom of Information

The City reviewed and updated the Information Statement as required by the Freedom of Information Act 1992 in June 2011. The Information Statement was submitted to the Information Commissioner on 5 July 2012.

Record Keeping File Naming Convention Review

It is noted that a complete review of the City's Record Keeping Naming Convention is underway and will be implemented in January 2013.

A Plan for the Future

The City of Kwinana adopted its current 'Strategic Community Plan 2012-2022' ('the Plan') at the Ordinary Council Meeting held on 22 August 2012. This plan for the future of the City was made in compliance with Section 5.56 of the Local Government Act 1995 ('The Act') which requires Council to prepare a plan for at least 10 years into the future. The Act requires that the Strategic Community Plan is developed through engagement with the community, and the Department of Local Government's "Integrated Planning and Reporting Advisory Standard" further defines that engagement as at least 500 residents participating via at least two documented mechanisms. The City has conducted numerous community feedback projects during the last four years and collectively these address the community engagement requirement of the legislation in that it has been considered in the development of the Plan. However, with much of that feedback data being nearly four years old, the continuing rapid growth of the City, the new legislative requirement to carry out a full community consultation phase at least every four years, and uncertainty over the State Government's local government reform agenda, the City has already embarked on an extensive strategic community visioning project ('Kwinana 2030') that will form the basis of a completely new Plan expected to be completed and adopted in 2013. As such, the Plan adopted this year is in effect an 'interim' plan that allows the City to be immediately compliant while ensuring the next plan is produced with a more thorough, purpose-driven consultative approach that also considers potential changes and challenges that local government reform may impose in the coming years. The adoption of this year's Plan also provides the City with basis on which to develop other informing strategies and plans required under the new legislation, such as a Workforce Plan,



Asset Management Plan, Local Planning Strategy, and Long Term Financial Plan, Corporate Plan, and Annual Budget.

At a strategic level, the content of the Plan looks similar to previous years; however there are obvious refinements by comparison, particularly at the 'Strategy' level where changes reflect the progress of the various projects and approaches to sustainable growth. It includes five Goals (or Key Result Areas) in the areas of 'Community'; 'Economic'; 'Natural Environment'; 'Built Infrastructure'; and 'Civic Leadership' representing the distinct and core areas of business for the organisation. These are further defined within the Plan as follows:

Community

A place of diversity to be proud of; a place of homes, families, and helpful caring communities; a place where people want to live and work. A place where we help each other, where we volunteer, and where we actively participate in local issues. A place where our people can be happy and safe, learn, shop, work, recreate, live a healthy relaxed lifestyle, and be entertained. A place where the community has the necessary skills, training choices and resources to manage delivery of a range of services and projects; where community networks are strong and a 'sense of place' and local identity exists.

Economic

A place where business, industry and investment is welcomed, supported, promoted and can prosper. A place where Council owned and managed properties can be used to stimulate economic benefit for the community.

Natural Environment

A place where our natural environment is managed and protected for future generations. A place where there is a harmony between the need for growth and development and the protection of our natural assets, where the issues of noise, air, soil, water and resource re-use are addressed in a sustainable way.

Built Infrastructure

A place where residents and businesses share common vision and values on the importance of a sustainable future, whilst still providing space for new homes, businesses, and community facilities. Where facilities and infrastructure are well managed, attractive and provided to meet the needs for now and the future.

Civic Leadership

Providing effective and visible leadership to the community by focusing on the strategic needs of the City and making decisions based on quality data and information.

Annual salaries

The Local Government Act 1995 requires Council to provide the number of employees who are entitled to an annual salary of \$100,000 or more and to break those employees into salary bands of \$10,000. For the period under review, the City of Kwinana had fourteen employees whose salary exceeded \$100,000.

Of these employees six had a salary between \$100,000 and \$110,000, four had a salary between \$120,000 and \$130,000 and three had a salary between \$150,000 and \$160,000 and one had a salary between \$190,000 and \$200,000.



Disability Access and Inclusion Plan

All public authorities (state and local government) must have a Disability Access and Inclusion Plan (DAIP). The following are the six mandatory outcome areas and the achievements and actions carried out this financial year.

Outcome 1: People with disabilities have the same opportunities as other people to access the services of, and events organised by, the City of Kwinana.

- The City developed links between the Disability Access and Inclusion Plan (DAIP) and other City plans and strategies, including departmental business plans. It also implemented the DAIP consistently across the organisation in line with the City's Strategic Plan.
- A priority bin service was provided for eligible people with a disability.
- City of Kwinana events were planned using the Disability Services Commission 'Creating Accessible Events Checklist'.
- The City's library provided products, resources and services for people with disabilities.
- Training and information was provided to City of Kwinana

staff to increase awareness of their requirements under the relevant legislation.

- Additional efforts were made to ensure City programs were accessible and inclusive.

Outcome 2: People with disabilities have the same opportunities as other people to access the building and other facilities of the City of Kwinana.

- A program of upgrading and rebuilding was implemented to ensure all public toilets had a universally accessible toilet (ongoing).
- Continued effort was given to ensuring Council owned buildings were compliant with Access Standards (ongoing).
- The City continued with efforts to ensure that the following areas were meeting the required standards as well as the direct needs of people with disabilities (all ongoing):
 - ACROD parking
 - Parks and recreational areas
 - Bushland walks and trails
 - Footpaths
 - Buildings, car parks and public spaces

Outcome 3: People with disabilities receive information from the City in a format that will enable them to access the information as readily as other people are able to access it.

- Promoted the achievement of the Disability Access and Inclusion Plan outcomes to the community (ongoing).
- Ensured all City of Kwinana information was available on request in alternative formats.
- The City of Kwinana website and associated websites and social media pages met the access and universal design principles listed on the Disability Services Commission website (ongoing).





Outcome 4: People with disabilities receive the same level and quality of service from the staff of the City of Kwinana as other people receive.

Planning for the following staff and Councillor training and documentation occurred in 2011/12:

- Access and Inclusion documentation within employee induction pack.
- Access and Inclusion training in the formal induction process.
- Access and Inclusion training for all existing staff who have not received training through the induction process.
- Additional training for staff who are identified as requiring more developed or specialist knowledge of Access and Inclusion issues.
- Access and Inclusion documentation to new Councillors in their induction pack.
- Provide Access and Inclusion training for all existing Councillors who have not received training through the induction process.

Outcome 5: People with disabilities have the same opportunities as other people to make complaints to the City of Kwinana.

- The City's grievance and complaints policies were clear, equitable and available in accessible and alternative formats (ongoing).
- Customer service staff were adequately trained to facilitate complaints from people with a disability (ongoing).

Outcome 6: People with disabilities have the same opportunities as other people to participate in any public consultation by the City of Kwinana.

- The City continued to facilitate the Disability Access and Inclusion Working Group, ensuring representation from the community and agencies (ongoing).
- Efforts continued to ensure all community consultations were accessible and inclusive for everyone (ongoing).
- All meetings and forums held as part of community consultations complied with Accessible Events guidelines (ongoing).
- The City ensured all consultation documents were available in accessible formats (ongoing).
- All aspects of Council Meetings were accessible and inclusive (ongoing).

Abridged Financial Statements

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Grant Thornton

Grant Thornton Audit Pty Ltd
ACN 130 913 594

10 Kings Park Road
West Perth WA 6005
PO Box 570
West Perth WA 6872

T +61 8 9480 2000
F +61 8 9322 7787
E info.wa@au.gt.com
W www.grantthornton.com.au

Independent Auditor's Report To the Ratepayers of Town of Kwinana

We have audited the accompanying financial report of Town of Kwinana which comprises the statement of financial position as at 30 June 2012, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information to the financial report and the statement by the Chief Executive Officer.

Responsibility of the Council for the financial report

The Council of the Town of Kwinana is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1995 Part 6. This responsibility includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies' and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards which require us to comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error.

In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Council, as well as evaluating the overall presentation of the financial report.

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We performed the procedures to assess whether in all material respects the financial report presents fairly, in accordance with the Local Government Act 1995 Part 6 and Australian Accounting Standards (including the Australian Accounting Interpretations), a view which is consistent with our understanding of the Town of Kwinana's financial position and of their performance.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the applicable independence requirements of the Accounting Professional and Ethical Standards Board.

Auditor's Opinion

In our opinion,

- a the financial report of the Town of Kwinana;
 - i presents fairly, in all material respects, the Town of Kwinana's financial position as at 30 June 2012 and of its performance and cash flows for the year then ended;
 - ii complies with Australian Accounting Standards (including the Australian Accounting Interpretations); and
 - iii is prepared in accordance with the requirements of the Local Government Act 1995 Part 6 (as amended) and Regulations under that Act.

Statutory Compliance

I did not, during the course of my audit, become aware of any instance where the Council did not comply with the requirements of the Local Government Act 1995 and Local Government (Financial Management) Regulations 1996 as they relate to the financial statements.



GRANT THORNTON AUDIT PTY LTD
Chartered Accountants



M J Hillgrove
Partner - Audit & Assurance

Perth, 30 October 2012

Statement of Comprehensive Income

BY NATURE OR TYPE

FOR THE YEAR ENDED 30 JUNE 2012

	NOTE	2012 Actual \$	2012 Budget \$	2011 Actual \$
Revenue				
Rates	23	24,517,722	24,536,647	22,054,363
Operating Grants, Subsidies and Contributions	29	8,645,891	9,087,094	7,183,542
Reimbursements and Donations		996,837	576,990	686,029
Fees and Charges	28	8,576,110	8,293,871	8,383,288
Interest Earnings	2(a)	2,090,088	1,544,000	1,999,118
Income from Property		1,208,568	1,137,455	1,357,962
Fines and Penalties		263,962	206,250	29,987
Other Revenue		968,996	24,450	1,188,071
		47,268,174	45,406,757	42,882,360
Expenses excluding Finance Costs				
Employee Costs		-17,308,472	-17,383,640	-15,694,606
Materials and Contracts		-15,958,667	-19,070,635	-14,913,592
Utility Charges		-1,548,272	-1,577,459	-1,176,633
Leases	2(a)	-214,723	-248,846	-176,640
Depreciation on Non-current Assets	2(a)	-6,482,239	-6,830,760	-5,882,268
Insurance Expenses		-513,860	-616,381	-490,556
Other Expenditure		-1,063,352	-528,220	-4,606,238
		-43,089,585	-46,255,941	-42,940,533
Finance Costs	2(a)			
Interest Expenses		-690,711	-804,623	-475,749
		-690,711	-804,623	-475,749
Sub Total		3,487,878	-1,653,807	-533,922
Grants/Contributions for the Development of Assets				
Non-Operating Grants, Subsidies & Contributions	29	16,045,592	29,095,477	12,045,717
Non-Operating Reimbursements and Donations		213,573	10,000	362,819
		16,259,165	29,105,477	12,408,536
Profit/(Loss) on Disposal of Assets	20			
Profit on Asset Disposals		1,131,563	4,494,253	351,881
Loss on Asset Disposals		-38,356	-3,792	-307,271
		1,093,207	4,490,461	44,610
NET RESULT		20,840,250	31,942,131	11,919,224
Other Comprehensive Income		-	-	-
TOTAL COMPREHENSIVE INCOME		20,840,250	31,942,131	11,919,224

This statement is to be read in conjunction with the accompanying notes.

Statement of Comprehensive Income

BY PROGRAM

FOR THE YEAR ENDED 30 JUNE 2012

	NOTE	2012 Actual \$	2012 Budget \$	2011 Actual \$
Revenue	2(a)			
General Purpose Funding		28,557,260	27,768,111	25,891,636
Governance		468,302	196,535	178,385
Law, Order, Public Safety		391,847	344,176	349,781
Health		183,284	191,605	162,738
Education and Welfare		6,336,459	5,203,955	6,795,161
Community Amenities		7,506,253	7,928,831	5,517,049
Recreation and Culture		1,941,198	1,925,231	2,053,964
Transport		282,057	263,296	246,115
Economic Services		1,407,334	1,459,608	1,367,034
Other Property and Services		194,180	125,409	320,497
		47,268,174	45,406,757	42,882,360
Expenses Excluding Finance Costs	2(a)			
General Purpose Funding		(1,161,608)	(1,209,041)	(4,324,220)
Governance		(3,692,923)	(3,703,326)	(3,899,363)
Law, Order, Public Safety		(1,588,957)	(1,577,539)	(1,505,318)
Health		(906,218)	(1,062,659)	861,059)
Education and Welfare		(7,379,260)	(6,588,710)	(7,002,932)
Community Amenities		(6,141,508)	(8,100,622)	(5,353,747)
Recreation & Culture		(9,904,093)	(11,207,524)	(2,219,022)
Transport		(8,085,010)	(8,592,189)	(7,252,819)
Economic Services		(1,783,590)	(2,008,146)	(1,577,450)
Other Property and Services		(2,446,418)	(2,206,185)	(8,944,603)
		(43,089,585)	(46,255,941)	(42,940,533)
Finance Costs	2(a)			
Governance		(63,217)	(106,617)	(63,217)
Education and Welfare		(45,068)	(43,275)	(19,358)
Recreation & Culture		(275,185)	(273,177)	(223,696)
Transport		(276,949)	(349,962)	(132,871)
Economic Services		(30,292)	(31,592)	(36,607)
		(690,711)	(804,623)	(475,749)
Sub Total		3,487,878	(1,653,807)	(533,922)
Grants/Contributions for the Development of Assets	29			
Governance		1,645	-	16,852
Education and Welfare		900,000	1,076,117	1,643,370
Community Amenities		9,504	9,500	-
Recreation & Culture		3,578,999	11,139,682	3,309,831
Transport		11,455,472	10,466,428	7,423,125
Economic Services		280,000	6,373,750	-
Other Property and Services		33,545	40,000	15,358
		16,259,165	29,105,477	12,408,536

Statement of Comprehensive Income

BY PROGRAM

FOR THE YEAR ENDED 30 JUNE 2012

	NOTE	2012 Actual \$	2012 Budget \$	2011 Actual \$
Profit/(Loss) on Disposal of Assets	20			
Governance		(3,326)	-	(24,564)
Law, Order, Public Safety		-	-	(146)
Health		-	-	(5,608)
Education and Welfare		-	-	310,000
Community Amenities		-	-	1,288
Recreation & Culture		(2,512)	-	(261,305)
Economic Services		-	3,000	4,157
Other Property and Services		1,099,045	4,487,461	20,788
		1,093,207	4,490,461	44,610
NET RESULT		20,840,250	31,942,131	11,919,224
Other Comprehensive Income		-	-	-
TOTAL COMPREHENSIVE INCOME		20,840,250	31,942,131	11,919,224

This statement is to be read in conjunction with the accompanying notes.

Statement of Financial Position

FOR THE YEAR ENDED 30 JUNE 2012

	NOTE	2012 Actual \$	2011 Actual \$
Current Assets			
Cash and Cash Equivalents	3	29,056,789	20,418,241
Trade and Other Receivables	5	6,723,125	5,612,688
Inventories	6	30,578	37,525
TOTAL CURRENT ASSETS		35,810,492	26,068,454
Non-current Assets Classified as Held for Sale	7	-	-
TOTAL CURRENT ASSETS		35,810,492	26,068,454
Non-Current Assets			
Investments	4	1,438,870	3,100,000
Other Receivables	5	3,212,806	3,277,089
Property, Plant and Equipment	7	71,205,743	61,101,713
Infrastructure	8	106,593,850	98,421,396
TOTAL NON-CURRENT ASSETS		182,451,269	165,900,198
TOTAL ASSETS		218,261,761	191,968,652
Current Liabilities			
Trade and Other Payables	9	5,751,181	6,088,797
Current Portion of Long Term Borrowings	10	11,522,741	4,974,203
Provisions	11	2,878,054	2,656,868
TOTAL CURRENT LIABILITIES		20,151,976	13,719,868
Non-Current Liabilities			
Payables	9	23,851,456	24,516,039
Long Term Borrowings	10	6,632,781	6,955,522
Provisions	11	241,238	233,163
TOTAL NON-CURRENT LIABILITIES		30,725,475	31,704,724
TOTAL LIABILITIES		50,877,451	45,424,592
Net Assets		167,384,310	146,544,060
Equity			
Retained Surplus		143,273,318	130,963,130
Reserves - Cash/Investment Backed	12	24,110,992	15,580,930
TOTAL EQUITY		167,384,310	146,544,060

This statement is to be read in conjunction with the accompanying notes.

Statement of Changes in Equity

FOR THE YEAR ENDED 30 JUNE 2012

	NOTE	RETAINED SURPLUS \$	RESERVES CASH/ INVESTMENT BACKED \$	TOTAL EQUITY \$
Balance as at 1 July 2010		117,300,733	17,324,103	134,624,836
Net Result 30th June 2011		11,919,224	-	11,919,224
Total Other Comprehensive Income		-	-	-
Transfer from/(to) Reserves		4,633,204	(4,633,204)	-
Balance as at 30 June 2011		<u>133,853,161</u>	<u>12,690,899</u>	<u>146,544,060</u>
Employee Leave Reserve Establishment		(2,890,031)	2,890,031	-
Restated Balance 30 June 2011		<u>130,963,130</u>	<u>15,580,930</u>	<u>146,544,060</u>
Net Result 30th June 2012		20,840,250	-	20,840,250
Total Other Comprehensive Income		-	-	-
Transferred (to)/from Retained Surplus		(8,530,062)	8,530,062	-
Balance as at 30 June 2012	12	<u><u>143,273,318</u></u>	<u><u>24,110,992</u></u>	<u><u>167,384,310</u></u>

This statement is to be read in conjunction with the accompanying notes.

Statement of Cashflows

FOR THE YEAR ENDED 30 JUNE 2012

	NOTE	2012 Actual \$	2012 Adopted Budget \$	2011 Actual \$
Cash Flows From Operating Activities				
Receipts				
Rates		23,224,136	24,006,647	21,135,891
Operating Grants, Subsidies and Contributions		8,842,399	6,205,436	7,147,944
Reimbursements and Donations		507,141	485,519	835,315
Fees and Charges		8,615,154	41,250	8,384,287
Interest Earnings		2,090,088	8,739,572	1,999,118
Goods and Services Tax		3,723,526	1,528,000	3,180,440
Income from Property		861,670	1,040,000	1,341,301
Fines and Penalties		249,344	1,237,523	24,321
Other Revenue		312,362	24,450	35,861
		48,425,820	43,308,397	44,084,478
Payments				
Employee Costs		(18,944,141)	(17,263,052)	(16,736,270)
Materials and Contracts		(14,409,426)	(17,680,290)	(13,509,515)
Utility Charges		(1,548,272)	(1,448,259)	(1,176,634)
Leases		(214,723)	(217,880)	(176,639)
Insurance Expense		(513,860)	(641,537)	(490,556)
Interest Expenses		(690,219)	(1,296,623)	(477,873)
Goods and Services Tax		(3,379,072)	(1,120,000)	(3,530,467)
Other Expenditure		(403,429)	(2,335,943)	(546,339)
		(40,103,142)	(42,003,584)	(36,644,293)
Net Cash Provided By (Used In) Operating Activities	14(b)	8,322,678	1,304,813	7,440,185
Cash Flows from Investing Activities				
Payments for Development of Land Held for Resale		-	-	-
Payments for Construction of Buildings		(13,218,716)	(33,493,937)	(4,011,561)
Payments for Purchase of Plant & Equipment		(367,753)	(1,873,350)	(1,139,026)
Payments for Construction of Infrastructure		(8,134,326)	(19,101,410)	(14,791,221)
Payments for Purchase of Furniture & Equipment		(352,418)	(713,261)	(410,244)
		(22,073,213)	(55,181,958)	(20,352,052)
Grants, Subsidies and Contributions for the Development of Assets		12,074,223	26,241,127	6,715,410
Proceeds from Sale of Land & Buildings		2,371,500	4,750,000	-
Proceeds from Sale of Furniture & Equipment		-	-	318
Proceeds from Sale of Plant & Equipment		33,095	22,000	677,985
Proceeds from Sale of Intangibles		-	-	710,000
Proceeds from Sale of Investment Portfolio		1,661,130	-	1,512,260
		16,139,948	31,013,127	9,615,973
Net Cash Provided By (Used In) Investing Activities		(5,933,265)	(24,168,831)	(10,736,079)

Statement of Cashflows

FOR THE YEAR ENDED 30 JUNE 2012

	NOTE	2012 Actual \$	2012 Adopted Budget \$	2011 Actual \$
Cash Flows from Financing Activities				
Repayment of Loans		(274,203)	(274,203)	(273,636)
Proceeds from Self Supporting Loans		23,338	23,338	37,126
Proceeds from New Loans		6,500,000	15,135,509	4,700,000
Net Cash Provided By (Used In) Financing Activities		6,249,135	14,884,644	4,463,490
Net Increase (Decrease) in Cash Held		8,638,548	(7,979,374)	1,167,596
Cash at Beginning of Year		20,418,241	17,500,000	19,250,645
Cash and Cash Equivalents at End of Year	14(a)	29,056,789	9,520,626	20,418,241

This statement is to be read in conjunction with the accompanying notes.

Rate Setting Statement

BY DIRECTORATE

FOR THE YEAR ENDED 30 JUNE 2012

	NOTE	2012 Actual \$	2012 Budget \$	2012 Adopted Budget \$	2011 Actual \$
Revenues					
Governance, Strategic Services & Human Resources		1,040,322	870,170	738,070	796,779
Corporate Services		5,693,989	8,080,278	8,137,632	4,656,013
Community Services		8,143,782	7,013,857	7,134,959	8,709,584
Operations & Technical Services		9,003,922	9,400,058	6,670,342	7,017,502
		23,882,015	25,364,363	22,681,003	21,179,878
Expenses					
Governance, Strategic Services & Human Resources		(3,055,032)	(3,368,866)	(3,363,071)	(3,352,601)
Corporate Services		(10,094,474)	(10,212,136)	(12,654,147)	(12,305,347)
Community Services		(13,094,884)	(12,882,532)	(12,802,065)	(12,424,248)
Operations & Technical Services		(17,574,262)	(20,600,822)	(19,210,853)	(15,641,357)
		(43,818,652)	(47,064,356)	(48,030,136)	(43,723,553)
Net Operating Result Excluding Rates		(19,936,637)	(21,699,993)	(25,349,133)	(22,543,675)
Adjustments For Cash Budget Requirements:					
Non-Cash Expenditure & Revenue					
(Profit)/Loss on Asset Disposals	20	(1,093,207)	(4,490,461)	(4,490,461)	(44,610)
Depreciation on Assets	2(a)	6,482,239	6,830,760	6,830,760	5,882,268
Movement in Employee Leave Provision		229,261	-	-	-
Movement in Deferred Pensioner Rates		(30,266)	-	-	(473,764)
Movement in Banksia Park Valuations		435,200	-	-	1,156,773
Movement in Banksia Park DMF Receivable		3,289	-	-	(306,322)
Movement in Asset Impairment Provision		-	-	-	(473,729)
		6,026,516	2,340,299	2,340,299	5,740,616
Capital Expenditure					
Purchase Furniture and Equipment		(180,180)	(321,122)	(389,886)	(242,650)
Purchase Computing Equipment		(219,418)	(336,253)	(323,375)	(153,469)
Purchase Plant and Equipment		(335,899)	(427,303)	(314,350)	(313,106)
Purchase Transportation Vehicles		(31,854)	(156,854)	(209,000)	(839,836)
Purchase Land Held for Resale		-	-	-	-
Purchase Land and Buildings		(13,653,917)	(34,357,201)	(34,843,937)	(11,017,036)
Purchase Reserve Development		(2,794,112)	(5,419,588)	(7,228,129)	(1,223,144)
Purchase Playground Equipment		(61,186)	(126,100)	(130,000)	(87,636)
Purchase Infrastructure - Urban Road Grant		(597,935)	(5,444,849)	(5,307,232)	(1,455,110)
Purchase Infrastructure - Black Spot Funding		(218,423)	(305,000)	(300,000)	(239,076)
Purchase Infrastructure - Roads to Recovery		(267,271)	(273,063)	(293,563)	(295,421)
Purchase Infrastructure - Road Resurfacing		(217,778)	(232,944)	(466,094)	(297,704)
Purchase Infrastructure - Street Lighting		(300,840)	(315,197)	(295,968)	(21,426)
Purchase Infrastructure - Bus Shelters		(41,674)	(39,500)	(30,000)	(25,627)
Purchase Infrastructure - Footpaths		(679,538)	(148,438)	(229,800)	(1,140,368)
Purchase Infrastructure - Drainage		(1,422,129)	(1,467,409)	(1,205,375)	(1,572,971)
Purchase Infrastructure - Municipal Roadworks		(5,100,065)	(7,598,667)	(3,469,410)	(7,973,316)
Purchase Infrastructure - Carparks		(27,763)	(27,763)	(70,839)	(739,415)
Purchase Infrastructure - Crossovers		(17,280)	(25,000)	(50,000)	(28,037)
Purchase Infrastructure - Other		(28,330)	(28,330)	(25,000)	(40,675)
		(26,195,592)	(57,050,581)	(55,181,958)	(27,706,023)

Rate Setting Statement

BY DIRECTORATE

FOR THE YEAR ENDED 30 JUNE 2012

	NOTE	2012 Actual \$	2012 Budget \$	2012 Adopted Budget \$	2011 Actual \$
Capital Revenue					
Grants for Development of Assets		16,259,165	29,105,477	26,241,127	12,408,536
Proceeds from Disposal of Assets	20	2,131,868	7,634,173	4,772,000	1,351,940
		18,391,033	36,739,650	31,013,127	13,760,476
Financing Expenditure and Revenue					
Repayment of Loan Principal	22(a)	(274,203)	(274,203)	(274,203)	(273,636)
Self-Supporting Loan Principal Revenue	22(e)	23,338	23,338	23,338	37,126
Proceeds from New Loan Borrowings	22(b)	5,938,953	16,033,382	14,414,726	3,142,632
Proceeds from Loan Borrowings (Unspent)	22(c)	2,162,861	2,608,675	720,783	730,429
		7,850,949	18,391,192	14,884,644	3,636,551
Transfer Expenditure and Revenue					
Transfer to Reserves (Restricted Assets)	12	(14,841,286)	(14,942,029)	(4,587,529)	(7,836,752)
Transfer from Reserves (Restricted Assets)	12	6,311,224	10,819,121	12,093,903	12,469,956
		(8,530,062)	(4,122,908)	7,506,374	4,633,204
ADD Estimated Surplus/(Deficit) July 1 B/Fwd	2(d)	1,423,683	1,047,448	600,000	1,848,171
LESS Estimated Surplus/(Deficit) June 30 C/Fwd	2(d)	3,547,612	181,754	-	1,423,683
Amount Required to be Raised from Rates	23	(24,517,722)	(24,536,647)	(24,186,647)	(22,054,363)

This statement is to be read in conjunction with the accompanying notes

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Administration

Cnr Gilmore Ave & Sulphur Rd, Kwinana WA 6167 | PO Box 21, Kwinana WA 6966 | **Hours** Mon-Fri 8am-5pm (Cashier hours 8am-4pm)
Telephone 08 9439 0200 | **Facsimile** 08 9439 0222 | **TTY** 08 9419 7513 | admin@kwinana.wa.gov.au | www.kwinana.wa.gov.au

