



Annual Report

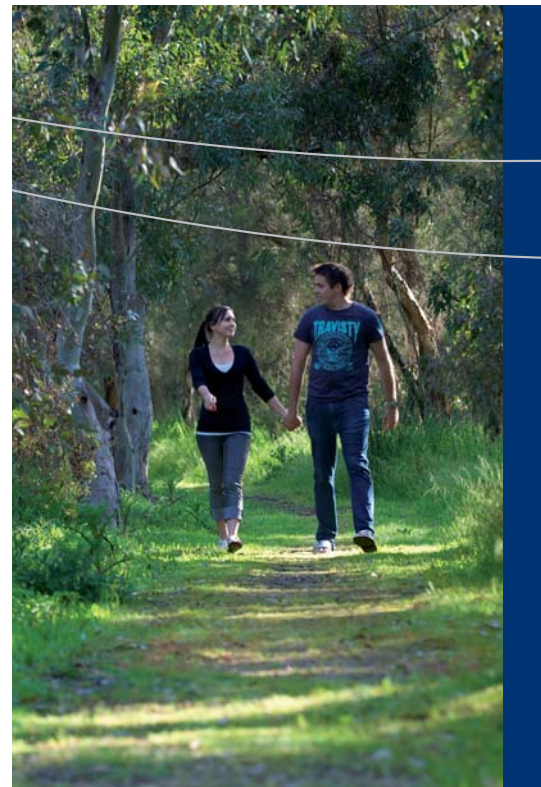
2010-2011







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MAYOR'S REPORT

It is with great pleasure that I present our 2010/11 Annual Report to the Kwinana community and I am excited to showcase the many highlights and achievements that we, as a community, have shared over the past financial year.

This year has certainly been one of tangible results. It has been extremely fulfilling to see so many major projects, some of which have been on the table for more than a decade, finally come to fruition.

2010/11 was another year of immense development within the Town Centre and surrounding areas. Revitalisation efforts were bolstered with the commencement of two of the most contemporary facilities ever proposed for Kwinana, namely the Community Resource and Knowledge Centre and our Youth Space.

Construction of the \$22 million Community Resource and Knowledge Centre, which will offer an array of services including a modern library, free Wi-Fi, a Dome Café and office accommodation, began in late 2010. The magnitude of the \$340 million Town Centre Revitalisation was evident through the gradual establishment of this iconic building which throughout the year continued to provide a powerful and exciting presence within the Town Centre.

The two-storey \$7.5 million Youth Space also commenced in late 2010 following the confirmation of final funding for the long sought after facility. A decade in the making, we were well prepared for construction of this building so work was initiated immediately. We look forward to offering a fresh and intuitive approach to youth development when the facility is officially opened in November 2011.

Further progression to roads and services within the central civic precinct was achieved as well, with the continuation of improved road layouts and access throughout the area. Residential developments and beautification efforts were also a focus on in the 2010/11 year to ensure the future Town Centre provided a vibrant and welcoming social hub for Kwinana residents.

The year saw the opening of two brand new shared-use sporting pavilions – the Fiona Harris Pavilion in Orelia and the Thomas Kelly Pavilion in Medina. To open two such significant buildings within four months of each other is a sign of the Town's commitment to facilitating strong communities and healthy lifestyles.



2010/11 was another year of immense development within the Town Centre and surrounding areas.



Community spirit was at an all time high in 2010 with the official launch of the new *Live! Kwinana* event series. Encompassing Kwinana's biggest events, including the Kwinana Festival and PETScapade, *Live! Kwinana* was received with great enthusiasm by residents, businesses and sponsors and is now a permanent part of the Town's ongoing commitment to culture, arts and events.

At the annual Mayoral Stakeholders Dinner, held in May 2011, the Town announced Eclipse Resources and the Rockingham Kwinana Development Office (RKDO) as recipients of our esteemed Looking Forward Awards for 2011.

Over the past eight years the RKDO has provided immeasurable support to the Town of Kwinana. One of the most recent and impressive achievements was the agreement to sell several pockets of underutilised State Government owned crown land which, thanks to the efforts of the RKDO, the Town was able to secure \$6 million from the proceeds to help fund several components of the Town Centre revitalisation project.

While these are certainly some of Council's biggest achievements of the financial year it is also important to recognise the hundreds of additional services and programs which continued to be administered in 2010/11. Details on these additional services can be found on subsequent pages so I encourage you to read on.

Perhaps the most exciting aspects of 2010/11 were that we had the chance to reflect on fantastic past achievements, we began to actually witness the tremendous transformation Kwinana is undergoing, and most importantly, we were able to begin visualising the wonderful future which the Kwinana community and our residents can look forward to.

As we look towards yet another year of massive growth and community development I thank my fellow Councillors for their ongoing support. It is wonderful to have such a strong and cohesive Council and I am proud that we are able to continue providing benefit to the community through such excellent teamwork.

The commitment and passion of my fellow Councillors as well as the CEO Neil Hartley and the Town's administration staff put Kwinana in the best position to address the exponential growth we will be facing as an outer metropolitan growth council and I eagerly await Kwinana's transformation into a thriving metropolitan destination over the coming years.

Carol Adams
Mayor



The year saw the opening of two brand new shared-use sporting pavilions.



CHIEF EXECUTIVE OFFICER'S REPORT



Planning for our future has been, and will remain, a primary consideration for the Town.

Over the 2010/11 financial year the Town of Kwinana initiated, continued and completed a wealth of projects, further progressing Kwinana into a modern and well respected Local Government authority. It is my privilege to provide a short summary of the many accomplishments we have experienced over this past financial year.

Kwinana continued to experience massive population growth in 2010/11 and although official ABS statistics had not yet been released, we are confident we achieved our 30,000 City status target within the past year.

Planning for our future has been, and will remain, a primary consideration for the Town. This year saw the introduction of strategic planning software that will allow the organisation to greatly improve the delivery of the Community Strategic Plan. 'Interplan' is an online tool that has allowed the Town to integrate all of its many different plans (including Healthy Lifestyles, Parks and Playgrounds and Cultural plans) into one combined strategy document that will ensure every task undertaken is feeding back to meet the aspirations our community has set. The first Interplan generated *Strategic Plan 2010-2014* was adopted at the 13 April 2011 Ordinary Council Meeting.

In addition to our residents, our industrial community also shined in the 2010/11 financial year.

The Kwinana Industries Council (KIC) which represents the interests of member organisations within the Kwinana Industrial Area also celebrated its 20th anniversary in 2010/11. The KIC play an essential role in supporting the coexistence of residents and industry in Kwinana and its contributions over the past 20 years have helped shape our community.

Much attention was paid to the ongoing beautification of the industrial area, particularly the landscaping and upgrade of streetscapes along Rockingham Road. This ongoing project is coordinated in conjunction with industry and aims to improve the visual appeal of one of Kwinana's most high traffic areas, encouraging members of the wider community to better appreciate the importance of the Town of Kwinana and the Western Trade Coast.

Also in the industrial area, the long-awaited Latitude 32 development advanced rapidly this year. The first and most



southern area – the Flinders Precinct is now seeing the first businesses moving into the area, bringing with them a plethora of jobs and opportunities for our residents.

In early 2011 we saw the re-emergence of the Local Government Reform process after the Minister for Local Government announced an independent review of Local Governments in the metropolitan area. The Town of Kwinana had previously proven our ability to self-govern and we continue to communicate this position at every occasion possible.

In closing, it is my pleasure to recognise her worship the Mayor Carol Adams, each of the Councillors and the hundreds of staff members who contributed to the achievements we experienced during 2010/11.

It is only through collaboration between Councillors, staff and residents that we were able to continue forging ahead with Council's vision for Kwinana.

Neil Hartley
Chief Executive Officer

This year saw the introduction of strategic planning software that will allow the organisation to greatly improve the delivery of the Community Strategic Plan.



COMMUNITY SERVICES AND DEVELOPMENT

This directorate has the responsibility for delivering important services to the community as well as being focused on employing community development strategies in order to build and enhance the strong and vibrant communities that already exist here in Kwinana.

Infrastructure

Community Resource and Knowledge Centre

Over the past 12 months the Community Resource and Knowledge Centre has visually progressed through to the construction phase after work on the iconic facility began in December 2010.

Various community service providers, who had previously lodged an expression of interest in being located in the building, have now confirmed their tenancy, resulting in a range of new services being available to residents in the near future.

The project is set for completion in mid 2012.

Youth Space

Construction of the new Youth Space commenced in September 2010 and progressed over the 2010/11 year with minimal delays.

Youth focused community groups and service providers were contacted in order to secure relevant tenants for the facility and to ensure service providers were aware of accommodation and function rooms available for use within the facility.

The Youth Space is expected to be operational by November 2011.

Wellard Community Centre

In 2010/11 architectural firm Hodge Collard Preston were engaged to undertake the design of the Wellard Community Centre in the Village at Wellard.

A community reference group was also formed to assist with input into the design of the centre which incorporates the design guidelines that have been adopted for the Village at Wellard.

Construction of the two-storey Wellard Community Centre will commence in early 2012.



Over the past 12 months the Community Resource and Knowledge Centre has visually progressed through to the construction phase.



Bertram Community Centre

Architectural firm Hodge Collard Preston were also engaged to undertake the design of the Bertram Community Centre in Hero Cres, Bertram. A community reference group was also formed to assist the design of this facility. Final funding is still being sought to progress the construction of the centre.

Thomas Kelly Pavilion and Fiona Harris Pavilion

The 2010/11 financial year saw the opening and naming of two multi-million dollar shared use facilities. The new two-storey pavilion in Orelia was officially opened in August 2010 and was named after prominent local teacher and life member for the Kwinana Cricket Club, the late Fiona Harris.

The stunning new pavilion linking Thomas Oval and Kelly Park in Medina was also officially opened in December 2010 and its name was chosen in historical recognition of the early settlers of that area – the Thomas and Kelly families, as well as representing the link between the two sports fields.

Kwinana Youth Development

Youth Development

The Town of Kwinana Youth Advisory Council (YAC) continued to grow with a dedicated group of young people actively participating each month. In 2010/11 the YAC was heavily involved in the coordination and running of Freakfest (October 2010) and National Youth Week activities. Members visited a Council Meeting to gain a greater understanding of the role of Council and the operations of a Council Meeting. Members also continued to advocate on behalf of the young people who reside in Kwinana.

The Town again offered scholarships to young people entering or engaged in secondary and tertiary study, through the Education Scholarships program. These scholarships were used by recipients to meet the costs associated with their education including fees, uniforms, books and supplies.

The Town continued to offer the Youth Mentoring Program, providing a matching service for mentors and mentees and offering support and development throughout the year to those involved in the program.



The Town again offered scholarships to young people entering or engaged in secondary and tertiary study, through the Education Scholarships program.



The Live! Kwinana website was redeveloped to facilitate greater community engagement.

LyriK

The award winning LyriK program continued to flourish in 2010/11 with 108 nominations received, highlighting the many young people engaged in projects which contribute positively to the community.

Arts, Culture and Events

Community Events and Celebrations

The *Live! Kwinana* brand was developed throughout the year and resulted in increased corporate sponsorship of major events such as the PETScapade and Freakfest.

The *Live! Kwinana* website was redeveloped to facilitate greater community engagement and offered community groups the opportunity to promote their own events through the *Live! Kwinana* brand.

The 56th annual Kwinana Festival Fair Day and Concert again surpassed expectations, attracting many hundreds of families who enjoyed the range of free rides, activities and entertainment on offer.

The Children's Party continued to play an important role as Kwinana's most family focused event, providing a forum for interaction between early childhood service providers and young families within the community.

Kwinana NAIDOC Week saw the Town of Kwinana partner with the local Aboriginal community to deliver an exciting and diverse range of events to celebrate the rich Aboriginal heritage present throughout Kwinana.

For the second year the Nyoongar Art Awards were presented in partnership with the City of Rockingham, again attracting a high calibre of Nyoongar artists. The 2010/11 year saw a new focus on capacity building as well as the introduction of the new Youth Award.

All events held during this period were aimed at encouraging community participation, whilst promoting the rich cultural diversity of Kwinana.

Public Artworks

Work has progressed throughout the year on the construction and erection of a public artwork on the corner of Rockingham and Thomas Roads. "The Flare", by the very well recognised Perth artist Tony Jones (C Y O'Connor in Fremantle and Eliza



in Crawley are two of his other projects) was selected as the preferred works to be installed. Design of the artworks for the new Town Square was also commenced.

Volunteer Resource Centre

The Kwinana Volunteer Resource Centre continued to provide a quality service for agencies and community groups seeking volunteers and for residents seeking volunteering opportunities.

Activities were held to coincide with *Thank a Volunteer Day* and *National Volunteer Week* and to recognise the selfless contributions of the many volunteers throughout Kwinana. This included a volunteer lunch held at Ngulla Nursery and a movie night held at the Thomas Kelly Pavilion.

Community Safety

In 2010/11 community safety initiatives focused on encouraging residents and community groups to partner together to raise awareness on safety and crime prevention in Kwinana.

Support of vital community based programs such as Neighbourhood Watch and Safety House also continued.

The Town of Kwinana also worked in partnership with local police, state crime prevention agencies and community organisations to deliver a number of projects including the introduction of graffiti removal kits for residents, the continuation of the e-watch program and the hosting of several Neighbourhood Watch community barbeques.

Seniors

In 2010/11 the Town of Kwinana participated in the *Aged Friendly Communities* initiative, consulting with older people in the community to assess how 'aged friendly' Kwinana is. This consultation identified a number of key areas to be addressed in future planning and delivery of services to seniors in the Town.

The Town invited local seniors to celebrate Christmas with a lunch held in the Councillors' Lounge at the Town of Kwinana Administration Centre. The event was attended by over 60 people who enjoyed a wonderful Christmas meal, entertainment and singing of Christmas carols.



The Kwinana Volunteer Resource Centre continued to provide a quality service for agencies and community groups.



Over the previous 12 months a range of exciting developments and new initiatives were experienced in regards to sport and recreation in Kwinana.

Aged Persons Housing

The Town of Kwinana resumed responsibility for the direct management of the Banksia Park Retirement Estate and Callistemon Court Aged Person Units in 2010/11. Between them, these facilities provided 153 units and housing for 213 older residents of Kwinana.

Sport and Recreation

Over the previous 12 months a range of exciting developments and new initiatives were experienced in regards to sport and recreation in Kwinana.

This included the completion of phase two of the *You're Welcome* program which focuses on promoting the accessibility of businesses and services operating within Kwinana.

The Kwinana Bike Path Plan was updated and works required to improve bike accessibility in Kwinana were identified.

The *Aboriginal Healthy Lifestyles* program was successfully implemented and a broad range of activities were held including aqua classes, gym sessions and health checks.

A brand new lighting system was also installed at Orelia Oval, providing much needed improvements to the popular sporting venue.

Shared Use Community Facilities

The Town of Kwinana's two new shared use facilities were well utilised in 2010/11. The state-of-the-art Thomas Kelly Pavilion in Medina and Fiona Harris Pavilion in Orelia provided new homes to local sporting clubs and opportunities for use by the wider community.

Kwinana Recquatic

The Kwinana Recquatic enjoyed 12 months of rapid expansion and exciting new developments.

The group fitness timetable was expanded with new *Radical Fitness* programs, while participation in dry programs and the *Mums Boot Camp* initiative increased.

The Kwinana Recquatic also introduced the Active Women's and *Senior Sational* programs in conjunction with the Town's *Healthy Lifestyles* team.

A further three years of funding was secured for the *SNAPAR (Special Needs Aquatic Program at Recquatic)* program.



Solar pre-heating was installed for the leisure pool, the funding for which was partially generated through the Town's Revolving Energy Fund (from the previous years 25 metre pool solar installation).

Family Day Care and In Home care

The Bright Futures Family Day Care Scheme maintained positive utilisation throughout 2010/11.

The Family Day Care Scheme and the In Home Care Service provided 780,000 hours of care to over 1500 children. The services also generated an income for over 150 Family Day Care Educators.

In August 2010 the Scheme achieved National Childcare Accreditation with "high" ratings in all six quality areas following a validation visit earlier in the year.

The Scheme was successful in applying for grants which allowed for the introduction of a new kitchen garden at the centre. The project "Cook and Grow" was supported by *Community Health and Communities for Children in Kwinana*. The garden was very well received by Kwinana families using the centre.

2010/11 was again a year of preparation for major changes being introduced in 2012 to coincide with the new *National Quality Agenda (NQA)*.

Scheme staff supported Educator Members in gaining qualifications to meet the new training requirements of the NQA and in 2010/11 90% of Educators were either qualified or engaged in study.

Library

Youth Library Services

The Library was promoted to 447 Year One students at all ten of the local primary schools.

A record number of 205 *Let's Read* family literacy packs were distributed to the community while 1,253 children participated in the weekly story-time sessions.

The *Better Beginnings* family literacy initiative was rolled out to the North Parmelia and Medina Primary School Kindergartens with 470 Better Beginnings family literacy packs distributed to the community.



The Kwinana Library continued to show steady growth with a record number of 183,341 loans recorded in 2010/11.



3,967 tutorials have been viewed on the computerschool.net online computer software training database in 2010/11, an increase of 250% on the previous financial year.

301 children participated in school holiday activities in 2010/11.

Children's Book Week was very successful with 270 children from six schools participating. Healthway funding allowed for visiting authors Elaine Forrester and Meg McKinlay as well as performers Patch Theatre to present sessions in the library and at local schools.

Adult Library Services

Adult residents also continued to utilise the Kwinana Library regularly while 43 members received *Home Library Service* deliveries during 2010/11.

"Kwinana: From the Limestone Up", a compilation of oral histories from members of the community on MP3/CD, was made available for sale to the community.

Six seniors' mornings were held in 2010/11, including a very special Intergenerational National Simultaneous story-time event during *Library and Information Week*, which was thoroughly enjoyed by 64 guests.

Library eServices

3,967 tutorials have been viewed on the computerschool.net online computer software training database in 2010/11, an increase of 250% on the previous financial year.

The *Local Information Network for Community Services (LINCS)* database and the EBSCO Australia New Zealand Reference Centre database also enjoyed huge usage increases over the previous financial year.

The YourTutor homework help service was used by 147 students.

Loans

The Kwinana Library continued to show steady growth with a record number of 183,341 loans recorded in 2010/11.





OPERATIONS AND TECHNICAL SERVICES

This directorate is responsible for directing and coordinating services, activities and programs undertaken by Engineering, Depot, Planning, Building, Environmental Health, and Environment Services.

Planning

The 2010/11 year was an exciting and busy one for the Town's Planning team with the continued acceleration of the planning for the Town's future urban areas along the Kwinana Freeway and the Perth to Mandurah Railway.

A focus was given to the needs and requirements of the future suburbs and communities of the Wandi, Anketell, Casuarina, Mandogalup and Wellard areas. These areas are predicted to become home to more than 30,000 new residents (an area the size of Bunbury). Each one of these areas now has concept and structure plans prepared and progressing at different levels.

Directly linked to this, progress was made on the complex developer contribution amendments within the Town Planning Scheme. These amendments are now with the State Government for final consideration.

Planning for the Kwinana Town Centre has also been a priority over the past year with the progression of projects such as the Niche residential development off Meares Avenue. The long awaited redevelopment of the Hub Shopping Centre progressed as well with the Town of Kwinana working closely with Woolworths (owner of the Hub Shopping Centre) to accelerate its redevelopment. The development application was endorsed by Council in June 2011 with the shopping centre planned to almost double in size. Woolworths also agreed to contribute almost \$800,000 to the upgrade of Chisham Avenue, which will add to the major works already being undertaken within the Town Centre.

The Town was very active in ensuring employment and commerce opportunities were being provided now and into the future and that critical transport links could be established in a timely manner. The Town worked closely with agencies such as Landcorp, the Rockingham Kwinana Development Office and Department of Planning to progress strategies and studies including the major Latitude 32 industrial development.

The Town was very active in ensuring employment and commerce opportunities were being provided now and into the future and that critical transport links could be established in a timely manner.



Building applications remained steady throughout the year with 1028 Building Licenses being approved.

The Town also promoted and coordinated the Postans Precinct Study, which is examining the range of mixed use, service commercial, industrial and rural based uses for the large land parcel north of Thomas Road, south of Anketell Road, east of the Kwinana Motorplex and west of the Spectacles.

Broad regional land use planning by the State Government and private enterprise saw consideration given to metropolitan planning strategies such as Directions 2031, the planning for the Fremantle Outer Harbour Project, the proposed Kwinana Intermodal facility, the James Point Port, land use and air quality buffers.

Building

The completion of the Fiona Harris Pavilion, Thomas Kelly Pavilion and the commencement of the Youth Space and Community Resource and Knowledge Centre were major milestones for the Building team which remained very busy throughout the 2010/11 financial year.

Building applications remained steady throughout the year with 1028 Building Licenses being approved. This included 491 new dwellings.

80% of applications were approved within 15 days of submission. This achievement is partially attributed to the introduction of an electronic lodgment system for building applications.

Environmental Health

Food Act Implementation and Control

Implementation of the Food Act was carried out for all permanent and temporary food businesses.

Food Sampling

In 2010/11 the sampling program was undertaken, resulting in a minimal amount of samples showing substandard food. Food complaints were found to be the major problem and much work was undertaken to educate food businesses.

Housing Standards

Housing inspections were a key focus which aimed to reduce the number of substandard houses and unclean and untidy properties located throughout Kwinana.



Mosquito Assessment and Control

Sampling and analysis of mosquitoes for disease vectors continued in 2010/11 and sampling was undertaken to establish the Town of Kwinana database of mosquito species.

The sampling identified 16 species and included two species which were known disease vectors of Ross River virus and Barmah Forest virus.

An ongoing mosquito management, control and community education program has now commenced.

Waste Management

A total of 16,074 tonnes (8.8% increase) of community waste and recyclable resources was collected in the 2010/11 year. This increase can be directly attributed to the rapid population growth currently being experienced within Kwinana.

Green waste verge collections decreased by more than 18% while bulk waste increased massively, by almost 30%.

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During the 2010/11 financial year the Bushcare Program once again increased its on ground re-vegetation and weed control initiatives.

Under the *National Packaging Covenant*, the Town of Kwinana received a grant to install promotional signs and stickers encouraging the community to “*Do the Right Thing*” in regards to the dumping of litter.

Engineering

Town Centre

The civil works for the Kwinana Town Centre comprised of construction of new roads and major modification of existing roads including car parking, drainage and street lighting. Civil works commenced in September 2010 and will take about 12 months to complete.

Bertram Drainage

Drainage upgrade works on Parkfield Lake and the surrounding drainage system commenced in early 2011 and works are in progress to modify the Lake and improve the drainage system in the surrounding area.

Kwinana Industrial Area Drainage Study

The Kwinana Industrial Area drainage study was commissioned in 2010/11 to identify drainage improvements across the entire industrial area. The study has now been completed and will be used as a guiding strategy to identify and cost improvement projects to be included in future capital projects budgets.

Environmental Services

During the 2010/11 financial year the *Bushcare Program* once again increased its on ground re-vegetation and weed control initiatives. Over 5,300 plants were planted at four re-vegetation sites with many volunteer hours contributed by the local community and the schools’ planting programs.

For the first time, a corporate day with National Australia Bank and the Wandj Landcare Group was held at Lake Magenup and saw more than 26 volunteers attend.

The perennial veldt grass spraying program and the general bushland weed control program increased over the year, with approximately 75ha of bushland being controlled for veldt grass and a further 16ha of various priority weeds targeted during 2010/11.



Public events proved popular with an inaugural night stalk in December 2010, highlighting the unique diversity of wildlife in Kwinana. The Wildflower Walk at Rotary Wildflower Reserve continued to be popular with 30 participants coming from Kwinana, Rockingham and even Victoria, to appreciate the diverse flora present in Kwinana.

Funding grants to continue weed control and re-vegetation were obtained from the State National Resource Management (NRM), Environmental Community Grants and *Swan Alcoa Landcare Program* to the total of \$36,081 and sponsors BHP Billiton continued to assist within the *Community Partnerships Program* at Chalk Hill and Rotary Wildflower Reserve.

Coastcare Initiatives

The *Coastcare Program* for Kwinana continued activities at Kwinana Beach and Challenger Beach to rehabilitate the coastal dune system and provide additional habitat for native fauna.

A total of 63 community volunteers planted 1822 coastal species in the dune systems to reduce the impact of erosion and to control the presence of invasive weeds.

Donor support for the Coastcare Program continued through partnerships with Alcoa, BHP Billiton Nickel West, Kwinana Industries Council and Verve Energy.

A new grant from Coastwest provided funds to undertake additional rehabilitation activities at Wells Park to complement the ongoing revitalisation project being implemented by the Town of Kwinana.

At Challenger Beach a wildlife monitoring camera was installed to support the bandicoot refuge project. Information on the presence of bandicoots and feral animals such as foxes and cats can now be captured and relayed to the Department of Environment and Conservation.

In association with the National Green Jobs Corps, a team of trainees implemented activities including planting, dune brushing and weed control as a component of their skills training course. Two of the trainees have now progressed to full time work.



The Coastcare Program for Kwinana continued activities at Kwinana Beach and Challenger Beach to rehabilitate the coastal dune system and provide additional habitat for native fauna.



The platform allows the Town to identify major energy consumers, subsequently target energy efficiency initiatives and monitor resulting reductions of energy usage and emissions; saving the Town money and reducing its carbon footprint.

WALGA/Greensense Emissions Reporting Platform

In February 2011 the Town of Kwinana implemented the *WALGA/Greensense Greenhouse Gas Reporting & Abatement Platform* which enables the Town to track and report its greenhouse gas emissions and energy consumption. The platform allows the Town to identify major energy consumers, subsequently target energy efficiency initiatives and monitor resulting reductions of energy usage and emissions; saving the Town money and reducing its carbon footprint.

Town of Kwinana Environment Services continued the Reserve Fencing Program with the objective of reducing illegal dumping and preventing unauthorised vehicle access to natural reserves. In 2010/11 a total of four kilometres of fencing was installed at several reserves.

Depot

The Depot team continued to deliver the essential horticultural and civil maintenance services for the Town's assets, infrastructure, plant, fleet and equipment.

Concentration was placed on core services such as maintenance of roads, kerbs, footpaths, lighting, streetscapes, parks and gardens.

Highlights for 2010/11 included continued work on the popular Peace Park dog exercise area in Parmelia and the construction of the Kelly Park soccer pitch and landscaping of building surrounds.

Car park access was also constructed at Wellard Park as well as the reconstruction of Rowson Place in Medina and Brown Avenue in Naval Base.

Stages 1-6 of the Village at Wellard as well as Belgravia Central in Bertram were 'handed over' to the Depot Team for ongoing landscape maintenance.





GOVERNANCE AND STRATEGIC SERVICES

Governance and Strategic Services looks after the legal and governance areas of the Town and closely links with the Council. The Directorate also encompasses Marketing, Communications, and Organisational Development.

Governance

Throughout the 2011/11 financial year the Governance department undertook several local law reviews including Standing Orders, Dogs, and Parking and Parking Facilities. Also under the process of being reviewed were the local laws relating to Extractive Industries, Health, Activities in Thoroughfares, Pest Plants, Fencing, Urban Environment and Nuisance and Local Government Property.

As well as the above governance matters, the team undertook a number of other compliance roles including Councillor liaison, the Compliance Audit Return, issuing of Authority Cards, capture and completion of primary and annual returns, and monitoring adherence to the Local Government Act, Code of Conduct and other regulatory requirements.

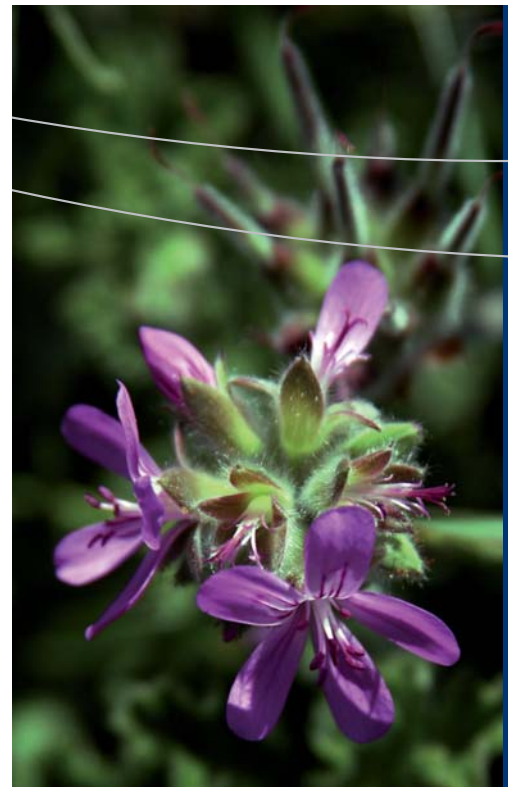
Property Management

A comprehensive review of the Town's existing 28 leases was undertaken in 2010/11 with several reviews being presented to Council. This is an area of increasing importance as the Town delivers new facilities, the occupants of which will need to make a user payment contribution to ongoing facility maintenance costs.

Civic Functions

The Town's Civic Functions team delivered a number of major stakeholder events and other civic functions throughout the year. Stakeholders' functions were held monthly and involved key community representatives including seniors, emergency services, Aboriginal services and local sporting groups.

The annual Mayoral Stakeholders Dinner, held in May, was a major success with around 180 guests being hosted at the King's College in Bertram. The event included a special presentation by Kwinana Industries Council Chairman Roy Zylstra, to mark the organisation's 20th anniversary. The dinner also included presentation of the prestigious *Looking*



Throughout the 2011/11 financial year the Governance department undertook several local law reviews including Standing Orders, Dogs, and Parking and Parking Facilities.



Facebook, Twitter and YouTube were launched in early 2011 and were immediately well received and utilised by hundreds of community members.

Forward Award to the Rockingham Kwinana Development Office in recognition of their major contribution to the Town in recent years.

Just over 100 new citizens were sworn in at Citizenship Ceremonies throughout the year, including special events on Australia Day and Citizenship Day.

Marketing and Communications

The Town's Marketing and Communications team continued to promote the *Looking Forward* campaign in 2010/11, focusing on the imminent progression to City status and the Town Centre Revitalisation currently underway.

In addition to regular communication and marketing tasks such as media editorial, advertisements, brochures and presence at community events, the team also introduced new and innovative projects and continued issuing publications which had proven successful in the past.

Social Media

The team placed a large focus on transparent and dynamic communication through social media. Facebook, Twitter and YouTube were launched in early 2011 and were immediately well received and utilised by hundreds of community members.

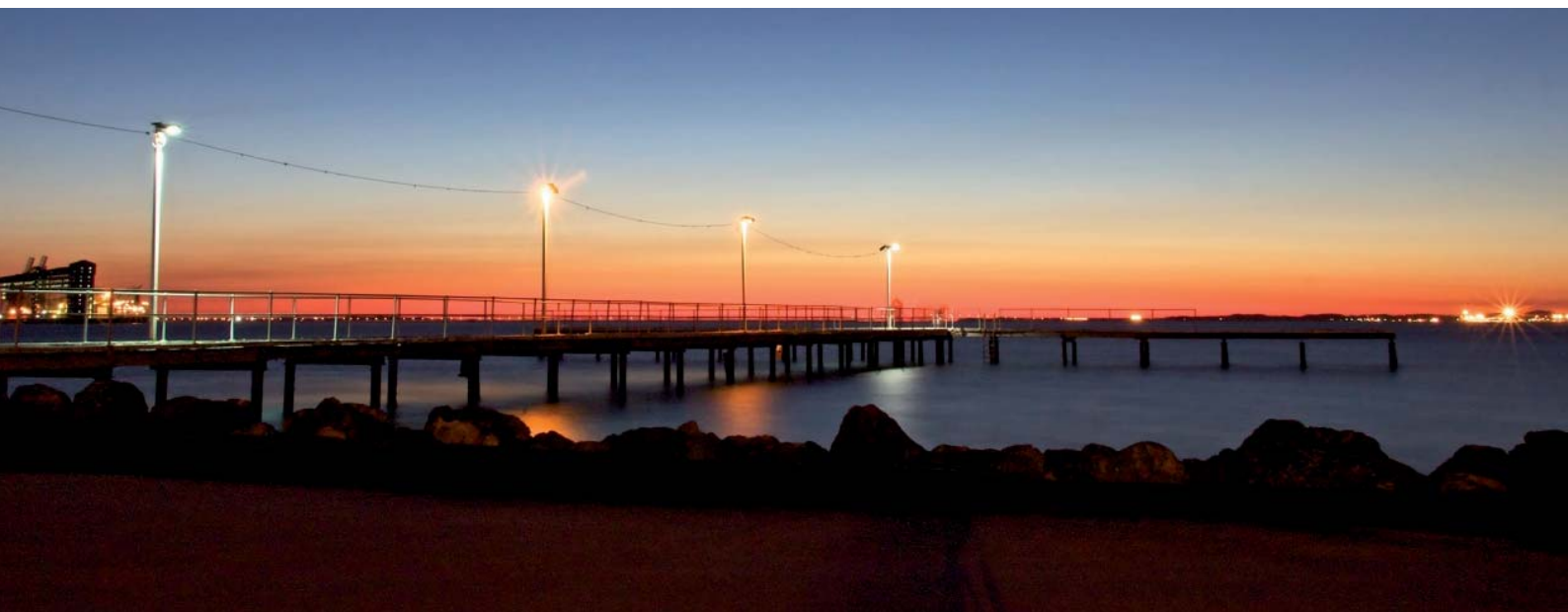
***Spirit of Kwinana* newsletter**

The team issued four *Spirit of Kwinana* newsletters in the 2010/11 financial year, reaching more than 11,000 households in Kwinana on each occasion and providing regular updates on community events, development progression and important reminders.

Community Calendar

Following the popularity of the 2010 edition, the team again issued a free Community Calendar for the 2011 calendar year. The publication included several photos submitted by local residents who participated in the annual photo competition which ran in conjunction with the production of the calendar.

The calendar was posted to every residence in Kwinana in November and December 2010.





CORPORATE AND COMMERCIAL SERVICES

This directorate provides vital administrative support functions to the entire Council operations. It includes the service provision areas of Ranger Services, Emergency Management, Finance, Rates, Customer Services, ICT, Records, Data Management and the Vehicle Fleet.

Contracts and Tender Services

Contract and Tender Services continued to review processes and further develop procedures to achieve preferred supplier arrangements that will provide organisation-wide savings.

Major tenders and contracts awarded in 2010/11 included the Kwinana Town Centre Civil Works, Town Centre Landscape Public Art Works and Architectural Services for the Wellard and Bertram Community Centres.

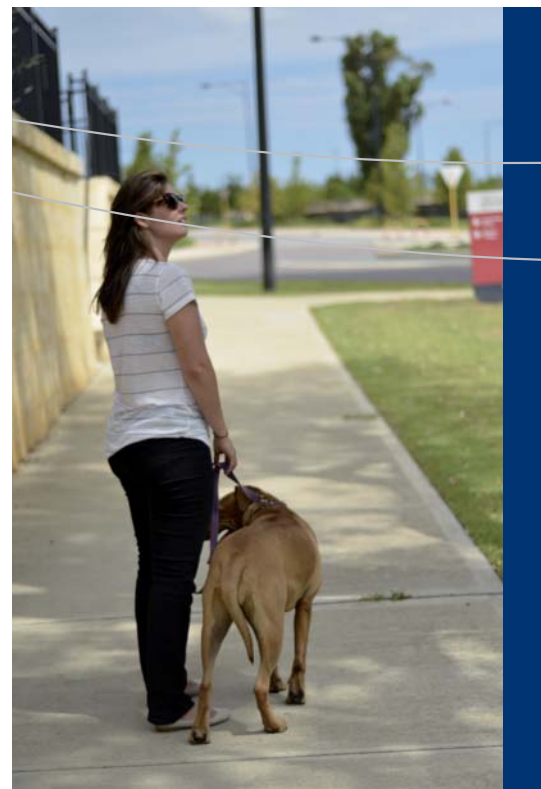
Ranger Services

The 2010/11 financial year saw the Ranger team undergo continuous improvement to regular processes. Throughout the year the team worked with approved dog re-homing facilities to re-home more than 90% of abandoned and neglected dogs.

The Rangers team assisted the Town's Emergency Services Co-ordinator at a range of incidents throughout the year including bushfires, traffic incidents, storms and flood damage. The team worked closely with the Fire and Emergency Services Authority, State Emergency Services and the Town's own Volunteer Bushfire Brigades to provide professional and effective Emergency Services for the community.

A big focus was given to the issue of off-road vehicles with the Rangers team working closely with the Kwinana Police Station and Peel North Traffic Police to identify and prosecute offenders.

Implementation of an "In the Field" mobile computing system assisted in providing a more efficient and effective service to the community by assisting the team to gain immediate access to information contained within the Town's information technology network.



Throughout the year the team worked with approved dog re-homing facilities to re-home more than 90% of abandoned and neglected dogs.



Emergency Services

Emergency Services continued to work cohesively with State Government Departments such as the Department of Environment and Conservation, the Fire and Emergency Services Authority and the Department of Correctional Services to ensure the community was afforded the best protection against fires and other emergency incidents.

The Town also continued to support and administer Kwinana South, and Mandogalup Volunteer Bushfire Brigades and support the Rockingham Kwinana State Emergency Services Unit as well as the Hope Valley Career Fire and Rescue Service and the Kwinana Volunteer Fire and Rescue Service which collectively form a strong contingent of emergency services in the Town.

Emergency Management Packs were circulated to every household in Kwinana.

Security Services

In 2010/11 the Town implemented CCTV (Close Circuit Television) into the Kwinana Recquatic, Kwinana Library, Town Centre and various additional locations throughout the community. Other key infrastructure areas were investigated as potential locations for CCTV coverage, these included Thomas Oval, Fiona Harris Pavilion, Bertram Community Centre and Wellard Community Centre.

Customer Services

The Customer Services team focused on raising the standards of service delivery in areas such as responsiveness to enquiries and complaints, and attentive counter and telephone service.

The *Customer Request Management System* was rolled out to all departments, to record and monitor customer requests and complaints.

The number of customer requests and complaints received in 2010/11 fell by 870 from the previous year. This showcases both an increasing availability of information via the Town's website and a more effective service provided by all departments, resulting in fewer queries by residents.

Internet and Technology

The 2010/11 year saw the introduction of the Civica *'Managed Services'* platform. The majority of the Town's computer systems are now hosted in a data centre in Sydney and accessed remotely via an internet link.

Managed Services allows staff to access work from mobile and home locations and provides a more secure platform which greatly enhances disaster recovery capabilities.

Finance

The main tasks of the Finance Team are to prepare the Town's Annual Budget and to finalise and prepare the Town's Annual Financial Statements at year end. The rates section is responsible for maintaining the Town's property data base and collecting the annual rates and charges.



The 2010/11 year saw the introduction of the Civica 'Managed Services' platform.



The Town continues to satisfy the Local Government Act 1995, the Local Government (Financial Management) Regulations and applicable Australian Accounting Standards as evident from the unqualified audit report received.

The 2010/11 budget was adopted by Council on 30 June 2010. The budget was produced from Councillors deliberations of draft budgets through a series of workshops over a couple of months prior to adoption. The budget preparations are guided by the Town's 10 year financial model which details a financial course for the Town through an intense period of growth and development and proves sustainability of the Town. The 10 year financial model continues to be reassessed.

During the year Statements of Financial Activity reporting on the sources and applications of funds including explanations of any material variance, listing of creditor payments, investment reports and variations to the adopted budget are presented to Council on a monthly basis for approval and information.

The Town spent \$27.7 million on capital initiatives and transferred \$1 million to reserve from capital income received during the 2010/11 financial year. This expenditure was funded from government grants and contributions \$12.4 million, Council reserves \$9.9 million, use of loan borrowings \$3.9 million, proceeds from sale of assets \$1.3 million and rates \$1.2 million.

Council reserves decreased by \$4.6 million from \$17.3 million to \$12.7 million during the year. \$12.4 million of reserve funds were used during the year; primarily for capital works projects and for uncompleted works from the previous financial year which totaled \$6.3 million. Overall \$7.8 million was transferred to Reserve for the year. Funds received from the sale of Bed Licenses at Kwinana Village of \$710,000 were deposited into the Infrastructure Reserve to be utilised for future Council infrastructure developments. Funds of \$607,000 were received from Developers for Developer Contributions which will be utilised towards future infrastructure costs in various Development Contribution Areas. An increase of \$4 million is attributed to uncompleted works at 30 June 2011 which were allocated to the Carried Forward Projects Reserve. The asset replacement reserve has a closing balance of \$390,000 for 2010/11 which is utilised to replace existing fleet, plant and other Town assets.



The Town spent \$27.7m on capital initiatives and transferred \$1m to reserve from capital income received during the 2010/11 financial year.



STATUTORY REPORTS

Information Services

Compliance with the State Records Act 2000 (SRO Standard 2 , Principle 6 – Compliance)

Recordkeeping Plan and System

The Town's Recordkeeping Plan was approved by the State Records Office on 19 November 2010. This Plan describes the Town's commitment to good and compliant recordkeeping procedures. A review of the Plan is due to be conducted prior to 19 November 2015.

Records Training

The Town has developed its induction and training program to ensure that employees, contractors, elected members and outsourced agencies are aware of their role and responsibilities in regards to compliance with the Town's Recordkeeping Plan. The Training consists of:

- A Records Induction Sheet, which is given to all new employees.
- A Records Awareness Training, which is delivered to all new employees.
- TRIM Training which covers the software system used at the Town.
- Specific TRIM training targeting areas of need.
- Adhoc email advice to staff regarding recordkeeping or TRIM.

Contractors responsibilities are outlined within the contracts themselves and are also present within the Terms and Conditions of a Purchase Order.

This training is to be provided to all employees who have record keeping duties. Employees are advised of any additional information such as policies and procedures which are also published on the Town's intranet. Additional training in recordkeeping requirements has been conducted as part of the roll out of the online Techniworks Records Awareness Training.

Performance Indicators

The Records team is currently maintaining statistical information for work processes within the department. In accordance with the State Records Act 2000 the Town has developed performance indicators based on the statistical information gathered. The indicators are reported in the Information Communications & Technology sections monthly team meetings.



Performance Indicators 2010/11

Records Process	Target	Amount
Documents catalogued by Records staff	N/A	23505 documents
Documents catalogued by other staff	N/A	34540 documents
Incoming mail catalogued by 12 noon*	100%	97%
Freedom of Information applications processed within 45 days*	100%	100%
Number of officers trained in TRIM*	90%	99%
Number of officers training in Recordkeeping Awareness*	90%	64%
Successful customer requests*	95%	99.74%
Disposal Program – biannual**	2 per year	50%

* Amount - Monthly percentages calculated and then averaged annually.

** The introduction of the revised general disposal authority mid year meant that the second disposal could not be completed.

Information Statement

The Town has reviewed and updated the Information Statement as required by the Freedom of Information Act 1992 in June 2011. The Information Statement was submitted to the Information Commissioner on 8 June 2011 and has been made public by publishing it to the Town's website and by providing copies to the public when requested.

A Plan for the Future

The Town of Kwinana adopted its current "Strategic Plan 2010-2014" at the Ordinary Council Meeting held on the 13 April 2011.

This plan for the future of the Town of Kwinana was made in compliance with Section 5.56 of the Local Government Act 1995 which requires Council to prepare a plan for at least two financial years. However, with ongoing rapid growth in the Town and changing legislative requirements, there will be two reviews following over the next two years.





A place of diversity to be proud of; a place of homes, families and helpful caring communities; a town where people want to live and work. A place where we help each other, where we volunteer, and where we actively participate in local issues.

The proposed amendments to Section 5.56 of the Local Government Act 1995 will require more direct consultation with the Community, in an effort to ensure the Town's *Plan for the Future* is truly representative of the community's long-term aspirations, hence the new term for this Plan under the Act will be the "*Strategic Community Plan*". Further, these amendments require that all other plans and strategies must be integrated and subservient to the Strategic Community Plan so that every decision made by the Council is more aligned with the community's aspirations. In order to achieve this, the Town will be changing the way it conducts its strategic planning process over the next two years to achieve compliance with these legislative amendments, including the implementation of corporate planning software and more direct consultation with the community and other key stakeholders, and will result in updated *Strategic Community Plans* in both 2012 and 2013.

Until then, the current Strategic Plan remains very similar to the previous Plan, and includes five Key Result Areas (KRAs) or "Goals". Much of the information contained within this plan for the future was derived from the earlier plans and the public submissions and public forums held in connection with them, so while it may look somewhat different to its predecessor, its content is merely made up of an integration of existing strategies and plans previously approved by Council. The framework developed for this document is designed to allow it to be easily understood and communicated both to internal staff and our community and stakeholders. The Goals of "Community"; "Economic"; "Natural Environment"; "Built Infrastructure"; and "Organisation" represent the distinct and core areas of business for the organisation and are defined within the Plan as follows:

Community

A place of diversity to be proud of; a place of homes, families and helpful caring communities; a town where people want to live and work. A place where we help each other, where we volunteer, and where we actively participate in local issues.

A place where our people can be happy and safe, learn, shop, work, recreate, live a healthy relaxed lifestyle, and be entertained. A place where the community has the necessary skills, training choices and resources to manage delivery of a range of services and projects; where community networks are strong and a 'sense of place' and local identity exists.

Economic

A place where responsible business, industry and investment is welcomed, supported, promoted and can prosper. A place where Council owned and managed properties can be used to stimulate economic benefits for the community.

Natural Environment

A place where our natural environment is managed and protected for future generations. A place where there is a harmony between the need for growth and development and the protection of our natural assets, where the issues of noise, air, soil, water and resource re-use are addressed in a sustainable way.



A place where residents and businesses share common vision and values on the importance of a sustainable future, whilst still providing space for new homes, businesses, and community facilities.

Built Infrastructure

A place where residents and businesses share common vision and values on the importance of a sustainable future, whilst still providing space for new homes, businesses, and community facilities. Where facilities and infrastructure are well-managed, attractive and provided to meet the needs for now and the future.

Organisation

A place where our Councillors and staff have the opportunity to undertake their duties in a safe, satisfying and efficient manner, fulfilling the needs of our stakeholders and customers, and where the necessary resources are provided to enable us to do so. A place where we welcome community input and promise to be accountable, open and transparent.

Annual Salaries

The Local Government Act 1995 requires Council to provide the number of employees who are entitled to an annual salary of \$100,000 or more and to break those employees into salary bands of \$10,000. For the period under review, the Town of Kwinana had ten employees whose salary exceeded \$100,000.

Of these employees five had a salary between \$100,000 and \$110,000, four had a salary between \$130,000 and \$140,000 and one had a salary between \$180,000 and \$190,000.

Disability Access and Inclusion Plan

All public authorities (state and local government) must have a Disability Access and Inclusion Plan (DAIP). The following are the six mandatory outcome areas and the achievements and actions carried out this financial year.

Outcome 1: *People with disabilities have the same opportunities as other people to access the services of, and events organised by, the Town of Kwinana.*

- The Town monitored its Access and Inclusion Policy to ensure it supported equitable access to services.
- All events were planned using the Accessible Events checklist which is available on the Town's website and intranet.
- Additional opportunities to access the SNAPAR (Special Needs Aquatic Program at Recquatic) were increased through the employment of additional swim teachers.



Outcome 2: *People with disabilities have the same opportunities as other people to access the building and other facilities of the Town of Kwinana.*

- The remedial works project continued to ensure access to Town of Kwinana owned community facilities.
- All development applications were reviewed to ensure they met access requirements. This included the tendering process.
- The Town continued its involvement in the You're Welcome Project, placing all of its accessibility details for public places online.
- Rubber soft fall was installed at Centennial Park providing disability access directly to play equipment.
- All new facilities built met disability access standards.
- The pool hoists for the 25 metre and hydro pools at the Kwinana Recquatic were updated.



Outcome 3: *People with disabilities receive information from the Town in a format that will enable them to access the information as readily as other people are able to access it.*

- All Town of Kwinana documents are available in alternative formats when requested and advertised on the Town's website.
- The Town of Kwinana website complies with required standards.

Outcome 4: *People with disabilities receive the same level and quality of service from the staff of the Town of Kwinana as other people receive.*

- Staff have been trained with respect to disability and access issues so that they have the skills to provide an effective service to people with disabilities.

Outcome 5: *People with disabilities have the same opportunities as other people to make complaints to the Town of Kwinana.*

- Staff have been trained so that they can receive complaints from people with a disability and assist them in the process.

Outcome 6: *People with disabilities have the same opportunities as other people to participate in any public consultation by the Town of Kwinana.*

- All Council agendas, minutes and other relevant documents are available in alternative formats; information advising of this is available on the Town's website.
- Town of Kwinana buildings and other places where consultation is held are accessible.

ABRIDGED FINANCIAL STATEMENTS

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**Independent Auditor's Report
To the Ratepayers of the Town of Kwinana**

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We have audited the accompanying financial report of the Town of Kwinana, which comprises the statement of financial position as at 30 June 2011, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information to the financial report and the statement by the Chief Executive Officer.

Councils' responsibility for the financial report

The Council of the Town of Kwinana are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1995 Part 6. This responsibility includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Council, as well as evaluating the overall presentation of the financial report.

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We performed the procedures to assess whether in all material respects the financial report presents fairly, in accordance with the Local Government Act 1995 Part 6 and Australian Accounting Standards (including the Australian Accounting Interpretations), a view which is consistent with our understanding of the Town of Kwinana's financial position and of their performance.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the applicable independence requirements of the Accounting Professional and Ethical Standards Board.

Auditor's Opinion

In our opinion,

- a the financial report of the Town of Kwinana
 - i presents fairly, in all material respects, the Town of Kwinana's financial position as at 30 June 2011 and of its performance and cash flows for the year then ended; and
 - ii complies with Australian Accounting Standards (including the Australian Accounting Interpretations); and
 - iii is prepared in accordance with the requirements of the Local Government Act 1995 Part 6 (as amended) and Regulations under that Act.

Statutory Compliance

I did not, during the course of my audit, become aware of any instance where the Council did not comply with the requirements of the Local Government Act 1995 and Local Government (Financial Management) Regulations 1996 as they relate to the financial statements.



GRANT THORNTON AUDIT PTY LTD
Chartered Accountants



M.J. Hillgrove
Director - Audit & Assurance

Perth, 31 October 2011

STATEMENT OF COMPREHENSIVE INCOME
BY NATURE OR TYPE FOR THE YEAR ENDED 30 JUNE 2011

	NOTE	2011 Actual \$	2011 Budget \$	2010 Actual \$
Revenue				
Rates	24	22,054,363	21,608,566	19,587,120
Operating Grants, Subsidies and Contributions	30	7,183,542	6,170,464	6,218,161
Reimbursements and Donations		686,029	658,131	1,004,883
Fees and Charges	29	8,383,288	8,190,230	7,288,977
Interest Earnings	2(a)	1,999,118	1,555,950	1,635,589
Income from Property		1,357,962	1,490,273	1,302,529
Fines and Penalties		29,987	46,550	33,353
Other Revenue		1,188,071	23,050	525,031
		42,882,360	39,743,214	37,595,643
Expenses excluding Finance Costs				
Employee Costs		(15,694,606)	(15,721,183)	(14,262,491)
Materials and Contracts		(14,913,592)	(16,772,242)	(13,779,656)
Utility Charges		(1,176,633)	(1,184,367)	(1,029,094)
Leases	2(a)	(176,640)	(185,193)	(183,885)
Depreciation on Non-current Assets	2(a)	(5,882,268)	(5,783,639)	(5,237,316)
Insurance Expenses		(490,556)	(539,167)	(494,368)
Other Expenditure		(4,606,238)	(3,277,386)	(762,139)
		(42,940,533)	(43,463,177)	(35,748,949)
Sub Total		(58,173)	(3,719,963)	1,846,694
Finance Costs				
Interest Expenses	2(a)	(475,749)	(631,481)	(205,839)
		(475,749)	(631,481)	(205,839)
Grants/Contributions for the Development of Assets				
Non-Operating Grants, Subsidies & Contributions	30	12,045,717	25,076,239	9,830,279
Non-Operating Reimbursements and Donations		362,819	362,819	18,670
		12,408,536	25,439,058	9,848,949
Profit/(Loss) on Disposal of Assets				
Profit on Asset Disposals	21	351,881	5,403,899	1,348,714
Loss on Asset Disposals		(307,271)	(58,599)	(124,972)
		44,610	5,345,300	1,223,742
NET RESULT		11,919,224	26,432,914	12,713,546
Other Comprehensive Income		-	-	-
TOTAL COMPREHENSIVE INCOME		11,919,224	26,432,914	12,713,546

Please note, Other Comprehensive Income (if any) is impacted upon by external forces and is not able to be reliably estimated.

It is anticipated in all instances, any other comprehensive income will relate to non-cash transactions and as such, have no impact on this budget document.

This statement is to be read in conjunction with the accompanying notes, available in the full Financial Statements.

STATEMENT OF COMPREHENSIVE INCOME
BY PROGRAM FOR THE YEAR ENDED 30 JUNE 2011

	NOTE	2011 Actual \$	2011 Budget \$	2010 Actual \$
Revenue	2(a)			
Governance		178,385	91,258	194,785
General Purpose Funding		25,891,636	24,936,167	22,854,599
Law, Order, Public Safety		349,781	333,839	336,474
Health		162,738	135,478	67,477
Education and Welfare		6,795,161	5,301,078	5,761,379
Community Amenities		5,517,049	4,934,204	3,984,087
Recreation and Culture		2,053,964	2,185,544	2,031,573
Transport		246,115	217,803	148,743
Economic Services		1,367,034	1,404,177	1,701,170
Other Property and Services		320,497	203,666	515,356
		42,882,360	39,743,214	37,595,643
Expenses Excluding Finance Costs	2(a)			
Governance		(3,899,363)	(3,990,347)	(3,559,398)
General Purpose Funding		(4,324,220)	(3,749,606)	(884,738)
Law, Order, Public Safety		(1,505,318)	(1,552,768)	(1,526,421)
Health		(861,059)	(893,932)	(874,237)
Education and Welfare		(7,002,932)	(5,961,163)	(5,844,713)
Community Amenities		(5,353,747)	(6,425,292)	(4,776,918)
Recreation & Culture		(2,219,022)	(9,455,936)	(8,162,274)
Transport		(7,252,819)	(7,583,663)	(6,568,298)
Economic Services		(1,577,450)	(1,850,248)	(1,584,280)
Other Property and Services		(8,944,603)	(2,000,222)	(1,967,672)
		(42,940,533)	(43,463,177)	(35,748,949)
Finance Costs	2(a)			
General Purpose Funding		(475,749)	(631,481)	(205,839)
		(475,749)	(631,481)	(205,839)
Grants/Contributions for the Development of Assets	30			
Governance		16,852	16,852	800
Law, Order, Public Safety		-	-	-
Education and Welfare		1,643,370	2,696,117	-
Community Amenities		-	-	-
Recreation & Culture		3,309,831	14,738,124	3,371,693
Transport		7,423,125	7,699,621	6,424,755
Economic Services		-	270,000	-
Other Property and Services		15,358	18,344	51,701
		12,408,536	25,439,058	9,848,949
Profit/(Loss) on Disposal of Assets	21			
Profit on Asset Disposals		351,881	5,403,899	1,348,714
Loss on Asset Disposals		(307,271)	(58,599)	(124,972)
		44,610	5,345,300	1,223,742
NET RESULT		11,919,224	26,432,914	12,713,546
Other Comprehensive Income		-	-	-
TOTAL COMPREHENSIVE INCOME		11,919,224	26,432,914	12,713,546

Please note, Other Comprehensive Income (if any) is impacted upon by external forces and is not able to be reliably estimated. It is anticipated in all instances, any other comprehensive income will relate to non-cash transactions and as such, have no impact on this budget document.

This statement is to be read in conjunction with the accompanying notes, available in the full Financial Statements.

STATEMENT OF FINANCIAL POSITION
FOR YEAR ENDING 30 JUNE 2011

	NOTE	2011 Actual \$	2010 Actual \$
CURRENT ASSETS			
Cash and Cash Equivalents	3	20,418,241	19,250,645
Trade and Other Receivables	5	5,612,688	3,983,777
Inventories	6	37,525	46,365
TOTAL CURRENT ASSETS		26,068,454	23,280,787
Non-current Assets Classified as Held for Sale	7	-	-
TOTAL CURRENT ASSETS		26,068,454	23,280,787
NON-CURRENT ASSETS			
Investments	4	3,100,000	7,826,271
Other Receivables	5	3,277,089	2,953,257
Property, Plant and Equipment	7	61,101,713	52,651,450
Infrastructure	8	98,421,396	86,801,123
Intangibles	9	-	400,000
TOTAL NON-CURRENT ASSETS		165,900,198	150,632,101
TOTAL ASSETS		191,968,652	173,912,888
CURRENT LIABILITIES			
Trade and Other Payables	10	6,088,797	5,064,585
Current Portion of Long Term Borrowings	11	4,974,203	273,636
Provisions	12	2,656,868	2,191,418
TOTAL CURRENT LIABILITIES		13,719,868	7,529,639
NON-CURRENT LIABILITIES			
Payables	10	24,516,039	24,354,108
Long Term Borrowings	11	6,955,522	7,229,725
Provisions	12	233,162	174,579
TOTAL NON-CURRENT LIABILITIES		31,704,723	31,758,412
TOTAL LIABILITIES		45,424,591	39,288,051
NET ASSETS		146,544,061	134,624,837
EQUITY			
Retained Surplus		133,853,162	117,300,734
Reserves - Cash/Investment Backed	13	12,690,899	17,324,103
TOTAL EQUITY		146,544,061	134,624,837

This statement is to be read in conjunction with the accompanying notes, available in the full Financial Statements.

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2011

	Note	Retained Surplus \$	Reserves Cash/ Investment Backed \$	Total Equity \$
Balance as at 1 July 2009		105,841,813	16,069,478	121,911,291
		-	-	-
Restated Balance		105,841,813	16,069,478	121,911,291
Net Result 30th June 2010		12,713,546	-	12,713,546
Total Other Comprehensive Income		-	-	-
Transfer from/(to) Reserves		(1,254,625)	1,254,625	-
Balance as at 30 June 2010		117,300,734	17,324,103	134,624,837
Net Result 30th June 2011		11,919,224	-	11,919,224
Total Other Comprehensive Income		-	-	-
Transferred (to)/from Retained Surplus		4,633,204	(4,633,204)	-
Balance as at 30 June 2011	13	133,853,162	12,690,899	146,544,061

This statement is to be read in conjunction with the accompanying notes, available in the full Financial Statements.

STATEMENT OF CASHFLOWS
FOR THE YEAR ENDED 30 JUNE 2011

	NOTE	2011 Actual \$	2011 Adopted Budget \$	2010 Actual \$
Cash Flows From Operating Activities				
Receipts				
Rates		21,135,891	21,373,566	19,078,175
Operating Grants, Subsidies and Contributions		7,147,944	5,990,017	5,822,171
Reimbursements and Donations		835,315	606,023	893,895
Fees and Charges		8,384,287	8,147,788	7,172,822
Interest Earnings		1,999,118	1,280,950	1,635,589
Goods and Services Tax		3,180,440	-	2,542,429
Income from Property		1,341,301	1,083,354	1,559,892
Fines and Penalties		24,321	52,550	31,735
Other Revenue		35,861	23,050	207,307
		44,084,478	38,557,298	38,944,015
Payments				
Employee Costs		(16,736,270)	(15,667,956)	(15,525,896)
Materials and Contracts		(13,509,515)	(16,576,948)	(10,501,139)
Utility Charges		(1,176,634)	(1,196,027)	(1,029,094)
Leases		(176,639)	(220,979)	(183,885)
Insurance Expense		(490,556)	(539,167)	(494,368)
Interest Expenses		(477,873)	(945,845)	(205,061)
Goods and Services Tax		(3,530,467)	-	(2,754,217)
Other Expenditure		(546,339)	(1,991,372)	(596,564)
		(36,644,293)	(37,138,294)	(31,290,224)
Net Cash Provided By (Used In)				
Operating Activities	15(b)	7,440,185	1,419,004	7,653,791
Cash Flows from Investing Activities				
Payments for Development of Land Held for Resale		-	-	-
Payments for Construction of Buildings		(4,011,561)	(20,365,147)	(7,935,841)
Payments for Purchase of Plant & Equipment		(1,139,026)	(1,506,952)	(1,459,258)
Payments for Construction of Infrastructure		(14,791,221)	(21,204,824)	(7,101,328)
Payments for Purchase of Furniture & Equipment		(410,244)	(432,057)	(682,882)
		(20,352,052)	(43,508,980)	(17,179,309)
Non-Operating Grants, Subsidies and Contributions used for the Development of Assets		6,715,410	10,349,554	4,801,622
Proceeds from Sale of Land & Buildings		-	3,625,000	3,850,000
Proceeds from Sale of Furniture & Equipment		318	-	-
Proceeds from Sale of Plant & Equipment		677,985	914,500	713,835
Proceeds from Sale of Intangibles		710,000	-	-
Proceeds from Sale of Investment Portfolio		1,512,260	-	1,500,000
		9,615,973	14,889,054	10,865,457
Net Cash Provided By (Used In)				
Investing Activities		(10,736,079)	(28,619,926)	(6,313,852)

STATEMENT OF CASHFLOWS
FOR THE YEAR ENDED 30 JUNE 2011

	NOTE	2011 Actual \$	2011 Adopted Budget \$	2010 Actual \$
Cash Flows from Financing Activities				
Repayment of Debentures		(273,636)	(273,638)	(258,007)
Proceeds from Self Supporting Loans		37,126	37,126	34,889
Proceeds from New Debentures		4,700,000	17,143,000	4,562,711
Net Cash Provided By (Used In) Financing Activities		4,463,490	16,906,488	4,339,593
Net Increase (Decrease) in Cash Held				
Cash at Beginning of Year		1,167,596	(10,294,434)	5,679,532
Cash and Cash Equivalents at End of Year	15(a)	19,250,645	13,299,434	13,571,113
		20,418,241	3,005,000	19,250,645

This statement is to be read in conjunction with the accompanying notes, available in the full Financial Statements.

RATE SETTING STATEMENT BY DIRECTORATE
FOR THE YEAR ENDED 30 JUNE 2011

	NOTE	2011 Actual \$	2011 Budget \$	2011 Adopted Budget \$
Revenues				
Director Governance, Strategic Services and Human Resources		796,779	756,538	1,041,002
Director Corporate Services		4,656,013	9,069,439	8,686,561
Director Community Services		8,709,584	7,342,227	6,717,210
Director Operations & Technical Services		7,017,502	6,370,343	6,152,858
		21,179,878	23,538,547	22,597,631
Expenses				
Director Governance, Strategic Services and Human Resources		(3,352,601)	(3,729,069)	(3,982,610)
Director Corporate Services		(12,305,347)	(11,455,698)	(10,460,957)
Director Community Services		(12,424,248)	(11,693,938)	(11,380,378)
Director Operations & Technical Services		(15,641,357)	(17,274,552)	(17,266,087)
		(43,723,553)	(44,153,257)	(43,090,032)
Net Operating Result Excluding Rates		(22,543,675)	(20,614,710)	(20,492,401)
Adjustments For Cash Budget Requirements:				
Non-Cash Expenditure & Revenue				
(Profit)/Loss on Asset Disposals	21	(44,610)	(5,345,300)	(5,345,300)
Depreciation on Assets	2(a)	5,882,268	5,783,639	5,783,639
Movement in Banksia Park Valuations		1,156,773	-	-
Movement in Banksia Park DMF Receivable		(306,322)	-	-
Movement in Asset Impairment Provision	4	(473,729)	-	-
		6,214,380	438,339	438,339
Capital Expenditure				
Purchase Furniture and Equipment		(242,650)	(317,247)	(209,255)
Purchase Computing Equipment		(153,469)	(257,999)	(222,802)
Purchase Plant and Equipment		(313,106)	(398,432)	(378,752)
Purchase Transportation Vehicles		(839,836)	(1,091,060)	(1,128,200)
Purchase Land Held for Resale		-	-	-
Purchase Land and Buildings		(11,017,036)	(40,752,261)	(40,365,147)
Purchase Reserve Development		(1,223,144)	(7,125,064)	(9,096,097)
Purchase Playground Equipment		(87,636)	(103,500)	(30,000)
Purchase Infrastructure - Urban Road Grant		(1,455,110)	(4,834,399)	(4,018,819)
Purchase Infrastructure - Black Spot Funding		(239,076)	(234,750)	(215,660)
Purchase Infrastructure - Roads to Recovery		(295,421)	(285,600)	(292,200)
Purchase Infrastructure - Road Resurfacing		(297,704)	(319,289)	(434,670)
Purchase Infrastructure - Street Lighting		(21,426)	(190,000)	(200,000)
Purchase Infrastructure - Bus Shelters		(25,627)	(50,000)	(30,000)
Purchase Infrastructure - Footpaths		(1,140,368)	(114,638)	(37,500)
Purchase Infrastructure - Drainage		(1,572,971)	(1,160,875)	(991,860)
Purchase Infrastructure - Municipal Roadworks		(7,973,316)	(7,125,743)	(4,290,018)
Purchase Infrastructure - Carparks		(739,415)	(772,000)	(1,423,000)
Purchase Infrastructure - Crossovers		(28,037)	(35,000)	(100,000)
Purchase Infrastructure - Other		(40,675)	(45,000)	(45,000)
		(27,706,023)	(65,212,857)	(63,508,980)

RATE SETTING STATEMENT BY DIRECTORATE
FOR THE YEAR ENDED 30 JUNE 2011

	NOTE	2011 Actual \$	2011 Budget \$	2011 Adopted Budget \$
Capital Revenue				
Grants for Development of Assets		12,408,536	25,439,058	25,349,554
Proceeds from Disposal of Assets	21	1,351,940	7,250,996	6,539,500
		13,760,476	32,690,054	31,889,054
Financing Expenditure and Revenue				
Repayment of Loan Principal	23(a)	(273,636)	(273,638)	(273,638)
Self-Supporting Loan Principal Revenue	23(e)	37,126	37,126	37,126
Proceeds from New Loan Borrowings	23(b)	3,142,632	18,733,383	20,759,000
Proceeds from Loan Borrowings (Unspent)	23(c)	730,429	1,781,736	1,384,000
		3,636,551	20,278,607	21,906,488
Transfer Expenditure and Revenue				
Transfer to Reserves (Restricted Assets)	13	(7,836,752)	(8,161,744)	(6,951,519)
Transfer from Reserves (Restricted Assets)	13	12,469,956	17,525,745	14,480,453
		4,633,204	9,364,001	7,528,934
ADD Estimated Surplus/(Deficit) July 1 B/Fwd	2(d)	1,848,172	1,848,000	630,000
LESS Estimated Surplus/(Deficit) June 30 C/Fwd	2(d)	(1,897,448)	(400,000)	-
Amount Required to be Raised from Rates	24	(22,054,363)	(21,608,566)	(21,608,566)

This statement is to be read in conjunction with the accompanying notes, available in the full Financial Statements.

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Right now there's a sense of excitement in Kwinana. The Town is on the brink of something big and over the next decade massive investment will transform the once quiet residential suburb into a vibrant cosmopolitan centre.



Visit the Town of Kwinana website
www.kwinana.wa.gov.au for updates.

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