

STRATEGIC COMMUNITY PLAN 2025–2035 AND CORPORATE BUSINESS PLAN 2025 – 2029

# Summary on a Page



## Our Vision

A vibrant and inclusive community that leads with innovation and sustainability, where our unique identity and strong reputation makes Kwinana a place you're proud to call home.  
Ngaking djinaniny bo koorling kwopidak ngalak moorditj moortung. Ngan djoorapiny ngalang djerp djerp Kwinana nidja ngalla mia mia.



## Our Outcomes



**Environmental Stewardship / Ngalla djoorapiny ngank boodjar** (Looking after mothers' beautiful country)



**Built Environment/ Ngalak Moort Mia Mia** (Family gathering places)



**Quality of Life / Ngalang moorditj wirrin** (Our strong spirit)



**Leadership / Boordiya Katidjin** (Leader of knowledge)

## Our planning approach

The City of Kwinana's Strategic Community Plan articulates the community's vision and priorities over a 10-year period, structured around four key outcomes with clear objectives and targets.

We use an Integrated Planning and Reporting (IPR) Framework, as required by the *Local Government Act 1995*, to align community and Council priorities with operational goals. This framework also guides how we measure and report performance to support ongoing improvement towards achieving our shared vision.

Through this integrated approach, we ensure that our planning is comprehensive, coordinated, and responsive to the evolving needs of the Kwinana community.



## Major Projects Driving Kwinana's Future

The City is undertaking several major projects designed to drive sustainable development, economic vitality, and a high quality of life for our community. These initiatives are aligned with our Strategic Community Plan, ensuring a cohesive vision for the City's development.

The major projects include:

- Implement the Kwinana Loop Trail Master Plan
- Progress the Local Planning Scheme to final approval
- Complete the redevelopment of the Kwinana Recquatic Centre
- Regional Open Space – Detailed Planning and Site Investigation

## Building our future together

The City is committed to meaningful community engagement to shape Kwinana's future. Through the 'Heading Towards One Hundred' campaign, 347 residents shared their aspirations, followed by 1,198 participants in the MARKYT Scorecards—94% rated Kwinana positively as a place to live. This feedback guided the Strategic Community Plan and aligned with key planning documents.

In the final engagement phase, the City shared a draft strategy shaped by community input. The Consultation Document received strong support, confirming our shared vision and ensuring community-led planning for a connected, prosperous Kwinana.

## Our community priorities

- Community safety and crime prevention
- Streetscapes, trees, and verges
- Verge-side bulk rubbish collections
- General waste and recycling services
- Conservation and environmental management
- Playgrounds, parks, and reserves

## A Sustainable City

The City was inspired to develop and implement a Sustainability Framework uniquely suited to both our community and organisation, it provides a holistic, whole-of-organisational approach to sustainability.

A set of eight Sustainability Guiding Principles help guide our operations, activities and decision-making, and a set of seven Priority Areas that provide additional direction in specific areas to focus our actions and help move us toward being a more sustainable City.

## Advocating for our community

The City actively collaborates with both State and Federal Governments to advocate for funding that supports vital infrastructure, community services, and economic development initiatives.

This financial year approximately 80 million dollars of Government Funding has been secured.



Full copies of the City's Strategic Community Plan and Corporate Business Plan can be found on the City's website

[www.kwinana.wa.gov.au/council/documents,-publications-and-forms/plans-and-strategies](http://www.kwinana.wa.gov.au/council/documents,-publications-and-forms/plans-and-strategies)





Delivering the Future: Four-Year Implementation Plan



Environmental Stewardship

Strategic Objectives

- Transition to net zero emissions
- Support biodiversity and natural landscape conservation
- Support a low-waste, circular economy
- Retain and improve our streetscapes and open spaces

2025/2026 Key Actions

- Integrate the Sustainability Framework
- Develop the Coastal Hazard Risk Management and Adaptation Plan
- Finalise City Centre Precinct Structure Plan
- Review and update the City's Local Planning Policy
- Framework to align with the new Local Planning Scheme
- Implement the Kwinana Loop Trail Master Plan
- Progress the Local Planning Scheme to final approval
- Implement the Environment Strategy
- Implement the Natural Areas Management Plan
- Implement the Streetscape Upgrade Strategy
- Implement the Environment and Sustainability Education Plan
- Implement the Local Biodiversity Strategy
- Implement the Environmental Stewardship Program
- Implement the Water Plan
- Implement the Urban Forest Strategy
- Implement the Local Planning Strategy
- Review and implement the Climate Change Plan

To view the full list, view our Four year implementation plan located on p16 – 35 Corporate Business Plan.

Driving City Strategies/Plans

Supporting City Services

- Climate Change Plan
- Community Engagement Framework
- Energy Plan
- Environmental Education Plan
- Environment Strategy
- Kwinana Adventure Park Management Plan
- Kwinana Local Emergency Management Plan
- Litter and Illegal Dumping Plan
- Local Biodiversity Strategy
- Local Planning Scheme
- Local Planning Strategy
- Mosquito and Midge Management Plan
- Natural Areas Management Plan
- Streetscape Upgrade Strategy
- Sustainability Framework
- Sustainable Water Management Plan
- Waste Education Plan
- Waste Plan

Management of the City's environmental resources, from conservation to enhancement, ensuring sustainability for future generations. Supporting services include:

- Conservation
- Sustainability
- Streetscape Management
- Environment and Waste
- Parks and Reserve Maintenance
- Waste Education



Quality of Life

Strategic Objectives

- Improved health and wellbeing
- Creating a safer City
- Enhanced public spaces
- Thriving local economy
- Enhance job readiness
- Pride in our place

2025/2026 Key Actions

- Advocate and Deliver the WayFairer Project
- Review and implement the Public Health Plan
- Complete the City Administration Building upgrade
- Develop, deliver and review Place Plans
- Complete the City Centre redevelopment
- Upgrade the Kwinana Adventure Park Splash Pad
- Finalise City Centre Precinct Structure Plan
- Review and update the City's Local Planning Policy Framework to align with the new Local Planning Scheme
- Implement the Kwinana Loop Trail Master Plan
- Progress the Local Planning Scheme to final approval
- Complete the redevelopment of the Kwinana Recquatic Centre
- Regional Open Space – Detailed Planning and Site Investigation
- Review and implement the Social Strategy
- Review and implement the Innovate Reconciliation Action Plan

To view the full list, view our Four year implementation plan located on p16 – 35 Corporate Business Plan.

Driving City Strategies/Plans

Supporting City Services

- Community Engagement Framework
- Disability Access and Inclusion Plan
- Economic and Spatial Governance Plan
- Economic Development Strategy
- History and Heritage Implementation Plan
- Innovate Reconciliation Action Plan
- Investment Prospectus
- Local Commercial and Activity Centres Strategy
- Local Planning Strategy
- Multicultural Action Plan
- Pathways to Employment Plan
- Place Plans
- Public Art Masterplan
- Public Health Plan
- Social Strategy
- Sustainability Framework

Management of the City's environmental resources, from conservation to enhancement, ensuring sustainability for future generations. Supporting services include:

- Conservation
- Sustainability
- Streetscape Management
- Environment and Waste
- Parks and Reserve Maintenance
- Waste Education



Built Environment

Strategic Objectives

- Building communities
- Accessible and connected community
- High-quality parks and playgrounds

2025/2026 Key Actions

- Review and update the Local Heritage Survey and Heritage List
- Review the Heritage Recognition of Medina within the Local Planning Framework
- Review and implement the Public Health Plan
- Develop, deliver and review Place Plans
- Complete the City Centre redevelopment
- Upgrade the Kwinana Adventure Park Splash Pad
- Finalise City Centre Precinct Structure Plan
- Review and update the City's Local Planning Policy
- Framework to align with the new Local Planning Scheme
- Implement the Kwinana Loop Trail Master Plan
- Progress the Local Planning Scheme to final approval
- Regional Open Space – Detailed Planning and Site Investigation
- Review the Infrastructure Strategy
- Implement the Arts and Culture Strategy
- Implement the Public Art Masterplan
- Implement the Heritage Plan
- Administer and implement the Development Contribution
- Plans for community and standard infrastructure
- Implement the Kwinana Trails Network Master Plan
- Implement the Bike and Walk Plan
- Implement the Local Planning Strategy
- Review and implement the Social Strategy

Driving City Strategies/Plans

Supporting City Services

- Bike and Walk Plan
- Community Engagement Framework
- Community Infrastructure Plan
- Infrastructure Strategy
- Local Structure Plans
- Long Term Financial Plan
- Parks Upgrade Strategy
- Public Health Plan
- Social Strategy
- Sustainability Framework
- Waste Plan

Management of City's assets from creation, through operations, until their ultimate disposal/replacement. Supporting services include:

- Financial Management and Planning
- Infrastructure Maintenance
- Asset Management
- Engineering Services
- Planning Services
- Building Services
- Playground and Park Management
- Waste management



Leadership

Strategic Objectives

- Customer experience
- Accountable and ethical governance
- Continuous improvement and efficiency
- Proactive leadership

2025/2026 Key Actions

- Facilitate the Boola Maara Aboriginal Consultative Committee Meetings
- Review and update the Local Heritage Survey and Heritage List
- Review the Heritage Recognition of Medina within the Local Planning Framework
- Finalise City Centre Precinct Structure Plan
- Driving continuous improvement through the Corporate Business System
- Implement the Kwinana Loop Trail Master Plan
- Progress the Local Planning Scheme to final approval
- Review and implement the Community Engagement Framework
- Continue to implement customer experience improvement initiatives
- Implement the Communications Strategy
- Implement the City's Elected Members' training and development program
- Develop and implement an Innovation Strategy
- Review the Infrastructure Strategy
- Implement the Advocacy Plan
- Implement the Local Planning Strategy
- Review and implement the Innovate Reconciliation Action Plan
- Review and implement the Bushfire Risk Management Plan

Driving City Strategies/Plans

Supporting City Services

- Australian Business Excellence Framework
- Community Engagement Framework
- Corporate Business Plan
- Customer Experience Strategy
- Economic Development Strategy
- Infrastructure Strategy
- Innovate Reconciliation Action Plan
- Investment Prospectus
- Long Term Financial Plan
- Strategic Community Plan
- Sustainability Framework
- Workforce Plan

Management of services that uphold visionary leadership, ensuring accountability, integrity, and transparent decision-making. To achieve this, all City services are integral in fostering trust, meeting the needs of residents, and ensuring the long-term well-being of Kwinana. City officers will focus on continuous improvement in these areas through their service area plans.

Turning Vision into Action

The City of Kwinana's Corporate Business Plan 2025–2029 turns the community's long-term vision into practical action. It aligns the Strategic Community Plan 2025–2035 with the City's day-to-day services, projects, and priorities.

**Key Functions**

- Operational Alignment: Details services and projects that support community-driven objectives.

- Resource Planning: Balances priorities within available financial, workforce, and asset resources.
- Strategic Integration: Connects with key plans like the Long Term Financial Plan and Infrastructure Strategy to guide delivery.

Together, these elements ensure the City's operations meet current needs and prepare for future challenges.

