

# **Ordinary Council Meeting**

14 September 2016

## Minutes



Members of the public who attend Council meetings should not act immediately on anything they hear at the meetings, without first seeking clarification of Council's position. Persons are advised to wait for written advice from the Council prior to taking action on any matter that they may have before Council.

Agendas and Minutes are available on the City's website www.kwinana.wa.gov.au

### **Vision Statement**

Kwinana 2030 Rich in spirit, alive with opportunities, surrounded by nature – it's all here!

### Mission

Strengthen community spirit, lead exciting growth, respect the environment - create great places to live.

#### We will do this by –

- providing strong leadership in the community;
- promoting an innovative and integrated approach;
- being accountable and transparent in our actions;
- being efficient and effective with our resources;
- using industry leading methods and technology wherever possible;
- making informed decisions, after considering all available information; and
- providing the best possible customer service.

#### Values

#### We will demonstrate and be defined by our core values, which are:

- Lead from where you stand Leadership is within us all.
- Act with compassion Show that you care.
- Make it fun Seize the opportunity to have fun.
- Stand Strong, stand true Have the courage to do what is right.
- Trust and be trusted Value the message, value the messenger.
- Why not yes? Ideas can grow with a yes.



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#### **Present:**

HER WORSHIP MAYOR C ADAMS DEPUTY MAYOR P FEASEY CR R ALEXANDER CR S LEE CR S MILLS CR B THOMPSON CR D WOOD

MS J ABBISS	-	Chief Executive Officer
MS C MIHOVILOVICH	-	Acting Director City Strategy
MR P NIELSON	-	Acting Director City Development
MRS B POWELL	-	Director City Living
MS M BELL	-	Corporate Lawyer
MR R NAJAFZADEH	-	Acting Director Corporate and Engineering Services
MS A MCKENZIE	-	Council Administration Officer

Members of the Press	1
Members of the Public	2

### **1** Declaration of Opening:

#### Presiding Member declared the meeting open at 7:00pm and welcomed Councillors, City Officers and gallery in attendance and read the Welcome.

"IT GIVES ME GREAT PLEASURE TO WELCOME YOU ALL HERE AND BEFORE COMMENCING THE PROCEEDINGS, I WOULD LIKE TO ACKNOWLEDGE THAT WE COME TOGETHER TONIGHT ON THE TRADITIONAL LAND OF THE NOONGAR PEOPLE"

### 2 Prayer:

#### Councillor Dennis Wood read the Prayer

"OH LORD WE PRAY FOR GUIDANCE IN OUR MEETING. PLEASE GRANT US WISDOM AND TOLERANCE IN DEBATE THAT WE MAY WORK TO THE BEST INTERESTS OF OUR PEOPLE AND TO THY WILL. AMEN"

### 3 Apologies/Leave(s) of Absence (previously approved)

#### Apologies

Nil

#### Leave(s) of Absence (previously approved):

Councillor Wendy Cooper from 9 September 2016 to the 27 September 2016 inclusive.

#### **4** Public Question Time:

Nil

### 5 Applications for Leave of Absence:

Nil

### 6 Declarations of Interest by Members and City Officers:

Nil

### 7 Community Submissions:

Nil

### 8 Minutes to be Confirmed:

# 8.1 Ordinary Meeting of Council held on 24 August 2016 and the Special Council Meeting held on 7 September 2016:

COUNCIL DECISION 313 MOVED CR P FEASEY

SECONDED CR B THOMPSON

That the Minutes of the Ordinary Meeting of Council held on 24 August 2016 be confirmed as a true and correct record of the meeting.

That the Minutes of the Special Meeting of Council held on 7 September 2016 be confirmed as a true and correct record of the meeting.

CARRIED 7/0

# 9 Referred Standing / Occasional / Management /Committee Meeting:

Nil

### **10 Petitions:**

Nil

### **11 Notices of Motion:**

Nil

### **12 Reports – Community**

Nil

### **13 Reports – Economic**

Nil

### 14 Reports – Natural Environment

Nil

#### **15 Reports – Built Infrastructure**

#### 15.1 Adoption of Amended Local Development Plan Stages 3 – 5 Village Centre South – Wellard Village

#### SUMMARY:

A request to amend the Local Development Plan (LDP) Stages 3-5 Village Centre South – Wellard Village has been received for the consideration of Council under the City of Kwinana Town Planning Scheme No. 2 (Scheme) (refer Attachments B and C). The LDP was initially adopted by Council at its Ordinary Meeting held on 22 June 2015. An amendment to the LDP was further approved on 16 December 2015 which involved a reconfiguration of some of the lots and removal of a laneway (refer Attachment D and E).

As a result of the recent clearing of the site identified for the high school, a further amendment is proposed to the LDP to remove the BAL ratings for those properties previously identified as being bushfire prone. The school site has recently been cleared and an updated Fire Management Plan (FMP) has been submitted indicating that these properties are no longer affected by a BAL. The updated FMP has been reviewed and is supported by the City's fire consultant.

Councillors will be aware via a number of Councillor Forums that the City is presently progressing towards the completion of an Urban Amenity Strategy and a number of accompanying policies focused on 'Landscape and Tree Retention' and 'Built form and Streetscapes'. This work is being undertaken in conjunction with key representatives of the local development industry and the Department of Planning to seek to achieve improved urban amenity across the City. One response being considered by Council has been the application of mandatory two storey development of lots at or less than 7.5 metres in width, as well as additional design criteria for lots with widths between 10 metres and 7.5 metres to seek to achieve better amenity outcomes and scaled development. City staff and Councillors have acknowledged that this is a complex matter however, and in keeping with the City's practice, wish to partner with industry and State Government to develop the best policy framework possible with these stakeholders.

In this respect, a number of LDPs which are in process have been set aside pending the formulation of a final policy position from Council. It has become apparent however, that many of these LDPs are now urgent and further delay will adversely affect local developers and significantly impact on new lot growth in the City. As such, City Officers recommend progression of the LDPs to finalisation. In some instances, there are relatively minor modifications to previously approved LDPs (where often, lots have already been sold and building permits approved). In these cases, City Officers have not sought to introduce any additional provisions addressing built form. In other instances however, where the LDPs are for newly created subdivisions, City Officers have liaised with the applicant and have sought additional provisions aimed at delivering better built form outcomes.

Whilst this LDP contains lots less than 10 metres in frontage width, it seeks only to amend a pre-existing LDP for BAL Ratings and City Officers have not sought to include additional provisions for built form (over and above those already included) The amended LDP has been assessed and is supported by City Officers.

15.1 ADOPTION OF AMENDED LOCAL DEVELOPMENT PLAN STAGES 3 – 5 VILLAGE CENTRE SOUTH – WELLARD VILLAGE

#### **OFFICER RECOMMENDATION:**

 That Council approves the Local Development Plan for Stages 3-5 Village Centre South - Wellard Village (as per Attachment B-C), pursuant to Clause 52(1)(a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the Planning and Development (Local Planning Schemes) Regulations 2015.

#### **DISCUSSION:**

#### Land Status

Town Planning Scheme No 2: Metropolitan Region Scheme: Residential R40 'Urban' Zone

#### Background

An LDP for Stage 3-5 Village Centre South site was initially approved by Council on 22 June 2015. An amendment was subsequently approved by Council on 16 December 2015. The amendment featured minor changes to the LDP map including retaining wall details and removal of a laneway.

As a result of the recent clearing of the adjacent site identified for the high school, a further amendment is proposed to the LDP to remove the BAL ratings for those properties previously identified as being bushfire prone. The school site has recently been cleared and an updated Fire Management Plan (FMP) has been submitted indicating that these properties are no longer affected by a BAL. The updated FMP has been reviewed and is supported by the City's fire consultant.

There are no changes to the LDP provisions and the amendment is only to update the LDP map to remove the BAL ratings for those properties previously affected by the vegetation on the school site.

Councillors will be aware via a number of Councillor Forums that the City is presently progressing towards the completion of an Urban Amenity Strategy and a number of accompanying policies focused on 'Landscape and Tree Retention' and 'Built form and Streetscapes'. This work is being undertaken in conjunction with key representatives of the local development industry and the Department of Planning to seek to achieve improved urban amenity across the City. It is in response to growing concern and unease about urban amenity and the proliferation in particular of smaller frontage lots and the perceived lack of diversity and the sameness of built form, lack of scale appropriate to locality and bland, minimum open space and poor quality streetscapes which can accompany this type of development. One response being considered by Council has been the application of mandatory two storey development of lots at or less than 7.5 metres in width, as well as additional design criteria for lots with widths between 10 metres and 7.5 metres to seek to achieve better amenity outcomes and scaled development. City staff and Councillors have acknowledged that this is a complex matter however, and in keeping with the City's practice, wish to partner with industry and State Government to develop the best policy framework possible with these stakeholders.

15.1 ADOPTION OF AMENDED LOCAL DEVELOPMENT PLAN STAGES 3 – 5 VILLAGE CENTRE SOUTH – WELLARD VILLAGE

In this respect, a number of LDPs which are in process have been set aside pending the formulation of a final policy position from Council. It has become apparent however, that many of these LDPs are now urgent and further delay will adversely affect local developers and significantly impact on new lot growth in the City. As such City Officers recommend progression of the LDPs to finalisation.

In some instances, there are relatively minor modifications to previously approved LDPs (where often, lots have already been sold and building permits approved). In these cases, City Officers have not sought to introduce any additional provisions addressing built form. In other instances however, where the LDPs are for newly created subdivisions, City Officers have liaised with the applicant and have sought additional provisions aimed at delivering better built form outcomes.

This LDP seeks only to amend a pre-existing LDP for BAL Ratings and City Officers have not sought additional provisions for built form (over and above those already included) It is considered that the LDP will be a single point of reference that will provide clarity and certainty to builders, property owners and City Officers.

The City of Kwinana's Officers have assessed the changes to the amended LDP and are supportive.

#### **LEGAL/POLICY IMPLICATIONS:**

For the purpose of Councillors considering a financial or impartiality interest only, the land owner is the Department of Housing and the applicant is Creative Design and Planning.

The following strategic and policy based documents were considered in assessing the application;

- City of Kwinana Town Planning Scheme No. 2
- Wellard Village Structure Plan
- State Planning Policy No. 3.1 (*Residential Design Codes of Western Australia*)
- Liveable Neighbourhoods Operational Policy
- Local planning and other related policies

#### FINANCIAL/BUDGET IMPLICATIONS:

There are no financial or budget implications as a result of this application.

#### **ENVIRONMENTAL IMPLICATIONS:**

There are no environmental implications as a result of this application.

#### STRATEGIC/SOCIAL IMPLICATIONS:

LDPs allow for variations to the Scheme and R-Codes which take into account specific site characteristics and configuration of lots. The use of such mechanisms is common practice, and should be encouraged to allow for the most optimal form of urban development to occur.

15.1 ADOPTION OF AMENDED LOCAL DEVELOPMENT PLAN STAGES 3 – 5 VILLAGE CENTRE SOUTH – WELLARD VILLAGE

#### **RISK IMPLICATIONS:**

Council approves development under its Town Planning Scheme to meet its statutory obligations and facilitate proper and orderly development of the municipality.

The Draft LDP sets specific design requirements to ensure a high standard of development is achieved within the Wellard Village Estate. LDPs are required under the Scheme and as a condition of subdivision approval issued by the WAPC. The WAPC can clear the subdivision with or without Council's approval of the LDP. In addition, if Council were to refuse the LDP, the proponent has the right to appeal to the State Administrative Tribunal (SAT).

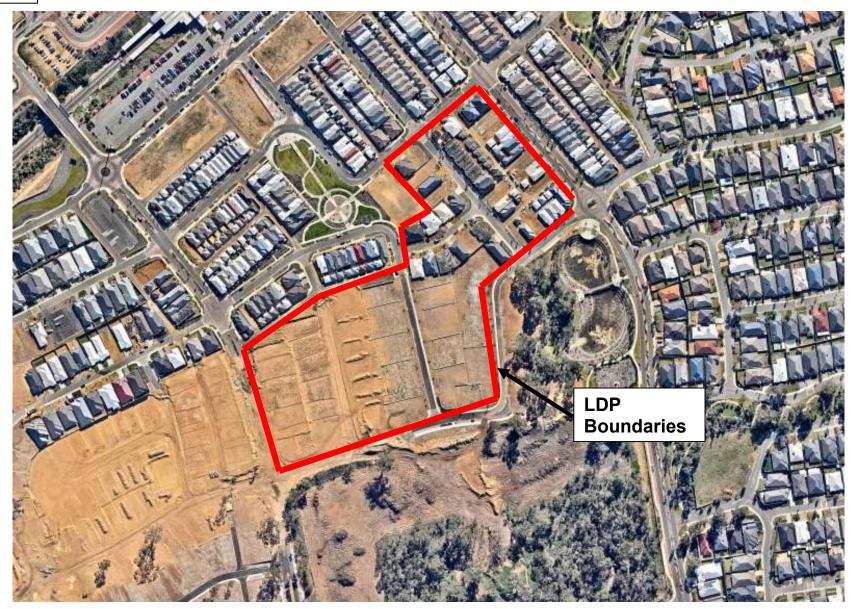
#### **COUNCIL DECISION**

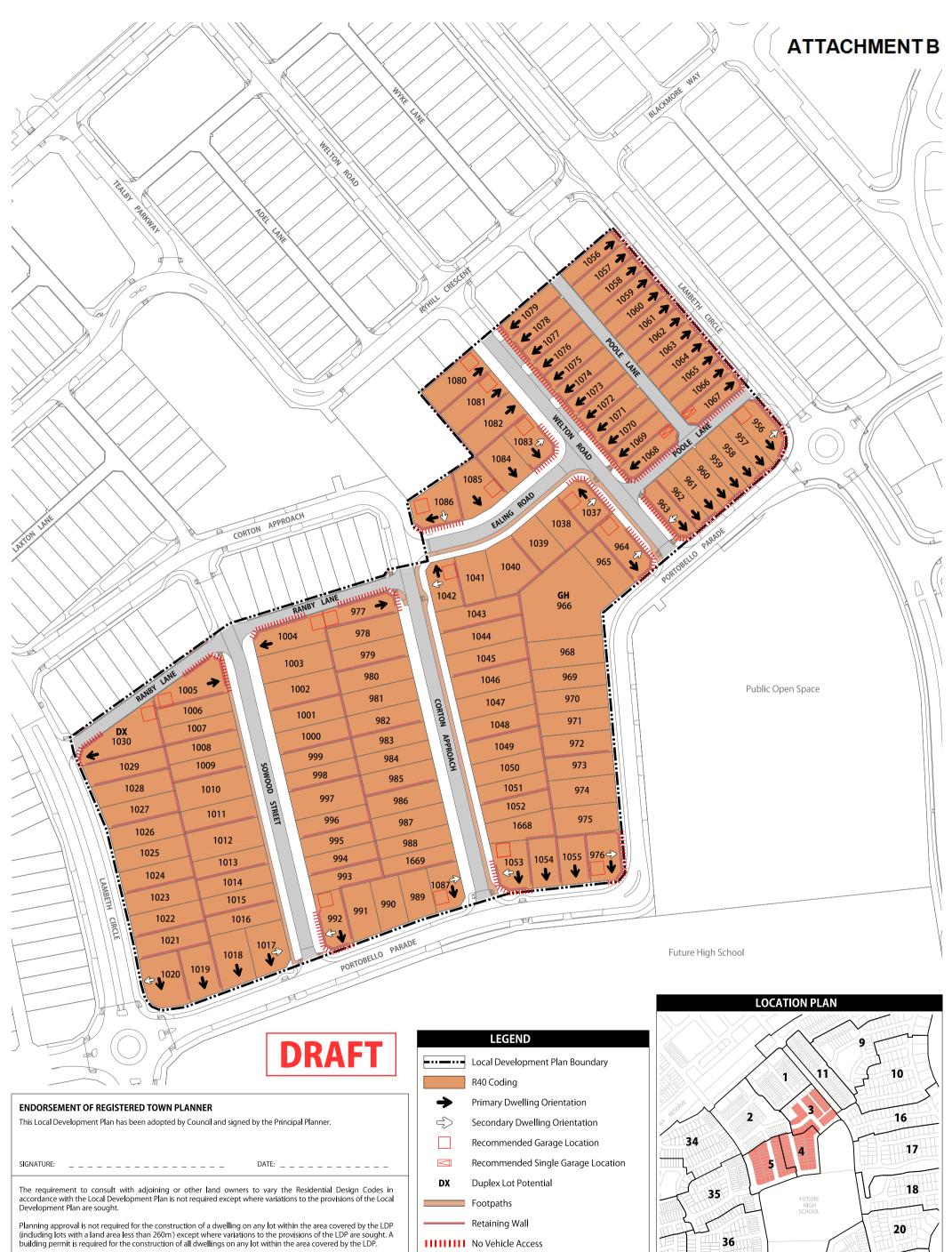
314 MOVED CR S MILLS

#### SECONDED CR S LEE

 That Council approves the Local Development Plan for Stages 3-5 Village Centre South - Wellard Village (as per Attachment B-C), pursuant to Clause 52(1)(a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the Planning and Development (Local Planning Schemes) Regulations 2015.

> CARRIED 7/0

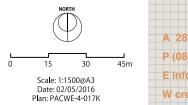




# LOCAL DEVELOPMENT PLAN

Stages 3-5 Village Centre South, The Village at Wellard

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#### PROVISION – VILLAGE CENTRE SOUTH STAGES 3, 4 & 5

The provisions addressed below and on the adjacent plan relate to Village Centre South Stages 3, 4 & 5 of The Village at Wellard, Wellard.

The requirements of the Residential Design Codes apply unless otherwise provided for below.

The following standard represents variations to the Residential Design Codes and constitutes 'Deemed-to-comply' requirements pursuant to the Codes.

1. R-CODE VARIATIONS				
a) Minimum Open Space:	30%			
b) Minimum Outdoor Living:	16m <sup>2</sup>			

2. SETBACK PROVISIONS				
Setbacks		Minimum	Maximum	
a) Primary Street:		2.0m	4.0m	
b) Garage: i. Primary Street ii. Laneway:	:	3.0m 0.5m	-	
c) Garage Side:		Nil	-	
d) Laneway: i. Ground Floor: ii. First Floor:		0.5m Nil		
e) Boundary Walls (Parapets):	Lot boundary walls are permitted to both side boundaries for a maximum length prescribed by the front and rear setback requirements (with the exception of side street boundaries).			

#### **3. BUILDING ORIENTATION**

- a) The design of dwellings shall include an articulated front elevation in the direction of the '*Primary Dwelling Orientation*' arrow shown on the Local Development Plan. The front elevation shall consist of at least one major opening to a habitable room overlooking the Primary Dwelling Orientation.
- b) The design of dwellings on applicable lots shall include a side elevation, which has at least one major opening facing the direction of the 'Secondary Dwelling Orientation' arrow shown on the Local Development Plan.
- c) Where possible, dwellings are to be designed to take advantage of northern solar orientation.
- d) A 4m<sup>2</sup> store room shall be provided for all single dwellings in accordance with the requirements of the Residential Design Codes pursuant to Part 5.4.5 Clause C5.1.

#### 4. VEHICULAR ACCESS and GARAGES/CARPORTS

- a) Recommended garage locations apply to lots identified on the Local Development Plan; referencing the side of the lot to which the garage must be located but do not prescribe boundary walls.
- b) On lots identifying a Recommended Garage Location, an alternative garage location may be approved by the City of Kwinana subject to the design meeting solar orientation principles, design guidelines and any other statutory requirements to the satisfaction of the City.

# LOCAL DEVELOPMENT PLAN

Stages 3-5 Village Centre South, The Village at Wellard

- c) All lots with access to rear laneways shall obtain vehicular access from the laneway only.
- d) Where lots have a frontage of 12 metres or less, garages may exceed 50% of the primary lot frontage to a maximum of 60% of the primary lot frontage.
- e) Where garages exceed 50% of the primary lot frontage, they shall comply with the following:
  - i. A clear indication of the dwelling entrance;
  - ii. The dwelling entrance shall be the dominant feature of the facade, and shall include a projecting portico or veranda with a minimum depth of 1.5 metres; and
  - iii. Garages are to be set back at least 0.5 metres behind the dwelling alignment.

#### 5. UNIFORM ESTATE BOUNDARY FENCING

a) Any Estate provided fencing/retaining on private lots shall not be modified without written approval from the City and shall be maintained as visually permeable by landowners where applicable.

#### 6. INCIDENTAL DEVELOPMENT

- a) An Outdoor living area with a minimum area of 16m<sup>2</sup>, a minimum dimension of 4m and directly accessed from a living area is to be provided in accordance with the Residential Design Codes and located where possible, to take advantage of solar orientation.
- b) Outdoor living areas are permitted to be located within the front setback at the discretion of the City.
- c) Clotheslines, rainwater tanks, satellite dishes are not permitted within the front setback area.

#### 7. NOTIFICATION TO PROSPECTIVE PURCHASES

 a) The Developer is required to give prospective purchases a complete copy of all the requirements of this Local Development Plan prior to Offer and Acceptance being made.

#### 8. NOISE REQUIREMENTS

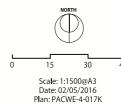
a) All dwellings on lots with a frontage of 7.5m or less shall be constructed with the following noise requirements:

#### NOISE REQUIREMENTS

Building Element	Requirements			
a) Walls	<ul> <li>All walls are to be of double brick cavity construction, minimum 90mm thick brick / 50mm cavity/ 90mm thick brick.         <ul> <li>Each brick must be laid with all joints filled solid with mortar;</li> <li>Any alternatives are to satisfy R<sub>W</sub> 50 airborne acoustic rating.</li> </ul> </li> <li>For the wall on the zero lot boundary:         <ul> <li>Cavity is to be kept clean so that the bricklayer is to work neatly and minimise mortar droppings and the like. Any mortar that drops onto the anti-vibration ties is to be cleaned off immediately;</li> <li>The inside leaf of brickwork is to be finished with 13mm thick cement render (i.e. not direct stick plasterboard);</li> <li>After completing construction of the wall and</li> </ul> </li> </ul>			

assuming the neighbouring lot is vacant, the wall is





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SIGNATURE:

to be flush so that any mortar does not protrude the line of the brickwork.

dows to be minimum 4mm thick glass in high quality dential grade frame achieving minimum  $R_w$  +  $C_{tr}$  23 ustic rating.

lings to be minimum 10mm thick plasterboard with R insulation laid above, between the ceiling joists. rnative roof/ceiling construction to achieve minimum R<sub>w</sub>

res are to be enclosed with minimum 4mm thick fibre nent sheeting.

fans, air-conditioning or the like must be selected on basis of quiet operation:

conditioning units are to be:

Roof mounted on appropriate anti-vibration mounts and shall be located as central as practicable on the lot to maximise distance and line of site to adjoined dwellings; or

Unit to be no more than 1.5m above ground level and located so that there is a dividing fence between dwellings (e.g. within alcove or rear courtyard).

#### ENDORSEMENT OF REGISTERED TOWN PLANNER

This Local Development Plan has been adopted by Council and signed by the Principal Planner.

DATE:

**ATTACHMENTC** 



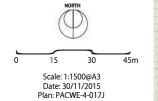
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# LOCAL DEVELOPMENT PLAN

Stages 3-5 Village Centre South, The Village at Wellard

A PEET Limited and Housing Authority Joint Venture Project Page 1 of 2





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The following standard represents variations to the Residential Design Codes and constitutes 'Deemed-to-comply' requirements pursuant to the Codes.

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2. SETBACK PROVISIONS				
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b) Garage: i. Primary Street: ii. Laneway:		3.0m 0.5m	-	
c) Garage Side:		Nil	-	
d) Laneway: i. Ground Floor: ii. First Floor:		0.5m Nil	- -	
e) Boundary Walls (Parapets):	Lot boundary walls are permitted to both side boundaries for a maximum length prescribed by the front and rear setback requirements (with the exception of side street boundaries).			

#### **3. BUILDING ORIENTATION**

- a) The design of dwellings shall include an articulated front elevation in the direction of the 'Primary Dwelling Orientation' arrow shown on the Local Development Plan. The front elevation shall consist of at least one major opening to a habitable room overlooking the Primary Dwelling Orientation.
- b) The design of dwellings on applicable lots shall include a side elevation, which has at least one major opening facing the direction of the 'Secondary Dwelling Orientation' arrow shown on the Local Development Plan.
- c) Where possible, dwellings are to be designed to take advantage of northern solar orientation.
- d) A 4m<sup>2</sup> store room shall be provided for all single dwellings in accordance with the requirements of the Residential Design Codes pursuant to Part 5.4.5 Clause C5.1.

#### 4. VEHICULAR ACCESS and GARAGES/CARPORTS

- a) Recommended garage locations apply to lots identified on the Local Development Plan: referencing the side of the lot to which the garage must be located but do not prescribe boundary walls.
- b) On lots identifying a Recommended Garage Location, an alternative garage location may be approved by the City of Kwinana subject to the design meeting solar orientation principles, design guidelines and any other statutory requirements to the satisfaction of the City.

- c) All lots with access to rear laneways shall obtain vehicular access from the laneway only.
- d) Where lots have a frontage of 12 metres or less, garages may exceed 50% of the primary lot frontage to a maximum of 60% of the primary lot frontage.
- e) Where garages exceed 50% of the primary lot frontage, they shall comply with the following:
  - i. A clear indication of the dwelling entrance:
  - The dwelling entrance shall be the dominant feature of the ii. facade, and shall include a projecting portico or veranda with a minimum depth of 1.5 metres; and
  - Garages are to be set back at least 0.5 metres behind the iii. dwelling alignment.

#### 5. UNIFORM ESTATE BOUNDARY FENCING

a) Any Estate provided fencing/retaining on private lots shall not be modified without written approval from the City and shall be maintained as visually permeable by landowners where applicable.

#### 6. INCIDENTAL DEVELOPMENT

- a) An Outdoor living area with a minimum area of 16m<sup>2</sup>, a minimum dimension of 4m and directly accessed from a living area is to be provided in accordance with the Residential Design Codes and located where possible, to take advantage of solar orientation.
- b) Outdoor living areas are permitted to be located within the front setback at the discretion of the City.
- c) Clotheslines, rainwater tanks, satellite dishes are not permitted within the front setback area.

#### 7. FIRE MANAGEMENT

- a) Development shall take into account the TPS 2 requirements as detailed in Schedule IV - Development Area 2 Clause 8, the requirements of the Fire Management Plan for the Village at Wellard, this Local Development Plan and the City of Kwinana Fire Breaks Notice.
- b) All properties are subject to compliance with the approved fire management plan. Dwellings constructed on lots identified as being at risk of bushfire attack under the approved Fire Management Plan or within 100m from any bushland, equal to or greater than 1ha in area, shall be constructed to the appropriate BAL rating, in accordance with AS3959.
- c) A proposed reduction to the nominated BAL rating as specified within the Fire Management Plan for any development will require a planning application for consideration. The applicant will be required to undertake a new BAL assessment by a suitably qualified consultant, as part of the building and planning approval process, to determine the Bushfire Attack Level in accordance with AS3959 and WAPC Guidelines Planning for Bushfire Protection Policy

#### 8. NOTIFICATION TO PROSPECTIVE PURCHASES

a) The Developer is required to give prospective purchases a complete copy of all the requirements of this Local Development Plan prior to Offer and Acceptance being made.

#### 9. NOISE REQUIREMENTS

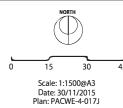
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### ENDORSEMENT OF REGISTERED TOWN PLANNER

This Local Development Plan has been adopted by Council and signed by the Principal Planner





# LOCAL DEVELOPMENT PLAN

Stages 3-5 Village Centre South, The Village at Wellard

## ATTACHMENTE

a) All dwellings on lots with a frontage of 7.5m or less shall be constructed with the following noise requirements:

#### ГS

#### Requirements

Ils are to be of double brick cavity construction, um 90mm thick brick / 50mm cavity/ 90mm thick

- Each brick must be laid with all joints filled solid with mortar.
- Any alternatives are to satisfy Rw 50 airborne acoustic rating.
- ne wall on the zero lot boundary:
- Cavity is to be kept clean so that the bricklayer is to work neatly and minimise mortar droppings and the like. Any mortar that drops onto the anti-vibration ties is to be cleaned off immediately;
- The inside leaf of brickwork is to be finished with 13mm thick cement render (i.e. not direct stick plasterboard);
- After completing construction of the wall and assuming the neighbouring lot is vacant, the wall is to be flush so that any mortar does not protrude the line of the brickwork.
- ows to be minimum 4mm thick glass in high quality ential grade frame achieving minimum  $R_w + C_t 23$ stic rating.
- lings to be minimum 10mm thick plasterboard with R insulation laid above, between the ceiling joists. ernative roof/ceiling construction to achieve minimum Rw
- res are to be enclosed with minimum 4mm thick fibre nent sheeting.
- fans, air-conditioning or the like must be selected on basis of quiet operation:
- conditioning units are to be:
- Roof mounted on appropriate anti-vibration mounts and shall be located as central as practicable on the lot to maximise distance and line of site to adjoined dwellings; or
- Unit to be no more than 1.5m above ground level and located so that there is a dividing fence between dwellings (e.g. within alcove or rear courtyard).

DATE: \_ \_ 17 December 2015.



A 28 Brown St, East Perth WA 600 P (08) 9325 0200 Elinfp@creativedp.dom.au W creativedp.com.au



ight Creative Design & Planning. No part of this plan may be reproduced in paration of this plan but no responsibility is taken for any errors or omission bject to final survey. Carriageways depicted on plan are diagrammatic only

# 15.2 Adoption of Amended Local Development Plan, Stage 33 the Village at Wellard – Wellard Village

#### SUMMARY:

A request to further amend the Local Development Plan (LDP) Stage 33, of the Wellard Village Estate, Wellard has been received for the consideration of Council under the City of Kwinana Town Planning Scheme No. 2 (Scheme) (Attachments A, B and C). The LDP was originally adopted by Council at its Ordinary Meeting held on 26 February 2015, and was subsequently amended in October 2015 to reflect an increase in site cover for the properties affected by this LDP (Attachment D and E).

The proposed amendment to this LDP is required as a condition of recently approved subdivisions. The amendment seeks to update the LDP to include the proposed survey strata lots to be created on Lot 1141 Bellingham Parade (WAPC Reference 665-15) (Attachment F) and Lot 1164 Lambeth Circle (WAPC Reference 939-15) (Attachment G). Bushfire Attack Levels (BAL) have also been removed from lots within the LDP. These lots were identified to be affected by BALs due to the proximity to vegetation on the school site within Wellard Village. The school site has recently been cleared and an updated Fire Management Plan (FMP) has been submitted and approved indicating that these properties are no longer affected by a BAL. The updated FMP has been reviewed and supported by the City's fire consultant.

Councillors will be aware via a number of Councillor Forums that the City is presently progressing towards the completion of an Urban Amenity Strategy and a number of accompanying policies focused on 'Landscape and Tree Retention' and 'Built form and Streetscapes'. This work is being undertaken in conjunction with key representatives of the local development industry and the Department of Planning to seek to achieve improved urban amenity across the City.

One response being considered by Council has been the application of mandatory two storey development of lots at or less than 7.5 metres in width, as well as additional design criteria for lots with widths between 10 metres and 7.5 metres to seek to achieve better amenity outcomes and scaled development. City staff and Councillors have acknowledged that this is a complex matter however, and in keeping with the City's practice, wish to partner with industry and State Government to develop the best policy framework possible with these stakeholders.

In this respect, a number of LDPs which are in process have been set aside pending the formulation of a final policy position from Council. It has become apparent however that many of these LDPs are now urgent and further delay will adversely affect local developers and significantly impact on new lot growth in the City.

As such City Officers recommend progression of the LDPs to finalisation. In some instances, there are relatively minor modifications to previously approved LDPs (where often, lots have already been sold and building permits approved). In these cases, City Officers have not sought to introduce any additional provisions addressing built form. In other instances however, where the LDPs are for newly created subdivisions, City Officers have liaised with the applicant and have sought additional provisions aimed at delivering better built form outcomes.

This LDP is being amended to incorporate the newly created lots, all of which have lot frontages less than 10 metres (and one less than 7.5 metres). It is relevant to note however that both the properties have had a planning application for grouped dwellings approved in mid 2015. Lot 1141 had an approval issued in August 2015 and Lot 1164 had an approval issued in July 2016. In addition to this, the properties also have had building permits issued in August, September and November for the proposed dwellings. The amended LDP (refer Attachment B) has been assessed and is supported by City Officers.

If Council wish not to support the amended LDP the applicant has advised that reluctantly, it would withdraw the application and leave the LDP in its current form. This has the potential to create administration issues for the City in granting approvals as there will be differences between the provisions of the LDP and the approved FMP.

#### **OFFICER RECOMMENDATION:**

 That Council approves the Amended Local Development Plan Stage 33; The Village at Wellard, Wellard (as per Attachment B), pursuant to Clause 52(1)(a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the Planning and Development (Local Planning Schemes) Regulations 2015.

#### **DISCUSSION:**

Land Status

Town Planning Scheme No 2: Metropolitan Region Scheme: Residential R25 and R35 'Urban' Zone

#### Background

The LDP for this site was approved by Council on the 26 February 2015 and was subsequently amended in October 2015. The subdivision of Lot 1141 Bellingham Parade (WAPC Reference 665-15) (Attachment F) and Lot 1164 Lambeth Circle (WAPC Reference 939-15) (Attachment G) were granted conditional approval on 4 August 2015 and 12 June 2015 respectively.

The proposed amendment to this LDP is required as a condition of recently approved subdivisions. The amendment seeks to update the LDP to include the proposed survey strata lots to be created on Lot 1141 Bellingham Parade (WAPC Reference 665-15) (Attachment F) and Lot 1164 Lambeth Circle (WAPC Reference 939-15) (Attachment G). The amendment will serve to update the lot configuration on the LDP to reflect the conditionally approved subdivision.

Bushfire Attack Levels (BAL) have been removed from lots within the LDP. These lots were identified to be affected by BALs due to the proximity to vegetation on the school site within Wellard Village. The school site has recently been cleared and an updated Fire Management Plan (FMP) has been submitted and approved indicating that these properties are no longer affected by a BAL as the properties are no longer within 100m of a fire risk. The updated FMP has been reviewed and supported by the City's fire consultant.

Councillors will be aware via a number of Councillor Forums that the City is presently progressing towards the completion of an Urban Amenity Strategy and a number of accompanying policies focused on 'Landscape and Tree Retention' and 'Built form and Streetscapes'. This work is being undertaken in conjunction with key representatives of the local development industry and the Department of Planning to seek to achieve improved urban amenity across the City.

It is in response to growing concern and unease about urban amenity and the proliferation, in particular, of smaller frontage lots and the perceived lack of diversity and the sameness of built form, lack of scale appropriate to locality and bland, minimum open space and poor quality streetscapes which can accompany this type of development. One response being considered by Council has been the application of mandatory two storey development of lots at or less than 7.5 metres in width, as well as additional design criteria for lots with widths between 10 metres and 7.5 metres to seek to achieve better amenity outcomes and scaled development. City staff and Councillors have acknowledged that this is a complex matter however, and in keeping with the City's practice, wish to partner with industry and State Government to develop the best policy framework possible with these stakeholders.

In this respect, a number of LDPs which are in process have been set aside pending the formulation of a final policy position from Council. It has become apparent however, that many of these LDPs are now urgent and further delay will adversely affect local developers and significantly impact on new lot growth in the City.

As such City Officers recommend progression of the LDPs to finalisation. In some instances, there are relatively minor modifications to previously approved LDPs (where often, lots have already been sold and building permits approved). In these cases, City Officers have not sought to introduce any additional provisions addressing built form. In other instances however, where the LDPs are for newly created subdivisions, City Officers have liaised with the applicant and have sought additional provisions aimed at delivering better built form outcomes.

This LDP is being amended to incorporate the newly created lots, all of which have lot frontages less than 10 metres (and one less than 7.5 metres). It is relevant to note however, that both the properties have had a planning application for grouped dwellings approved in mid 2015. Lot 1141 had an approval issued in August 2015 and Lot 1164 had an approval issued in July 2016. In addition to this, the properties also have had building permits issued in August, September and November for the proposed dwellings. The amended LDP (refer Attachment B) has been assessed and is supported by City Officers. It is recommended that Council approves the amended LDP in accordance with Clause 52(1) (a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the Planning and Development (Local Planning Schemes) Regulations 2015.

If Council wish not to support the amended LDP the applicant has advised that reluctantly, it would withdraw the application and leave the LDP in its current form. This has the potential to create administration issues for the City in granting approvals as there will be differences between the provisions of the LDP and the approved FMP.

#### LEGAL/POLICY IMPLICATIONS:

For the purpose of Councillors considering a financial or impartiality interest the land owners are Orion Investments Australia Pty Ltd (Lot 1141 Bellingham) and Jing Chang Leong & Siew Teng Tan (1164 Lambeth Circle) and the applicant is Creative Design & Planning.

The following strategic and policy based documents were considered in assessing the application;

- City of Kwinana Town Planning Scheme No. 2
- Wellard Village Structure Plan
- State Planning Policy No. 3.1 (Residential Design Codes of Western Australia)
- Liveable Neighbourhoods Operational Policy
- Local planning and other related policies
- Guidelines for Planning in Bushfire Prone Areas & Appendices 2015

#### FINANCIAL/BUDGET IMPLICATIONS:

There are no financial or budget implications as a result of this application.

#### **ENVIRONMENTAL IMPLICATIONS:**

There are no environmental implications as a result of this application.

#### STRATEGIC/SOCIAL IMPLICATIONS:

LDPs allow for variations to the Scheme and R-Codes which take into account specific site characteristics and configuration of lots, particularly smaller lots. The use of such mechanisms is common practice, and should be encouraged to allow for the most optimal form of urban development to occur.

It should also be noted that the subdivision condition requires the inclusion of the new lot configuration. However, the recommended provision will help ensure a good quality built form outcome.

#### **RISK IMPLICATIONS:**

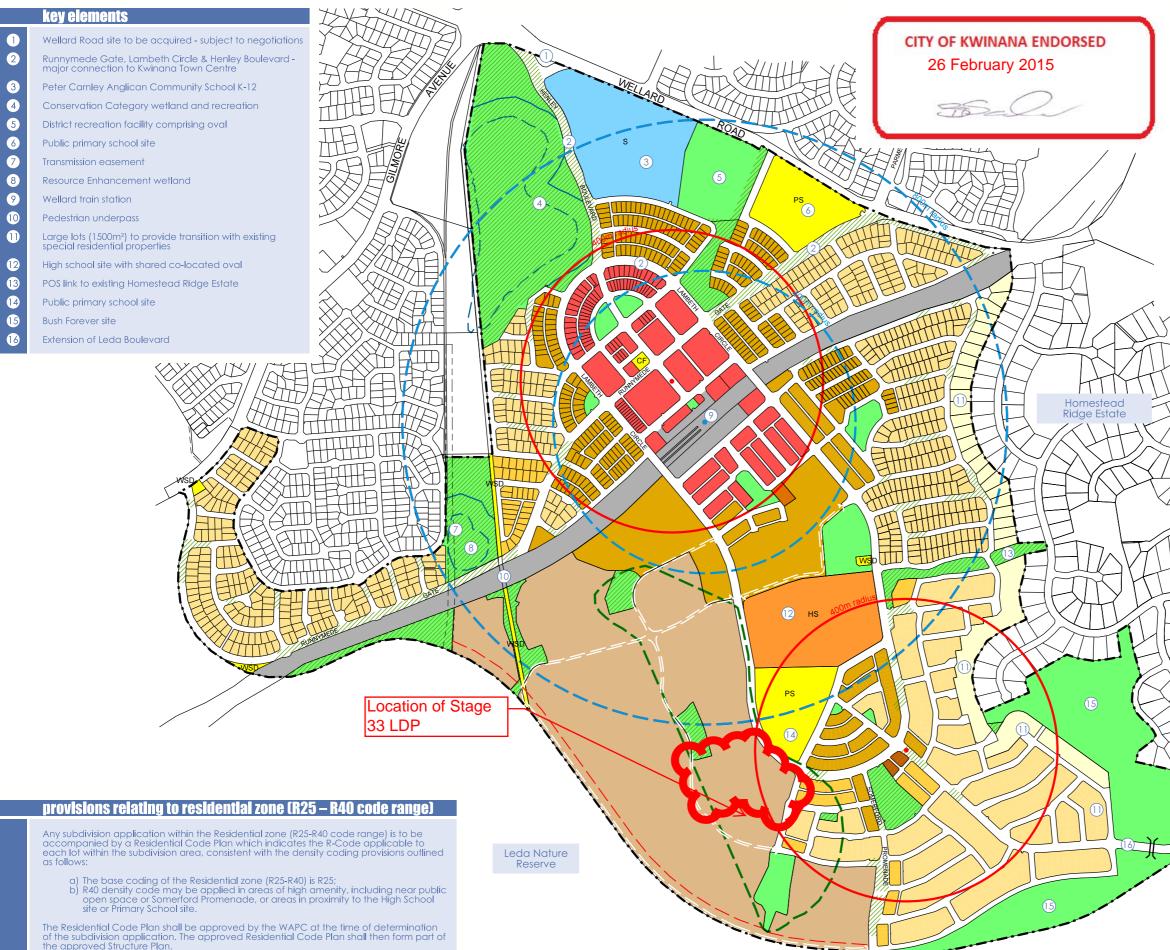
Council approves development under its Town Planning Scheme to meet its statutory obligations and facilitate proper and orderly development of the municipality. The Draft LDP sets specific design requirements to ensure a high standard of development is achieved within the Wellard Village Estate. LDPs are required under the Scheme and as a condition of subdivision approval issued by the WAPC. The WAPC can clear the subdivision with or without Council's approval of the LDP. In addition, if Council were to refuse the LDP, the proponent has the right to appeal to the State Administrative Tribunal (SAT).

#### COUNCIL DECISION 315 MOVED CR B THOMPSON

#### SECONDED CR S LEE

 That Council approves the Amended Local Development Plan Stage 33; The Village at Wellard, Wellard (as per Attachment B), pursuant to Clause 52(1)(a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the Planning and Development (Local Planning Schemes) Regulations 2015.

> CARRIED 7/0





#### legend

	METRO	
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Public Purposes Denoted As Follows: HS High School

LOCAL	S

CHEME RESERVES Park, Recreation & Drainage Public Purposes Denoted As Follows:

CF Community Facility

PS Primary School

WSD Water Supply Sewerage & Drainage

#### ZONES AND R-CODES Residential R10 (large lots)



**Residential R20** Residential R25-R40

- Residential R30
- **Residential R40**
- **Residential R80**
- Special Use

Denoted As Follows: School

Neighbourhood Centre R60

Neighbourhood Centre R80

(Incorporating retail, office, residential

(Neighbourhood Node)

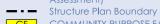
and community facilities)

- OTHER

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C	)



Easement Wetland boundary Wetland Buffer Possible Tree Retention Area Indicative Neighbourhood Centre 400m walkable catchment Indicative Train Station 400m & 800m walkable catchment Key Movement Network (subject to detailed subdivision design) Bushfire Setback (in accordance with approved Fire Management Plan/Bushfire Attack Level



CF COMMUNITY PURPOSE FACILITY

Assessment)

Denotes a community purposes site of 5000m<sup>2</sup> to be vested free of cost in the Crown in accordance with section 152 (1) (f) of the Planning and Development Act 2005, or granted freehold to the Town of Kwinana. This site may be reduced in land area subject to the following requirements being met: i. The Council of the Town of Kwinana agrees to the reduction;

- iii. The reduction is not more than 3800m<sup>2</sup> (i.e. a minimum site area 1200m<sup>2</sup>);
  iiii. The land owner makes a reasonable financial contribution to the Town of Kwinana as agreed to by Council, with this based upon an to by Council, with this based upon an equitable funding arrangement for a community facility to be developed on the site;
  iv. The community facility under iii is that chosen by the Council of the Town of Kwinana;
  v. The land owner enters into a suitable agreement with the Town of Kwinana
- guaranteeing requirements i to iv are met. 5

IMPORTANT VEGETATION AREA

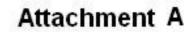
Existing linear Public Open Space and adjacent road reserves will incorporate and protect vegetation where practical. The ability to protect vegetation will be determined through a detailed tree survey at the subdivision design stage, with the final subdivision design being articulated to ensure the practical protection of vegetation.

#### DEDICATED FAUNA UNDERPASS

Denotes location for dedicated fauna underpass to be provided as part of extension of Leda Boulevard. The underpass is to facilitate fauna connectivity either side of Leda Boulevard within the Bush Forever Site. The underpass is to be located, designed and constructed to the satisfaction of the Department of Environment and Conservation and Town of Kwinana



Subdivision Approval has been issued where lot layout shown.



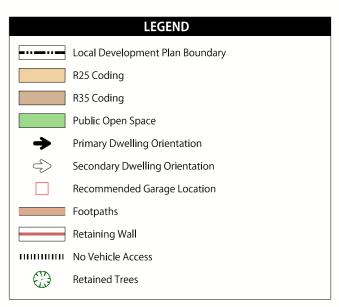


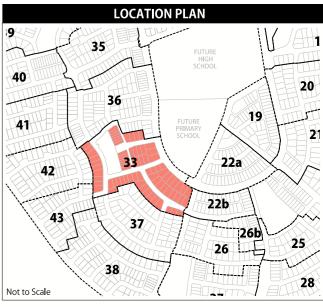
# LOCAL DEVELOPMENT PLAN

Stage 33, The Village at Wellard Page 1 of 2

A Peet Limited and Department of Housing Joint Venture Project







#### ENDORSEMENT OF REGISTERED TOWN PLANNER

This Local Development Plan has been adopted by Council and signed by the Principal Planner.

SIGNATURE:

The requirement to consult with adjoining or other land owners to vary the Residential Design Codes in accordance with the Local Development Plan is not required except where variations to the provisions of the Local Development Plan are sought.

DATE: \_

Planning Approval is not required, but a Building Permit is required, for the construction of a dwelling on any lot within the area covered by the Local Development Plan (including lots with a land area less than 260m) except where variations to the provisions of the Local Development Plan are sought.



Copylight Greative Design & Planning. No part of this plan may be reproduced in any form without prior convent from CDP. All care has been taken In preparation of this plan but no responsibility to skien for any errors or constations and is subject to change. Areas and dimensions shown on plan are subject to this using, Cartiageway depicted on plane diagrammatic only.

#### LDP PROVISIONS – VILLAGE AT WELLARD STAGES 33

The provisions addressed below and on the reverse plan relate to Stage 33 within the Village at Wellard Estate, Wellard.

The requirements of the Residential Design Codes apply unless otherwise provided for below.

The following standard represents variations to the Residential Design Codes and constitutes 'Deemed-to-Comply' requirements pursuant to the Codes.

1. R-CODE VARIATIONS		
a) Minimum Open Space*:		
R25	40%	
R35	35%	

#### 2. SETBACK PROVISIONS

		Minimum	Maximum
a)	Dwelling	3.0m	4.0m
b)	Garage Setbacks	4.5m	-
	Lots less than 25m deep	3.0m	-
c)	Garage Side Setbacks	Nil	-

3. SPECIAL PROVISIONS LOT 1145 - 1158		
	Minimum	Maximum
a) POS	2.0m	4.0m
b) Garage Setback	0.5m	1.5m
c) Laneway setback Ground Floor First Floor	0.5m Nil	- -
d) Boundary Walls (Parapets)	Lots boundary walls are permitted to both side boundaries for a maximum length prescribed by the front and rear setback requirements (with the exception of side street boundaries).	

#### NOTES – MINIMUM OPEN SPACE

\* For R25 lots site cover may be increased to 60% subject to the provision of a 30m<sup>2</sup> outdoor living area.

For R35 lots site cover may be increased to 65% subject to the provision of a 24m<sup>2</sup> outdoor living area.

In both instances a minimum dimension of 4m is required with two thirds of this area uncovered and located behind the street setback area.

#### 4. BUILDING FORM & ORIENTATION

- a) The design of dwellings shall include an articulated front elevation in the direction of the '*Primary Dwelling Orientation*' arrow shown on the Local Development Plan. The front elevation shall consist of at least one major opening to a habitable room overlooking the Primary Dwelling Orientation.
- b) The design of dwellings on applicable lots shall include a side elevation, which has at least one major opening facing the direction of the 'Secondary Dwelling Orientation' arrow shown on the Local Development Plan. The part of the dwelling which includes the required major opening shall be well articulated and its view not obstructed by visually impermeable fencing.
- c) Where possible, dwellings are to be designed to take advantage of northern solar orientation.
- d) Where lots abut POS the design of the dwelling shall consist of at least one major opening to a habitable overlooking the Public Open Space and its view not obstructed by visually impermeable fencing.
- e) A maximum of 20% of the dwelling facade may be set beyond the maximum Primary Street Setback.

#### 5. VEHICULAR ACCESS and GARAGES/CARPORTS

- a) Recommended garage locations apply to lots identified on the Local Development Plan; referencing the side of the lot to which the garage must be located. Recommended garage locations do not prescribe boundary walls.
- b) All garages are to have doors to enclose them.

#### 6. UNIFORM ESTATE BOUNDARY FENCING

a) Any Estate provided fencing/retaining on private lots shall not be modified without written approval from the City and shall be maintained as visually permeable by landowners where applicable.

#### 7. INCIDENTAL DEVELOPMENT

a) Outbuildings are to be screened from public view unless constructed from the same materials as the dwelling.

#### 8. TREES

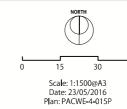
a) Trees identified on the Local Development Plan are located within road reserve and are the property of Council. These trees shall not be removed without the prior written consent of Council.

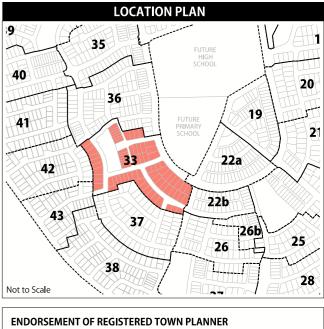
#### 9. NOTIFICATION TO PROSPECTIVE PURCHASES

a) The Developer is required to give prospective purchases a complete copy of all the requirements of this Local Development Plan prior to Offer and Acceptance being made.



Stage 33, The Village at Wellard Page 2 of 2





This Local Development Plan has been adopted by Council and signed by the Principal Planner.

SIGNATURE: \_ \_ \_ \_ \_ \_ \_ \_ DATE: \_ \_ \_ \_ \_

The requirement to consult with adjoining or other land owners to vary the Residential Design Codes in accordance with the Local Development Plan is not required except where variations to the provisions of the Local Development Plan are sought.

Planning Approval is not required, but a Building Permit is required, for the construction of a dwelling on any lot within the area covered by the Local Development Plan (including lots with a land area less than 260m<sup>3</sup>) except where variations to the provisions of the Local Development Plan are sought.



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# LOCAL DEVELOPMENT PLAN

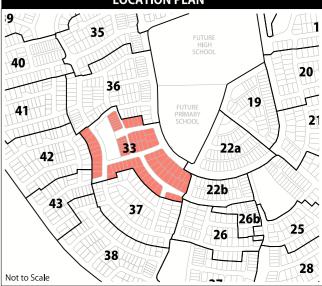
Stage 33, The Village at Wellard Page 1 of 2

A Peet Limited and Department of Housing Joint Venture Project



45m

	LEGEND
	Local Development Plan Boundary
	R25 Coding
	R35 Coding
	Public Open Space
→	Primary Dwelling Orientation
4	Secondary Dwelling Orientation
	Recommended Garage Location
	Building Protection Zone
	Footpaths
	Retaining Wall
	No Vehicle Access
•	Bushfire Attack Level (BAL) 12.5
•	Bushfire Attack Level (BAL) 19
$(\mathbb{D})$	Retained Trees
	LOCATION PLAN



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a) Any Estate provided fencing/retaining on private lots shall not be modified without written approval from the City and shall be maintained as visually permeable by landowners where applicable.

#### 7. INCIDENTAL DEVELOPMENT

a) Outbuildings are to be screened from public view unless constructed from the same materials as the dwelling.

#### 8. TREES

a) Trees identified on the Local Development Plan are located within road reserve and are the property of Council. These trees shall not be removed without the prior written consent of Council.

#### 9. FIRE MANAGEMENT

- a) Development shall take into account the TPS 2 requirements as detailed in Schedule IV – Development Area 2 Clause 8, the requirements of the Fire Management Plan for the Village at Wellard, this Local Development Plan and the City of Kwinana Fire Breaks Notice.
- b) Dwellings constructed on lots identified as being at risk of bushfire attack under the approved Fire Management Plan, or within 100m from any bushland greater than 1 ha in area, shall be constructed to the appropriate BAL rating in accordance with Australian Standard 3959.
- c) A proposed reduction to the nominated BAL rating for any development will require a planning application for consideration. The submission is to include the detailed method for determining bushfire attack level – Method 2 from AS 3959 supporting the lower rating demonstrating compliance with AS 3959, WAPC Guidelines Planning for Bushfire Protection Policy.

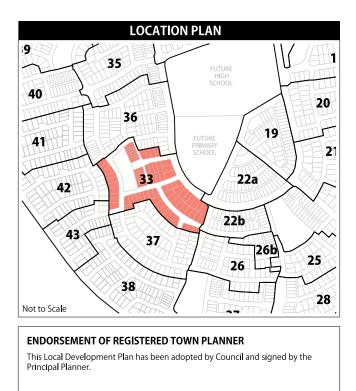
#### **10. NOTIFICATION TO PROSPECTIVE PURCHASES**

a) The Developer is required to give prospective purchases a complete copy of all the requirements of this Local Development Plan prior to Offer and Acceptance being made.



Stage 33, The Village at Wellard Page 2 of 2

A Peet Limited and Department of Housing Joint Venture Project



SIGNATURE: \_ \_ \_ \_ \_ \_ \_ \_ \_ \_ DATE: \_ \_ \_ \_ \_ \_ \_

The requirement to consult with adjoining or other land owners to vary the Residential Design Codes in accordance with the Local Development Plan is not required except where variations to the provisions of the Local Development Plan are sought.

Planning Approval is not required, but a Building Permit is required, for the construction of a dwelling on any lot within the area covered by the Local Development Plan (including lots with a land area less than 260m) except where variations to the provisions of the Local Development Plan are sought.



30

Scale: 1:1500@A3

Date: 08/09/2015

Plan: PACWE-4-015O

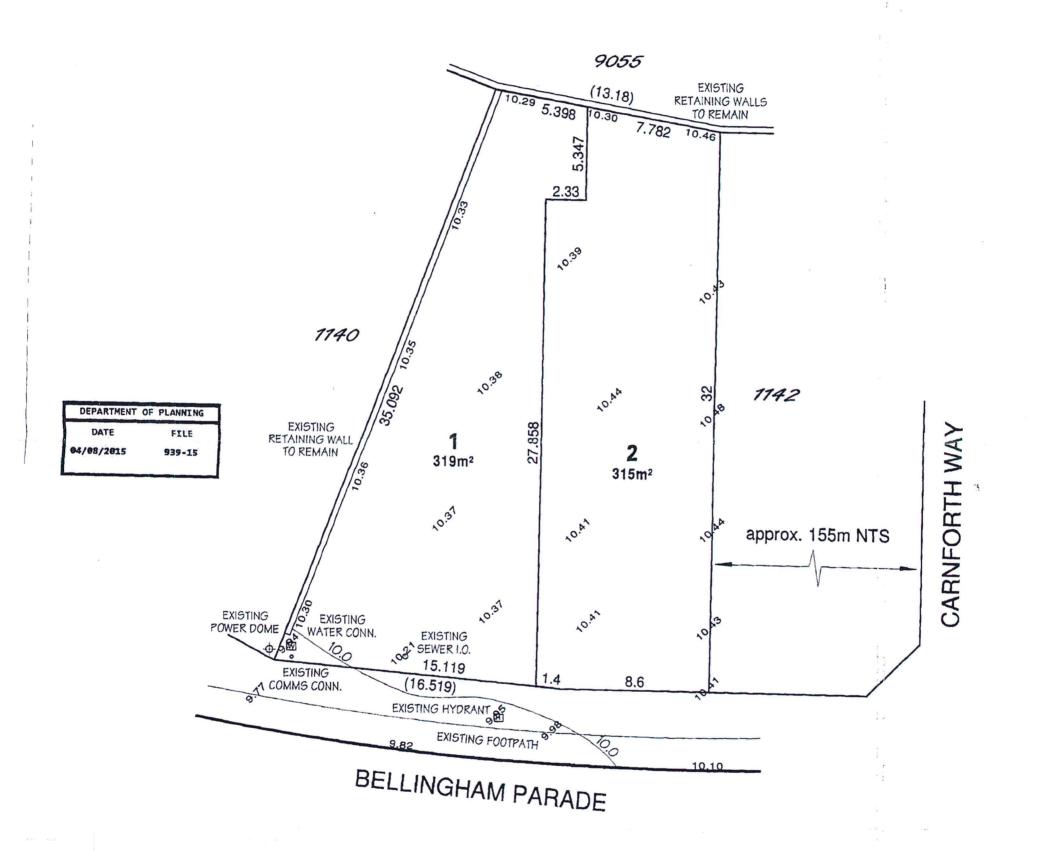
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## ATTACHMENTF

# **PROPOSED SURVEY STRATA SUBDIVISION**



NOTE: THIS IS A PROPOSED SKETCH ONLY, AND SHOULD NOT BE USED FOR FINAL DIMENSIONS AND AREAS FOR SELLING PURPOSES OR FOR DESIGNING A NEW HOUSE(S) TO FIT THE PROPOSED LOTS.

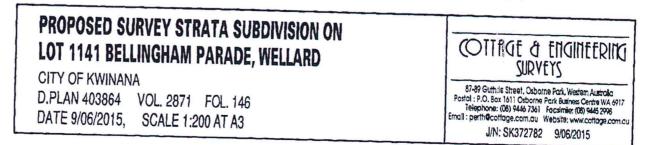


#### ORIGINAL AREAS

LOT 1141 = 634m<sup>2</sup> ZONING = R35 No. OF EXISTING LOTS = 1 No. OF PROPOSED LOTS = 2 PROPOSED BOUNDARIES

----- EXISTING BOUNDARIES

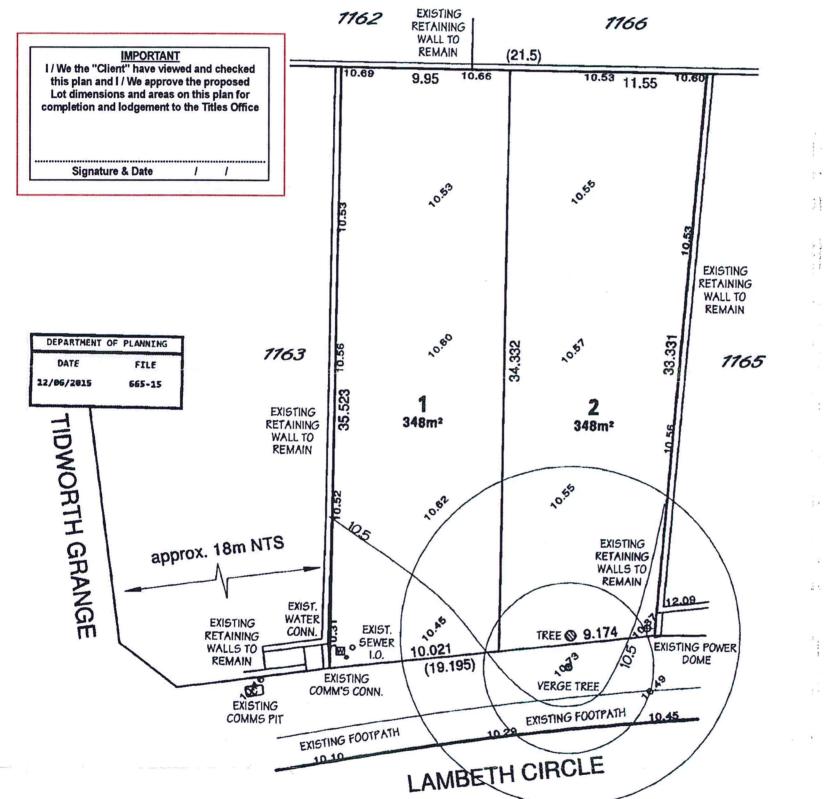
ANOTE: PROPOSED LOT NUMBERS, ANGLES, DIMENSIONS, AND AREAS ARE ALL SUBJECT TO SURVEY AND TITLES OFFICE EXAMINATION



## ATTACHMENT G

# **PROPOSED SURVEY STRATA SUBDIVISION**

NOTE: THIS IS A PROPOSED SKETCH ONLY, AND SHOULD NOT BE USED FOR FINAL DIMENSIONS AND **AREAS FOR SELLING PURPOSES OR FOR DESIGNING** A NEW HOUSE(S) TO FIT THE PROPOSED LOTS.



A NOTE: PROPOSED LOT NUMBERS, ANGLES, DIMENSIONS, AND AREAS ARE ALL SUBJECT TO SURVEY AND TITLES OFFICE EXAMINATION

PROPOSED SURVEY STRATA SUBDIVISION ON COTTAGE & ENGINEERING SURVEYS LOT 1164 (#265) LAMBETH CIRCLE, WELLARD **CITY OF KWINANA** 87-81: Eultrie Sheet, Odonne Park Westen Australia Postal : J.C. Box 1611 Ouborne Park Bulines Certie WA 6917 Teleyhone: (00) 9445 7361 Faceimilie: (00) 9465 2908 mail : pertis@cottage.cem.au Website: www.cottage.com.a D.PLAN 403864 VOL. 2871 FOL. 168 DATE 8/06/2015, SCALE 1:200 AT A3 J/N: SK369512 8/06/2015

**ORIGINAL AREAS** LOT 1164 = 696mª ZONING - R35 STAGE 33 No. OF EXISTING LOTS = 1 No. OF PROPOSED LOTS = 2 - PROPOSED BOUNDARIES EXISTING BOUNDARIES

#### 15.3 Consideration to Adopt Draft Local Development Plan– Oakebella Stage 1, Lot 900 Johnson Road, Wellard

#### SUMMARY:

A draft Local Development Plan ("LDP") Oakebella Stage 1, Lot 900 Johnson Road, Wellard has been received for consideration under the City of Kwinana's Town Planning Scheme No. 2 ("Scheme") (refer Attachments A - C).

The draft LDP sets out design requirements for the development of the lots indicated within the LDP boundaries within the Wellard East Local Structure Plan (LSP) area. These requirements apply in addition to normal Scheme and State Planning Policy No. 3.1 (*Residential Design Codes of Western Australia*) ("R-Codes") requirements, and will permit certain variations in order to achieve an optimal form of development. There are no lots in the LDP with a frontage of 10m or less.

The draft LDP (refer Attachment B) has been assessed and supported by City Officers. It is recommended that Council approves the draft LDP in accordance with Clause 6.17.6.1(c) (i) of the Scheme.

#### **OFFICER RECOMMENDATION:**

 Council approves the Draft Local Development Plan Oakebella Stage 1; Lot 900 Johnson Road, Wellard (as per Attachment B), pursuant to Clause 52(1)(a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the Planning and Development (Local Planning Schemes) Regulations 2015.

#### **DISCUSSION:**

#### Land Status

Town Planning Scheme No 2:Residential R25Residential R30Residential R30Metropolitan Region Scheme:'Urban' Zone

LDPs are planning tools which allow certain design requirements, either in addition to or in variance to those stipulated under the Scheme and the R-Codes, to be imposed on subsequent development of land. These requirements will often cover aspects including dwelling placement and design, solar orientation, private open space, setbacks, garage placement and design, fencing, store areas and service provision. Requirements vary depending on the type of land and design outcome trying to be achieved.

Most importantly is the LDP's ability to vary Scheme and R-Code provisions, where such variations are needed in achieving the most optimal design outcome. The draft LDP has been prepared in accordance with previously approved LDPs for cottage and traditional style lots within the Wellard East LSP area which are immediately to the north of the subject site.

15.3 CONSIDERATION TO ADOPT DRAFT LOCAL DEVELOPMENT PLAN– OAKEBELLA STAGE 1, LOT 900 JOHNSON ROAD, WELLARD

The draft LDP (Attachment B) applies to an area of the development which is situated close to the Kwinana Freeway and has been specifically required as a condition of the Western Australian Planning Commission's (WAPC's) subdivision approval for the subject land. This draft LDP establishes design requirements relating to:

- 1. Dwelling setbacks;
- 2. Open space;
- 3. Vehicular access and garages/carports.

There are no lots in the LDP with a frontage of 10m or less.

It is considered that the LDP will be a single point of reference that will provide clarity and certainty to builders, property owners and City Officers. The City's Officers have assessed the provisions and requirements of the draft LDP and are supportive of the draft.

#### **LEGAL/POLICY IMPLICATIONS:**

For the purpose of Councillors considering financial or impartiality interests, the land owner is the LWP Wellard Pty Ltd and the applicant is Taylor Burrell Barnett Town Planning & Design.

The following strategic and policy based documents were considered in assessing the application;

- City of Kwinana Town Planning Scheme No. 2
- State Planning Policy No. 3.1 (Residential Design Codes of Western Australia)
- Liveable Neighbourhoods Operational Policy 2007
- WAPC Planning for Bushfire Protection Guidelines (Edition 2) (2010)
- WAPC Draft Planning for Bushfire Risk Management Policy
- Local planning and other related policies

#### FINANCIAL/BUDGET IMPLICATIONS:

There are no financial or budget implications as a result of this application.

#### **ENVIRONMENTAL IMPLICATIONS:**

The LDPs encourage the use of passive solar urban design.

#### STRATEGIC/SOCIAL IMPLICATIONS:

LDPs allow for variations to the Scheme and R-Codes which take into account specific site characteristics and configuration of lots, particularly smaller lots. The use of such mechanism is common practice, and is encouraged to allow for the most optimal form of urban development to occur.

15.3 CONSIDERATION TO ADOPT DRAFT LOCAL DEVELOPMENT PLAN– OAKEBELLA STAGE 1, LOT 900 JOHNSON ROAD, WELLARD

#### **RISK IMPLICATIONS:**

Council approves development under its Town Planning Scheme to meet its statutory obligations and facilitate proper and orderly development of the municipality. The LDP seeks to include the construction standards required for bushfire protection. It is anticipated that compliance with the stipulated BAL ratings would reduce the occurrence of and minimise the impact of bushfires thereby reducing the threat to life, property and the environment.

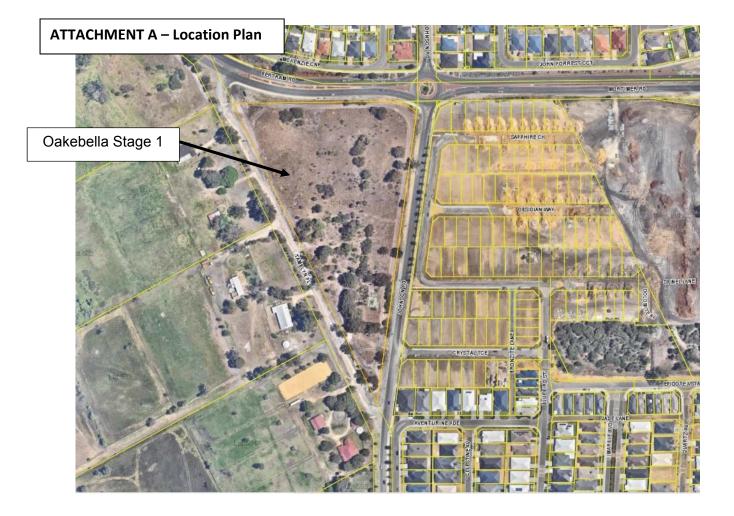
#### **COUNCIL DECISION**

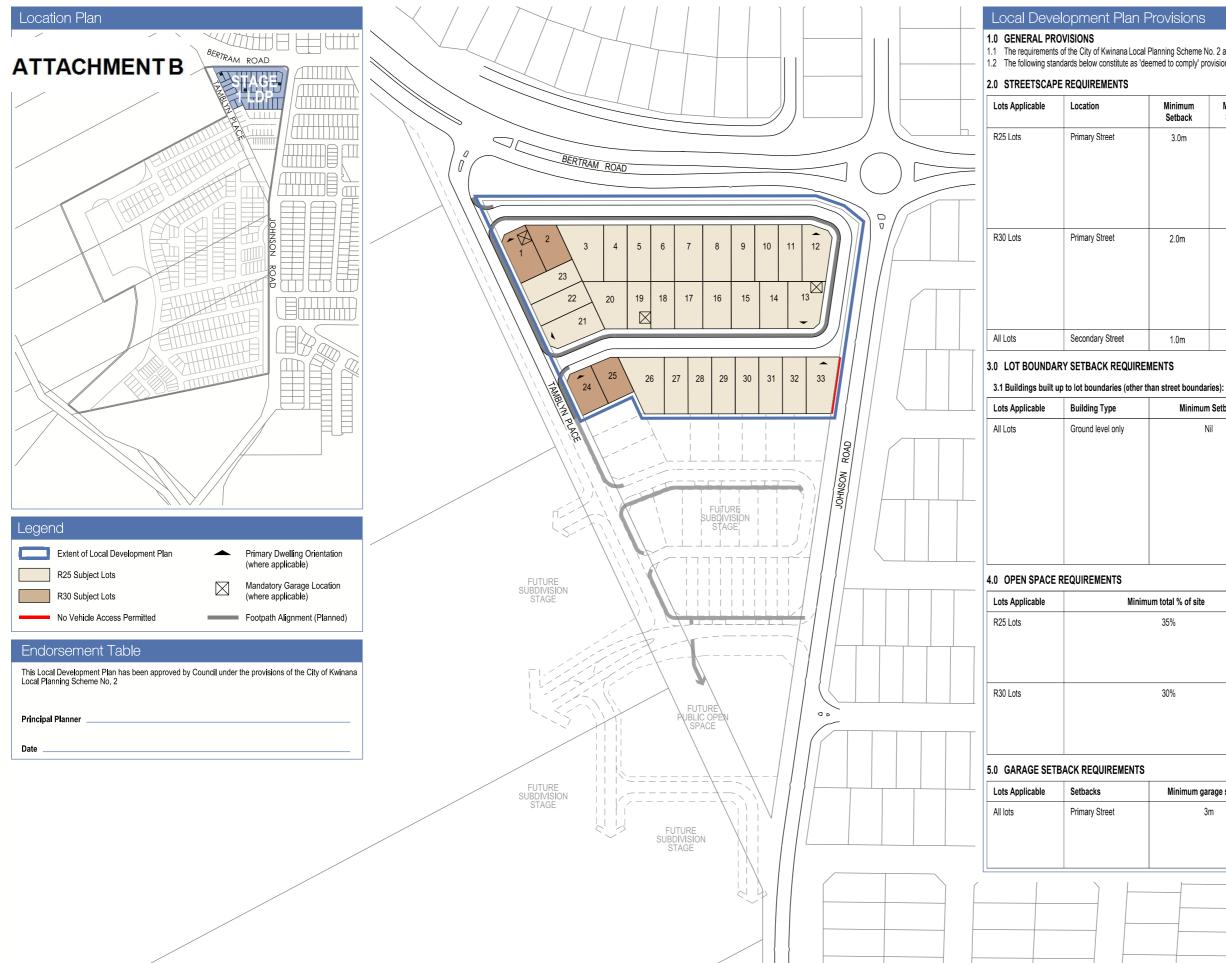
316 MOVED CR B THOMPSON

#### SECONDED CR R ALEXANDER

 Council approves the Draft Local Development Plan Oakebella Stage 1; Lot 900 Johnson Road, Wellard (as per Attachment B), pursuant to Clause 52(1)(a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the Planning and Development (Local Planning Schemes) Regulations 2015.

> CARRIED 7/0







LOCAL DEVELOPMENT PLAN | OAKEBELLA STAGE 1 Lot 900 Johnson Road, Wellard

1.1 The requirements of the City of Kwinana Local Planning Scheme No. 2 and the Residential Design Codes (R-Codes) apply, unless otherwise provided below. 1.2 The following standards below constitute as 'deemed to comply' provision of the R-Codes and do not require consultation with adjacent owners.

mum back	Maximum Setback	Requirements
0m	5.0m	Averaging of the minimum (as per R-Codes C2.1 iii) is rot permitted.
		<ul> <li>A porch, balcony, verandah or the equivalent may project not more than 1m into the primary street setback area, provided that the total of such projections does not exceed 50% of the frontage at any level.</li> </ul>
		<ul> <li>For determining the maximum setback, facade elements or indentations are permitted to be setback greater than 5m where these constitute a minor proportion of the dwelling's front facade.</li> </ul>
Dm	5.0m	Averaging of the minimum (as per R-Codes C2.1 iii) is not permitted.
		<ul> <li>A porch, balcony, verandah or the equivalent may project not more than 1m into the primary street setback area, provided that the total of such projections does not exceed 50% of the frontage at any level.</li> </ul>
		<ul> <li>For determining the maximum setback, facade elements or indentations are permitted to be setback greater than 5m where these constitute a minor proportion of the dwelling's front facade.</li> </ul>
Dm	N/A	Averaging of the minimum (as per R-Codes C2.1 iii) is not permitted.

Minimum Setback	Requirements
Nil	One side boundary only.
	<ul> <li>Maximum length determined by front (Primary Street) setback and a minimum of 4m from the rear boundary, for lots with a side boundary length equal or greater than 25.0m (including truncation).</li> </ul>
	<ul> <li>Maximum length determined by front (Primary Street) and rear setbacks for lots having a side boundary length less than 25.0m (including truncation).</li> </ul>
	<ul> <li>A second nil side boundary setback is permitted for garages, this location is not required to be on the same side boundary as the dwelling setback.</li> </ul>
	<ul> <li>Nil setbacks shall be positioned to maximise solar access to the dwelling where possible.</li> </ul>

% of site	Requirements
	Permitted where Outdoor Living Area (OLA) minimum area is 30m <sup>2</sup> .
	The OLA has a minimum 4m length or width dimension.
	At least two thirds of the OLA must be uncovered.
	The OLA is to be located behind the front setback area.
	Permitted where OLA minimum area is 24m <sup>2</sup> .
	The OLA has a minimum 4m length or width dimension.
	At least two thirds of the OLA must be uncovered.
	The OLA is to be located behind the front setback area.

nimum garage setback	Requirements
3m	Not permitted forward of the dwelling alignment.
	Can be aligned with the dwelling provided it does not exceed the garage minimum setback.
	Shall be enclosed by a door.
<u>scale:</u> 1:2000@A3	
plan:	Taylor Burrell Barnett Town Planning and Design

ad Subiaco Western Australia 6008 p: (08) 9382 2911 f: (08) 9382 4586 e: admin@tbbplanning.com.au

#### 15.4 Adoption of Local Development Plan – Stages 2 and 3 – Lot 64 Woolcoot Road, Wellard

#### SUMMARY:

A Draft Local Development Plan (LDP) for Stages 2 and 3 of Lot 64 Woolcoot Road, Wellard (Living Edge Estate) has been received for consideration under the City of Kwinana Town Planning Scheme No. 2 (Scheme) (refer Attachment A for Location Plan).

The Draft LDP sets out design requirements for the development of the lots indicated within the LDP boundaries. These requirements apply in addition to normal Scheme and State Planning Policy No. 3.1 (Residential Design Codes of Western Australia) (R-Codes) requirements and will permit certain variations in order to achieve an optimal form of development.

Subdivision approval was granted for Lot 64 Woolcoot Road, Wellard by the Western Australian Planning Commission (WAPC) on 29 June 2016 with a condition requiring preparation of an LDP for the subject lots.

The draft LDP stipulates mandatory two storey development for all lots with a frontage of less than 7.5m. There are approximately 45 lots with a frontage of 6m that are required to comply with this provision. In addition, the draft LDP includes a provision that requires that all lots with a frontage of between 7.5m and 10m meet design criteria that will contribute to achieving a good quality of streetscape amenity. There are approximately seven lots with a frontage of between 7.5m and 10m on this LDP. This is a positive outcome in the context of the draft Urban Amenity Strategy work (and associated policies) currently being undertaken by the City

The Draft LDP (refer Attachments B and C) has been assessed and supported by City Officers. It is recommended that Council approves the Draft LDP in accordance with Clause 52(1)(a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the *Planning and Development (Local Planning Schemes) Regulations 2015.* 

#### **OFFICER RECOMMENDATION:**

 That Council approves the Local Development Plan for Stages 2 and 3, Lot 64 Woolcoot Road, Wellard (as per Attachments B and C), pursuant to Clause 52(1)(a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the Planning and Development (Local Planning Schemes) Regulations 2015.

#### **DISCUSSION:**

Land Status Metropolitan Region Scheme: Town Planning Scheme No. 2:

'Urban' Zone Residential R25, R30, R40 and R60

A LDP is a planning tool which allows certain design requirements, either in addition to or in variance to those stipulated under the Scheme and R-Codes to be imposed on subsequent development of land. These requirements will often cover aspects including dwelling placement and design, solar orientation, private open space, setbacks, garage placement and design, fencing, store areas and service provision. Requirements vary depending on the type of land and design outcome trying to be achieved.

15.4 ADOPTION OF LOCAL DEVELOPMENT PLAN – STAGES 2 AND 3 – LOT 64 WOOLCOOT ROAD, WELLARD

Most important is the LDP's ability to vary R-Code provisions, where such variations are needed to achieve the most optimal design outcome.

The Draft LDP (Attachment B and C) has been specifically required as a condition of the WAPC's subdivision approval for the subject land. Consistent with the Scheme, the Draft LDP establishes design requirements relating to:

- 1. Dwelling setbacks
- 2. Open space
- 3. Built form addressing public open space; and
- 4. Vehicular access and garages/carports.

The draft LDP stipulates mandatory two storey development for all lots with a frontage of less than 7.5m. There are approximately 45 lots with a frontage of 6m that are required to comply with this provision. In addition the draft LDP includes a provision that requires that all lots with a frontage of between 7.5m and 10m meet design criteria that will contribute to achieving a good quality of streetscape amenity. There are approximately seven lots with a frontage of between 7.5m and 10m on this LDP.

This is a positive outcome in the context of the preparation of the draft Urban Amenity Strategy currently being undertaken by the City. This work is being undertaken in conjunction with key representatives of the local development industry and the Department of Planning to seek to achieve improved urban amenity across the City. One response being considered by Council has been the application of mandatory two storey development of lots at or less than 7.5 metres in width, as well as additional design criteria for lots with widths between 10 metres and 7.5 metres to seek to achieve better amenity outcomes and scaled development.

The draft LDP also specifies quiet house design provisions for lots with a frontage of 7.5m or less. The purpose of the quiet house design provisions is to mitigate noise transfer between dwellings on narrow lots. The proposed provisions are consistent with those that have been applied to other LDPs within the City of Kwinana containing narrow lots.

The draft LDP also indicates the lots that are subject to specific building design requirements for bushfire in accordance with the Bush Fire Attack Level (BAL) ratings as specified in the Fire Management Plan for this area. The proposed BALs were reviewed by the City's Fire Consultant who agreed with its findings.

In addition, a provision has been included which requires that all garages have doors to enclose them. Garages can often be places where residents store unsightly materials. This initiative is aimed at maximising visual amenity of these areas via the capacity of all landowners to be able to enclose their garages.

It is considered that the LDP will be a single point of reference that will provide clarity and certainty to builders, property owners and City Officers.

#### LEGAL/POLICY IMPLICATIONS:

For the purpose of Councillors considering financial or impartiality interests, the land owner is Sienna Properties Pty Ltd, and the applicant is Rowe Group. 15.4 ADOPTION OF LOCAL DEVELOPMENT PLAN – STAGES 2 AND 3 – LOT 64 WOOLCOOT ROAD, WELLARD

The following strategic and policy based documents were considered in assessing the application;

- City of Kwinana Town Planning Scheme No. 2
- State Planning Policy No. 3.1 (*Residential Design Codes of Western Australia*)
- Liveable Neighbourhoods Operational Policy
- WAPC Planning for Bushfire Protection Guidelines (Edition 2) (2010)
- WAPC Draft Planning for Bushfire Risk Management Policy
- Local planning and other related policies

#### FINANCIAL/BUDGET IMPLICATIONS:

There are no financial or budget implications as a result of this application.

#### **ENVIRONMENTAL IMPLICATIONS:**

The LDP encourages the use of passive solar urban design. Quiet house design provisions are included in the LDP.

#### STRATEGIC/SOCIAL IMPLICATIONS:

LDPs allow for variations to the Scheme and R-Codes which take into account specific site characteristics and configuration of lots, particularly smaller lots. The use of such mechanisms is common practice, and is encouraged to allow for the most optimal form of urban development to occur.

#### **RISK IMPLICATIONS:**

Council approves development under its Town Planning Scheme to meet its statutory obligations and facilitate proper and orderly development of the municipality.

The Draft LDP seeks to include the construction standards required for bushfire protection. It is anticipated that compliance with the stipulated BAL ratings would reduce the occurrence of and minimise the impact of bushfires thereby reducing the threat to life, property and the environment.

#### **COUNCIL DECISION**

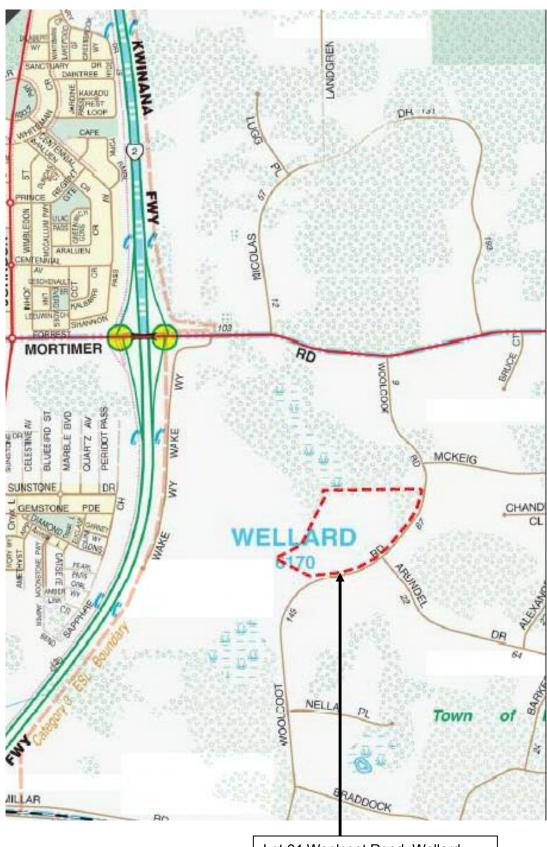
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#### MOVED CR S LEE

#### SECONDED CR S MILLS

 That Council approves the Local Development Plan for Stages 2 and 3, Lot 64 Woolcoot Road, Wellard (as per Attachments B and C), pursuant to Clause 52(1)(a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the Planning and Development (Local Planning Schemes) Regulations 2015.

### ATTACHMENT A - LOCATION PLAN



Lot 64 Woolcoot Road, Wellard (Living Edge Estate)



# **Planning** Design Delivery 💻 💻 Living Edge Estate Boundary Lots Subject to this LDP (Stage 2 & 3 Boundary) 1.0m Setback Line 1.5m Setback Line 2.0m Setback Line

3.0m Setback Line 4.0m Setback Line Dwellings to be constructed to comply with BAL rating 12.5 in accordance with AS3959 Dwellings to be constructed to comply with BAL rating 19 in accordance with AS3959 Dwellings to be constructed to comply with BAL rating 29 in accordance with AS3959 Designated Garage Locations Single Garage Only Dwelling Orientation Public Open Space R25 R30 R40 R60

Common Property

100 Metres

This Local Development Plan has been approved by Council under the provisions of the City of Kwinana. Town Planning Scheme No.2 and the Wandi South Local Structure Plan

Principal Planner

Rev	Date	Drawn		
I	2016.07.27	W. Clements		
J	2016.07.28	W. Clements		
K	2016.08.03	W. Clements		
L	2016.08.04	W. Clements		

## ROWEGROUP PLANNING DESIGN DELIVERY

www.rowegroup.com.au e: info@rowegroup.com.au p: 08 9221 1991

2015-12-23 8035 1:2,000 @ A3 ABN Group P. Caddy M. Sullivan MGA50 GDA94 8035-LDP-03-L

## **ATTACHMENTB**



This Local Development Plan (LDP) applies to all lots contained within Stage 2 and 3 of Lot 64 Woolcoot Road, Wellard (East) area

Unless otherwise defined on this LDP, all development shall be in accordance with the City of Kwinana Town Planning Scheme No. 2, the Residential Design Codes, and the Lot 64 Woolcoot Road, Wellard (East) Local Structure Plan.

Unless otherwise varied on this LDP, the relevant density code provisions of the Residential Design Codes (R-Codes) apply to all lots subject to this LDP. The Residential Design Codes do not apply where varied below.

Compliance with the provisions of this LDP negates the need for planning approval for lots of 260m<sup>2</sup> or less

#### Minimum Open Space and Outdoor Living

- 1. Site cover may be increased to 60% (for R25 Lots) subject to the provision of 30m<sup>2</sup> of outdoor living area with a minimum dimension of 4 metres, two thirds of this area uncovered and located behind the street setback area.
- Site cover may be increased to 65% (for R30 Lots) subject to the provision of 24m<sup>2</sup> 2. of outdoor living area with a minimum dimension of 4 metres, two thirds of this area uncovered and located behind the street setback area
- Site cover may be increased to 65% (for R40 Lots) subject to the provision of 24m<sup>2</sup> 3. of outdoor living area with a minimum dimension of 4 metres, two thirds of this area uncovered and located behind the street setback area.
- Site cover may be increased to 70% (for R60 Lots) subject to the provision of 20m<sup>2</sup> of outdoor living area with a minimum dimension of 4 metres, two thirds of this area uncovered and located behind the street setback area.
- \*NOTE: Site Coverage includes the floor area of all buildings.

#### Garages

- Garages are not to be forward of the dwelling alignment. Garages may be aligned 5 with the dwelling provided they do not exceed the dwelling setback line.
- 6. All garages shall be enclosed with a door.
- 7. Garages may be forward of the dwelling alignment to a maximum of 1m for two storey dwellings where the following requirements are met
- a) The garage alignment complies with the primary setback;
- b) A balcony with a minimum depth of 1.5m is provided to th the front facade of the dwelling; and
- c) A veranda or portico feature is provided to the front facade of the dwelling which extends in front of the garage

#### Setbacks

Dwelling Setbacks	Minimum (m)	Maximum (m)
Primary Street (R25 - Woolcoot Road)	4.0	5.0
Primary Street (R25)	3.0	5.0
Primary Street (R30)	3.0	5.0
Primary Street (R40)	3.0	5.0
Primary Street (R60)	2.0	-
Primary Street	3.0	-
(R60 - Lots 14, 202,203,26)		
Secondary Street	1.0	-

- For all lots, a nil side setback is permissible behind the primary street setback line to a minimum of 4 metres from the rear boundary, unless otherwise designated on the LDP or where this boundary is to a secondary street. Where possible, nil setbacks should be positioned on the boundary that maximises solar access to the dwelling. The City of Kwinana may vary the location of the nil setback line where appropriate to achieve specific design outcomes. Lots zoned R60 or with frontages less than 11m wide are permitted to have a nil setback to both side boundaries simultaneously.
- Garages are permitted to have a nil side setback to one boundary. The garage nil 9 side setback is not required to be on the same nil side setback boundary as the dwelling.

- Where a nil side setback is permissible but not proposed, side setbacks shall conform to the requirements of the R-Codes.
- 11. For corner lots, where the major dwelling entry (front door) is oriented toward the secondary street, secondary street setbacks still apply. Primary street setbacks apply to the other street, as designated on this LDP
- 12. Setbacks may be varied at the discretion of the Manager Planning and Development, for corner lots or where otherwise the configuration of the lots limits compliance with setback requirements.
- 13. A porch, balcony, verandah or the equivalent may project not more than 1m into the Primary Street setback area, provided that the total of such projections does not exceed 50% of the frontage at any level.

#### Streetscape

- 14. Where lots have a frontage of 12 metres or less, garages may exceed 50% of the primary lot frontage to a maximum of 60% of the primary lot frontage.
- 15. Where garages exceed 50% of the primary lot frontage, they shall comply with the followina
- a. A clear indication of the dwelling entrance.
- b. The dwelling entrance shall be the dominant feature of the facade, and shall include a projecting portico or veranda with a minimum depth of 1.5 metres.
- c. Garages are to be set back at least 0.5 metres behind the dwelling alignment, with the exception of two storey dwellings.
- 16. All lots with a frontage of less than 7.5 m are to include the following design criteria:
  - Two storev development:
  - Appropriate noise requirements for quiet house design; and
  - Fencing within the front setback (including boundary fencing) to be a maximum height of 1.2m, and 50% visually permeable above 600mm.
- 17. All lots with a frontage of between 7.5m and 10m are to include the following design criteria:
  - Promotes the interaction of the development with the public realm through the use of the front setback area, visual surveillance from habitable rooms and visually permeable fencing
  - Promotes design variety through design features and use of materials;
  - Mitigates the potentially dominating visual presence of any garage structures;
  - Promotes visual presence of the dwelling to the street (i.e. gable end).
- 18. Fencing abutting public open space shall be uniform and visually permeable above 1.2 metres

#### **Design Elements**

- 19. Where sheds and outbuildings do not match the construction materials and colours of the dwelling they are to be screened from public view.
- 20. For lots with an area of 260m<sup>2</sup> or less, storage areas with a minimum internal area of 4m<sup>2</sup> and with a minimum dimension of 1.5 metres are to be provided at the time of construction of the dwelling. Storage areas shall be constructed under the main roof of the residence or garage, and shall be accessible from either the exterior or within the garage.

#### Fire Management

- 21. All properties are subject to compliance with the approved Fire Managment Plan. Dwellings constructed on lots identified as being at risk of bushfire attack under the approved Fire Management Plan, or within 100 metres from any bushland greater than 1 hectare in area, shall be constructed to the appropriate BAL rating in accordance with Australian Standard 3959.
- 22. This LDP shall be read in conjunction with the approved Fire Management Plan.
- 23. A proposed reduction to the nominated BAL rating for any development will require a planning application for consideration. The Applicant will be required to undertake a new BAL assessment by a suitably qualified consultant, as part of the building and planning approval process to determine the BAL in accordance with AS3959 and WAPC guidelines for Bushfire Protection Policy.
- 24. For those lots identified on this LDP, where an incursion (including minor incursions such as a porch, balcony or verandah) into the building setback area is proposed, a reassessment of the BAL is required.

#### **Noise Management**

- 25. All dwellings on Lots 1-25, 27, 28, 37-45, 69-75, 104, 124, 125 and 198-201 shall be constructed with the following minimum guiet house design requirements:
- a. Walls shall be double leaf cavity brickwork, such as two leaves of 90mm thick bricks with 50mm air gap. Any alternatives shall achieve a minimum Rw50 acoustic rating
- b. Windows shall be minimum 4mm laminated glazing in high quality residential grade frame to achieve a minimum Rw+Ctr23 acoustic rating.
- c. Roof/ Ceiling to be minimum 10mm thick plasterboard with R2.0 insulation between ceiling joists. Combined with roof, acoustic performance to be a minimum of Rw42
- d. Eaves are to be enclosed using a minimum 4mm thick compressed cement sheeting or equivalent.
- e. Air conditioning units, or the like, must be selected on the basis of quiet operation and units shall be roof mounted on appropriate anti-vibration mounts, or be no more than 1.5m above ground level.
- f. Any alternative construction methods shall be supported by a report undertaken by a suitable gualified acoustic consultant.

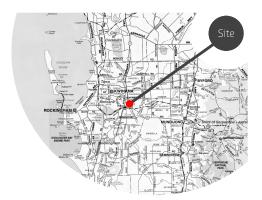
This Local Development Plan has been approve
under the provisions of the City of Kwinana. To
Scheme No.2 and the Wandi South Local Structur

Principal Planner:	Planner:
--------------------	----------

Date:	

Lot 64 Woolcoot Rd. Wellard East

### **Planning** Design Delivery



### REVISIONS

Rev	Date	Drawn	
1	2016.07.27	W. Clements	
J	2016.07.28	W. Clements	
K	2016.08.03	W. Clements	
L	2016.08.04	W. Clements	





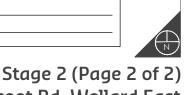
www.rowegroup.com.au e: info@rowegroup.com.au **p:** 08 9221 1991

Date Drawn Job Ref Scale Client: Designer: Drawn Projection Plan ID: Cadastre

2015-12-23 8035 1:2.000 @ A3 ABN Group P. Caddy M. Sullivan MGA50 GDA94 8035-LDP-03-L

## ATTACHMENTC

ed by Council wn Planning re Plan.



### 15.5 Adoption of Amended Local Development Plan – Cassia Rise Estate – Lot 9237 Parmelia Avenue, Parmelia

### SUMMARY:

A Draft Local Development Plan (LDP) for Stage 1 (Cassia Rise), Lot 9237 Parmelia Avenue, Parmelia has been received for consideration under the City of Kwinana's Town Planning Scheme No. 2 (Scheme) (refer Attachments A - C). The LDP was originally adopted by Council at its Ordinary Meeting held on the 8 July 2015.

Subdivision approval was granted for Stage 2 Cassia Rise (WAPC Ref: 151592) and one of the conditions of approval required the preparation of an LDP. The proponent has opted to amend the approved Stage 1 LDP to include Stage 2 of the Cassia Rise development. Having one LDP for this development allows for consistency in the built form provisions across the development stages. By having all provisions on the same document, it provides clarity and ease of reference for officers, property owners and builders.

The lots created as a result of this subdivision (with the exception of two battle axe lots) have lot frontages greater than 10m. There are no 7.5m wide lot frontages as part of this LDP. This is important as City Councillors will be aware via a number of Councillor Forums that the City is presently progressing towards the completion of an Urban Amenity Strategy and a number of accompanying policies focused on 'Landscape and Tree Retention' and 'Built form and Streetscapes'. This work is being undertaken in conjunction with key representatives of the local development industry and the Department of Planning to seek to achieve improved urban amenity across the City. One response being considered by Council has been the application of mandatory two storey development of lots at or less than 7.5 metres in width, as well as additional design criteria for lots with widths between 10 metres and 7.5 metres to seek to achieve better amenity outcomes and scaled development.

The Draft LDP sets out design requirements for the development of the lots indicated within the LDP boundaries. These requirements apply in addition to normal Scheme and State Planning Policy No. 3.1 (Residential Design Codes of Western Australia) (R-Codes) requirements and will permit certain variations in order to achieve an optimal form of development.

The Draft LDP (refer Attachment B) has been assessed and supported by City Officers. It is recommended that Council approves the Draft LDP in accordance with Clause 6.17.6.1(c)(i) of the Scheme.

### **OFFICER RECOMMENDATION:**

 That Council approves the amended Local Development Plan for Stage 1 (Cassia Rise), Lot 9237 Parmelia Avenue, Parmelia (as per Attachment B), pursuant to Clause 52(1)(a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the Planning and Development (Local Planning Schemes) Regulations 2015. 15.5 ADOPTION OF AMENDED LOCAL DEVELOPMENT PLAN – CASSIA RISE ESTATE – LOT 9237 PARMELIA AVENUE, PARMELIA

### **DISCUSSION:**

Land Status

Metropolitan Region Scheme: Town Planning Scheme No. 2: 'Urban' Zone Residential R20

A LDP is a planning tool which allows certain design requirements, either in addition to or in variance to those stipulated under the Scheme and R-Codes to be imposed on subsequent development of land. These requirements will often cover aspects including dwelling placement and design, solar orientation, private open space, setbacks, garage placement and design, fencing, store areas and service provision. Requirements vary depending on the type of land and design outcome trying to be achieved.

Most importantly is the LDP's ability to vary Scheme and R-Code provisions, where such variations are needed to achieve the most optimal design outcome.

The Draft LDP (Attachment B) has been specifically required as a condition of the WAPC's subdivision approval for the subject land. Consistent with the Scheme, the Draft LDP establishes design requirements relating to:

- 1. Dwelling setbacks;
- 2. Open space;
- 3. Built form addressing public open space; and
- 4. Vehicular access and garages/carports.

The draft LDP also indicates the lots that are subject to specific building design requirements for bushfire in accordance with the Bush Fire Attack Level (BAL) ratings as specified in the Fire Management Plan for this area. The proposed BALs were reviewed by the City's Fire Consultant who agreed with the findings.

A number of lots in Stage 2 are subject to Quiet House Design provisions, being in close proximity to the rail line and Challenger Avenue. A Noise Assessment was undertaken by Lloyd George Acoustics which identifies the lots that are subject to Noise Package requirements. The details of the quiet house design requirements for the affected lots are shown on Attachment C to this report.

In addition, a provision has been included which requires that all garages have doors to enclose them. Garages can often be places where residents store unsightly materials. This initiative is aimed at maximising visual amenity of these areas via the capacity of all landowners to be able to enclose their garages.

The lot sizes subject to this LDP vary from what Council has been considering recently on LDPs across the City. The lots subject to this LDP are coded residential R20 and as such the lot sizes are larger than what is currently being delivered in other areas which are of a higher R-Code. The lot areas in this LDP range from  $375m^2$  to  $675m^2$ , with lot frontages ranging from 12.5 - 17.5 metres.

15.5 ADOPTION OF AMENDED LOCAL DEVELOPMENT PLAN – CASSIA RISE ESTATE – LOT 9237 PARMELIA AVENUE, PARMELIA

This is important as Elected Members will be aware via a number of Councillor Forums that the City is presently progressing towards the completion of an Urban Amenity Strategy and a number of accompanying policies focused on 'Landscape and Tree Retention' and 'Built form and Streetscapes'. This work is being undertaken in conjunction with key representatives of the local development industry and the Department of Planning to seek to achieve improved urban amenity across the City. One response being considered by Council has been the application of mandatory two storey development of lots at or less than 7.5 metres in width, as well as additional design criteria for lots with widths between 10 metres and 7.5 metres to seek to achieve better amenity outcomes and scaled development.

It is considered that the LDP will be a single point of reference that will provide clarity and certainty to builders, property owners and City Officers.

### **LEGAL/POLICY IMPLICATIONS:**

For the purpose of Councillors considering financial or impartiality interests, the land owner is the Department of Housing with Satterley Property Group developing the site, and the applicant is CLE Planning.

The following strategic and policy based documents were considered in assessing the application;

- City of Kwinana Town Planning Scheme No. 2
- State Planning Policy No. 3.1 (Residential Design Codes of Western Australia)
- Liveable Neighbourhoods Operational Policy
- WAPC Planning for Bushfire Protection Guidelines (Edition 2) (2010)
- WAPC Draft Planning for Bushfire Risk Management Policy
- Local planning and other related policies

### FINANCIAL/BUDGET IMPLICATIONS:

There are no financial or budget implications as a result of this application.

### **ENVIRONMENTAL IMPLICATIONS:**

The LDP encourages the use of passive solar urban design.

### STRATEGIC/SOCIAL IMPLICATIONS:

LDPs allow for variations to the Scheme and R-Codes which take into account specific site characteristics and configuration of lots, particularly smaller lots. The use of such mechanisms is common practice, and is encouraged to allow for the most optimal form of urban development to occur.

15.5 ADOPTION OF AMENDED LOCAL DEVELOPMENT PLAN – CASSIA RISE ESTATE – LOT 9237 PARMELIA AVENUE, PARMELIA

### **RISK IMPLICATIONS:**

Council approves development under its Town Planning Scheme to meet its statutory obligations and facilitate proper and orderly development of the municipality.

The Draft LDP seeks to include the construction standards required for bushfire protection. It is anticipated that compliance with the stipulated BAL ratings would reduce the occurrence of and minimise the impact of bushfires thereby reducing the threat to life, property and the environment.

## COUNCIL DECISION

**MOVED CR S MILLS** 

### SECONDED CR R ALEXANDER

 That Council approves the amended Local Development Plan for Stage 1 (Cassia Rise), Lot 9237 Parmelia Avenue, Parmelia (as per Attachment B), pursuant to Clause 52(1)(a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the Planning and Development (Local Planning Schemes) Regulations 2015.

> CARRIED 7/0

**ATTACHMENT A- Location Plan** 

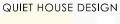




#### Street Setback

- 1. 3m minimum and 5m maximum (no average) from the primary street to the dwelling (as defined by the R-Codes, excluding garages and
- carports).2. Im minimum to a secondary street.

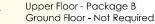
#### Garage/Carport Setback



Upper Floor - Package B

Ground Floor - Package B

Upper Floor - Package B



- 3. Minimum of 0.5m behind the dwelling (as defined by the R-Codes, including any porch, verandah or balcony).
- 4. Garages shall have doors that enclose them.

#### Site Cover

5. Site cover may be increased to 60% subject to the provision of 30m<sup>2</sup> of outdoor living area with a minimum dimension of 4m, two thirds of this area uncovered and located behind the street setback area.

#### **Fire Management**

- 6. All properties are subject to compliance with the approved Fire Management Plan. Dwellings constructed on lots identified as being at risk of bushfire attack under the approved Fire Management Plan or within 100m from any bushland, equal to or greater than 1ha in area, shall be constructed to the appropriate BAL rating, in accordance with AS3959.
- 7. A proposed reduction to the nominated BAL rating as specified within the Fire Management Plan for any development will require a planning application for consideration. The applicant will be required to undertake a new BAL assessment by a suitably qualified consultant, as part of the building and planning approval process to determine the bushfire attack level in accordance with AS3959 and WAPC Guidelines Planning for Bushfire Protection Policy.
- 8. For all lots, where an incursion into the building setback area is proposed, a reassessment of the Bushfire Attack Level is required.

#### Public Open Space Interface

9. Where lots abut Public Open Space the design of the dwelling shall consist of at least one major opening to a habitable room overlooking the Public Open Space and its view not obstructed by visually impermeable fencing.

#### **Noise Affected Lots**

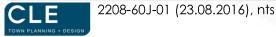
- 10. Quiet house design requirements are applicable to all noise affected lots identified on this Local Development Plan. Details of quiet house design requirements (A & B) are included as Attachment 1.
- 11. Modifications to the quiet house design requirements may be approved by the City where it can be demonstrated that proposed development will be provided within the acceptable level of acoustic amenity and subject to the development proposal being accompanied by a Noise Assessment undertaken by a suitably qualified professional.



### LOCAL DEVELOPMENT PLAN

<sup>•</sup>armelia Avenue, Parmelia







www.cleplan.com.au

### PROVISIONS IN ACCORDANCE WITH LLOYD GEORGE PASSENGER TRAIN NOISE & VIBRATION AND ROAD TRAFFIC ASSESSMENTS, DATED JUNE 2016

e following noise insulation pack nit".			
Area	Orientation to Road/Rail Corridor	Noise Control Measures	
Bedrooms	Facing road/rail corridor	<ul> <li>6mm (minimum) laminated glass</li> <li>Fixed, casement or awning windows with seals</li> <li>No external doors</li> <li>Closed eaves</li> <li>No vents to outside walls/eaves</li> <li>Mechanical ventilation/air conditioning<sup>1</sup></li> </ul>	
	Side-on to corridor	<ul> <li>6mm (minimum) laminated glass</li> <li>Closed eaves</li> <li>Mechanical ventilation/air conditioning<sup>1</sup></li> </ul>	
	Away from corridor	No requirements	
Living and work areas <sup>2</sup>	Facing corridor	<ul> <li>6mm (minimum) laminated glass</li> <li>Fixed, casement or awning windows with seals</li> <li>35mm (minimum) solid core external doors with acoustic seals<sup>3</sup></li> <li>Sliding doors must be fitted with acoustic seals</li> <li>Closed eaves</li> <li>No vents to outside walls/eaves</li> <li>Mechanical ventilation/air conditioning<sup>1</sup></li> </ul>	
	Side-on to corridor	<ul> <li>6mm (minimum) laminated glass</li> <li>Closed eaves</li> <li>Mechanical ventilation/air conditioning<sup>1</sup></li> </ul>	
	Away from Corridor	No requirements	
Other indoor areas	Any	No requirements	
ackage B: Noise levels within 3dB		ards for residential developments in areas where noise levels exceed the "limit" but by no more than 3	
Area	Orientation to Road/Rail Corridor	Noise Control Measures	
Bedrooms	Facing road/rail corridor	<ul> <li>10mm (minimum) laminated glass</li> <li>Fixed, casement or awning windows with seals</li> <li>No external doors</li> <li>Closed eaves</li> <li>No vents to outside walls/eaves</li> <li>Mechanical ventilation/air conditioning<sup>1</sup></li> </ul>	
	Side-on to corridor	<ul> <li>10mm (minimum) laminated glass</li> <li>Closed eaves</li> <li>Mechanical ventilation/air conditioning<sup>1</sup></li> </ul>	
	Away from corridor	No requirements	
Living and work areas <sup>2</sup>	Facing corridor	<ul> <li>10mm (minimum) laminated glass</li> <li>Fixed, casement or awning windows with seals</li> <li>40mm (minimum) solid core external doors with acoustic seals<sup>3</sup></li> <li>Sliding doors must be fitted with acoustic seals</li> <li>Closed eaves</li> <li>No vents to outside walls/eaves</li> <li>Mechanical ventilation/air conditioning<sup>1</sup></li> </ul>	
	Side-on to corridor	<ul> <li>6mm (minimum) laminated glass</li> <li>Closed eaves</li> <li>Mechanical ventilation/air conditioning<sup>1</sup></li> </ul>	

	Away from Corridor	No requirements
Other indoor areas	Any	No requirements

### <u>NOTES</u>

- 1 See section on Mechanical ventilation/air-conditioning for further details and requirements.
- These deemed-to-comply guidelines adopted the definitions of indoor spaces used in AS2107-2000. A comparable description for bedrooms, living and work areas is that defined by the Building Code of Australia as a "habitable room". The Building Code of Australia may be referenced if greater clarity is needed. A living or work area can be taken to mean any "habitable room" other than a bedroom. Note that there are no noise insulation requirements for utility areas such as bathrooms. The Building Code of Australia describes these utility spaces as "non-habitable rooms".
- 3 Glazing panels are acceptable in external doors facing the transport corridor. However, these must meet the minimum glazing requirements.

#### **Mechanical Ventilation Requirement**

Where outdoor noise levels are above the "target", both Packages A and B require mechanical ventilation or air-conditioning to ensure that windows can remain closed in order to achieve the indoor noise standards.

In implementing Packages A and B, the following must be observed:

- Evaporative air conditioning systems will not meet the requirements for Packages A and because windows need to be opened.
- Refrigerative air conditioning systems need to be designed to achieve fresh air ventilation requirements.
- Air inlets need to be positioning facing away from the transport corridor where practicable.
- Duct needs to be provided with adequate silencing to prevent noise intrusion.



## 16 Reports – Civic Leadership

### **16.1 Budget Variations**

### SUMMARY:

To amend the 2016/2017 budget to reflect various adjustments to the General Ledger with nil effect to the overall budget as detailed below. Due to the nature of these variations, they fall outside the annual budget review.

### **OFFICER RECOMMENDATION:**

That the required budget variations to the Adopted Budget for 2016/2017 as outlined in the report be approved.

### NOTE: AN ABSOLUTE MAJORITY OF COUNCIL IS REQUIRED

### **DISCUSSION:**

ITEM	LEDGER	DECODIDELON	OPERATING	INCREASE/	REVISED		
# 1	ACCOUNT 600009.1568	DESCRIPTION	BUDGET	DECREASE	BUDGET		
I		Capital Expense	(100,000) Nil	(34,501)	(134,501)		
	300213.1003	Capital Revenue		34,501	34,501		
		Transport Grounds – revenue balance of funds as per cond	e in excess of ad	optea buaget. R roomont from Ni	ecerpt of		
	Reason:	the Medina Revitalisation pro					
		improvement works the Med			o dan y out		
2	600019.1001	Capital Expense	Nil	(27,000)	(27,000)		
	400743.1600	Operating Expense	(126,920)	11,000	(115,920)		
	400001.1570	Operating Expense	(92,000)	16,000	(76,000)		
		Recreation and Culture Facili	ity – transfer of	funds from Oper	ating and		
		additional funds from identif					
	Reason:	Christmas tree and decoration					
		includes the cost of erecting,	, dismantling and	d storing of tree	and		
2	(00004 1001	decorations.		(5,000)			
3	600004.1001	Capital Expense	(32,500)	(5,000)	(37,500)		
	600004.1001	Capital Expense	(37,500)	5,000	(32,500)		
		Recquatic Admin – Adopted I replaced in 2015/2016 as th					
	Reason:	use these funds to purchase					
		identified as needing urgent		,			
4	400243.1600	Operating Expense	(837,771)	(4,000)	(841,771)		
	300009.1364	Operating Revenue	Nil	4,000	4,000		
		Software Applications – revenue in excess of adopted budget. Transfer of					
	Reason:	refund of workers compensa					
_		additional licences for Attain					
5	400094.1600	Operating Expense	(316,517)	(1,000)	(317,517)		
	400002.1125	Operating Expense	(125,000)	1,000	(124,000)		
	Decem	CDO Recreation and Leisure					
Reason: Management consultancy to Health promotion programs for a Food Safety/Labelling program.					a F000		
6	400461.1195	Operating Expense	(500)	(1,000)	(1,500)		
0	300106.1297	Operating Revenue	Nil	1,000	1,000		
	300100.1277	Infrastructure Management		1			
	Reason:	budget. Contribution from W delivery.					

### 16.1 BUDGET VARIATIONS

7	600015.1002	Capital Expense	(344,705)	(78,000)	(422,705)
	300009.1364	Operating Revenue	4,000	78,000	82,000
	Reason:	Government Facility – rever refund of workers compen- being for additional costs r tender and construction pr Administration building an	sation premium fo relating to the Feil rocesses, and costs	r 2005/2006 ar man Building as s for concept de	nd 2013/2014 s per the esign of

### **LEGAL/POLICY IMPLICATIONS:**

The Local Government Act 1995 Part 6 Division 4 s 6.8 (1) requires the local government not to incur expenditure from its municipal fund for an additional purpose except where the expenditure-

(b) is authorised in advance by resolution\*

"additional purpose" means a purpose for which no expenditure estimate is included in the local government's annual budget.

\*requires an absolute majority of Council.

### FINANCIAL/BUDGET IMPLICATIONS:

Budget Item Name:	Various items as listed above.
Budgeted Amount:	
Expenditure to Date:	
Proposed Cost:	Nil effect.
Balance:	

\*NOTE: All figures are exclusive of GST

### **ASSET MANAGEMENT IMPLICATIONS:**

The allocation of funds towards the upgrading and renewal of existing City assets in the capital expenditure items is in line with the Asset Management Strategy and will reduce the current asset management gap.

### **ENVIRONMENTAL IMPLICATIONS:**

No environmental implications have been identified as a result of this report or recommendation.

### STRATEGIC/SOCIAL IMPLICATIONS:

Council's Strategic Community Plan for the period 2015 to 2025 provides that Council will ensure the future sustainability of the City of Kwinana through the implementation of sound revenue and expenditure policies, and seeking additional revenue sources.

### **RISK IMPLICATIONS:**

Refer to Legal/Policy comments for risk implications.

16.1 BUDGET VARIATIONS

### COUNCIL DECISION 319 MOVED CR S LEE

### SECONDED CR B THOMPSON

That the required budget variations to the Adopted Budget for 2016/2017 as outlined in the report be approved.

CARRIED BY AN ABSOLUTE MAJORITY OF COUNCIL 7/0

## 16.2 Monthly Statement of Financial Activity for the Period Ending 30 June 2016

### SUMMARY:

The Monthly Statement of Financial Activity and explanation of material variances for the period ending 30 June 2016 has been prepared for Council acceptance.

### **OFFICER RECOMMENDATION:**

That Council accepts:

- 1. The Monthly Statements of Financial Activity for the period ending 30 June 2016; and
- 2. The explanations for material variances for the period ending 30 June 2016.

### **DISCUSSION:**

Variance percentages between budget estimates to the end of June and actual amounts to the end of June have been presented in the attached Statement of Financial Activity.

The material variances that are required to be reported on are:

Description	Actual	Y-T-D Budget		Variance (%)
Directorate City Strategy Revenue	495,432	388,935		27.38%
Directorate Corporate and Engineering Services Revenue	6,061,291	5,218,598		16.15%
Directorate City Living Revenue	17,616,905	15,648,378		12.58%
Directorate City Development	5,167,683	5,781,273	▼	(10.61%)
Directorate Corporate and Engineering Services Expenditure	(20,953,379)	(28,204,314)	•	25.71%
Directorate City Development Expenditure	(3,529,676)	(4,477,022)	•	21.16%
Depreciation on Assets	6,541,694	11,558,780	▼	43.40%
Grants and Contributions for the Development of Assets	4,955,321	11,074,011	▼	55.25%

Description	Actual	Y-T-D Budget		Variance (%)
Proceeds from Disposal of Assets	360,296	467,200	▼	22.88%
Purchase Plant and Machinery	(280,190)	(583,503)	•	51.98%
Purchase Transportation Vehicles	(931,901)	(1,059,225)	•	12.02%
Purchase Land and Buildings	(1,355,824)	(2.616,545)	•	48.18%
Purchase Reserve Development	(1,028,012)	(1,516,934)	•	32.23%
Purchase Playground Equipment	(2,317,743)	(6,048,944)	•	61.68%
Purchase Infrastructure – Roads to Recovery	(907,468)	(1,159,269)	•	21.72%
Purchase Infrastructure – Drainage	(888,320)	(1,102,840)	•	19.45%
Transfer from Reserves (Restricted Assets)	4,392,961	9,979,105	•	55.98%

Note: A negative (%) variance indicates additional expenditure or reduced revenue than budgeted. A positive % variance indicates additional revenue or reduced expenditure than budgeted.

### Directorate City Strategy Revenue - 27.38%

This area shows increased income mainly due to the following areas:

- a. Economic Development (*Waste Management Services*) higher than anticipated rent has been received for the Thomas Road Landfill as a result of a lease review and indexation.
- b. Human Resource Management (*Risk Management*) reimbursements for Workers Compensation claims are higher than had been forecasted.

### Directorate Corporate and Engineering Services Revenue – 16.15%

This area shows increased income mainly due to the following areas:

a. Financial Services (*Finance*) – a final dividend relating to matter number NSD 656 of 2013 was received on 30 June. No budget was included as it was uncertain whether the Class action would be successful or finalised; nor was the likely value of any payment known at the setting of the budget.

### Directorate City Living Revenue – 12.58%

This area shows increased income mainly due to the following areas:

- a. Arts Centre (*Arts Centre*) electricity costs for the Arts Centre were higher than forecasted. The City is reimbursed for these costs resulting in higher income.
- b. Community Development (CDO Recreation) grant income for the SilverSport Program due to commence in July 2016/17 has resulted in additional income
- c. Community Development (Youth) reimbursement of an Officer's Long Service Leave costs from the City of Fremantle and City of Bayswater resulted in additional income.
- d. Environmental Health (Waste Management) reimbursement of funds paid to the City of Rockingham (\$190,466) and the South Metropolitan Regional Council (\$7,939) relating to the Carbon Tax resulted in additional income for which no budget had been included. This additional income has been included in the end of year reconciliation and transferred to the Refuse Reserve.

- e. Family Day Care (FDC General) higher than anticipated participation rate.
- f. Family Day Care (FDC In-Home) higher than anticipated participation rate.

### Directorate City Development Revenue – (10.61%)

This area shows reduced income mainly due to the following areas:

- a. Planning and Building Services (*Developer Contributions Administration*) contributions towards the Developer Contributions Scheme were less than had been forecasted due mainly to the development market environment.
- Planning and Building Services (Statutory Planning/Approvals) fees relating to Development approvals were lower than had been forecasted. In addition, fines and penalties for contravention of legislation were less than had been forecasted. Due to the nature of this income, this is difficult to predict at the time of setting of the budget.

### Directorate Corporate and Engineering Expenditure – 25.71%

This area shows reduced expenditure mainly due to the following:

- a. Engineering Services (Engineering Services Overheads) due to the allocation of overheads.
- b. Financial Services (*Finance*) due to the delayed processing of depreciation.

### Directorate City Development Expenditure – 21.16%

This area shows reduced expenditure mainly due to the following areas:

- a. Planning and Building Services (Building Control/Approvals) due to the allocation of overheads.
- b. Planning and Building Services (*Developer Contributions Administration*) Consultants have been engaged with funds committed. Partial payments paid.
- c. Planning and Building Services (*Strategic Planning*) Consultants have been engaged to finalise the Local Planning Strategy and undertake related planning studies. The updates required from these studies are unlikely to take place this financial year and have been budgeted for the 2016/2017 financial year.

### Depreciation on Assets - 43.40%

Nil effect on rates as non-cash item. Less than budgeted due to the delayed processing of depreciation resulting in a timing variance.

### Grants/Contributions for the Development of Assets - 55.25%

The Department of Education contribution towards the Moombaki Avenue extension was expected to have been received by May however delays in the completion of the project have resulted in a timing variance. In addition, State funding for the Calista Oval Destination Park is yet to be received.

### Proceeds from Disposal of Assets - 22.88%

Delayed delivery of the depot trucks has resulted in delayed sale of current plant. These sales will now not occur until the 2016/17 year.

### Purchase Plant and Machinery - 51.98%

Purchases of the 4.5T and 6T trucks for the Depot are delayed due to supply issues. The purchase orders have been raised however the trucks will not be delivered until July 2016.

### Purchase Transportation Vehicles - 12.02%

The invoice for the supply and installation of a dog lift and accessories to a City Assist vehicle had not been received during the reporting period however is expected. Further, the purchase of a replacement vehicle for the Family Day Care Manager has not occurred as a leased vehicle was considered more appropriate.

### Purchase Land and Buildings - 48.18%

The Family Day Care extension will now not occur this financial year as all tenders exceeded the available budget. This will now be reviewed in 2016/17. Chalk Hill Lookout remedial repairs are further delayed due to vandalism that has changed the project. Specialist services are now being sought and the possibility of an insurance claim investigated. Revolving Energy projects that include the Darius Wells Solar project will now not occur this financial year due to technical issues with tender documentation. A new tender will be advertised in the 2016/17 financial year.

### Purchase Reserve Development - 32.23%

The Kwinana Beach streetscape beautification project is now complete and invoices are expected.

### Purchase Playground Equipment - 61.68%

Environmental Industries were awarded the contract for construction of the Calista Oval Destination Adventure Playground. Works are now underway with purchase orders raised in the system. The budget had been allocated mostly to the months of May and June 2016 as it was unclear when the project would commence, resulting in a timing variance. This project will be carried forward to 2016/17 when it is expected to be complete in late August.

### Infrastructure - Roads to Recovery - 21.72%

The Moombaki Avenue extension project is now complete and invoices are expected.

### Infrastructure – Drainage – 19.45%

All projects are now complete however invoices are still to be presented for the Casserley Way and Office Road projects.

### Transfers from Reserves - 55.98%

Transfers from Reserves are processed monthly as costs are realised. End of year processing is still underway and transfers will processed as required

### **Investment activity June 2016**

- *Tier 1* Investment rates available to the City were not favourable therefore no funds were invested in this tier.
- *Tier 2* Funds were allocated in accordance with the guidelines of the Investment Policy.
- *Tier 3* Funds were allocated in accordance with the guidelines of the Investment Policy.
- Tier 4 Funds were allocated in accordance with the guidelines of the Investment Policy.

### LEGAL/POLICY IMPLICATIONS:

Local Government (Financial Management) Regulations – Clause 34. FM Reg (34)(a) requires that the statements be presented at an Ordinary Council Meeting within 2 months of the period end date. The presentation of the statements did not meet the requirement of the regulations. This will be identified in the annual independent financial audit and CEO review of the systems and procedures (Local Government (Audit) Regulations 1996 – Reg 17).

### FINANCIAL/BUDGET IMPLICATIONS:

As outlined in the 'Discussion' and 'Risk' sections.

### ASSET MANAGEMENT IMPLICATIONS:

No asset management implications have been identified as a result of this report or recommendation.

### **ENVIRONMENTAL IMPLICATIONS:**

No environmental implications have been identified as a result of this report or recommendation.

### STRATEGIC/SOCIAL IMPLICATIONS:

Continuous monitoring and review ensures the future sustainability of the City through the implementation of sound revenue and expenditure policies, and seeking additional revenue sources.

### **RISK IMPLICATIONS:**

The report is provided to highlight 'over' and 'under' provisions, revenues and expenditures. Monitoring the City's financials enables the City to suitably manage these financial risks by allowing for suitable responsible adjustments to be proposed if necessary. No such adjustments are considered to be required at this point in time.

### COUNCIL DECISION 320 MOVED CR D WOOD

SECONDED CR S LEE

That Council accepts:

- 1. The Monthly Statements of Financial Activity for the period ending 30 June 2016; and
- 2. The explanations for material variances for the period ending 30 June 2016.

CARRIED 7/0



## **CITY OF KWINANA**

## MONTHLY STATEMENT OF FINANCIAL ACTIVITY

## FOR THE PERIOD 1 JULY 2015 TO 30 JUNE 2016

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Statement of Financial Activity	2
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#### CITY OF KWINANA RATE SETTING STATEMENT by DIRECTORATE FOR THE PERIOD 1 JULY 2015 TO 30 JUNE 2016

Directorate Corporate & Engineering Services         6.061.291         5.218.598         ▲         (#24,803)         (#1,865,27)           Directorate City Development         2,767,683         5.781,273         5.781,273         €         613,590         10,61           Directorate City Development         2,29,341,300         (28,204,314)         27,037,184         27,037,01         (7,250,935)         25,71         0,037,92,239         0,038,739,239         0,038,739,239         0,038,739,239         0,038,739,239         0,038,739,239         0,038,739,239         0,038,739,239         0,038,739,239         0,011,0137         1,031,01         1,031,01         1,031,01         1,031,01         1,031,01         1,031,01         0,03,278         0,017,086         3,4	
Estimated Surplusi(Deficit) July 1 B/Fwd         7         2,917,706         2,917,706         2,917,706           Revenues         1         495,432         388,935         388,935         4         (106,497)         (27.38)           Directorate City Strategy         6,061,291         5,218,598         5,781,273         5,983,793         10,893,279         10,893,279         10,893,279         10,893,279         10,893,279         10,893,279         10,873,299         22,737,494         27,037,164         2,783,71,08         2,7164         2,7237,164         2,7237,164         2,7237,164         2,7237,164         2,7237,174         10,723,173         10,873,299         10,873,299         10,873,299         10,873,299         10,873,299         10,728,176,299         11,	ס
Directorate City Strategy, Directorate Corporate & Engineering Services         495,422         388,935         388,935         388,935         4 (106,497)         (27,38)           Directorate City Living         17,616,902         15,648,378         15,648,378         4 (1466,8524)         (126,8524)         (126,877)         (126,877)         (126,877)         (126,877)         (126,877)         (126,877)         (126,877)         (126,877)         (126,877)         (126,877)         (126,877)         (126,877)         (126,877)         (126,877)         (126,877)         (126,877)         (126,977)         (126,977)         (127,973,184)         (126,977)         (127,973,184)         (126,977)         (127,973,184)         (126,977,972)         (127,973,184)         (126,977,972)         (127,973,184)         (126,973,970)         (126,973,970)         (126,972,970)         (126,972,970)         (126,972,970)         (126,972,970)         (126,972,970)         (127,972,973)	
Directorate Corporate & Engineering Services         6.061.291         5.218.598         ▲         (#24,803)         (#1,865,27)           Directorate City Development         2.203.41.308         5.781.273          613.590         10.61           Directorate City Development         2.203.41.308         2.20.37.184         27.037.	
Directorate City Living       17,616,902       15,648,378       15,648,378       16,648,378       16,648,378       16,663,524)       (128,65,24)       (128,65,24)       (128,65,24)       (128,65,24)       (128,65,24)       (128,65,24)       (128,65,24)       (128,65,24)       (128,65,24)       (128,65,24)       (128,65,24)       (128,65,24)       (128,65,24)       (128,65,24)       (128,65,24)       (128,22,230)       (128,22,230)       (128,22,230)       (128,22,230)       (128,22,230)       (128,22,230)       (128,22,230)       (128,22,230)       (128,22,230)       (128,22,230)       (128,22,230)       (128,22,230)       (128,22,230)       (128,22,230)       (128,22,230)       (128,220,290)       (128,22	7.38%)
Directorate City Development         5.167.283 (29.341.308)         5.761.273 (27.037.184)         5.761.273 (27.037.184)         7.613.590         10.61           Expenses Directorate City Strategy Directorate City Strategy Directorate City During Directorate City During Directorate City During Directorate City During Directorate City During Directorate City During Directorate City Development         1         (4.422.396) (28.529.676)         (4.877.797) (4.877.472)         (4.874.797) (4.820.314)         (7.250.935)         25.71           NET OPERATING RESULT EXCLUDING RATES         (25.544.484)         (28.20.290) (38.739.239)         (38.739.239)         (38.739.239)         (38.739.239)         (38.739.239)         (38.739.239)           Adjustments for Cash Budget Requirements: Non-Cash Expenditure and Revenue (Profit) on Asset Disposals         4         (51.694)         (110.137)         (110.137)         (110.137)           Loss on Asset Disposals         4         (51.694)         11.558.780         13.587         5.017.086         43.40           Capital Revenue Grants/Contributions for Development of Assets         4.955.321         11.074.011         11.074.011         10.69.04         22.88           Proceeds from Disposal of Assets         4.955.321         11.074.011         11.541.211         106.90.4         22.88           Purchase Compting Equipment         3         (303.257)         638.526)         (38.533	
Expenses         1         29.341,308         27.037,184         27.037,184           Directorate City Strategy         1         (4.42,2,396)         (4.874,797)         (4.874,797)           Directorate Corporate & Engineering Services         (20.553,379)         (28.202,290)         (28.220,290)         (28.220,290)           Directorate City Living         (3.529,676)         (4.477,022)         (4.477,022)         (4.477,022)         (4.477,022)           Adjustments for Cash Budget Requirements:         (3.529,676)         (4.477,022)         (38,739,239)         (38,739,239)           Adjustments for Cash Budget Requirements:         (70.513)         132,788         132,788         132,788           Movement in Employee Leave Provision         0.544,694         (110,137)         (110,137)         (110,137)           Loss on Asset Disposals         4         (51,694)         (110,137)         (110,74,011         1,074,011           Openciation on Assets         0.544,694         11.558,780         1,056,780         5,017,086         43.40           Gapital Revenue         0.6,461,195         11,074,011         1,074,011         1,074,011         1,074,011         1,074,011         1,061,904         22.88           Capital Revenue         0.602,905         4.5221         11,074,911	,
Expanses         1         Arr 1         Arr 277         (4.87.797)         (4.87.797)         (4.87.797)         (4.87.797)         (4.87.797)         (7.250.935)         25.71           Directorate Corporate & Engineering Services         (20.963.379)         (28.204.314)         (28.202.200)         (28.202.200)         (28.202.200)         (28.202.200)         (28.202.200)         (28.202.200)         (28.202.200)         (28.202.200)         (28.202.200)         (28.202.200)         (28.79.423)         (65.776.423)         (9.47.346)         21.16           NET OPERATING RESULT EXCLUDING RATES         (25.108.992)         (38.739.239)         (38.739.239)         (38.739.239)         (38.739.239)         (9.776.423)         (9.47.346)         21.16           Profito Anset Disposals         4         (51.694)         (110.137)         (110.137)         (10.137)         <	.01%
Directorate City Strategy       (4.422,396)       (4.874,797)       (4.874,797)         Directorate City Living       (20.953,379)       (28.204,314) </td <td></td>	
Directorate City Living         (25,544,844)         (28,220,200)         (28,220,200)         (947,346)         21.16           Directorate City Development         (3,529,626)         (4,477,022)         (65,776,423)         (947,346)         21.16           NET OPERATING RESULT EXCLUDING RATES         (25,108,992)         (38,739,239)         (38,7	
Directorate City Development         (3,529,676)         (4,477,022)         (4,477,022)         (947,346)         21.16           NET OPERATING RESULT EXCLUDING RATES         (25,108,992)         (38,739,239)         (38,739,239)         (947,346)         21.16           Adjustments for Cash Budget Requirements: Non-Cash Expenditure and Revenue (Profit) on Asset Disposals         4         (51,894)         (110,137)         (110,137)           Loss on Asset Disposals         4         (51,894)         11,558,780         7,5017,086         43.40           Depreciation on Assets         (49,318)         -         -         -         -           Depreciation on Assets         (6,541,694)         11,558,780         11,558,780         5,017,086         43.40           Capital Revenue         -         -         -         -         -         -           Grants/Contributions for Development of Assets         4         .955,321         11,074,011         11,074,011         106,904         22.88           Proceeds from Disposal of Assets         4         .300,257)         (388,526)         (386,526)         -         -         -           Purchase Funditure and Equipment         3         (107,458)         (154,980)         (154,980)         11,581,431         106,904         22.8	5.71%
The construction         Text operating result         Text operating result <tht< td=""><td></td></tht<>	
NET OPERATING RESULT EXCLUDING RATES         (25,106,992)         (38,739,239)         (38,739,239)           Adjustments for Cash Budget Requirements: Non-Cash Expenditure and Revenue         4         (51,694)         (110,137)         (110,137)           Loss on Asset Disposals         4         (51,694)         (110,137)         (110,137)           Loss on Asset Disposals         20,513         132,788         132,788           Movement in Deferred Pensioner Rates         (49,318)         -         -           Depreciation on Assets         6,541,694         11,558,780         11,558,780         \$5,017,086         43,40           Capital Revenue         - <td>.16%</td>	.16%
Adjustments for Cash Budget Requirements: Non-Cash Expenditure and Revenue (Profit) on Asset Disposals       4       (51,694)       (110,137)       (110,137)         (Profit) on Asset Disposals       20,513       132,788       132,788       132,788         Movement in Deferred Pensioner Rates       (49,318)       -       -       -         Movement in Employee Leave Provision       -       -       -       -         Depreciation on Assets       6,541,694       11,558,780       11,558,780       43,40         Grants/Contributions for Development of Assets       4       955,321       11,074,011       ✓       6,118,690       55,252         Proceeds from Disposal of Assets       4       360,296       467,200       ✓       106,904       22,88         Purchase Furniture and Equipment       3       (107,458)       (154,980)       (14,94,11)       11,541,211       106,904       22,88         Purchase Computing Equipment       3       (107,458)       (14,980)       (14,980)       (12,24)       12,02       12,02       12,02,02       V       106,904       22,88         Purchase Computing Equipment       3       (107,458)       (14,64,850)       (12,24,24)       12,02       12,02       12,02,02       V       12,02,02       V	
Non-Cash Expenditure and Revenue (Profit) on Asset Disposals       4       (51.694)       (110.137)       (110.137)         Loss on Asset Disposals       20.513       132.788       132.788       132.788         Movement in Deferred Pensioner Rates       (49.318)       -       -         Movement in Employee Lave Provision       -       -       -         Depreciation on Assets       -       -       -       -         Grants/Contributions for Development of Assets       4.955.321       11.074.011       11.074.011       ▼       6,118.690       55.25         Proceeds from Disposal of Assets       4       360.296       467.200       467.200       ▼       106,904       22.88         Purchase Furniture and Equipment       3       (107.458)       (154.980)       (154.980)       105,904       22.88         Purchase Furniture and Equipment       3       (303.257)       (368.526)       (368.526)       9         Purchase Furniture and and Buildings       3       (107.458)       (154.980)       (154.980)       (127.324)       12.02         Purchase Reserve Development       3       (1355.824)       (2.616.545)       (2.616.545)       (2.616.545)       (2.616.545)       (2.616.545)       (2.616.545)       (2.616.545)       (2.6	
(Profit) on Asset Disposals       4       (61.694)       (110,137)       (110,137)         Loss on Asset Disposals       20,513       132,788       132,788       132,788         Movement In Employee Leave Provision       -       -       -       -         Depreciation on Assets       6,541,694       11,558,780       11,558,780       \$5,017,086       43,40         Capital Revenue       -<	
Loss on Asset Disposals       20,513       132,786       132,786         Movement in Deferred Pensioner Rates       (49,318)       -       -         Movement in Employee Leave Provision       -       -       -         Depreciation on Assets       -       -       -       -         Grants/Contributions for Development of Assets       4,955,321       11,074,011       11,074,011       Y       6,118,690       55.25         Proceeds from Disposal of Assets       4       300,2266       467,200       467,200       467,201       Y       106,904       22.88         Purchase Fumiture and Equipment       3       (107,458)       (154,980)       (154,980)       Y       106,904       22.88         Purchase Computing Equipment       3       (303,257)       (368,526)       (368,526)       Y       (127,324)       12.00       12.00       12.00,721       48.18         Purchase Reserve Development       3       (1,028,012)       (1,516,934)       (154,980)       Y       (488,922)       32.23         Purchase Reserve Development       3       (2317,743)       (6,048,944)       (3,07,1201)       6.88       6.86,261       Y       (126,721,48,18       22.23       22.23       22.23       22.23       Y	
Movement in Deferred Pensioner Rates         (49,318)         -         -           Movement in Employee Lave Provision         -         -         -         -           Depreciation on Assets         -         -         -         -         -           Grants/Contributions for Development of Assets         -         -         11,558,780         11,558,780         11,558,780         43.40           Capital Revenue         -	
Movement in Employee Leave Provision         0           Depreciation on Assets         6,541,694         11,558,780         11,558,780         43.40           Capital Revenue         Grants/Contributions for Development of Assets         4,955,321         11,074,011         11,074,011         €,114,690         55.25           Proceeds from Disposal of Assets         4         360,296         467,200         467,200         ₹         106,904         22.88           Capital Expenditure         1         11,551,780         11,541,211         106,904         22.88           Purchase Furniture and Equipment         3         (107,458)         (154,980)         (154,980)           Purchase Computing Equipment         3         (303,257)         (368,526)         ₹         (127,324)         12.02           Purchase Transportation Vehicles         3         (133,58,24)         (2,616,545)         ₹         (127,324)         12.02           Purchase Reserve Development         3         (1,28,012)         (1,516,934)         ₹         (3,731,201)         61.68           Purchase Infrastructure - Urban Road Granti         3         (2,215,762)         (2,314,135)         ₹         (3,731,201)         61.68           Purchase Infrastructure - Street Liphts         3	
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	
Capital Revenue Grants/Contributions for Development of Assets         4.955,321         11.074,011         11.074,011         ▼ 6,118,690         55.25           Proceeds from Disposal of Assets         4         360,296         467,200         467,200         ▼ 106,904         22.88           Capital Expenditure Purchase Furniture and Equipment         3         (107,458)         (154,980)         (154,980)           Purchase Computing Equipment         3         (303,257)         (388,526)         (368,526)           Purchase Plant and Machinery         3         (280,190)         (583,503)         € (368,526)           Purchase Land and Buildings         3         (1,28,012)         (1,059,225)         (1,260,721)         48.18           Purchase Reserve Development         3         (2,317,743)         (6,048,944)         € (3,731,201)         61.68           Purchase Infrastructure - Urban Road Grant         3         (2,2376,540)         (2,245,458)         (2,245,458)           Purchase Infrastructure - Back spot Grant         3         (2,3577)         (301,325)         (301,325)         (251,801)         21.72           Purchase Infrastructure - Back Spot Grant         3         (2,2376,540)         (2,245,458)         (2,26,000)         Purchase Infrastructure - Road to Recovery         907,468)         (1	3.40%
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	
Capital Expenditure       5,315,617       11,541,211       11,541,211         Purchase Fumiture and Equipment       3       (107,458)       (154,980)       (154,980)         Purchase Computing Equipment       3       (332,257)       (368,526)       (368,526)         Purchase Transportation Vehicles       3       (931,901)       (1,059,225)       (1,059,225)       (127,324)       12.02         Purchase Transportation Vehicles       3       (931,901)       (1,059,225)       (1,260,721)       48.18         Purchase Reserve Development       3       (2,317,743)       (6,048,944)       (6,048,944)       (488,922)       32.23         Purchase Infrastructure - Urban Road Granti       3       (2,215,762)       (2,314,135)       (2,245,458)         Purchase Infrastructure - Roads to Recovery       3       (907,468)       (1,159,269)       (159,269)       (251,801)       21.72         Purchase Infrastructure - Road Resurfacing       3       (2,30,557)       (301,825)       (301,825)       (21,801)       21.72         Purchase Infrastructure - Road Resurfacing       3       (24,854)       (24,824)       (24,824)       Purchase Infrastructure - Road Resurfacing       3       (230,557)       (301,825)       (301,825)       (301,825)       (301,825)       (21,801)	5.25%
Capital Expenditure         Purchase Furniture and Equipment       3       (107,458)       (154,980)       (154,980)         Purchase Computing Equipment       3       (303,257)       (368,526)       (368,526)         Purchase Plant and Machinery       3       (280,190)       (683,503)       (303,313)       51.98         Purchase Transportation Vehicles       3       (91,901)       (1,059,225)       (1,059,225)       (127,7324)       12.00,721       48.18         Purchase Land and Buildings       3       (1,355,824)       (2,616,545)       (2,616,545)       (1,260,721)       48.18         Purchase Reserve Development       3       (2,317,743)       (6,048,944)       (3,731,201)       61.68         Purchase Infrastructure - Urban Road Grant       3       (2,217,762)       (2,314,135)       (2,245,458)         Purchase Infrastructure - Back Spot Grant       3       (2,376,540)       (2,245,458)       (2,245,458)         Purchase Infrastructure - Road Resurfacing       3       (2376,540)       (2,245,458)       (2,245,458)         Purchase Infrastructure - Road Resurfacing       3       (23,777)       (301,825)       (301,825)         Purchase Infrastructure - Road Resurfacing       3       (95,377)       (113,000)       (1,102,840)	2.88%
Purchase Furniture and Equipment       3       (107,458)       (154,980)       (154,980)         Purchase Computing Equipment       3       (303,257)       (368,526)       (368,526)         Purchase Plant and Machinery       3       (280,190)       (583,503)       (583,503)       (303,313)       51.98         Purchase Transportation Vehicles       3       (931,901)       (1.059,225)       (1.059,225)       (127,324)       12.02         Purchase Land and Buildings       3       (1,355,824)       (2,616,545)       (2,616,545)       (1,260,721)       48.18         Purchase Reserve Development       3       (1,028,012)       (1,516,934)       (1,516,934)       (488,922)       32.23         Purchase Infrastructure - Urban Road Grant       3       (2,217,762)       (2,314,135)       (2,314,135)       (3,731,201)       61.68         Purchase Infrastructure - Roads to Recovery       3       (907,468)       (1,159,269)       (1,516,934)       21.72         Purchase Infrastructure - Roads to Recovery       3       (23,557)       (301,825)       (301,825)       Purchase Infrastructure - Road Resurfacing       3       (24,285)       (25,000)       (25,000)       Purchase Infrastructure - Road Resurfacing       3       (95,377)       (113,000)       (113,000)       Purchase In	
Purchase Computing Equipment       3       (303,257)       (368,526)       (368,526)         Purchase Plant and Machinery       3       (280,190)       (583,503)       (303,313)       51.98         Purchase Transportation Vehicles       3       (931,901)       (1,059,225)       (127,324)       12.02         Purchase Land and Buildings       3       (1,355,824)       (2,616,545)       (2,616,545)       (1,260,721)       48.18         Purchase Reserve Development       3       (1,028,012)       (1,516,934)       (1,516,934)       (488,922)       32.23         Purchase Infrastructure - Urban Road Granti       3       (2,217,743)       (6,048,944)       (6,048,944)       (3,731,201)       61.68         Purchase Infrastructure - Black Spot Granti       3       (2,215,762)       (2,214,135)       (2,245,458)       Purchase Infrastructure - Roads to Recovery       (907,468)       (1,159,269)       (1,159,269)       (251,801)       21.72         Purchase Infrastructure - Street Lights       3       (24,285)       (25,000)       (25,000)        (251,801)       21.72         Purchase Infrastructure - Footpaths       3       (95,377)       (113,000)       (113,000)       (113,000)        (214,520)       19.45         Purchase Infrastructure -	
Purchase Plant and Machinery       3       (280,190)       (583,503)       (583,503)       (303,313)       51.98         Purchase Transportation Vehicles       3       (931,901)       (1,059,225)       (1,059,225)       (127,324)       12.02         Purchase Reserve Development       3       (1,355,824)       (2,616,545)       (2,616,545)       (488,922)       32.23         Purchase Reserve Development       3       (1,280,012)       (1,516,934)       (1,516,934)       (488,922)       32.23         Purchase Infrastructure - Urban Road Grant       3       (2,215,762)       (2,314,135)       (2,314,135)         Purchase Infrastructure - Black Spot Grant       3       (230,557)       (301,825)       (301,825)         Purchase Infrastructure - Road Resurfacing       3       (24,285)       (25,000)       (25,000)         Purchase Infrastructure - Bus Shelters       3       (95,377)       (113,000)       (11,02,840)       (214,520)       19.45         Purchase Infrastructure - Other Structures       3       (2,122)       -       -       -       -       -         Purchase Infrastructure - Other Structures       3       (25,22)       (722,141)       (722,141)       (722,141)       19.45         Purchase Infrastructure - Other Structures	
Purchase Transportation Vehicles3(931,901)(1,059,225)(1,059,225)(127,324)12.02Purchase Land and Buildings3(1,355,824)(2,616,545)(2,616,545)(1,260,721)48.18Purchase Reserve Development3(1,028,012)(1,516,934)(1,516,934)(488,922)32.23Purchase Playground Equipment3(2,217,743)(6,048,944)(6,048,944)(3,731,201)61.68Purchase Infrastructure - Urban Road Grant3(2,215,762)(2,314,135)(2,314,135)61.68Purchase Infrastructure - Black Spot Grant3(2,376,540)(2,245,458)(2,245,458)72.72Purchase Infrastructure - Roads to Recovery3(907,468)(1,159,269)(1,159,269)(251,801)21.72Purchase Infrastructure - Road Resurfacing3(230,557)(301,825)(301,825)74.824)Purchase Infrastructure - Street Lights3(24,285)(25,000)(25,000)74.824)Purchase Infrastructure - Bus Shelters3(13,164)(24,824)(24,824)74.824)Purchase Infrastructure - Other Structures3Purchase Infrastructure -	000/
Purchase Land and Buildings3 $(1,355,824)$ $(2,616,545)$ $(2,616,545)$ $(1,260,721)$ $48.18$ Purchase Reserve Development3 $(1,028,012)$ $(1,516,934)$ $(1,516,934)$ $(1,516,934)$ $(488,922)$ $32.23$ Purchase Playground Equipment3 $(2,317,743)$ $(6,048,944)$ $(6,048,944)$ $(3,731,201)$ $61.688$ Purchase Infrastructure - Urban Road Grant3 $(2,215,762)$ $(2,314,135)$ $(2,314,135)$ $(2,314,135)$ $(2,314,135)$ Purchase Infrastructure - Black Spot Grant3 $(2,276,540)$ $(2,245,458)$ $(2,245,458)$ $(2,245,458)$ Purchase Infrastructure - Road Resurfacing3 $(230,557)$ $(301,825)$ $(301,825)$ $(251,801)$ $21.72$ Purchase Infrastructure - Street Lights3 $(24,285)$ $(25,000)$ $(25,000)$ $(25,000)$ Purchase Infrastructure - Footpaths3 $(95,377)$ $(113,000)$ $(113,000)$ Purchase Infrastructure - Drainage3 $(888,320)$ $(1,102,840)$ $(1,102,840)$ $(214,520)$ $19.45$ Purchase Infrastructure - Other Structures3 $   -$ Purchase Infrastructure - Car Parks3 $(2,122)$ $  -$ Purchase Infrastructure - Car Parks3 $(2,122)$ $  -$ Purchase Infrastructure - Car Parks3 $(2,122)$ $  -$ Purchase Infrastructure - Car Parks3 $(2,122)$ $  -$ Purchase In	
Purchase Reserve Development       3       (1,028,012)       (1,516,934)       (1,516,934)       (488,922)       32.23         Purchase Playground Equipment       3       (2,317,743)       (6,048,944)       (6,048,944)       (3,731,201)       61.68         Purchase Infrastructure - Urban Road Grant       3       (2,215,762)       (2,314,135)       (2,314,135)       (2,314,135)         Purchase Infrastructure - Black Spot Grant       3       (2,376,540)       (2,245,458)       (2,245,458)       (251,801)       21.72         Purchase Infrastructure - Roads to Recovery       3       (907,468)       (1,159,269)       (1,159,269)       (251,801)       21.72         Purchase Infrastructure - Road Resurfacing       3       (24,285)       (25000)       (25,000)       (25,000)         Purchase Infrastructure - Street Lights       3       (24,285)       (25000)       (25,000)       (214,520)       19.45         Purchase Infrastructure - Bus Shelters       3       (13,164)       (24,824)       (24,824)       (214,520)       19.45         Purchase Infrastructure - Footpaths       3       (95,377)       (113,000)       (1,102,840)       (1,102,840)       (214,520)       19.45         Purchase Infrastructure - Other Structures       3       -       -       - <td></td>	
Purchase Playground Equipment       3       (2,317,743)       (6,048,944)       (6,048,944)       (3,731,201)       61.68         Purchase Infrastructure - Urban Road Grant       3       (2,215,762)       (2,314,135)       (2,314,135)       (3,731,201)       61.68         Purchase Infrastructure - Black Spot Grant       3       (2,215,762)       (2,314,135)       (2,314,135)       (2,314,135)         Purchase Infrastructure - Black Spot Grant       3       (2,376,540)       (2,245,458)       (2,245,458)         Purchase Infrastructure - Roads to Recovery       3       (907,468)       (1,159,269)       (1,159,269)       (251,801)       21.72         Purchase Infrastructure - Road Resurfacing       3       (24,285)       (25,000)       (25,000)       (250,00)         Purchase Infrastructure - Bus Shelters       3       (13,164)       (24,824)       (24,824)       (24,824)         Purchase Infrastructure - Footpaths       3       (95,377)       (113,000)       (113,000)       (113,000)         Purchase Infrastructure - Other Structures       3       -       -       -       -         Purchase Infrastructure - Other Structures       3       -       -       -       -         Purchase Infrastructure - Other Structures       3       (2,122)	
Purchase Infrastructure - Urban Road Grant       3       (2,215,762)       (2,314,135)       (2,314,135)         Purchase Infrastructure - Black Spot Grant       3       (2,376,540)       (2,245,458)       (2,245,458)         Purchase Infrastructure - Roads to Recovery       3       (907,468)       (1,159,269)       (1,159,269)       (251,801)       21.72         Purchase Infrastructure - Road Resurfacing       3       (230,557)       (301,825)       (301,825)       (25,000)         Purchase Infrastructure - Street Lights       3       (24,285)       (25,000)       (25,000)         Purchase Infrastructure - Bus Shelters       3       (13,164)       (24,824)       (24,824)         Purchase Infrastructure - Footpaths       3       (95,377)       (113,000)       (113,000)         Purchase Infrastructure - Other Structures       3       -       -       -         Purchase Infrastructure - Other Structures       3       -       -       -         Purchase Infrastructure - Car Parks       3       (2,122)       -       -       -         Purchase Infrastructure - Car Parks       3       (2,122)       -       -       -       -         Purchase Infrastructure - Car Parks       3       (2,122)       -       -       -	
Purchase Infrastructure - Roads to Recovery       3       (907,468)       (1,159,269)       (1,159,269)       (251,801)       21.72         Purchase Infrastructure - Road Resurfacing       3       (230,557)       (301,825)       (301,825)       (25,000)         Purchase Infrastructure - Street Lights       3       (24,285)       (25,000)       (25,000)       (24,824)         Purchase Infrastructure - Bus Shelters       3       (13,164)       (24,824)       (24,824)       (24,824)         Purchase Infrastructure - Footpaths       3       (95,377)       (113,000)       (11,02,840)       (1,102,840)       (214,520)       19.45         Purchase Infrastructure - Other Structures       3       -       -       -       -       -         Purchase Infrastructure - Other Structures       3       (2,122)       -	
Purchase Infrastructure - Road Resurfacing       3       (230,557)       (301,825)       (301,825)         Purchase Infrastructure - Street Lights       3       (24,285)       (25,000)       (25,000)         Purchase Infrastructure - Bus Shelters       3       (13,164)       (24,824)       (24,824)         Purchase Infrastructure - Footpaths       3       (95,377)       (113,000)       (113,000)         Purchase Infrastructure - Drainage       3       (888,320)       (1,102,840)       (1,102,840)       (214,520)       19.45         Purchase Infrastructure - Other Structures       3       -       -       -       -         Purchase Infrastructure - Municipal Roadworks       3       (656,272)       (722,141)       (722,141)       (722,141)         Purchase of Land held for resale       3       -       -       -       -         (13,734,252)       (20,357,149)       (20,357,149)       (20,357,149)       -	
Purchase Infrastructure - Street Lights       3       (24,285)       (25,000)       (25,000)         Purchase Infrastructure - Bus Shelters       3       (13,164)       (24,824)       (24,824)         Purchase Infrastructure - Footpaths       3       (95,377)       (113,000)       (113,000)         Purchase Infrastructure - Drainage       3       (888,320)       (1,102,840)       (1,102,840)       (214,520)       19.45         Purchase Infrastructure - Other Structures       3       -       -       -       -         Purchase Infrastructure - Other Structures       3       (656,272)       (722,141)       (722,141)       (722,141)         Purchase Infrastructure - Car Parks       3       (2,122)       -       -       -         Purchase of Land held for resale       3       -       -       -       -         (13,734,252)       (20,357,149)       (20,357,149)       (20,357,149)       -	.72%
Purchase Infrastructure - Bus Shelters       3       (13,164)       (24,824)       (24,824)         Purchase Infrastructure - Footpaths       3       (95,377)       (113,000)       (113,000)         Purchase Infrastructure - Drainage       3       (888,320)       (1,102,840)       (1,102,840)       (214,520)       19.45         Purchase Infrastructure - Other Structures       3       -       -       -       -       -       -       -       19.45         Purchase Infrastructure - Other Structures       3       - <t< td=""><td></td></t<>	
Purchase Infrastructure - Footpaths       3       (95,377)       (113,000)       (113,000)         Purchase Infrastructure - Drainage       3       (888,320)       (1,102,840)       (1,102,840)       (214,520)       19.45         Purchase Infrastructure - Other Structures       3       -       -       -       -       -       -       -       19.45         Purchase Infrastructure - Other Structures       3       -       -       -       -       -       -       -       19.45         Purchase Infrastructure - Other Structures       3       (656,272)       (722,141)       (722,141)       - <td></td>	
Purchase Infrastructure - Drainage       3       (888,320)       (1,102,840)       (1,102,840)       (214,520)       19.45         Purchase Infrastructure - Other Structures       3       -       -       -       -       -       -       19.45         Purchase Infrastructure - Municipal Roadworks       3       (656,272)       (722,141)       (722,141)       -       -       -         Purchase Infrastructure - Car Parks       3       (2,122)       -       <	
Purchase Infrastructure - Other Štructures3Purchase Infrastructure - Municipal Roadworks3(656,272)(722,141)Purchase Infrastructure - Car Parks3(2,122)-Purchase of Land held for resale3(13,734,252)(20,357,149)(20,357,149)	9.45%
Purchase Infrastructure - Car Parks         3         (2,122)         -         -           Purchase of Land held for resale         3         -         -         -         -           (13,734,252)         (20,357,149)         (20,357,149)         (20,357,149)         -         -	
Purchase of Land held for resale         3         -         -           (13,734,252)         (20,357,149)         -         -	
(13,734,252) (20,357,149) (20,357,149)	
Einensing Eunenditure 9 Devenue	
Financing Expenditure & Revenue           Repayment of Loans Principal         5         (670,480)         (670,482)         (670,482)	
Repayment of Loans Principal         5         (670,480)         (670,482)         (670,482)           Repayment of Liquidity Advance         5         -         -         -         -	
Proceeds from New Loan Borrowings 5 1,700,000 1,891,360 1,891,360	
Self-Supporting Loan Principal Revenue 5 66,609 66,272 66,272	
Transfer from Loan Fund for Capital         5         20,792         94,435         94,435	
Transfers to Reserves (Restricted Assets)         6         (5,547,473)         (12,114,693)         (12,114,693)	
	5.98%
(37,591) (754,003) (754,003)	
Estimated Surplus/(Deficit) Year to Date 7 9,649,656	
Amount Required to be Raised from Rates         8         (33,835,973)         (33,810,043)         (33,810,043)	

This statement is to be read in conjunction with the accompanying notes.

### CITY OF KWINANA STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM FOR THE PERIOD 1 JULY 2015 TO 30 JUNE 2016

	NOTE	June 2016 Actual \$	June 2016 Y-T-D Budget \$	2015/2016 Revised Budget \$
Revenues	1			
General Purpose Funding		38,497,783	37,755,419	37,755,419
Governance		227,552	180,391	180,391
Law, Order, Public Safety		506,097	432,196	432,196
Health		242,987	220,805	220,805
Education and Welfare		7,268,219	5,931,201	5,931,201
Community Amenities		11,588,148	11,618,382	11,618,382
Recreation and Culture Transport		2,750,806 270,430	2,757,589 272,867	2,757,589 272,867
Economic Services		1,330,774	1,220,824	1,220,824
Other Property and Services		442,791	347,416	347,416
Other Property and Services		63,125,587	60,737,090	60,737,090
Expenses Excluding Finance Costs	1	<i>((</i> , <b>(</b> ) <b>- (</b> ) <b>(</b> )	<i>(</i>	
General Purpose Funding		(1,485,331)	(1,797,340)	(1,797,340)
Governance		(5,071,344)	(5,460,785)	(5,460,785)
Law, Order, Public Safety Health		(2,129,334) (1,032,852)	(2,390,099) (1,182,658)	(2,390,099) (1,182,658)
Education and Welfare		(8,768,572)	(8,350,536)	(8,350,536)
Community Amenities		(7,942,697)	(11,349,954)	(11,349,954)
Recreation & Culture		(14,462,116)	(16,991,970)	(16,991,970)
Transport		(7,681,824)	(11,711,632)	(11,711,632)
Economic Services		(1,474,969)	(1,668,514)	(1,668,514)
Other Property and Services		(3,305,951)	(3,579,088)	(3,579,088)
		(53,354,990)	(64,482,576)	(64,482,576)
Finance Costs	1			
Governance	-	(63,882)	(67,973)	(67,973)
Education and Welfare		(91,118)	(98,385)	(98,385)
Recreation & Culture		(764,426)	(822,599)	(822,599)
Transport		(153,845)	(169,766)	(169,766)
Economic Services		(1,526)	(2,336)	(2,336)
		(1,074,797)	(1,161,059)	(1,161,059)
		8,695,800	(4,906,545)	(4,906,545)
Grants/Contributions for the Development of Assets		4,955,321	11,074,011	11,074,011
Profit on Disposal of Assets	4	51,694	110,137	110,137
(Loss) on Disposal of Assets	4	(20,513)	(132,788)	(132,788)
NET RESULT	_	13,682,302	6,144,815	6,144,815
Other Comprehensive Income		-	-	-
TOTAL COMPREHENSIVE INCOME		13,682,302	6,144,815	6,144,815
	—			

This statement is to be read in conjunction with the accompanying notes.

#### CITY OF KWINANA STATEMENT OF COMPREHENSIVE INCOME BY NATURE & TYPE FOR THE PERIOD 1 JULY 2015 TO 30 JUNE 2016

	NOTE	June 2016 Actual \$	June 2016 Y-T-D Budget \$	2015/2016 Revised Budget \$
Revenues	1			
Rates	8	33,835,973	33,810,043	33,810,043
Operating Grants, Subsidies & Contributions		11,903,536	11,096,815	11,096,815
Reimbursements and Donations		1,083,670	601,672	601,672
Fines & Penalties		136,034	175,500	175,500
Fees and Charges		11,655,659	11,410,104	11,410,104
Interest Earnings		2,041,748	1,958,409	1,958,409
Income from Property		1,727,946	1,588,405	1,588,405
Other Revenue	—	741,021 63,125,587	<u>96,142</u> 60,737,090	<u>96,142</u> 60,737,090
Expenses Excluding Finance Costs	1			
Employee Costs		(23,416,916)	(24,708,163)	(24,708,163)
Materials and Contracts		(19,486,177)	(24,012,012)	(24,012,012)
Utilities Charges (gas, electricity, water, etc)		(2,314,067)	(2,263,757)	(2,263,757)
Leases		(283,640)	(342,951)	(342,951)
Depreciation on Non-current Assets		(6,541,694)	(11,558,780)	(11,558,780)
Insurance Expenses		(524,890)	(541,187)	(541,187)
Other Expenditure		(787,606)	(1,055,726)	(1,055,726)
	—	(53,354,990)	(64,482,576)	(64,482,576)
Finance Costs				
Interest Expenses	5	(1,074,797)	(1,161,059)	(1,161,059)
		8,695,800	(4,906,545)	(4,906,545)
Grants/Contributions for the Development of Assets				
Non-operating Grants, Subsidies & Contributions		4,672,019	10,800,212	10,800,212
Non-operating Reimbursements & Donations		283,302	273,799	273,799
		4,955,321	11,074,011	11,074,011
Profit/(Loss) on Disposal of Assets	4			
Profit on Asset Disposals		51,694	110,137	110,137
Loss on Asset Disposals	_	(20,513)	(132,788)	(132,788)
		31,181	(22,651)	(22,651)
NET RESULT	_	13,682,302	6,144,815	6,144,815
Other Comprehensive Income		-	-	-
TOTAL COMPREHENSIVE INCOME	=	13,682,302	6,144,815	6,144,815

This statement is to be read in conjunction with the accompanying notes.

#### 1. SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies which have been adopted in the preparation of this statement of financial activity are:

#### (a) Basis of Accounting

The budget has been prepared in accordance with applicable Australian Accounting Standards, other mandatory professional reporting requirements and the Local Government Act 1995 (as amended) and accompanying regulations (as amended).

#### (b) The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in this statement.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statement, but a separate statement of those monies appears at Note 9 to this budget.

### (c) Rounding Off Figures

All figures shown in this statement, other than a rate in the dollar, are rounded to the nearest dollar.

#### (d) Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

#### (e) Goods and Services Tax

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables are stated inclusive of applicable GST.

#### (f) Fixed Assets

Property, plant and equipment and infrastructure assets are brought to account at cost or fair value less, where applicable, any accumulated depreciation or amortisation and any accumulated impairment balances.

### 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (g) Depreciation of Non-Current Assets

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner which reflects the consumption of the future economic benefits embodied in those assets.

Depreciation is recognised on a straight-line basis, using rates which are reviewed each reporting period. Major depreciation periods are:

ASSET CLASS	ASSSET DESCRIPTION	Economic	Depreciation
ABBET CEASS		Life	Rate
Land	Land	Nil	
	Vested Land	Nil	
	Other Vested Land	Nil	
Buildings	Fencing	20 to 50	5% to 2%
	Building Structure	40 to 60	2.5% to 1.67%
	Air conditioning	10 to 30	10% to 3.33%
	Soft Furnishings	10	0.10%
	Fixtures	10	0.10%
	Other	10 to 30	10% to 3.33%
	Alarms	3 to 10	33.33% to 10%
Plant & Equipment	Vehicles	5 to 10	20% to 10%
	Major Plant	5 to 10	20% to 10%
	Minor Plant & Equipment	3 to 10	33.33% to 10%
Furniture & Equipment	Computing Equipment	2 to 7	50% to 14.29%
	Office Furniture	7 to 13	14.29% to 7.69%
	Office Equipment	3 to 10	33.33% to 10%
	Audio Visual Equipment	3 to 10	33.33% to 10%
	Specialised Equipment	7 to 13	14.29% to 7.69%
	White Goods	7 to 13	14.29% to 7.69%
	Art Works	Nil	
Infrastructure - Roads		50	0.02%
Infrastructure - Footpaths		50	0.02%
Infrastructure - Drainage	Drainage	75	0.0133%
	Sewerage	75	0.0133%
Infrastructure - Crossovers		50	0.02%
Infrastructure - Car Parks		20 to 40	5% to 2.5%
Infrastructure - Bus Shelters		20	0.05%
Infrastructure - Street Lights	Street Lights	30	0.0333%
	Other Lights	30	0.0333%
Infrastructure – Parks & Ovals	Playground Equipment	5 to 15	20% to 6.67%
	Bores/Pumps/Irrigation	8 to 20	12.5% to 5%
	BBQ's	10 to 20	10% to 5%
	Streetscapes	20 to 50	5% to 2%
	Landscape Surrounds	10 to 50	10% to 2%
	Sportsgrounds - Reticulated	15 to 25	6.67% to 4%
	Public Open Space Not Reticul	20 to 50	5% to 2%
Infrastructure - Other Structures	Jetties	20 to 40	5% to 2.5%
	Other Structures	20 to 50	5% to 2%
	Tennis Courts	30 to 50	3.33% to 2%

#### 2. STATEMENT OF OBJECTIVE

In order to discharge its responsibilities to the community, the City has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the City's Vision, and for each of its broad activities/programs.

#### CITY'S VISION

"Kwinana 2030: Rich in spirit, alive with opportunities, surrounded by nature - it's all here!"

Council operations as disclosed in this budget encompass the following service orientated activities/programmes:

#### GENERAL PURPOSE FUNDING

Rates Income and Expenditure, Grants Commission and Pensioner Deferred Rates interest and interest on Investments. Principal and Interest payments on borrowing's.

#### GOVERNANCE

Members of Council and Governance (includes Audit and other costs associated with reporting to council). Administration, Financial and Computing Services are included.

#### LAW, ORDER, PUBLIC SAFETY

Supervision of various local laws, fire prevention and animal control.

#### HEALTH

Prevention and treatment of human illness, including inspection of premises/food control, immunisation and child health services.

#### EDUCATION AND WELFARE

Provision, management and support of services for families, children and the aged and disabled within the community; including pre-school playgroups, day and after school care, assistance to schools, senior citizens support groups, meals on wheels provision and Aged Persons Units and Resident Funded Units.

#### COMMUNITY AMENITIES

City planning and development, rubbish collection services, stormwater drainage, the provision of public conveniences, bus shelters, roadside furniture and litter control.

#### **RECREATION AND CULTURE**

Provision of facilities and support for organisations concerned with leisure time activities and sport, support for the performing and creative arts and the preservation of the national estate. This includes maintenance of halls, aquatic centre, recreation and community centres, parks, gardens, sports grounds and the operation of Libraries.

#### TRANSPORT

Construction, maintenance and cleaning of streets, roads, bridges, drainage works, footpaths, parking facilities, traffic signs and the City depot, including plant purchase and maintenance.

#### ECONOMIC SERVICES

Rural services and pest control and the implementation of building controls.

#### **OTHER PROPERTY & SERVICES**

Private works, public works overheads, council plant operations, materials, salaries and wages. With the exception of private works, the above activities listed are mainly summaries of costs that are allocated to all works and services undertaken by the council.

### 3. ACQUISITION OF ASSETS

The following assets are budgeted to be acquired during the period under review:

the period under review: By Class	June 2016 \$	2015/16 Revised \$
Furniture and Equipment	(107,458)	(154,980)
Computing Equipment	(303,257)	(368,526)
Plant and Equipment	(280,190)	(583,503)
Transportation Vehicles	(931,901)	(1,059,225)
Land and Buildings	(1,355,824)	(2,616,545)
Reserve Development	(1,028,012)	(1,516,934)
Playground Equipment	(2,317,743)	(6,048,944)
Infrastructure - Urban Road Grant	(2,215,762)	(2,314,135)
Infrastructure - Black Spot Grant	(2,376,540)	(2,245,458)
Infrastructure - Roads to Recovery	(907,468)	(1,159,269)
Infrastructure - Road Resurfacing	(230,557)	(301,825)
Infrastructure - Street Lights	(24,285)	(25,000)
Infrastructure - Bus Shelters	(13,164)	(24,824)
Infrastructure - Footpaths	(95,377)	(113,000)
Infrastructure - Drainage	(888,320)	(1,102,840)
Infrastructure - Municipal Roadworks	(656,272)	(722,141)
Infrastructure - Carpark	(2,122)	-
	(13,734,252)	(20,357,149)

### 4. DISPOSALS OF ASSETS

The following assets have been disposed of during the period under review

By Class	Net Book Value June Actual \$	Sale Proceeds June Actual \$	Profit(Loss) June Actual \$	
Furniture and Equipment Plant and Equipment Transportation Vehicles Buildings Reserve Development Land Other	(6,392) - (322,723) - - - - -	5,700 17,394 337,202 - - - - -	(692) 17,394 14,479 - - -	
	(329,115)	360,296	31,181	

Profit on Asset Disposals (Loss) on Asset Disposals

-	une ctual \$
	51,694 (20,513)
	31,181

#### 5. INFORMATION ON BORROWINGS

(a) Loan Repayments

	Principal 1-Jul-15	Interest Rate	Maturity Date	New Loans	Principal Principal Repayments Outstanding		Interest Repayments			
Particulars			-	Jun-16 Actual \$	Jun-16 Actual \$	2015/16 Budget \$	Jun-16 Actual \$	2015/16 Budget \$	Jun-16 Actual \$	2015/16 Budget \$
Goverance										
Loan 99 - Administration Office Renovations	1,000,000	6.25%	25-Jun-25	-	74,638	74,638	925,362	925,362	63,882	67,973
Education & Welfare										
Loan 96 - Youth Specific Space	213.599	7.53%	19-Jun-23	-	20,321	20,321	193,278	193,278	15.899	17,107
Loan 100 -Youth Specific Space	1,521,312	4.67%	25-Jun-28	-	-	-	1,521,312	1,521,312	75,219	81,278
Recreation & Culture										
Loan 90 - Kwinana Bowling Club*	29,996	6.42%	30-Apr-16	-	29,996	29,996	-	-	1,196	1,576
oan 94 - Wellard Sports Pavilion	327,987	6.38%	04-May-22	-	38,505	38,505	289,482	289,482	18,161	22,449
oan 95 - Orelia Oval Pavilion	512,637	7.53%	19-Jun-23	-	48,770	48,770	463,867	463,867	38,157	41,055
oan 97 - Orelia Oval Pavilion Extension	2,212,711	6.25%	25-Jun-25	-	165,153	165,153	2,047,558	2,047,558	141,352	150,404
oan 102 - Resource & Knowledge Centre	7,421,567	4.54%	28-Jun-29	-	-	-	7,421,567	7,421,567	357,431	386,856
oan 103 - Kwinana Golf Club	334,010	4.07%	25-Jun-23	-	36,106	36,106	297,904	297,904	14,167	15,409
oan 104 - Recquatic Upgrade	3,350,000	4.05%	26-Jun-30	-	-	-	3,350,000	3,350,000	147,496	154,000
oan 105 - Bertram Community Centre	1,296,840	3.25%	27-Mar-30	-	-	-	1,296,840	1,296,840	46,465	50,850
lew - Calista Destination Park	-			1,700,000	-	-	1,700,000	1,700,000	-	-
lew - Darius Wells Building Solar Panels	-			-	-	-	-	191,360	-	-
ransport										
oan 92 - Sulphur Rd Bridge	87,880	5.94%	19-Oct-15	-	87,880	87,880	-	-	1,962	3,003
oan 98 - Streetscape Beautification	1,350,000	6.25%	25-Jun-25	-	100,760	100,762	1,249,240	1,249,238	86,241	91,763
oan 101 - City Centre Road Network**	2,500,000	2.33%	24-Jun-16	-	-		2,500,000	2,500,000	65,643	75,000
conomic Services										
oan 93 - DOE Building	68,351	5.94%	18-Oct-15	-	68,351	68,351	-	-	1,526	2,336
	22,226,890			1,700,000	670,480	670,482	23,256,410	23,447,768	1,074,797	1,161,059

Principal Repayments - Debentures Liquidity Advance Repayments

epayments

670,480 670,482

(\*) Self Supporting loan financed by payments from third parties

(\*\*) Short Term Facility Loans

All loan repayments were financed by general purpose revenue.

#### 5. INFORMATION ON BORROWINGS (Continued)

#### (b) New Debentures

Particulars/Purpose	Amount E	Sorrowed	Institution	Loan Type	Term (Years)	Total Interest	Interest Rate	Amount	t Used	Balance Unspent
-	Actual	Budget				& Charges		Actual	Budget	\$
Calista Destination Park Darius Wells Building Solar Panels	1,700,000		WA Treasury WA Treasury		15 15		4.0% & 0.7% 4.0% & 0.7%		1,700,000 191,360	- -
	1,700,000	1,891,360				153,896		1,700,000	1,891,360	-
	-									

#### (c) Unspent Debentures

Particulars	Date Borrowed	Balance 1-Jul-15 \$	Borrowed During Year \$	Expended During Year	Liquidity Repayment \$	Balance 31-May-16 \$
Loan 99 - Administration Office Renovations	25-Jun-10	94,435	-	20,792		73,643
		94,435	-	20,792	-	73,643

### (d) Self Supporting Loan Repayments

	Principal	New	Principal		Principal		Interest	
	1-Jul-15	Loans	Repayments		Outstanding		Repayments	
Particulars			Jun-16 Actual \$	2015/16 Budget \$	Jun-16 Actual \$	2015/16 Budget \$	Jun-16 Actual \$	2015/16 Budget \$
Recreation & Culture	30,166	-	30,166	30,166	-	-	1,155	1,483
Loan 90 - Kwinana Bowling Club	334,010		36,443	36,106	297,567	297,904	14,887	13,455
Loan 103 - Kwinana Golf Club	364,176		66,609	66,272	297,567	297,904	16,042	14,938

-0

-0

#### 6. RESERVES

Reserve Accounts Transactions

			Transfers			
RESERVE FUND DETAILS	Opening Balance 1 July 2015	To Reserve	Interest	From Reserve	Movements	Closing Balance 30 June 2016
Aged Persons Units Reserve	404,358	-	10,545	(185,320)	-	229,583
Asset Management Reserve	1,277,498	-	35,344	(453,418)	-	859,424
Asset Replacement Reserve	457,328	-	10,510	(179,385)	-	288,453
Banksia Park Reserve	173,273	-	3,813	(85,222)	-	91,864
CLAG Reserve	180,211	60,831	5,616	-	-	246,658
Community Services & Emergency Relief Reserve	24,542	-	757	-	-	25,299
Employee Leave Reserve	3,695,958	-	-	-	-	3,695,958
Family Day Care Reserve	1,282,200	-	39,117	-	-	1,321,317
Future Community Infrastructure Reserve	2,215,240	455,333	75,479		-	2,746,052
Golf Course Cottage Reserve	25,677	-	792	-	-	26,469
Infrastructure Reserve	167,558	-	4,239	(55,371)	-	116,426
Refuse Reserve	6,351,966	-	193,373	(23,115)	-	6,522,224
Restricted Grants & Contributions Reserve	4,065,475	-	-	(2,733,757)	-	1,331,718
Settlement Agreement Reserve	150,000	150,042	-	-	-	300,042
Un-Restricted Reserves Sub Total	20,471,284	666,206	379,585	(3,715,588)	-	17,801,487

			Transfers			
RESERVE FUND DETAILS	Opening Balance 1 July 2015	To Reserve	Interest	From Reserve	Movements	Closing Balance 30 June 2016
DCA 1 - Hard Infrastructure - Bertram	1,758,122	214,190	53,194	-	(542,218)	1,483,288
DCA 2 - Hard Infrastructure - Wellard East	816,633	673,592	40,459	-		1,530,684
DCA 5 - Hard Infrastructure - Wandi	2,634,885	130,386	81,260	-		2,846,531
DCA 9 - Soft Infrastructure - Wandi/Anketell	8,422,111	446,294	260,963	(12,973)		9,116,395
DCA 11 - Soft Infrastructure - Wellard East	2,513,635	1,064,455	100,141	(30,625)		3,647,606
DCA 12 - Soft Infrastructure - Wellard West	4,651,447	488,817	150,116	(53,380)	542,218	5,779,218
DCA 13 - Soft Infrastructure - Bertram	260,897	23,829	8,318	(6,663)		286,381
DCA 14 - Soft Infrastructure - Wellard/Leda	268,434	564,286	10,327	(436,758)		406,289
DCA 15 - Soft Infrastructure - Townsite	83,377	187,372	3,683	(136,974)		137,458
Developer Contribution Reserves Sub Total	21,409,541	3,793,221	708,461	(677,373)	-	25,233,850

Reserves Total	41,880,825	4,459,427	1,088,046	(4,392,961)	- 43,035,337

All of the above reserve accounts are to be supported by money held in financial institutions.

6.	RESERVES	June	2015/16
		Actual \$	Budget \$
	Cash/Investment Backed Reserves	÷	·
(a)	Aged Persons Units Reserve Opening Balance Amount Set Aside / Transfer to Reserve Interest Applied to Reserve Amount Used / Transfer from Reserve	404,358 - 10,545 (185,320) 229,583	404,358 287,984 8,997 (275,315) 426,024
(b)	Asset Management Reserve Opening Balance Amount Set Aside / Transfer to Reserve Interest Applied to Reserve Amount Used / Transfer from Reserve	1,277,498 35,344 (453,418) 859,424	1,277,498 500,000 20,692 (817,377) 980,813
(c)	Asset Replacement Reserve Opening Balance Amount Set Aside / Transfer to Reserve Interest Applied to Reserve Amount Used / Transfer from Reserve	457,328 - 10,510 (179,385) 288,453	457,328 250,000 7,308 (434,900) 279,736
(d)	Banksia Park DMF Reserve Opening Balance Amount Set Aside / Transfer to Reserve Interest Applied to Reserve Amount Used / Transfer from Reserve	173,273 3,813 (85,222) 91,864	173,273 - 2,705 (126,047) 49,931
(e)	CLAG Reserve Opening Balance Amount Set Aside / Transfer to Reserve Interest Applied to Reserve Amount Used / Transfer from Reserve	180,211 60,831 5,616 	180,211 48,450 4,176 (36,620) 196,217
(f)	<b>Community Services &amp; Emergency Relief Reserve</b> Opening Balance Amount Set Aside / Transfer to Reserve Interest Applied to Reserve Amount Used / Transfer from Reserve	24,542 757 	24,542 664 
(g)	Employee Leave Reserve Opening Balance Amount Set Aside / Transfer to Reserve Interest Applied to Reserve Amount Used / Transfer from Reserve	3,695,958 - - - 3,695,958	3,695,958 - - - 3,695,958
(h)	Family Day Care Reserve Opening Balance Amount Set Aside / Transfer to Reserve Interest Applied to Reserve Amount Used / Transfer from Reserve	1,282,200 39,117 1,321,317	1,282,200 - 26,674 (590,000) 718,874
(i)	Future Community Infrastructure Reserve Opening Balance Amount Set Aside / Transfer to Reserve Interest Applied to Reserve Amount Used / Transfer from Reserve	2,215,240 455,333 75,479 - 2,746,052	2,215,240 600,239 62,898 (1,383,017) 1,495,360

6.	RESERVES	June	2015/16
		Actual	Budget
	Cash/Investment Backed Reserves	\$	\$
(i)	Golf Course Cottage Reserve		
U)	Opening Balance	25,677	25,677
	Amount Set Aside / Transfer to Reserve Interest Applied to Reserve	- 792	- 262
	Amount Used / Transfer from Reserve		
		26,469	25,939
(k)	Infrastructure Reserve	107 - 50	(07.550
	Opening Balance Amount Set Aside / Transfer to Reserve	167,558 -	167,558 3,765,864
	Interest Applied to Reserve	4,239	11,848
	Amount Used / Transfer from Reserve	<u>(55,371)</u> 116,426	<u>(75,343)</u> 3,869,927
	- / -		
(1)	Refuse Reserve Opening Balance	6,351,966	6,351,966
	Amount Set Aside / Transfer to Reserve	-	-
	Interest Applied to Reserve Amount Used / Transfer from Reserve	193,373 (23,115)	139,221 (685,533)
		6,522,224	5,805,654
(m)	Restricted Grants & Contributions Reserve		
. ,	Opening Balance	4,065,475	4,065,475
	Amount Set Aside / Transfer to Reserve Interest Applied to Reserve	-	1,336,515 -
	Amount Used / Transfer from Reserve	(2,733,757)	(4,065,475)
		1,331,718	1,336,515
(n)	Settlement Agreement Reserve	450.000	450.000
	Opening Balance Amount Set Aside / Transfer to Reserve	150,000 150,042	150,000 150,042
	Interest Applied to Reserve Amount Used / Transfer from Reserve	-	(300,042)
		300,042	(300,042)
	Un-Restricted Reserves Sub Total	17,801,487	18,906,154
		,	,
	Developer Contributions Reserve - DCA 1 - Hard		
(o)	Infrastucture Bertram	4 759 400	4 750 400
	Opening Balance Amount Set Aside / Transfer to Reserve	1,758,122 214,190	1,758,122 214,189
	Interest Applied to Reserve Amount Used / Transfer from Reserve	53,194	39,885 (308,167)
	Movement	(542,218)	(308,107)
		1,483,288	1,704,029
	Developer Contributions Reserve - DCA 2 - Hard		
(p)	Infrastucture Wellard Opening Balance	816,633	816,633
	Amount Set Aside / Transfer to Reserve	673,592	999,723
	Interest Applied to Reserve Amount Used / Transfer from Reserve	40,459	22,298
		1,530,684	1,838,654
	Developer Contributions Reserve - DCA 5 - Hard		
(q)	Infrastucture Wandi	0 604 005	0 604 005
	Opening Balance Amount Set Aside / Transfer to Reserve	2,634,885 130,386	2,634,885
	Interest Applied to Reserve Amount Used / Transfer from Reserve	81,260	2,187
		2,846,531	2,637,072

6.	RESERVES		
	Cash/Investment Backed Reserves	June Actual	2015/16 Budget
	Cash/investment backed Reserves	\$	Budget \$
	Developer Contributions Reserve - DCA 8 -Soft		
(r)	Infrastucture Mandogalup		
	Opening Balance	-	-
	Amount Set Aside / Transfer to Reserve Interest Applied to Reserve	-	-
	Amount Used / Transfer from Reserve		(54,782)
			(54,782)
	Developer Contributions Reserve - DCA 9 -Soft		
(s)	Infrastucture Wandi/Anketell	0.400.444	0.400.444
	Opening Balance Amount Set Aside / Transfer to Reserve	8,422,111 446,294	8,422,111 58,531
	Interest Applied to Reserve	260,963	189,773
	Amount Used / Transfer from Reserve	<u>(12,973)</u> 9,116,395	(47,347)
		9,116,395	8,623,068
	Developer Contributions Reserve - DCA 10 -Soft		
(t)	Infrastucture Casuarina/Anketell Opening Balance		
	Amount Set Aside / Transfer to Reserve	-	-
	Interest Applied to Reserve	-	710
	Amount Used / Transfer from Reserve	<u> </u>	710
<i>(</i> )	Developer Contributions Reserve - DCA 11 -Soft Infrastucture Wellard East		
(u)	Opening Balance	2,513,635	2,513,635
	Amount Set Aside / Transfer to Reserve	1,064,455	1,544,937
	Interest Applied to Reserve Amount Used / Transfer from Reserve	100,141 (30,625)	75,035 (97,131)
		3,647,606	4,036,476
	Developer Contributions Reserve - DCA 12 -Soft		
(v)	Infrastucture Wellard West		
.,	Opening Balance	4,651,447	4,651,447
	Amount Set Aside / Transfer to Reserve Interest Applied to Reserve	488,817 150,116	677,771 157,233
	Amount Used / Transfer from Reserve	(53,380)	(34,529)
	Movement	542,218	-
		5,779,218	5,451,922
	Developer Contributions Reserve - DCA 13 -Soft		
(w)	Infrastucture Bertram Opening Balance	260,897	260,897
	Amount Set Aside / Transfer to Reserve	23,829	142,972
	Interest Applied to Reserve	8,318	18,715
	Amount Used / Transfer from Reserve	<u>(6,663)</u> 286,381	<u>(53,243)</u> 369,341
		<u>.</u>	<u> </u>
(x)	Developer Contributions Reserve - DCA 14 -Soft Infrastucture Wellard/Leda		
(*)	Opening Balance	268,434	268,434
	Amount Set Aside / Transfer to Reserve	564,286	506,716
	Interest Applied to Reserve Amount Used / Transfer from Reserve	10,327 (436,758)	6,595 (430,352)
		406,289	351,393
	Developer Contributions Reserve - DCA 15 -Soft		
(y)	Infrastucture Townsite		
	Opening Balance Amount Set Aside / Transfer to Reserve	83,377 187,372	83,377 230,760
	Interest Applied to Reserve	3,683	230,760 2,124
	Amount Used / Transfer from Reserve	(136,974)	(163,886)
		137,458	152,375
	Developer Contributions Reserves Sub Total	25,233,850	25,110,258
	Total Cash/Investment Backed Reserves	43,035,337	44,016,412
		-3,033,337	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~

All of the above reserve accounts are to be supported by money held in financial institutions.

#### 6. RESERVES

In accordance with council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

#### Aged Persons Units Reserve

This Reserve has been established to provide funds for the capital acquisition and maintenance of the Aged Persons Units, Callistemon Court

#### Arts Centre Reserve

This Reserve was established to cover any increases in the cost of operations and maintenance for the Kwinana Arts Centre

#### Asset Management Reserve

This Reserve is utilised to provide funds for renewal projects for the City's building and infrastructure assets.

#### Asset Replacement Reserve

This Reserve is utilised to replace existing fleet, plant and other City assets

#### Banksia Park Reserve

This Reserve has been established to provide funds for the capital acquisition and maintenance of the Banksia Park Retirement Village

#### **Carried Forward Projects Reserve**

The Reserve is utilised to restrict funds required to complete projects from prior financial years

#### **CLAG Reserve**

This Reserve has been established to provide funds for the prevention and education of Mosquito management.

#### Community Services & Emergency Relief Reserve

This Reserve is established to provide funding to alleviate the effect of any disaster within the City of Kwinana boundaries and to provide funds to develop

#### **Employee Leave Reserve**

This Reserve is established for the purpose of ensuring that adequate funds are available to finance employee leave entitlements

#### Family Day Care Reserve

This Reserve provides for the capital acquisitions and maintenance of this facility

#### Future Community Infrastructure Reserve

This Reserve is established to accumulate the City's contributions for the capital funding of future community infrastructure in accordance with Town Planning Scheme #2

#### **Golf Course Cottage Reserve**

This Reserve was established to provide funds for the maintenance of this building

#### Infrastructure Reserve

This Reserve was established to be used to provide funds to create new City assets or for the major upgrade of City assets to increase the service level

#### **Refuse Reserve**

This Reserve was established to provide funds for the costs and subsidy of Waste Management in the City

#### Settlement Agreement Reserve

This Reserve was established to provide funds to account for future negotiated settlement agreement payments.

#### DCA 1 - Hard Infrastructure - Bertram

This Reserve is established to restrict funds received from Developers for contributions towards future infrastructure costs and administrative costs for DCA 1 - Hard Infrastructure Bertram

#### DCA 2 - Hard Infrastructure - Wellard

This Reserve is established to restrict funds received from Developers for contributions towards future infrastructure costs and administrative costs for DCA 2 - Hard Infrastructure Wellard

#### DCA 5 - Hard Infrastructure - Wandi

This Reserve is established to restrict funds received from Developers for contributions towards future infrastructure costs and administrative costs for DCA 5 - Hard Infrastructure Wandi

#### DCA 8 - Soft Infrastructure - Mandogalup

This Reserve is established to restrict funds received from Developers for contributions towards future infrastructure costs and administrative costs for

#### DCA 9 - Soft Infrastructure - Wandi/Anketell

This Reserve is established to restrict funds received from Developers for contributions towards future infrastructure costs and administrative costs for

#### CITY OF KWINANA

#### NOTES TO AND FORMING PART OF THE FINANCIAL ACTIVITY FOR THE PERIOD 1 JULY 2015 TO 30 JUNE 2016

#### 6. RESERVES

#### DCA 10 - Soft Infrastructure - Casuarina/Anketell

This Reserve is established to restrict funds received from Developers for contributions towards future infrastructure costs and administrative costs for DCA 10 - Soft Infrastructure Casuarina/Anketell

#### DCA 11 - Soft Infrastructure - Wellard East

This Reserve is established to restrict funds received from Developers for contributions towards future infrastructure costs and administrative costs for DCA 11 - Soft Infrastructure Wellard East

#### DCA 12 - Soft Infrastructure - Wellard West

This Reserve is established to restrict funds received from Developers for contributions towards future infrastructure costs and administrative costs for DCA 12 - Soft Infrastructure Wellard West

#### DCA 13 - Soft Infrastructure - Bertram

This Reserve is established to restrict funds received from Developers for contributions towards future infrastructure costs and administrative costs for DCA 13 - Soft Infrastructure Bertram

#### DCA 14 - Soft Infrastructure - Wellard/Leda

This Reserve is established to restrict funds received from Developers for contributions towards future infrastructure costs and administrative costs for

#### DCA 15 - Soft Infrastructure - Townsite

This Reserve is established to restrict funds received from Developers for contributions towards future infrastructure costs and administrative costs for

#### 7. NET CURRENT ASSETS

Composition of Estimated Net Current Asset Position

	June 2016 Actual	Brought Forward 1-Jul
Cash - Unrestricted Cash - Restricted (Reserves) Cash - Restricted (Unspent Loan Funds) Cash - Restricted (Restricted Creditors)	8,860,276 43,035,337 73,643 3,408,346	6,397,721 41,880,825 94,435 5,628,468
Rates - Current Sundry Debtors GST Receivable Accrued Receivables Inventories	1,545,935 475,637 - - - - - - - - - - - - - - - - - - -	1,429,979 508,044 531,719 676,467 20,926 57,168,584
LESS: CURRENT LIABILITIES		
Sundry Creditors Accrued payables - Current Current Borrowings Provisions - Current	(1,258,308) - - (4,101,552) (5,359,860)	(5,019,833) (1,627,317) (3,170,480) (4,101,552) (13,919,182)
Net Current Asset Position (Prior to Adjustment)	52,065,430	43,249,402
Less: Cash Restricted - (Unspent Loan Funds) Cash Restricted - (Restricted Creditors) Cash Restricted - (Reserves)	(73,643) (3,408,346) (43,035,337) (46,517,326)	(94,435) (5,628,468) (41,880,825) (47,603,728)
Add Back: Cash Backed Leave Reserve - Current Current Loan Liability	4,101,552	4,101,552 3,170,480 7,272,032
	\$ 9,649,656	\$ 2,917,706

#### 8. RATING INFORMATION

RATE TYPE	Rate in \$	Number of	Rateable Value	2015/16 Actual Rate	2015/16 Actual Interim	2015/16 Back	2015/16 Total	2015/16 Total
	Ŧ	Properties	\$	Revenue	Rates	Rates	Revenue	Budget
Differential General Rate		-		\$	\$	\$	\$	\$
Gross Rental Value (GRV)								
Improved Residential	0.07090	9,505	164,440,828	11,658,854	1,046,598	-	12,705,452	12,679,205
Vacant Residential	0.17450	582	8,342,505	1,455,767	283,549	-	1,739,316	1,455,767
Improved Special Rural	0.06199	712	16,742,680	1,037,879	7,310	-	1,045,189	1,037,879
Light Industrial and Commercial	0.08817	151	22,840,315	2,013,831	(35,791)	-	1,978,040	2,013,831
General Industry and Service Commercial	0.07510	311	33,179,469	2,491,778	20,866		2,512,644	2,491,778
Large Scale General Industry and Service Commercial	0.07792	47	50,218,935	3,913,059	164,462		4,077,521	3,913,059
Improved Value (UV)								
General Industrial	0.03464	3	121,200,000	4,198,368	-	-	4,198,368	4,198,368
Rural	0.00450	188	182,787,000	822,542	(24,210)		798,332	822,542
Mining	0.00770	13	27,291,000	210,141	11,757	-	221,898	210,141
Urban/Urban Deferred	0.00594	294	229,856,000	1,365,345	(428,260)	-	937,085	1,365,345
		11,806	856,898,732	29,167,564	1,046,281	-	30,213,845	30,187,915

.. RATING INFORMATION (Continued)

	Minimum \$	Number of	Rateable Value	2015/16 Actual Rate	2015/16 Actual Interim Rates	2015/16 Back Rates	2015/16 Total	2015/16 Total
Minimum Payments		Properties	φ	Revenue \$	s s	Kales \$	Revenue \$	Budget \$
Gross Rental Value (GRV)				•		·		•
Improved Residential	916	2,655	31,262,248	2,431,980	-	-	2,431,980	2,431,980
Vacant Residential	916	1,117	5,038,102	1,023,172	-	-	1,023,172	1,023,172
Improved Special Rural	916	5	68,260	4,580			4,580	4,580
Light Industrial and Commercial	1190	19	168,058	22,610	-	-	22,610	22,610
General Industry and Service Commercial	1190	36	287,043	42,840	-	-	42,840	42,840
Large Scale General Industry and Service Commercial	1190	0	-	-			-	-
Improved Value (UV)								
General Industrial	1190	0	-	-	-		-	-
Rural	916	11	1,453,000	10,076			10,076	10,076
Mining	1190	1	15,000	1,190	-		1,190	1,190
Urban/Urban Deferred	1190	72	13,589,600	85,680	-	-	85,680	85,680
Sub-Totals		3,916	51,881,311	3,622,128	-	-	3,622,128	3,622,128
							33,835,973	33,810,043
Specified Area Rates								
Totals		15,722	908,780,043	32,789,692	1,046,281		33,835,973	33,810,043

The City of Kwinana raises rates on all land within it's boundaries, except exempt land, using a combination of dual rating and differential rating. Generally land within the urban area is rated at Gross Rental Value (GRV) and land within the rural area being rated with Unimproved Valuations (UV). Certain Town Planning zonings have attracted different rates so as to achieve greater equity within the urban and rural sectors.

The general rates detailed above for the 2015/16 financial year have been determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates and also bearing considering the extent of any increase in rating over the level adopted in the previous year.

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of the Local Government services/facilities.

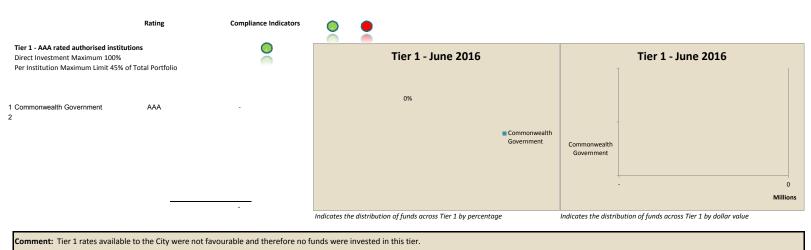
#### CITY OF KWINANA NOTES TO AND FORMING PART OF THE FINANCIAL ACTIVITY FOR THE PERIOD 1 JULY 2015 TO 30 JUNE 2016

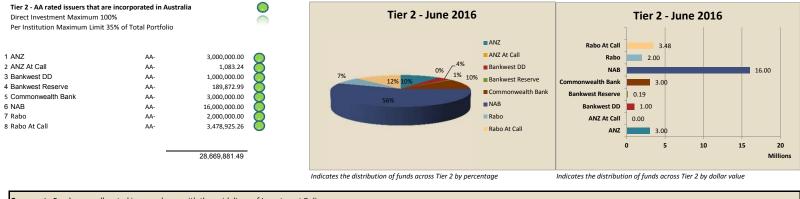
#### 9. TRUST FUNDS

Funds held at balance date over which the Municipality has no control and which are not included in this financial statements are as follows:

	Balance 1-Jul-15 \$	Amounts Received \$	Amounts Paid \$	Balance 2015/16 \$
Apex - Kwinana Carols by Candlelight	1,403	-	(1,403)	-
Kwinana Basketball Courts	1,813	-	(1,813)	-
	3,216	-	(3,216)	

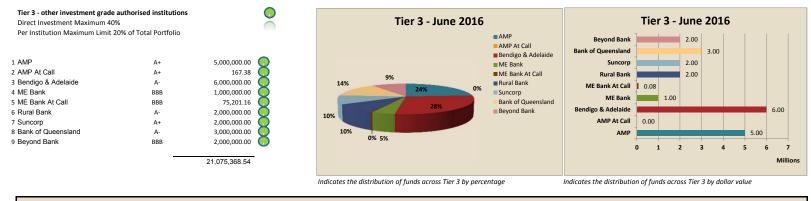
Kwinana



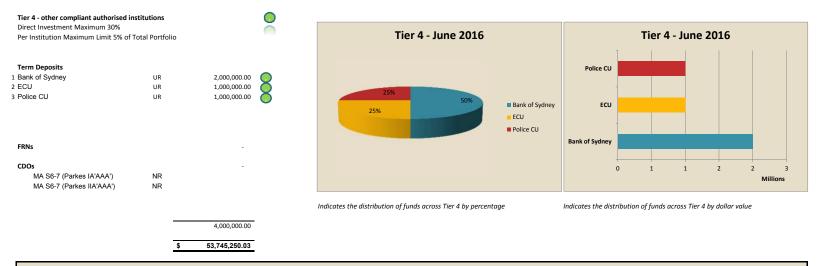


**Comment:** Funds were allocated in accordance with the guidelines of Investment Policy.





#### Comment: Funds were allocated in accordance with the guidelines of Investment Policy.



**Comment:** Funds were allocated in accordance with the guidelines of Investment Policy.

#### Legend

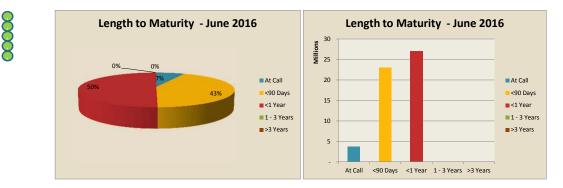
- FRNs Floating Rate Notes
- CDOs Collateralised Debt Obligations



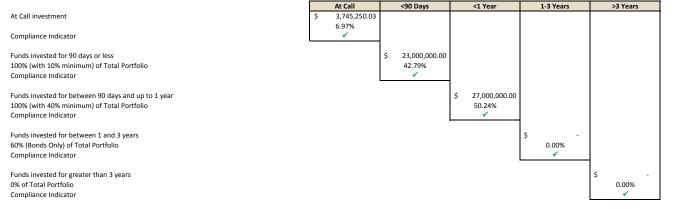




\$



#### Portfolio Term to Maturity Limits



Comment: Portfolio compliant with the Policy



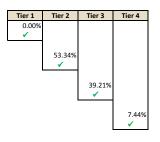
#### Portfolio Credit Framework

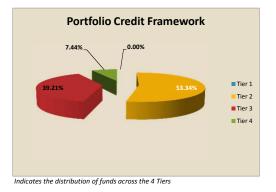
Direct Investment Maximum 100% Per Institution Maximum Limit 45% of Total Portfolio

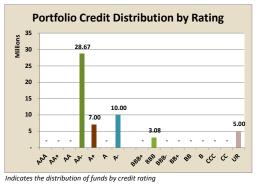
Direct Investment Maximum 100% Per Institution Maximum Limit 35% of Total Portfolio

Direct Investment Maximum 40% Per Institution Maximum Limit 20% of Total Portfolio

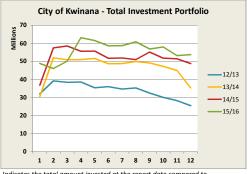
Direct Investment Maximum 30% Per Institution Maximum Limit 5% of Total Portfolio







Comment: Portfolio compliant with the Policy



Indicates the total amount invested at the report date compared to prior years



Indicates the amount of interest earnt on investments for the period to report date

### 16.3 Amendment to Council Policy - Procurement

#### SUMMARY:

The purpose of this report is to make an amendment to the Procurement Policy by including clauses requiring that any training, endorsements or qualifications required by Officers as a result of a procurement, is identified and dealt with accordingly, as well as clarifying to Officers that they can enter into agreements for purchase of goods and services if the whole of life cost is within their authorisation limit and other minor textual changes.

### **OFFICER RECOMMENDATION:**

That Council adopt the amended Policy – Procurement, contained within Attachment A.

#### NOTE – AN ABSOLUTE MAJORITY OF COUNCIL IS REQUIRED

#### DISCUSSION:

A copy of the Policy as recommended for amendment is detailed in Attachment A with the new text highlighted in blue and deletions in red text. A summary of changes recommended to the Policy are included below.

#### Policy recommended for amendment Procurement

The recommended changes include the following:

- 1. Minor textural changes including reference to 'Contract and Procurement Services', in lieu of 'Contract Management Services'.
- 2. In the clause regarding 'State Government Use Agreements', some further explanation and clarification of this clause.
- 3. Rewording and further explanation of the clause Sustainable Procurement and Corporate Social Responsibility.
- 4. Inclusion of an explanation for Officers when considering 'whole of life' purchasing costs.
- 5. Inclusion of a clause Agreements within Authorisation Limits, to assist Officers in understanding their authority limits.
- 6. Inclusion of a clause Training, endorsement and qualifications. The recommendation for this inclusion in the Procurement Policy was brought about by discussions in recent Occupational Safety and Health (OSH) Committee meetings where some incidents have been identified as being related to a lack of training, insufficient qualifications or endorsements of staff when a decision has been made to purchase plant and equipment.

#### 16.3 AMENDMENT TO COUNCIL POLICY - PROCUREMENT

While the original discussions centred around plant and machinery where it may be a requirement that officers are required to be officially endorsed and/or trained to operate such plant or machinery, it was also recognised that other procurements such as software or other technology based procurements may also require training to ensure that officers are suitably skilled to efficiently use the technology.

It was also recognised that any training, endorsement or qualification as a result of a procurement may have some financial or resource implications to ensure that staff obtain the necessary skills.

#### LEGAL/POLICY IMPLICATIONS:

#### Local Government Act 1995

#### 2.7. Role of council

- (1) The council
  - (a) governs the local government's affairs; and
  - (b) is responsible for the performance of the local government's functions.
- (2) Without limiting subsection (1), the council is to
  - (a) oversee the allocation of the local government's finances and resources; and
  - (b) determine the local government's policies.

#### FINANCIAL/BUDGET IMPLICATIONS:

There are no direct financial implications for this report. Individual procurement as a result of this Policy may have financial implications and if so, budgetary considerations are included on an annual basis.

### ASSET MANAGEMENT IMPLICATIONS:

There are no direct asset management implications related to this report.

#### **ENVIRONMENTAL IMPLICATIONS:**

There are no direct environmental implications related to this report.

#### STRATEGIC/SOCIAL IMPLICATIONS:

The role of Council is to ensure that the Council's Policies are aligned with the key goals and aspirations as set out in our Plan for the Future.

16.3 AMENDMENT TO COUNCIL POLICY - PROCUREMENT

#### **RISK IMPLICATIONS:**

Setting Policy positions that guide the operations of the City will play a valuable role in reducing risk to levels acceptable to Council. The inclusion of this clause will help to reduce the City's risk as a result of a procurement.

#### COUNCIL DECISION

321 MOVED CR B THOMPSON

#### SECONDED CR P FEASEY

That Council adopt the amended Policy – Procurement, contained within Attachment A.

CARRIED BY AN ABSOLUTE MAJORITY OF COUNCIL 7/0



## POLICY

## PROCUREMENT







### PROCUREMENT

# To provide a transparent, equitable and competitive framework for all procurement.

The City of Kwinana will adopt a value for money approach in the procurement process when purchasing goods and services. The level of effort expended to achieve value for money will be commensurate with the nature of the purchase and the level of associated risk.

Adopted:	27/09/2006 #519
Last reviewed:	11/07/2012 #163 13/05/2015 #452 <b>14/10/2015 #592</b>
Legal Authority	Local Government Act 1995 Section 2.7 – Role of Council
	Local Government (Functions and General) Regulations Part 4
	Division 1 – Purchasing Policies for Local Governments

#### Policy:

Value for money requires a systematic approach to ensure that all relevant factors are taken into account before a final purchasing decision is made.

All factors (including costs and benefits) that are relevant to the procurement must be considered and the relative importance of each factor determined on a case-by-case basis.

All procurement decisions, including the contract award recommendation, should be justifiable in terms of achieving best value for money.

The Chief Executive Officer and relevant Officers will ensure compliance with legislative requirements is maintained, that procedures implemented are capable of withstanding scrutiny and provide appropriate transparency of the City's practices toward the procurement of goods and services.

The Chief Executive Officer and relevant Officers will implement competent procedures and ensure that qualified staff, resources and training are provided in support of these procedures.

#### Value for Money Considerations

Value for money is an overarching principle for purchasing that allows the best possible outcome to be achieved for the City of Kwinana. It is important to note that compliance with the specification is more important than obtaining the lowest price, particularly taking into account user requirements, quality standards, sustainability, life cycle costing and service benchmarks.

Appropriate value for money considerations will be addressed in the evaluation criteria. The most significant of these include:

 Technical merits of the goods or services being offered in terms of compliance with specifications, contractual terms and conditions and any relevant methods of assuring quality;



- Whole of life cycle costs (for goods) and whole of contract life costs (for services), including transaction costs associated with acquisition, delivery, distribution, holding, consumables, maintenance and disposal;
- Competency of the prospective suppliers in terms of managerial and technical capabilities and compliance history;
- Financial viability and capacity to supply without risk of default; and
- Other risk factors that may impact on life-cycle costs and value.

#### Value for Money Assessment

Value for money assessment requires the comparison and evaluation of suitable conforming offers.

- All offers must be evaluated in a consistent manner against evaluation criteria for the procurement.
- All offers must be evaluated in accordance with the documented compliance and qualitative criteria to determine conforming and non-conforming offers.
- Price consideration Value for Money is not necessarily selecting a bid based on price alone.
- A due diligence investigation of the preferred or short listed bidders must be undertaken for all high value or complex purchases.

#### **Supplier Management and Relationships**

Value for money considerations is not only relevant to the selection of a successful supplier but applies to the ongoing management of the contract for the life of the procurement.

The Chief Executive Officer or delegated Officer will ensure that:

- Harmonious and co-operative relationships with suppliers are maintained;
- Ongoing and effective contract management is undertaken to monitor contract performance against agreed performance measures and indicators. This is to ensure that agreed outcomes are delivered and value for money is achieved across the life of the contract; and
- The City will not enter into any agreement that requires the City of Kwinana to provide in writing notification to terminate the current contract within a specific time period before the expiry of the contract. The expiry date of any new contract is the date the City of Kwinana will terminate. The City will not enter into 'rolling contracts' that automatically renew; and
- Supply arrangements and supplier performance are periodically reviewed and reported against visible performance measures to ensure that they are continuing to provide best value for money.

### **Open and Effective Competition**

The City of Kwinana applies open and effective competition when purchasing goods and services in accordance with the following monetary thresholds for quotations and public tenders:



Monetary Threshold	Purchasing Method Required
Up to \$5,000	One <u>verbal quotation</u> required if rates are reasonable and consistent with similar products/services (refer to the City of Kwinana Purchasing Procedures for the Procurement of Goods and/or Services Procedure 1 – Goods & Services to the value of \$5,000).
\$5,001 - \$19,999	Two <u>verbal</u> or <u>written quotations</u> to be sought (refer to City of Kwinana Purchasing Procedures for the Procurement of Goods and/or Services Procedure 2 – Goods & Services with a value of \$5,001 to \$19,999).
\$20,000 - \$69,999	Three <u>written quotations</u> to be sought (refer to City of Kwinana Purchasing Procedures for the Procurement of Goods and/or Services Procedure 3 – Goods & Services with a value of \$20,000 to \$69,999).
\$70,000 to \$150,000	Formal Request for Quotation Process (refer to City of Kwinana Purchasing Procedures for the Procurement of Goods and/or Services Procedure 4 – Goods & Services with a value of \$70,000 to \$150,000).
\$0 - \$150,000 Engagement of Consultants and Personnel Not on Payroll	Request must be referred to Contract Management and Procurement Services (refer to the City of Kwinana's Purchasing Procedures for the Procurement of Goods and/or Servicers Procedure 5 - Engagement of Consultants, Agency/Temporary Personnel, Hosted Staff and Single Event Personnel).
More than \$150,000	Requests for Public Tender to be issued (Complete Formal Request Form for Tenders and Quotations and forward to Contract Management Services (refer to City of Kwinana Purchasing Procedures for the Procurement of Goods and/or Services Procedure 6 – Goods & Services more than \$150,000).
\$0 - \$150,000	Request must be forwarded to Contract and Procurement Services (refer to City of Kwinana
Operational Leasing Arrangements (Finance/Plant/Equipment) and Service Level Agreements	Purchasing Procedures for the Procurement of Goods and/or Services <u>Procedure 7 – Operational</u> <u>Leasing Arrangements (Finance/Plant/Equipment)</u> and Service Level Agreements.

These monetary thresholds represent only the minimum requirements. To ensure value for money, Officers must consider the nature and risk of the purchase and determine whether a more rigorous procurement process is required to encourage the appropriate level of competition.

Note: When considering the monetary threshold Officers must include the total cost of the life of the agreement which may span over multiple years.

### Petty Cash

Petty cash transactions be authorised by the appropriate Manager (refer to City of Kwinana Purchasing Procedures for the Procurement of Goods and/or Services).

State Government Common Use Agreements (CUA) and WALGA Preferred Suppliers: Officers purchasing goods and services utilising State Government CUA's or WALGA's



preferred supplier arrangements may invite quotations from a single supplier or a number of State Government or WALGA preferred suppliers. Officers are encouraged to source a number of quotes from preferred suppliers on the panel, to ensure value for money is obtained.

In most instances, Contract and Procurement Services will conduct the procurement process for purchases utilising the State Government Common Use Arrangements or WALGA Preferred Supplier Program.

The procurement process for low value, low risk purchases (e.g. media advertising, general hardware, industrial and automotive supplies) obtained under a City of Kwinana purchase order (no formal contract required) may be conducted by the relevant Officer in accordance with the City's monetary thresholds (refer to City of Kwinana Purchasing Procedures for the Procurement of Goods and/or Services <u>Procedure 8 –</u> <u>State Government Common Use</u> Agreements (CUA) and WALGA Preferred Supplier Program Purchases).

#### Integrity, Ethics and Probity

All officers and employees of the City of Kwinana will observe the highest standards of integrity, ethics and probity in undertaking procurement activity and act in an honest and professional manner that does not compromise the standing of the City.

The following principles, standards and behaviours must be observed and enforced through all stages of the procurement process to ensure the fair and equitable treatment of all parties:

- full accountability must be taken for all procurement decisions and the efficient, effective and proper expenditure of public monies based on achieving value for money;
- all procurement practices must comply with legal, operational and ethical requirements consistent with relevant Government legislation, regulations and Council policies;
- procurement is to be undertaken on a competitive basis (except where otherwise authorised) in which potential suppliers are treated impartially, honestly and consistently regarding all information, advice, preferences and concessions;
- all processes, evaluations and decisions shall be transparent, free from bias and fully documented in accordance with applicable policy and audit requirements;
- any actual or perceived conflicts of interest are to be identified, declared and the officer removed from the respective procurement process; and
- appropriate processes for the receipt and management of supplier information must be maintained in accordance with legal requirements.

#### Sustainable Procurement

Sustainable Procurement is defined as the procurement of goods and services that have less environmental and social impacts than competing products and services.

The City of Kwinana is committed to sustainable procurement and where appropriate will include and assign a suitable weighting to goods, services and/or processes that minimise environmental and negative social impacts in quotations and tenders.

#### Sustainable Procurement and Corporate Social Responsibility

The City is committed to providing a preference to suppliers that demonstrate sustainable business practices and high levels of corporate social responsibility (CSR). Where appropriate, the City shall endeavour to provide an advantage to suppliers demonstrating



that they minimise environmental and social negative impacts and embrace CSR. Sustainable and CSR considerations must be balanced against value for money outcomes in accordance with the City's sustainability objectives.

Sustainable Procurement is defined as the procurement of goods and services that have less environmental and social negative impacts than competing products and services.

### Sole Source of Supply (Monopoly Suppliers)

The purchasing method (that is, the number and method of quotes required depending on monetary thresholds) is not required when an officer has good reason to believe that, because of the unique nature of the goods or services required or for any other reason, it is unlikely that there is more than one potential supplier. Every endeavour to find alternative sources must be made. Written confirmation of this must be retained on file for later audit.

Note: The application of provision "sole source of supply" must only occur in limited circumstances and procurement experience indicates that generally more than one supplier is able to provide the requirements.

#### Local Content

Wherever practicable and in compliance with relevant legislation the City of Kwinana will invite local suppliers from within the Kwinana Local Government area to provide applicable goods and services.

A local supplier is defined by Council as an organisation that operates from permanently staffed premises within the boundaries of Kwinana's Local Government area.

#### Authorisation of Requisitions and Orders

Authorisation to approve purchase requisitions and orders has been delegated to selected organisational positions and is noted on the relevant position description in accordance with the following indicative levels:

Level	Indicative Nominated Organisational Position	Authorisation Limit*	Rationale
1	Chief Executive Officer	As delegated	As per delegated authority and in accordance with Council awarded tender amounts.
2	Director	\$150,000	Below tender threshold.
3	Manager	\$40,000	Accommodates most day to day operational requirements.
4	Co-ordinator/ Supervisor/ Executive Assistant/ Building Maintenance Officer	\$10,000	Accommodates most day to day operational requirements.
5	Administration Support Officer	\$5,000	Aligns with \$5,000 threshold and accommodates low risk purchases.
6	Mechanic	\$1,000	Accommodates most day to day operational requirements.

Note: The above dollar limits exclude GST.

\* An Officer must take into account the total cost over the life of the agreement when considering whether the purchase is within their authorisation limit. For example, a Manager purchases a three year subscription for the City for \$20,000 per annum. The Manager must



take into account the total cost of the purchase which is \$60,000 over the three years and because this is outside of their authorisation limit they must request their Director to approve the purchase.

### Agreements within Authorisation Limits

An Officer may sign an agreement of behalf of the City of Kwinana relating to the purchase if they are acting in accordance with:

- 1. Authorisation limit of this Council Policy, as amended from time to time;
- 2. Approved budget;
- 3. No rolling contract and that the agreement will terminate at the expiry date with no termination notification required by the City of Kwinana; and
- 4. Being satisfied the contractual terms do not put the City at risk (if in doubt seek advice from Contracts and Procurement Services).

### **Organisational Financial Delegation Positions**

Any officer who has an actual or perceived conflict of interest must disclose the interest and can not exercise any discretion allowed by this policy without the prior approval of the Chief Executive Officer. Approval is to be sought via a memorandum to the Chief Executive Officer prior to raising a requisition and/or purchase order for the creditor to be appointed to carry out works. The approved memo is then to be attached to the signed and authorised requisition, purchase order, and invoice and forwarded to Finance for processing.

For each requisition and purchase order the approving officer must sign the declaration on it which states:

"I declare that I have no knowledge of other staff or myself having an interest and / or are related in any way to the supplier. I have satisfied the procurement policy requirements."

Note: Organisational positions descriptions that do not contain purchasing authorisation limits do not have delegation to approve purchase requisitions and orders.

The Chief Executive Officer may, at his or her discretion, approve a variation to the standard level approval limit for nominated organisational positions. Variations to the standard level approval limit will be noted on the relevant position description with justification.

### Training, endorsement and qualifications

It is a requirement that consideration of training, endorsements and/or qualifications form part of the procurement process, prior to the creation of a purchase order. This is to ensure that employees undertake the necessary training, qualifications and/or provided with information in respect to the operations of any plant, machinery, equipment, services delivery, technology or any other purchase that will be required in order to use the good/service effectively, efficiently and safely.

If such a requirement is identified, then the HR Development Coordinator is to be notified to ensure that the necessary training (initial and/or ongoing) is to be factored into the overall cost of the purchase and that the employees have obtained the required training, endorsement or qualifications.

# 16.4 Quarterly Strategic Community Plan, Corporate Business Plan and Organisational Risk Report (Quarter 4 - 2015/16)

#### SUMMARY:

Council have endorsed a Plan for the Future made up of a Strategic Community Plan and a Corporate Business Plan, which includes actions designed to achieve major aspirations of the community.

Council have endorsed a Risk Management Council Policy to manage all risks that have been identified and that could impact the City if they were not managed and evaluated appropriately. Every quarter Council will receive a report detailing the progress against the adopted actions within these plans.

#### **OFFICER RECOMMENDATION:**

That Council endorse:

- 1. The Quarterly Strategic Community Plan and Corporate Business Plan Report detailed in Attachment A.
- 2. The City of Kwinana Risk Report detailed in Attachment B.

#### **DISCUSSION:**

The Integrated Planning and Reporting – Framework and Guidelines recommends implementing quarterly reporting which will support Council to better monitor performance against community aspirations and respond to changing priorities. This Quarterly Strategic Community Plan and Corporate Business Plan Report will be provided to Council each quarter. There are some actions in the Quarterly Strategic Community Plan and Corporate Business Plan report that have been completed and do not have a comment associated with them. This is due to the action being completed and a comment being provided in a previous quarter.

The Quarterly Organisational Risk Report will be provided to Council each quarter. The City should accept the taking of calculated risks, the use of innovative approaches and the development of new opportunities to improve service delivery and achieve it's objectives provided that the risks are properly identified, evaluated and managed.

#### **LEGAL/POLICY IMPLICATIONS:**

The Integrated Planning and Reporting Advisory Standard sets out the standards and regulatory requirements that a Local Government should work towards achieving. The Integrated Planning and Reporting - Framework and Guidelines has been created by the Department of Local Government to provide further information that will assist local governments to address regulatory requirements.

#### Integrated Planning and Reporting - Framework and Guidelines

Section 4.1 In Practice – Reporting indicates that:

16.4 QUARTERLY STRATEGIC COMMUNITY PLAN, CORPORATE BUSINESS PLAN AND ORGANISATIONAL RISK REPORT (QUARTER 4 - 2015/16)

The description of "Reporting" in Integrated Planning and Reporting is to "Report on the progress of delivering the Corporate Business Plan and how this relates to achieving priorities in the Strategic Community Plan. The recommendation to introduce a quarterly reporting process is then detailed under "Supporting Processes" and is shown below.

Supporting Processes

• Quarterly reporting process against the current year of the Corporate Business Plan to monitor performance and respond to changing priorities.

#### FINANCIAL/BUDGET IMPLICATIONS:

The actions that have been identified in this report have been costed and included in the budget.

### ASSET MANAGEMENT IMPLICATIONS:

The actions that have been identified in this report achieve the "Asset Management" objectives and strategies listed in the Corporate Business Plan and also the "It's All Here" aspiration, objectives and strategies in the Strategic Community Plan.

#### **ENVIRONMENTAL IMPLICATIONS:**

The environmental implications of the actions that have been identified in this report have been considered.

#### STRATEGIC/SOCIAL IMPLICATIONS:

The actions that have been identified in this report will achieve the Strategic Community Plan aspirations, objectives and strategies.

#### **RISK IMPLICATIONS:**

It is the City's Policy to achieve best practice (aligned with AS/NZS ISO 31000:2009 Risk management) in the management of all risks that may affect the City. The types of risks include the City's customers, people, assets, functions, objectives, operations or members of the public. Risk Management will form part of the strategic, operational, project and business unit management responsibilities and where possible, be incorporated within the City's Integrated Planning Framework.

The City will monitor and review individual risks and identify issues and trends that may arise from time to time.

16.4 QUARTERLY STRATEGIC COMMUNITY PLAN, CORPORATE BUSINESS PLAN AND ORGANISATIONAL RISK REPORT (QUARTER 4 - 2015/16)

#### COUNCIL DECISION 322 MOVED CR B THOMPSON

#### SECONDED CR R ALEXANDER

That Council endorse:

- 1. The Quarterly Strategic Community Plan and Corporate Business Plan Report detailed in Attachment A.
- 2. The City of Kwinana Risk Report detailed in Attachment B.

CARRIED 7/0



Status		None		Above Target	•	On Target	•	Attention Required
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				Result		•	TD Resu	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
1.1.1 Through strong civic leadership and active citizenship, retain Kwinana's sense of place and improve perceptions of the area.									
Community Development 15/16									
1.1.1.03 Deliver the Lyrik program, Youth Advisory Council and Junior Council to build active citizenship in young people	Quarterly	%	100	100	•	100	100	•	The Leadership Youth Respect in Kwinana (LYRiK) program achieved strong results across all key program elements. The following key deliverables were achieved: - Educational Scholarships fully subscribed - Youth Advisory Council retains 13 members - Freakfest Annual Youth Festival delivered - National Youth Week event delivered - 55 Youth Award nominations received - 200 young people and their family and friends attended the Annual Youth Awards at Kooliny Arts Centre
1.1.1.04 Produce a number of exhibitions that celebrate and express Kwinana's distinctive local identity	Quarterly	%	100	100	•	100	100	•	The Harry McGuigan Upgrade project finalised the collection of stories from residents and prepared ways to promote and distribute them across programs and platforms.
1.1.1.05 Develop a series of visual themes which reflect the local identity of Kwinana for use in an integrated City wide signage system	Quarterly	%	100	100	•	100	100	•	The public artwork for the Harry McGuigan Upgrade project was finalised, reflecting on the local history of place through unique designs.



Status -	- None		Ab	ove Target	•	On Targe	t	Attent Requi	
				Result			YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
1.1.1.07 Conduct the Thank a Volunteer Celebrations, City and Australia Day awards to recognise achievements of the local community	Quarterly	%	100	100	•	100	100	•	The annual Australia Day Awards (held on 26 January 2016) and Thank a Volunteer event (held on 12 May 2016) were successfully delivered, with increased attendance and participation relative to 2015.
1.1.1.09 Develop a Community Engagement Strategy	Quarterly	%	100	100	•	100	100	•	The operational implementation of the Community Engagement Policy is progressing appropriately, with a Community Engagement Work Instruction and Community Engagement Plan Template having been developed and presented to senior management.
1.1.1.12 Investigate and if feasible conduct City of Kwinana open days for the community	f Quarterly	%	100	100	•	100	100	•	A periodic tour of City facilities will be incorporated into the Multicultural Action Plan as an initiative for welcoming newcomers to the community. This has been identified as a best-practice approach.
Marketing and Communications 15/16									
1.1.1.06 Ensure design and installation of entry statements to Kwinana express the City's unique local identity - include entries by sea, road, train, foot and cycle	Quarterly	%	100	100	•	100	100	•	The Marketing and Engineering teams have completed initial audits and have prioritised signage by urgency and prominence. The first phase of replacement works is due for completion in the City Centre around August 2016.



Status —	- None		Ab	ove Target		On Targe	t 🌔	Attent Requi	
				Result			YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
1.1.1.10 Communicate and promote events held by the City	Quarterly	%	100	100	•	100	100	•	The City's Marketing Team successfully delivered an annual program of event marketing and promotional activities which resulted in increased attendance for the majority of events run by the City.
1.1.2 Produce communications that celebrate the spirit of Kwinana.									
Marketing and Communications 15/16									
1.1.2.1 Produce the 'Spirit of Kwinana' and other marketing materials to highlight positive aspects of Kwinana and celebrate community spirit	Quarterly	%	100	100	•	100	100	•	Four editions of the Spirit of Kwinana community newsletter were issued to all households in Kwinana for the financial year.
1.1.2.2 Develop an annual Calendar of events including City of Kwinana and Local Community Group events	Quarterly	%	100	100	•	100	100	•	The Marketing Team is working closely with Community Development to investigate the value of a What's On website which will consolidate event advertising across the City.
1.2.1 Support and provide a range of cultural and community development activities and events that recognise Kwinana's cultural identity, encourage civic participation, strengthen capacity.									
Community Development 15/16									



Stat	tus —	None		• A	bove Target	•	On Targe	t 📕	Attent Requi	
					Result			YTD Resul	t	
Description		Freq.	UOM	Targe	et Actual	Status	Target	Actual	Status	Comment
1.2.1.1 Deliver City of Kwinana events in state and national weeks of significance	line with	Quarterly	%	100	100	•	100	100	•	The City's annual Live! Kwinana event series was successfully delivered with increased attendance and participation relative to 2015. Events included: Children's Party (as part of Children's Week); Festival Fair Day; Freakfest (as part of Youth Week); NAIDOC Week festivities; Our Heritage (as part of Heritage Week); PETscapade; and Sunset Fiesta (as part of Harmony Day). Further, a review of events has been initiated, with comprehensive elected members, community and stakeholders consultation currently underway.
1.2.1.2 Facilitate local service providers a community groups to provide cultural and community activities in Kwinana and parti City of Kwinana activities and events	1	Quarterly	%	100	100	•	100	100	•	Community groups continued to be facilitated to provide cultural and community activities in Kwinana. As part of this, local residents associations were funded and facilitated to present Neighbour Day activities; and the Medina Residents Group was funded by the Community Development Fund to present Medina Festival.
1.2.1.4 Coordinate and promote the Live! events series	Kwinana	Quarterly	%	100	100	•	100	100	•	Consultation with community groups have started for Our Heritage and Kwinana NAIDOC Week events, and will support the development of programs responding to the community's needs and aspirations.



	Status		None		•	Above Target	•	On Targe	t	Attent Requi	
						Result			YTD Resul	lt	
Description	Description		Freq.	UOM	Targ	get Actual	Status	Target	Actual	Status	Comment
1.2.1.5 Develop and implement a R Action Plan and Cultural Diversity S		on	Quarterly	%	10	0 50	•	100	50	•	The project and community engagement plans for the development of the reconciliation and cultural diversity plans and strategies have been completed and community consultation will commence in August 2016 in order to collect the data which will form the basis of the plans and stragegies.
1.2.1.6 Provide Neighbour Day gra community groups and deliver a pro Neighbour Day events to celebrate neighbourhood unity	ogram of		Quarterly	%	10	0 100	•	100	100	•	This action has been completed for this financial year.
1.2.1.7 Introduce new and improve (Movie Nights, Food, Music, Senior Entertainment, Free Kids Sports, O activities)	rs,		Quarterly	%	10	0 100	•	100	100	•	The weekly Wellard Activation was received well by residents who are looking forward for more free entertainment in their neighborhood.
1.3.1 Implement the City of Kwinan Safety Plan in partnership with the											
Community Development 15/16											
1.3.1.1 Review Community Safety resourcing requirements to prepare City of Kwinana Community Safety 2019	a sustaina	ble	Quarterly	%	10	0 50	•	100	50	•	The Community Safety Plan will be developed pending results of the Wellbeing Survey currently being conducted.



Status —	None		Abo	ve Target	•	On Targe	t 🌔	Attent Requi	
				Result			YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
1.3.1.2 Work in partnership with Police and Office of Crime Prevention to raise awareness of community safety issues and initiatives	Quarterly	%	100	100	•	100	100	•	The City has had a recent meeting with community policing officer. Home security packs are to be provided by the Clty for distribution to Seniors who suffer home invasion and no longer feel safe in their homes. There are also tentative plans to hold a safety forum at Banksia park later in the year. 3 x officers are tentatively booked to attend Community Safety and Crime Prevention conference in September 2016
1.3.1.3 Facilitate Community Groups to provide community safety initiatives and programs	Quarterly	%	100	100	•	100	100	•	This information is provided on an as needed basis. Support provided to new Bertram Progress Association 1st quarter 2016
1.3.1.5 Advocate for an increased presence of Police in the City (including the feasibility of a 24hr Police Station)	Quarterly	%	100	100	•	100	100	•	Regular meetings have been held between the Mayor and OIC Kwinana Police Station with a view to increasing communication and liaison between the Police and the City. Officers from a number of teams - City Assist, Youth, Community Centres have regular contact with Police on operational matters.
1.3.1.6 Encourage and facilitate the Neighbourhood Watch	Quarterly	%	100	100	•	100	100	•	No current active neighbourhood watch network in Kwinana. Advice is provided to community members who show an interest in participating. Beach Watch is scheduled to be rolled out at Wells Park this summer



	Status		None		•	Above	e Target	•	On Targe	t 🌔	Attent Requi	
						I	Result		<b>`</b>	YTD Resul	t	
Description			Freq.	UOM	Tar	get	Actual	Status	Target	Actual	Status	Comment
Statutory Planning 15/16												
1.3.1.4 Implement Crime Prevention Environmental Design principles in planning projects and development	land use		Quarterly	%	10	00	100	•	100	100	•	Undertaken and considered as part of each Development Application.
1.3.2 Create and implement a Comn Security Strategy.	nunity											
Depot 15/16												
1.3.2.1 Undertake scheduled inspec lights including car park lighting as p Works Program		reet	Quarterly	%	10	00	100	•	100	100	•	The streetlights inspection has been completed for Wellard Village and Leda. Remaining areas are currently being scheduled for inspection.
Essential Services 16/17												
1.3.2.2 Develop a Community Secu incorporating CCTV	irity Strateo	ју,	Quarterly	%	10	00	50	•	100	50	•	Initial research is being carried out by reviewing current systems and contacting other councils and key stake holders (office of crime prevention) to ensure the City is using best practice. A recent review of the City Assist team also indicated a Surveillance Strategy should also be incorporated into the City.



	Status	_	None			Above Target	•	On Targe	t 📕	Attent Requi	
						Result			YTD Result	t	
Description			Freq.	UOM	Targ	get Actual	Status	Target	Actual	Status	Comment
1.3.2.4 Install CCTV (City Centre, p Bushland)	oarks, Bertr	am,	Quarterly	%	100	0 80	•	100	80	•	The City Centre project has been extended with approval granted from the Federal Government until September 2016. This will see the Recquatic, Zone and Darius Wells systems link to the main system. The City has gained the State CCTV Strategy Grant for the Wellard area. CCTV will be installed in the Adventure Play Ground project and will link into the City's CCTV systems.
City Living 15/16											
1.3.2.5 Increase out of hours activit and Community Centres	ies in Yout	h	Quarterly	%	100	0 100	•	100	100	•	A range of Youth activities occurred over the last quarter, including: - The Youth hip hop dance program has been delivered at Darius Wells and Kwinana Recquatic - The Youth and Library team partnership program has been delivered at the Kwinana Library - Youth movie making workshops are delivered on Wednesday evenings at Wellard Community - Centre - Youth outreach live outdoors (YOLO) sessions are delivered at Wellard Train Station and Market Place Car Park near McDonalds - The Pop Up Skate Park was also delivered.



Status —	None		Abo	ve Target		On Targe	t	Attent Requi	
				Result		, ,	YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
1.3.2.6 Improve integration of programs run by community groups and the Darius Wells	Quarterly	%	100	100	•	100	100	•	This action is ongoing.
1.4.1 Develop and implement a range of strategies in order to ensure that well-being and support programs are provided for the community.									
Community Development 15/16 1.4.1.1 Review and implement the Family and Children Plan 2015-2019 1.4.1.2 Develop a Community Engagement	Quarterly	%	0	100	•	100	100		The Connecting Community for Children collective impact initiative has been launched in partnership with Child Australia, City of Cockburn, Department of Local Government and Communities, KEYS, Woodside, and several NGOs. As part of this initiative, data is being collected and analysed in relation to early years issues in the Kwinana- Cockburn area. This will inform the develop of a sector-wide action plan, which will provide strategic focus for the City's early years activities (thus serving as the City's strategic plan for children and families).
1.4.1.2 Develop a Community Engagement Strategy	Quarterly	%	0			100	100		
1.4.1.3 Deliver the Community Engagement Program	Quarterly	%	100	100	•	100	100	•	The Community Engagement Program achieved strong results.





Status —	None		• A	bove Target	•	On Targe	t	Attent Requi	
				Result			YTD Resu	lt	
Description	Freq.	UOM	Targe	et Actual	Status	Target	Actual	Status	Comment
1.4.1.4 Support service providers and agencies operating within the City to work collaboratively wherever possible	Quarterly	%	100	100	•	100	100		Service providers are supported through a broad array of offerings, including funding through the Community Development Fund, subsidised use of City-owned community facilities (e.g. Darius Wells), and data gathering and strategic planning (e.g. the Community Wellbeing Scorecard and Healthy Lifestyles Plan). Moreover, officers work closely with service providers and agencies on a wide range of initiatives (e.g. the Club Development Officer's work with sporting clubs).
Healthy Lifestyles 15/16									
1.4.1.5 Review the Healthy Lifestyles Plan	Quarterly	%	100	100	•	100	100	•	
Recquatic 15/16									
1.4.1.6 Recquatic and Zone to collaborate and implement a range of activities to encourage young people to utilise both facilities	Quarterly	%	100	100	•	100	100	•	The Recquatic is currently working with the zone to facilitate Beatball and assisting the community engagement team.
1.4.2 Community facilities and public spaces are enlivened by a variety of activities and programs for all ages.									
Healthy Lifestyles 15/16									



	Status	_	None		•	Above Targe		On Targe	t	Attent Requi	
						Result			YTD Resul	t	
Description			Freq.	UOM	Tar	get Actual	Status	Target	Actual	Status	Comment
1.4.2.1 Engage local residents in activities provided in their neighbourhood parks, ovals and walk trails			Quarterly	%	10	0 100	•	100	100	•	This has occurred in the form of recent Prince Regent Park Consultation. - Conducted letterbox drop 4 July to invite residents to meeting - Established survey for residents to provide input - Conducted community meeting at John Bertram Community Centre to discuss issues - Survey responses will be collated and report presented
Community Development 15/16											
1.4.2.2 Activate the Zone Youth Sp provision of appropriate activities, p services to meet the needs of youn parents, agencies and the commun	orograms a g people,		Quarterly	%	10	0 100	•	100	100	•	The Zone Youth Space continues to be a popular youth destination. Young people are accessing the Zone for a range of reasons including social and recreation, alternative education pathways, referral and advocacy support and leadership development. Youth contacts remain high with over 1200 contacts made each month within the Zone. Zone programming is continually changing to meet the needs of young people in the community. Stand out programs and events include; Computer Gaming, Rock and Water (anger management) and Girls Group.



	Status	_	None		•	Above Target	•	On Targe	t	Atten Requ	
						Result			YTD Resul	t	
Description			Freq.	UOM	Targ	get Actual	Status	Target	Actual	Status	Comment
1.4.2.3 Activate the Darius Wells Resource Centre through the pro appropriate activities, programs a meet the needs of tenants, agend the community	vision of Ind services		Quarterly	%	10	0 100		100	100		Darius Wells Library and Resource Centre activities include: - After school activities - Every Monday - 6 to 12 years - Homework Club - Every Thursday - 6 to 12 years - Adult Drawing Class - Tuesdays - Writing- Group - Saturdays - Technology: Computer Basics, Keeping in touch with Skype, Make the Most of Your Tablet Community Programs: - Act-Belong-Commit MonkeyFunk - Fremantle Multicultural Centre: Settlement Grants Program, Conversational English, Computer Classes (Inspire Me) Tenant Services: - Counselling, programs and activities: including Relationships Australia, Communicare, KEYs, Bridging the Gap, Palmerston, Citizens Advice Bureau & SMYLE



1.4.2.4 Activate the John Wellard Community Centre including provision of appropriate activities, programs and services to meet the needs of agencies, hirers and the community	Quarterly	%	100	100	•	100	100	•	Monday - Mums n Kids Fitness Class 9.30am - 10.30 am (ongoing)
agencies, milers and the community									Tuesdays - Boogie Babes 9.30am (during school terms only) - Mums n Kids Fitness Class 9.30am - 10.30 am (ongoing) - Sew Part B Intermediate, Sew Part A Basics - e-Friends - Connect with others online, safely - Iyengar Yoga 6:00pm - 7:30pm (ongoing)
									Wednesdays - Iyengar Yoga 9:30am - 11:00am (ongoing) - Creative Crèche: Developmental & Creative Play Sessions 9:30am - 11:30am - Wellard Ladies Over 60 Group 10:30am - 3:00pm weekly (ongoing) - Film Making - Pin It - Made It! 7:00pm - 9:00pm
									Thursdays - Mums n Kids Fitness Class 9.30am - 10.30 am (ongoing) - Sisters Society Women's Group/ Mother's Group - Drop In 10:30am - 12:30pm - Creative Crèche: Developmental & Creative Play Sessions 10:30am - 12:30pm ) - After School Club 3.30pm - 4.30pm - Living Smart - Iyengar Yoga 6:30pm - 8:00pm (ongoing)
									Saturdays - Iyengar Yoga 10.30am -12.00am (ongoing) - Community, Coffee, Wi-Fi & Kids Craft Table 9.00am - 12.00noon (ongoing)



1.4.2.5 Activate the William Bertram Community Centre including provision of appropriate activities, programs and services to meet the needs of	Quarterly	%	100	100	•	100	100	•	Sundays - Iyengar Yoga Sun 8.00am - 9.30 am (ongoing) Term 2 Program Tuesdays
tenants, agencies, hirers and the community									- Karate - Kids Cooking Healthy Snacks - Web Design - Clever Craft - Healthy Kids Lunch boxes - Adult workshop
									Wednesdays - Bertram Community Playgroup 9:00am - 11:00am (ongoing, during the school term) - Bertram After School Club 3:30pm - 4:30pm
									Thursdays - Storytime (0-2yrs) 9:00am - 9:30am - Baby Rhymetime (2-5yrs) 9:30am - 10:00am - Karate
									Fridays - Bertram Over 50's Group 10:00am - 12:00noon - Cake Decorating for Kids
									April School holidays - Hey Presto Magic Show - Outdoor Laser Tag



	Status	_	None		•	Above Target	•	On Targe		Attent Requi	
						Result		N N	TD Resul	t	
Description			Freq.	UOM	Targ	get Actual	Status	Target	Actual	Status	Comment
1.4.2.6 Activate the City Centre thro provision of inclusive activities and Chisham Square			Quarterly	%	10	0 100	•	100	100		April School holiday program Circus Skills in the Square Hip to be in the Square 80's Disco Darius Wells Birthday Event Chisham Square Games - Weekly NAIDOC Week Opening Event Live Music Mornings: Nesian Mana Polynesian Dance, Gumnut Stompers, Pirateman Roving Entertainment, Guy Tucker Solo performer, 7th Heaven Vocal Duo
1.4.2.7 Provide a range of Youth pr various venues throughout the City			Quarterly	%	10	0 100	•	100	100	•	Youth programming is expanding across the City of Kwinana with programs now occurring at the following locations; Wellard Community Centre Recquatic Orelia Oval Zone Youth Space Pop Up Skate Park



	Status		None		•	Above Target	•	On Targe	t 🌔	Attent Requi	
						Result			YTD Resul	t	
Description			Freq.	UOM	Targ	get Actual	Status	Target	Actual	Status	Comment
1.4.3 Develop relationships and par other organisations to ensure the d diverse range of services and prog Kwinana.	lelivery of										
Community Development 15/16											
1.4.3.1 Proactively seek to attract a represented in Kwinana to deliver s community from a location within th	ervices to		Quarterly	%	10	0 100	•	100	100	•	Agencies such as Fremantle Multicultural Centre and SMYL are now providing services from Kwinana and discussions have occurred with other agencies such as Street Doctor - unfortunately office accommodation is now at a premium again. In addition to attracting new agencies to Kwinana, the focus has also been on service collaboration and co- ordination, for example the Connecting Communities for Kids innitiative.
1.4.3.2 Continue to co-chair the Kw Years Network	vinana Early	y	Quarterly	%	10	0 100	•	100	100		The Manager Community Development has continued to co-chair the Kwinana Early Years Network, which has met approximately once per month on average.
1.4.3.3 Continue to coordinate the I Group	Kwinana A	ction	Quarterly	%	10	0 100	•	100	100	•	The Kwinana Action Group has expanded its membership and met on a monthly basis for most of the year, it has now gone to quarterly meetings.



Status —	None		Abo	ve Target		On Targe	t	Attent Requi	
				Result		١	YTD Resu	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
1.4.3.4 Implement an annual healthy lifestyles program to increase the number of outdoor Physical Activities	Quarterly	%	100	100		100	100		Parks Play - Next seasons Parks Play calendar has been created - Features sessions on midweek and sunday times - Partnerships with Keys, Ngala, KSCN Wellard Activiation - Hosted a series of Friday night events through April and May at Wellard train station that included band, Healthy Lifestyle activities, vox pop surveys Spectacles Walking Tours - Hosted a series of Walking Tours in Spectacles. Partnered with local indigenous leaders Nightfields - Developed and hosted a Friday evening social engagement strategy for at risk youth. Partnered with WA Football Commission to bring together support agencies, local Clubs and State Sport Associations Club Development Officers to host sport at Orelia Oval.
1.4.4 Implement the Age Friendly Community Strategy in order to ensure both the City and its service providers meet the needs of older persons.									



	Status	-	None		٠	Above Target	•	On Targe	t	Attent Requi	
						Result			YTD Resul	t	
Description			Freq.	UOM	Tar	get Actual	Status	Target	Actual	Status	Comment
Healthy Lifestyles 15/16 1.4.4.1 Create an Active Ageing Stra reflects the needs of older people in community, which then leads to the implementation of an Active Ageing	the		Quarterly	%	10	00 10	•	100	10	•	<ul> <li>Participation Project <ul> <li>City of Kwinana has been selected as a participant in trial for active aging project by Dept Sport and recreation called Silver Sport</li> <li>Project for 2016-2017 for 60 year plus people with Health Care Card to participate in sport and active recreation.</li> <li>The City has developed a program for KidSport</li> </ul> </li> <li>The City of Kwinana has provided \$70,000 for vouchers</li> <li>Active Aging Strategy <ul> <li>Deliver the Senior Sational program through weekly activities hosted at Recquatic</li> </ul> </li> </ul>
1.4.5 Implement the City of Kwinana Lifestyle Plan encouraging commun engagement with healthy lifestyle of Healthy Lifestyles 15/16	nity										



	Status —		None	None		Above Target	•	On Targe	t	Atten Requ	
						Result		<b>`</b>	YTD Resul	t	
Description	Description		Freq.	UOM	Targ	get Actual	Status	Target	Actual	Status	Comment
1.4.5.1 Implement the City of Kwina Lifestyle Plan	1.4.5.1 Implement the City of Kwinana's Healthy		Quarterly	%	10	0 100	•	100	100		Health Promotion Activities - Hosted Mens Health Week activities 13-19 June - Partnered with Kwinana Knights Footbal Club to host Mens Health Check Up 16 June - Partnered with City Rockingham to present Mens Health Check Up 19 June - Partnered with Anglicare to host Suicide prevention training 21 June - Partnered with FoodRedi for a series of workshops to educate participants on healthy eating issues - Host Kwinana Health Action Group meeting 26 May - Follow up Tobacco Signage Installation plan - Hosted Cross Functional Health Promotion meetings - Deliver the Senior Sational program through weekly activities hosted at Recquatic - Deliver the Active Womens program through weekly activities hosted at Recquatic
Recquatic 15/16											
1.4.5.2 Facilitate sustainable and a community health programs at the the assistance of various supporting	Recquatic v		Quarterly	%	10	00 100	•	100	100	•	This action is ongoing.



S	Status	—	None		•	Above Target	•	On Targe	t	Attent Requi	
						Result			YTD Resul	t	
Description			Freq.	UOM	Targ	get Actual	Status	Target	Actual	Status	Comment
1.4.5.3 Implement a structured Corpor package	ate Healt	:h	Quarterly	%	10	0 50	•	100	50	•	Corporate Health Packages have commenced and is in the initial stages.
Strategic Planning 15/16											
1.4.5.4 Finalise the Public Open Space	e Policy		Quarterly	%	0	0	•	100	0	•	This action has been deferred and work will commence in the 16/17 financial year.
Environmental Health 15/16											
1.4.5.6 Develop the City's Public Healt	th Plan		Quarterly	%	100	0 100	•	100	100	•	The City's Public Health Plan was completed in February 2016.
1.5.1 Develop community capacity, en self-management of shared use faciliti enable access to funding opportunitie to assist the sustainability of commun	ies and s in orde										
Community Development 15/16											
1.5.1.1 Deliver the Community Develop in two funding rounds per annum	pment Fu	und	Quarterly	%	100	0 100	•	100	100	•	The Community Development Fund was successfully administered in two rounds, and received significantly more applications than in previous years.



Status —	None			bove Target	•	On Targe	t (		tention equired
				Result			YTD Resu	ult	
Description	Freq.	UOM	Targe	t Actual	Status	Target	Actual	State	us Comment
1.5.1.4 Continue to facilitate forums which connect individuals and groups and build community networks	Quarterly	%	100	100	•	100	100		The City has continued to facilitate forums connecting individuals and groups. For example, the City launched a new series of Speed Networking & Training events for community groups, held quarterly. Furthermore, the City's new Community Engagement Officer position now liaises with and brings together individuals and groups on a continuous basis.
1.5.1.5 Continue to support emerging community groups with information, resources and development opportunities	Quarterly	%	100	100	•	100	100		The City continues to support emerging community groups with information and resources. As part of this, a new What's On website (whatsonkwinana.com) and SMS service has been developed to keep groups and the broader community informed about events and other initiatives and offerings.
Healthy Lifestyles 15/16									



	Status —		None		Abo	Above Target		On Target		Attent Requi	
						Result		<u> </u>	YTD Resul	t	
Description			Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
1.5.1.3 Encourage shared use arran Clubs	igements v	with	Quarterly	%	100	100	•	100	100		<ul> <li>Wellard Oval <ul> <li>Negotiate line marking needs and timings between school and Kwinana Athletics Club</li> </ul> </li> <li>Bertram Oval <ul> <li>Approved Community Development Fund finances to install exercise equipment around perimeter of oval</li> </ul> </li> <li>Mandogalup <ul> <li>Work with Planning the sporting infrastructure requirerments for new school site</li> </ul> </li> <li>Johnson Rd <ul> <li>Work with Planning the sporting infrastructure requirerments for new school site</li> </ul> </li> <li>Orelia Oval <ul> <li>Work between School and Depot to mark fields for winter sports of football and hockey</li> </ul> </li> </ul>
1.6.1 Encourage the attraction and revolunteers in the community throug provision of information and suppor volunteers with community groups a Community Development 15/16	h the rt, linking										



	Status	_	None		• A	bove Target	•	On Targe	t 🔰	Attent Requi	
						Result		<b>N</b>	YTD Resul	t	
Description	Description		Freq.	UOM	Targe	et Actual	Status	Target	Actual	Status	Comment
1.6.1.1 Provide support initiatives a volunteers through the Volunteer C		ns to	Quarterly	%	100	100		100	100		<ul> <li>April <ul> <li>86 new volunteer applications, and 93 referrals.</li> <li>26 (approx. 30%) new enquiries where required to find volunteer work as part of their Centrelink obligations</li> <li>8 new or renewed volunteer organisations.</li> </ul> </li> <li>May <ul> <li>National Volunteer Week celebrated 9th – 16th May.</li> <li>Volunteer event – Celebrating the Magic of Volunteering on Thursday the 12th. 61 attendees and good night had by all, with really positive feedback.</li> <li>Registered 3 new volunteer organisations and promoted their volunteer positions <ul> <li>16 people attended a workshop on the changes to the Associations Act effective 1st July</li> <li>84 new volunteer enquiries for the month of June. 55 of these enquiries were from on-line, 12 referred from Job Active Agencies and 17 from word of mouth, library or brochure</li> </ul> </li> </ul></li></ul>
1.6.1.2 Recognise and support volu community groups through awards		ons	Quarterly	%	100	100	•	100	100	•	The City's annual Thank a Volunteer event was held on 12 May 2016.



	Status —		None		•	Above Target	•	On Targe	t 🌔	Attent Requi	
						Result		۱	YTD Resul	t	
Description			Freq.	UOM	Tar	get Actual	Status	Target	Actual	Status	Comment
1.7.1 Implement the City of Kwinan Plan in order to build the capacity of encourage awards and exhibitions, installation of public art.	of local art	ists,									
Community Development 15/16											
1.7.1.1 Develop, run and support a activities and exhibitions in Kwinan		ns,	Quarterly	%	10	00 100	•	100	100	•	The second instalment of the Answering the Call exhibition is under way, part of ANZAC Centenary Commemoration. The exhibition and associated website will continue to promote and reflect on the experience of our community in wars and conflicts since WWI.
Strategic Planning 15/16											
1.7.1.2 Present a Local Planning Part contributions to be mandatory	olicy for pu	blic	Annual	%	10	0 0	•	100	0	•	Project to be completed during 2016/17 year.
1.7.2 Ensure the City of Kwinana's incorporates the support and provi of cultural development initiatives Kwinana's cultural identity and dive Community Development 15/16	ision of a r that enhar	ange									



Status	Status —			•	Above Target	•	On Targe	et 🚺	Atten Requ	
					Result			YTD Resu	ılt	
Description		Freq.	UOM	Tar	get Actual	Status	Target	Actual	Status	Comment
1.7.2.1 Review the Cultural Plan 2015-2019		Quarterly	%	10	00 100	•	100	100	•	Strategic focus across the cultural domain has progressed through a series of targeted projects. Specifically: a review of the Koorliny Arts Centre has been completed, a review of the City's events is underway and nearing completion; and the development of a Multicultural Policy and Action Plan and Reconciliation Policy and Action Plan is underway. These strategic documents will collectively constitute a new cultural plan.
1.7.2.2 Implement the Cultural Plan 2015-20	19	Quarterly	%	10	00 100	•	100	100	•	The update is on-going, under the responsibility of the Manager Community Development.
1.8.1 Ensure that Kwinana's cultural heritag suitably respected, interpreted and shared the community in a variety of formats. Community Development 15/16										
1.8.1.1 In partnership with the Kwinana Heritage Group provide historical, curatorial and educational activities through the Smirk Cottage and Sloan Cottage heritage sites		Quarterly	%	10	00 100	•	100	100	•	The Heritage Group and other relevant stakeholders were contacted to progress the development of a Conservation Plan for the WWII Bunkers.
Strategic Planning 15/16										



	Status —		None		•	Above Target		On Targe	t	Attent Requi	
						Result			YTD Resu	lt	
Description			Freq.	UOM	Tar	get Actual	Status	Target	Actual	Status	Comment
1.8.1.2 Review and implement the City's Municipal Heritage Inventory		cipal	Annual	%	10	0 100	•	100	100	•	The review of the Municipal Heritage Inventory is complete. New planning legislation will require that a Heritage List be adopted under the scheme to apply to new development. It is intended to adopt the reviewed MHI as a Heritage List in 2016/17.
Library 15/16 1.8.1.3 Further develop the Local His Collection at the Darius Wells Library Resource Centre, including an Aborig Resource Section	/ and		Quarterly	%	10	0 100	•	100	100	•	Voices of Kwinana history blog launched along with presentation by a Sloan family descendant at the heritage event on 15th May at Sloan's Cottage.
1.9.1 Implement Disability Access ini order to ensure best practice standa and existing facilities and services. Healthy Lifestyles 15/16											



	Status	 None		•	Above Targe	•	On Targe	t	Attent Requi	
					Result			YTD Resu	lt	
Description		Freq.	UOM	Targ	get Actual	Status	Target	Actual	Status	Comment
1.9.1.2 Implement the Disability Ac Inclusion Plan	cess and	Quarterly	%	10	0 100	•	100	100		Coordinator Meeting attendance - WA NDIS Advisory Group Cockburn Kwinana 13 June, 29 Aug - AIWG Kwinana City Kwinana AIWG - More information needed to be provided Stakeholder partnership - Reconnecting with DSC Kwinana, Leda Ed Support to understand issues
Engineering 15/16 1.9.1.3 Ensure Disability Access ar Plan compliance with respect to Cit		Quarterly	%	10	0 100	•	100	100	•	During last quarter there was considerable work performed involving disability access. Two projects worth noting are the upgrade of the Harlow Rd/Gilmore Ave intersection & work undertaken at the Adventure Park. The upgrade of the Harlow Rd/Gilmore Ave intersection involved significant footpath work, noting that any footpath/road works undertaken by the City are disability access compliant. The Adventure Park is being constructed with the view to being totally accessible to people with disabilities and as such any work done there will have disability access as a focus.



	Status —		- None		•	Above Target	•	On Targe	t 🌔	Attent Requi	
						Result		·	YTD Resu	t	
Description			Freq.	UOM	Tar	get Actual	Status	Target	Actual	Status	Comment
2.1.1 Through use of strategic partr identify and attract investment in ke employment generating initiatives i create shifts in job markets to meet	ey in order to										
Economic Development 15/16											
2.1.1.1 Implement the Economic De Strategy	evelopmen	t	Quarterly	%	10	00 100	•	100	100	•	The current Economic Development Strategy was completed in 2013 and is still in draft form. The Manager of City Enterprise is currently reviewing the document in order to determine which aspects of strategy are a priority and achievable.
2.1.1.2 Identify opportunities for building the economy, through land use planning, employment generators and business incubators (including entertainment and restaurant businesses)			Quarterly	%	10	0 100	•	100	100	•	The City's Manager of City Enterprise and the Planning Department are working jointly to progress the establishment of a new Economic Development Strategy and associated land use planning which will provide support to economic growth and initiatives.
2.1.2 Work in partnership to identify employment, strengthen local labou link residents with sustainable work opportunities. Community Development 15/16	ur markets										



Status —	None		Abo	ove Target	•	On Targe	t	Attent Requi	
				Result			YTD Resul	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
2.1.2.1 Coordinate the Kwinana Action Group	Quarterly	%	100	100	•	100	100	•	The Kwinana Action Group has expanded it's membership and has met on a monthly basis for most of the year, it has now gone to quarterly meetings.
2.2.1 Lobby the State Government to improve the standard of existing schools and ensure the timely construction of new schools as well as work with private schools, university, TAFE.									
Elected Members 15/16									
2.2.1.1 Lobby Federal, State and other Education Providers to enhance education as part of land use planning	Quarterly	%	100	100	•	100	100	•	This action is ongoing and occurs when needed.
2.2.2 Develop partnerships that support people to participate in education, training or employment opportunities that result in sustainable work opportunities.									
Community Development 15/16									
2.2.2.1 Work with employment, education and training providers to ensure Kwinana residents have access to learning opportunities that result in them becoming competitive in the employment market	Quarterly	%	100	100	•	100	100	•	Ongoing liaison with educational institutions continues and the Connections, Your Next Step Event is scheduled for July 2016.



	Status -				Abo	Above Target		On Target		Attent Requi	
						Result			YTD Resul	lt	
Description			Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
2.2.2.2 Work with the Aboriginal Er Training Council for Challenger TA employment skills related training o within Kwinana	FE to provid		Quarterly	%	100	100	•	100	100	•	Ongoing liaison continues.
2.3.1 Actively promote opportunitie commercial investment in the City accordance with the adopted City ( Plan, Town Planning Scheme No 3.	Centre in Centre Mas										
Executive 15/16											
2.3.1.1 Identify and promote comm opportunities for development proje Centre		ity	Quarterly	%	100	100	•	100	100	•	Strategic Planning has completed a Land Rationalisation Inventory. The Manager of City Enterprise will expand the scope of the completed work to include additional properties and criteria.
Statutory Planning 15/16											
2.3.1.2 Review the City Centre Mas No. 3 to promote opportunities for f retail/commercial/residential and ot opportunities	urther		Quarterly	%	100	75	•	100	75	•	Work is continuing with the City's planning consultant to review the City Centre Master Plan and Scheme. This action should be completed by December 2016.
2.3.2 Continue to implement improv City Centre through utilisation of C in the City Centre to act as a cataly development and community activity	ouncil asso st for furth	ets									



Status —	None		Al	bove Target	•	On Targe	t	Attent Requi	
				Result			YTD Resu	lt	
Description	Freq.	UOM	Targe	et Actual	Status	Target	Actual	Status	Comment
Strategic Planning 15/16									
2.3.2.1 Review the City Centre Master Plan	Quarterly	%	100	50	•	100	50	•	The City engaged a consultant to undertake a review of the Master Plan which has progressed to the draft stage and is ready for advertising. City Staff have required that prior to advertising, the draft plan must better address parking need and delivery across the City Centre to reflect and inform the new Master Planning design. This work in progress and a revised milestone chart completed.
2.3.2.3 Lobby for the provision of the NBN in City of Kwinana	Quarterly	%	100	100	•	100	100		Work has been completed and lobbying is ongoing.
Planning 15/16									
2.3.2.2 Implement the recommendations from the City's Land Asset Retention and Disposal Strategy and TPS No. 3 related to the City Centre	Quarterly	%	100	100	•	100	100	•	This action is to be reallocated to Manager City Enterprises and will commence in 2017/18
2.3.3 Implement and regularly review the Local Commercial & Activity Centres Strategy.									
Statutory Planning 15/16									
2.3.3.1 Implement the City Centre Master Plan	Quarterly	%	100	100	•	100	100	•	This action is undertaken and considered as part of each Development Application.
Strategic Planning 15/16									



Status —	None		Abc	ve Target	•	On Targe	t 🌔	Attent Requi	
				Result		<b>`</b>	YTD Resul	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
2.3.3.2 Review the Local Commercial and Activity Centres Strategy	Quarterly	%	100	100	•	100	100	•	Strategy was adopted by Council in 2014. Implementation is ongoing through development assessments, structure planning and scheme amendments.
2.3.3.3 Implement the Local Commercial and Activity Centres Strategy	Quarterly	%	100	100	•	100	100	•	Appropriate zoning is being undertaken through the Local Planning Strategy and local structure planning. The strategy is being used to advise developers through ongoing liaison.
2.3.4 Revitalise and develop neighbourhood centres so they are economically viable and the best design outcomes for the community are achieved.									
Planning 15/16									
2.3.4.1 Implement the Land Asset Retention and Disposal Strategy	Quarterly	%	100	100	•	100	100	•	The recently commenced Manager of City Enterprises is now progressing this document.
Strategic Planning 15/16									
2.3.4.2 Complete the Medina Town Centre Revitalisation Project	Quarterly	%	100	95	•	100	95	•	The project is effectively completed with Niche Living completing the built form and subdivisional works and Final Milestone Reports to the Federal Government being provided.
Executive 15/16									





	Status		None		Abo	ove Target	•	On Targe	t 🌔	Attent Requi	
						Result			YTD Resul	t	
Description			Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
2.3.4.3 Ensure that Place Plans that address the revitalisation of Neighb Centres where required		oped	Quarterly	%	100	0	•	100	0	•	This action has been deferred for commencement and completion 2017/18.
2.3.4.4 Implement Place Plans for 0	City areas		Quarterly	%	100	0	•	100	0	•	Implementation has not commenced. Place Plans are yet to be finalised.
2.4.1 Actively work with partners to coordinated development and impr the Kwinana Industrial Area and the development of Latitude 32.	ovement o										
Strategic Planning 15/16											
2.4.1.1 Work with Landcorp and the Australian Planning Commission to assistance and facilitate timely.			Quarterly	%	100	100	•	100	100	•	Landcorp meetings have been attended by City Officers on 21/4/16, 19/05/16 and 16/06/16. The Latitude 32 community group was hosted at the City on 31/05/16.
Executive 15/16											
2.4.1.2 Examine opportunities for c progress of the Western Trade Coa including proceeding with the Indian Gateway	ast Area		Quarterly	%	100	100	•	100	100	•	The Indian Ocean Gateway proposal has been published and is currently being circulated to various stakeholders including the State Government.
2.4.2 Lobby for the upgrade, early c construction of the Western Trade transport network.											



Statu	is —	None		Ab	ove Target	•	On Targe	t	Attent Requi	
					Result			YTD Resu	lt	
Description		Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
Strategic Planning 15/16										
2.4.2.04 Complete business case for Coun lobby for the commitment to develop the wa already done on the outer harbour		Quarterly	%	100	100	•	100	100	•	The Indian Ocean Gateway proposal includes this action, lobbying is ongoing.
2.4.2.05 Complete business case for Coun lobby for the commitment and design of the intermodal freight handling facility.		Quarterly	%	100	100	•	100	100	•	The Indian Ocean Gateway proposal includes this action, lobbying is ongoing.
2.4.2.06 Complete business case for Coun lobby the State Government for completion detailed designs of Anketell Road and Row Road to become physically high wide freigh	n of /ley	Quarterly	%	100	100	•	100	100	•	The Indian Ocean Gateway proposal includes this action, lobbying is ongoing.
2.4.2.07 Complete business case for Coun lobby the State Government for completion detailed design of Anketell Road extending the Cockburn Sound Industrial Area	n of	Quarterly	%	100	100	•	100	100	•	The Indian Ocean Gateway proposal includes this action, lobbying is ongoing.
2.4.2.08 Complete business case for Coun lobby the State Government to complete th detailed design of Rowley Road, extending the port	ne	Quarterly	%	100	100	•	100	100	•	The Indian Ocean Gateway proposal includes this action, lobbying is ongoing.
2.4.2.10 Prepare arguments to allow Coun- lobby for the funding and implementation o coordinated sub regional/district planning a transport framework	fa	Quarterly	%	100	100	•	100	100	•	The Indian Ocean Gateway proposal includes this action, lobbying is ongoing.





	Status	_	None		•	Above Target		On Targe	t	Atter Requ		
						Result			YTD Res	ılt		
Description			Freq.	UOM	Targ	get Actual	Status	Target	Actual	Status		Comment
2.4.3 Promote the development of r intermodal facilities to stimulate fu and bulk goods investment, busine employment opportunities.	rther indu	strial										
Executive 15/16												
2.4.3.1 Engage with Fremantle Por promote Kwinana's interest in port in the district			Quarterly	%	10	0 0	•	100	0	•	communi	e proposed sale of the Fremantle Port, cation with the Fremantle Port Authority postponed.
2.5.1 Develop and implement an Ec Development Strategy that identified projects to act as stimuli to the loca	es priority	у.										
Economic Development 15/16												
2.5.1.1 Implement the Economic De Strategy	evelopmen	t	Quarterly	%	10	0 100	•	100	100	•	complete Manager documen	ent Economic Development Strategy was d in 2013 and is still in draft form. The of City Enterprise is currently reviewing the t in order to determine which aspects of are a priority and achievable.
Strategic Planning 15/16												
2.5.1.2 Assess and review the curr Development Strategy and Policies Kwinana Industrial Area against the economic profile and situation	s for the	al	Quarterly	%	10	0				_		



Statu	s —	None		• A	bove Target	•	On Targe	t	Attent Requi	
					Result			YTD Resu	lt	
Description		Freq.	UOM	Targe	et Actual	Status	Target	Actual	Status	Comment
2.6.1 Pursue an approval system that is integrated across the City of Kwinana to e planning, building and environmental hea applications are processed in a timely ma reduce costs.	th									
Economic Development 15/16										
2.6.1.1 Encourage registration of home oc business and offer assistance to business growth and development		Quarterly	%	100	100	•	100	100	•	Assistance has been on an "as needed" basis for last quarter.
Statutory Planning 15/16										
2.6.1.2 Facilitate the implementation of On Applications	ine	Quarterly	%	100	100	•	100	100	•	The planning component of the project is now complete and online applications will be rolled out on the City's website in the next quarter.
2.6.1.3 Assess planning and approval proc for Development Applications and revise s encourage and retain business investment City	/stem to	Quarterly	%	100	100	•	100	100	•	The planning approval system and processes are under constant review to ensure the system is operating as efficiently and effectively as possible.
3.1.1 Develop and implement a Local Bioc Strategy for the City of Kwinana to preser strategically important natural areas.										
Strategic Planning 15/16										



Status –	- None		•	Above Target	•	On Targe	t	Attent Requi	
				Result			YTD Resu	t	
Description	Freq.	UOM	Targ	get Actual	Status	Target	Actual	Status	Comment
3.1.1.1 Include the City's Local Biodiversity Plan ir Planning Guidelines for Biodiversity Conservation and include as an appendix in the Local Planning Strategy	Quarterly	%	100	0 20	•	100	20	•	Draft policy has been prepared. This project will be completed during the 2016/17 year.
Environment 15/16									
3.1.1.2 Work towards Lake Magenup Rehabilitatio	n Quarterly	%	100	0 100	•	100	100	•	Site preparation for winter 2016 community plantings including rabbit proof fence construction have been completed.
3.1.2 Investigate long term strategies for protection of the 'Kwinana Industrial Buffer'.									
Strategic Planning 15/16									
3.1.2.1 Prepare materials for Council to lobby for the legislative protection of the Kwinana Industrial Buffer	Quarterly	%	100	0 100	•	100	100	•	Materials have been prepared and are currently being considered for legislation.
3.1.3 Continue to implement the Natural Areas Management Plan and participate in the South Metropolitan Coastcare Program in order to improve conservation outcomes.									
Environment 15/16									



Status —	None		Abo	ve Target	•	On Targe	t	Attent Requi	
				Result			YTD Resul	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
3.1.3.1 Implement the Natural Areas Management Plan for the City of Kwinana managed natural areas (e.g. bushland, wetlands)	Quarterly	%	100	100	•	100	100	-	Additional Environmental Field Staff have been employed to implement the Natural Areas Management Plan. Equipment has been purchased to enable staff to undertake spraying and chemical controls.
3.1.3.2 Continue to secure the South Metropolitan Coastcare Program	Quarterly	%	100	100	•	100	100	•	The Coastcare program continues to be hosted by City of Kwinana
3.1.4 Build community and City capacity to assist in managing coastal and bushland reserves.									
Environment 15/16									
3.1.4.1 Develop and encourage volunteer participation in Coastal and Bushland Reserves care programs	Quarterly	%	100	100	•	100	100	•	Seasonal programs for both Coastcare and Bushcare have been completed (for the last quarter of 2016).
3.1.4.2 Maintain, improve and create new relationships with outside professional, commercial and volunteer organisations to improve work efficiency	Quarterly	%	100	100	•	100	100	•	The City is developing a relationship with Botanic Parks and Gardens Authority to study fire impacts and the association with weed control.
3.1.5 Encourage a multi-agency response to the protection of natural bushland from inappropriate and unauthorised use.									
Environment 15/16									



	Status		None		Abo	ove Target	•	On Targe	t 🌔	Attent Requi	
						Result			YTD Resu	lt	
Description			Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
3.1.5.1 Bushland reserves fences in upgraded to reduce illegal rubbish d			Quarterly	%	100	100	•	100	100	•	Control works have been undertaken at Challenger Beach.
3.2.1 Ensure that development appr best practice environmental outcom		ult in									
Environment 15/16											
3.2.1.1 Advocate for, and improve e standards for the wellbeing of the co developing good working relationshi stakeholders	ommunity b		Quarterly	%	100	100	•	100	100	•	The Environment team is working with Strategic Planning to develop policies that guide the planning process in an appropriate direction.
Statutory Planning 15/16											
3.2.1.2 Increase Aboriginal consulta clearing land	tion before	9	Quarterly	%	100	100	•	100	100	•	This action is undertaken and considered as part of each Development Application.
3.2.2 Review and amend the City of Town Planning Scheme and land us policies to provide the statutory pov Environment 15/16	e plannin										
3.2.2.1 Engage with universities to in research (targeted monitoring progravulnerability study to identify trigger knowledge Strategic Planning 15/16	ams,	d	Quarterly	%	100	90	•	100	90	•	The Tree Protection Policy is nearing final draft and will be finalised in 2016/17.



Status —	None		Abc	ove Target	•	On Targe	t 🌔	Attent Requi	
				Result			YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
3.2.2.2 Incorporate the Biodiversity Strategy into the Town Planning Scheme and Local Planning Strategy Statutory Planning 15/16	Quarterly	%	100	30	•	100	30	•	Recommendations of the Local Biodiversity Plan have been incorporated into the Local Planning Strategy. Further work is to be undertaken during 2016/17 year.
3.2.2.3 Ensure that dust management plans are provided by applicants where necessary and that waste minimisation and energy use are encouraged to be addressed within development applications	Quarterly	%	100	100	•	100	100	•	This action is undertaken and considered as part of each Development Application
3.2.3 Ensure, where practicable, retention of remnant vegetation and natural systems within new residential subdivisions.									
Environment 15/16									
3.2.3.1 Ensure retention, where practicable, of remnant vegetation and encourage the retention of trees and other flora within new residential subdivisions above the 10% minimum required	Quarterly	%	100	90	•	100	90	•	The Tree Protection Policy is nearing final draft and will be finalised in 2016/17.
3.2.3.2 Implement Preservation strategies (e.g. collecting seeds) as part of the Natural Areas Management Plan	Quarterly	%	100	100	•	100	100	•	Plant rescue and seed collection programs are complete.



	Status		None		٠	Above Targe	t 🥚	On Targe	t	Atten Requ		
						Result		•	YTD Resu	lt		
Description			Freq.	UOM	Tar	get Actual	Status	Target	Actual	Status		Comment
3.3.1 Liaise with Government agent improve management of Crown lan reserves in the City of Kwinana, pa regard to fire prevention and mitiga	ids and rticularly v											
Emergency Services 15/16												
3.3.1.1 Implement the Emergency S Business Plan	Services		Quarterly	%	1(	00 100	•	100	100	•	Business P	s that achieve the Emergency Services Plan are detailed throughout the ed by Nature" section of the Strategic / Plan.
3.3.2 Develop nature-based awaren projects and activities, including ex the Walking Trails Network and co- care programs with local schools.	xpansion o	of										
Environment 15/16												
3.3.2.1 Coordinate a Bushcare Sch as part of the Natural Areas Manag			Quarterly	%	10	00 100	•	100	100	•		ogram complete. Tramways Trail plan adoption and implementation to follow
3.3.2.2 Coordinate a Guided Bushv program as part of the Natural Area Plan			Quarterly	%	1(	00 100	•	100	100	•		as completed in quarter 2, several events at Henley Reserve.



	Status		None		•	Above Target	•	On Targe	t 🌔	Attent Requi	
						Result			YTD Resu	lt	
Description			Freq.	UOM	Tar	get Actual	Status	Target	Actual	Status	Comment
3.4.1 Continue retrofitting energy in of Kwinana assets through the City Energy Fund and ensure new build designed to be energy efficient.	/'s Revolvi										
Environment 15/16											
3.4.1.1 Retrofit Council buildings w codes and actively engage in the d of new council buildings to ensure efficiency is maximised	lesign proce		Quarterly	%	10	00 100	•	100	100	•	A review of Darius Wells Solar Project was undertaken, further work will occurr in the 2016/17 financial year.
3.5.1 Implement the City of Kwinan Conservation Plan, the Peel and Co Catchment Regional Water Program Water Sensitive Urban Design Tech Guidelines.	ockburn m and ado	pt									
Depot 15/16											
3.5.1.1 Implement the Depot Team the Sustainable Water Management		thin	Quarterly	%	10	00 100	•	100	100	•	The 2015/16 water season meter reading has bee completed. Required bore water sampling has also been completed for 2015/2016 season.
3.5.1.2 Implement the actions set of Groundwater Operating Strategy	out in the		Quarterly	%	C	) 100	•	100	100	•	All actions have been completed that are applicable to this quarter.



Status —	None		Abc	ove Target	•	On Targe	t 🌔	Attent Requi	
				Result		```	TD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
3.5.1.3 Develop and implement an educting program for the cleaning of side entry pits, GPTs and bubble up pits	Quarterly	%	100	100	•	100	100	•	Cleaning of GPTs were completed in May 2016. Other drainage infrastructure are being monitored with issues being documented for rectification.
3.5.1.4 Implement the schedule/program for the inspection and maintenance of sumps and compensating basins	Quarterly	%	100	100	•	100	100	•	Drainage Sumps were visually inspected in May 2016 with another inspection scheduled for November 2016
Engineering 15/16									
3.5.1.5 Ensure the City complies with IPEWA subdivision guidelines for stormwater retention	Quarterly	%	100	100	•	100	100	•	The City assesses each subdivision in accordance with IPEWA Guidelines.
Environment 15/16									
3.5.1.6 Implement the Water Conservation Plan	Quarterly	%	100	100	•	100	100	•	Review of Water Management Plans undertaken. Review and reporting to Water Corporation undertaken.
Environmental Health 15/16									
3.5.1.7 Ensure that mosquito management plans are provided where necessary as part of drainage and water management planning	Quarterly	%	100	100	•	100	100	•	The City has engaged a consultant to integrate developer mosquito management plans to create a regional mosquito management plan for the City.
3.6.1 Implement, where practicable, the recommendations of the Southern Metropolitan Regional Council "Climate Change Risk Assessment Report (2009)".									



Status —	None		Abc	ove Target		On Targe	t	Attent Requi	
				Result			YTD Resu	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
Emergency Services 15/16									
3.6.1.1 Ensure the future bushland reserves that are acquired are of sufficient size and quality to be resilient to bushfires	Quarterly	%	100	100	•	100	100	•	There have been no newly acquired bushland reserves for this quarter.
3.6.1.2 Ensure that strategic land use planning incorporates emergency risk management.	Quarterly	%	100	100	•	100	100	•	Emergency Risk Management is incorporated in Strategic Planning.
3.6.1.3 Develop, implement and periodically update Urban Bushfire Fire Plans for all High Priority City of Kwinana Bushland Reserves	Quarterly	%	100	100	•	100	100	•	The following plans have been updated: Western Australian Planning Commission Sicklemore Road 'Bush Forever' Reserve Henley Boulevard Reserve and Sutherland Parade Reserve - reviewed with stakeholders and mitigation measures introduced.
Environmental Health 15/16									
3.6.1.5 Implement the Strategic Waste Management Plan	Quarterly	%	100	100	•	100	100	•	Awaiting comment from South Metropolitan Regional Council to proceed with this action.
Environment 15/16									
3.6.1.6 Implement the Climate Change Adaptation and Mitigation Strategy	Quarterly	%	100	100	•	100	100	•	Water Saving Toilets installed at various locations, monitoring equipment, air curtains and flow meters installed at Recquatic. There will be further review of other infrastructure energy and water use.



	Status		None		٠	Above Tar	get	•	On Targe	t	•	Attent Requi		
						Resu	ılt			YTD Res	sult			
Description			Freq.	UOM	Tar	get Actu	al	Status	Target	Actua	1 8	Status		Comment
3.6.2 Adopt and implement, where a State and Federal government polic climate change.														
Statutory Planning 15/16														
3.6.2.1 Ensure that coastal develop assessed against the most current Planning Policy 2.6 and any associ and position statements	version of	State	Quarterly	%	10	00 100		•	100	100		•		n is undertaken and considered as part of elopment Application.
4.1.1 Implement the City of Kwinan Infrastructure Plan that identifies the nature and anticipated construction community and recreation facilities	ne locatior n date of n	i, <sup>-</sup>												
Community Development 15/16														
4.1.1.01 Annually review the Comm Infrastructure Plan to ensure it rem and responsive to new communities appropriate involves consultation w the community	ains releva s and wher	e	Quarterly	%	10	00 100	,	•	100	100		•	advertise	ty Infrastructure Plan was reviewed and re- d for public comment. Yet to be re- d to Council for considerations of revisions.
4.1.1.05 Reach a formal agreemen and private education providers for facilities in accordance with the Con Infrastructure Plan	shared use		Quarterly	%	10	00 100		•	100	100		•	the provis Wellard V facilities f	discussion with the DET and developers on ion of shared use facilities at Wandi and Vest in the first instance, and shared or the future as schools are brought on er new developments.



State			None		At	bove Target	•	On Targe	t	Attent Requi	
						Result			YTD Resul	t	
Description			Freq.	UOM	Targe	t Actual	Status	Target	Actual	Status	Comment
4.1.1.06 Conduct a feasibility study future dog parks in the Community Plan			Quarterly	%	100	0	•	100	0	•	Community Infrastructure Plan currently being reviewed and is out for public comment, dog park requirements will be assessed as part of this review process
Strategic Planning 15/16											
4.1.1.02 Ensure Developer Contribu are aligned with the Community Info			Quarterly	%	100	70	•	100	70	•	Amendment 132 - was considered by the Western Australian Planning Commission during April 2016 however no formal advice has been received yet. Preparing modified Developer Contribution Plan, cost apportionment schedule and updated audited costs. Amendment 100A - preparing report on submissions and recommended modifications. Amendment 145 - preparing report on submissions and recommended modifications.
Finance 15/16											
4.1.1.03 Incorporate the Capital Ex into the City's Long Term Financial infrastructure and investment decis Healthy Lifestyles 15/16	and	Plan	Quarterly	%	0		_	100	100	•	



Status —	None		Abo	ove Target	•	On Targe	t 🌔	Attent Requi	
				Result		<b>`</b>	YTD Resul	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
4.1.1.04 Work collaboratively with other South Western Metro Local Governments to plan for regional level sporting and recreation infrastructure	Quarterly	%	100	100	•	100	100	•	Tramway Trail - Met with City Cockburn and City Rockingham to progress Tramway Trail project
4.1.1.07 Conduct a feasibility study for the construction of a Community Garden	Quarterly	%	100	10	•	100	10	•	Community Garden Wandi - Met with Wandi Residents Group to discuss concept.
Engineering 15/16									
4.1.1.08 Conduct a feasibility study for the construction of a new Kwinana Jetty	Quarterly	%	100	100	•	100	100	•	Consultant has been engaged to undertake a feasibility study of Wells Park including the jetty. Study was completed by the end of June 2016.
4.1.2 Continue to improve the standard, and maximise the utility, of existing community and recreation infrastructure through implementation of maintenance and refurbishment programs. Environment 15/16									
4.1.2.1 Encourage the refurbishment of existing Council buildings to address energy, water and waste minimisation	Quarterly	%	100	100	•	100	100	•	Retrofitted inefficient toilets and urinals with 4 Star WELS rated water efficient toilets in the Administration building and Depot. Installed water sub-meters at the Administration Building, Parmelia House and Koorliny Arts Centre as well as at Smirks cottage at the Depot.
Engineering 15/16									



Status	-	None		At	Above Target		On Target		Attent Requi	
					Result		· ·	YTD Resul	t	
Description		Freq.	UOM	Target	t Actual	Status	Target	Actual	Status	Comment
4.1.2.2 Upgrade the Thomas Oval netball co	ourts	Quarterly	%	100	20	•	100	20	•	Construction work is anticipated to be in first quarter of 2017.
Building Assets 15/16										
4.1.2.3 Undertake the improvement of Spor Facilities to ensure better sports in Kwinana	ing	Quarterly	%	100	100	•	100	100	•	Improvements are undertaken in line with the Community Infrastructure Plan.
4.2.1 In accordance with regulatory standar and the Community Infrastructure Plan, pro active recreation opportunities and develop public open space and infrastructure in new developments.	vide									
Engineering 15/16										
4.2.1.1 Implement the City's public open spatial development standards to ensure best prace standards are implemented and ongoing maintenance costs are minimised		Quarterly	%	100	100	•	100	100	•	Development standards are considered for each application.
4.2.1.2 Construct the City of Kwinana Adver Playground	iture	Quarterly	%	100	30	•	100	30	•	Construction commenced in December 2015. Construction work in progress, Project is tracking well within tolerance, however project completion has been extended by 4 weeks, to be completed by September 2016. Official opening anticipated in October 2016.



Status —		—	None		Above Target		•	On Target		Attent Requi	
						Result			YTD Resul	t	
Description			Freq.	UOM	Targ	jet Actual	Status	Target	Actual	Status	Comment
4.2.1.3 Construct the City of Kwina	na Skate Pa	ırk	Quarterly	%	100	0 20	•	100	20	•	Grant funding approved in April 2016, Tender for Design and Construction to be advertised late April/early May. Project is expected to be completed during the first quarter of 2017.
4.2.1.4 Implement the City's Parks	for People F	Plan	Quarterly	%	100	0 100	•	100	100	•	All actions for this quarter have been completed. Upgrades to Skottowe Park and Hennessey Park earlier in 2015/16.
Healthy Lifestyles 15/16											
4.2.1.5 Continue to plan for walk tra and promotion	ail connectic	n	Quarterly	%	100	0 100	•	100	100	•	Tramway Trail - Partnership with Rockingham and Cockburn to make available and connect for use by walkers as well as mountain bike riders.
											Bollard Bullrush - Planning is working on the master plan to include a shared use path around Bollard Bullrush.
Environment 15/16											
4.2.1.6 Conduct a feasibility study to of a Camping area in parkland	for the provi	sion	Quarterly	%	100	0 100	•	100	100	•	Informal investigations have been undertaken including discussions with Manager City Enterprises regarding the development of similar projects in other councils.



	Status	 None		•	Above Tar	get	•	On Targe	t	•	Attent Requi	-	
					Resu	lt		<b>\</b>	YTD Re	sult			
Description		Freq.	UOM	Tar	get Actua	al :	Status	Target	Actua	al s	Status		Comment
4.2.2 Implement the City's Parks for to provide the community with func- accessible and practical open parks spaces for a diverse range of users	tional, s and play												
Depot 15/16													
4.2.2.1 Implement the various Parks Streetscapes maintenance schedul the Depot Works Program to ensure approach to maintenance	es as set c	 Quarterly	%	10	00 100		•	100	100		•		enance schedules have been regularly issued and implemented on a weekly
4.2.2.2 Implement the Parks Inspect Continuous Improvement System	tion and	Quarterly	%	10	00 100		•	100	100		•		Officer Parks Operations conducted Parks and Continuous Improvement System as d.
Healthy Lifestyles 15/16													



Sta	atus	-	None		•	Above Target	•	On Targe	t 🌔	Attent Requi	
						Result		```	YTD Resul	t	
Description			Freq.	UOM	Targ	jet Actual	Status	Target	Actual	Status	Comment
4.2.2.3 Ensure parks have adequate fac meet community needs	cilities to		Quarterly	%	100	D 100	•	100	100		<ul> <li>Parks for People Strategy</li> <li>Upgrade of 2 parks each year. Parks upgraded were Bournan Heights and</li> <li>Consultation to upgrade Prince Regent Park</li> <li>Adventure Park in Kwinana</li> <li>Official Opening scheduled for approx Oct 2016</li> <li>Features include nature play, accessibility features, features for community</li> <li>No Smoking</li> <li>Parks are no smoking venues. Signage has been installed to dissuade people from smoking in parks and nearby play equipment</li> <li>Equipment Audit</li> <li>Parks are audited for damage and repaired where appropriate</li> </ul>
4.2.2.4 Include the activation of Kwinana the Parks for People Plan	a Beach	in	Quarterly	%	100	0 100	•	100	100	•	This action is ongoing.
4.3.1 Lobby for the provision of Federal government services to Kwinana, includ increased police presence and improve the frequency and routes for public tran	ding an ments t										



Status	—	None		•	Above Target		On Target		Attent Requ	
					Result			YTD Resu	lt	
Description		Freq.	UOM	Tar	get Actual	Status	Target	Actual	Status	Comment
<b>Community Development 15/16</b> 4.3.1.1 Identify gaps, monitor service levels and advocate to Government to ensure the commu is adequately serviced by government agencies	nity	Quarterly	%	10	00 100	•	100	100	•	Ongoing liaison with government departments such as Dept Child Protection, Dept Heatlth, Dept Educations, Police etc occurs on a regular basis, depending on presentation of community needs and issues.
Elected Members 15/16 4.3.1.2 Ensure that local issues like improvement to public transport, police services and other government services are highlighted to the Sta Government whenever practical		Quarterly	%	10	00 100	•	100	100	•	Ongoing.
4.3.1.3 Lobby for the installation of a Post Box Wellard	n	Quarterly	%	10	00 100	•	100	100	•	Post office now receives Mail and it is collected 4pm each afternoon.
4.3.2 Liaise with health service providers to identify community needs and ensure that planning for the City takes account of the need Healthy Lifestyles 15/16	J.									



Status —	None		Abo	ve Target		On Targe	t	Attent Requi	
				Result			YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
4.3.2.1 Explore Active Transport Initiatives	Quarterly	%	100	100	•	100	100	•	Kwinana Bike Plan - Planning has commenced working on Bike Plan. Consultation - Coordinator Healthy Lifestyles has commenced building a contact list database for developing a consultation group for feedback on the plan.
Environmental Health 15/16									
4.3.2.2 Implement and annually review the City's Public Health Plan	Quarterly	%	100	100	•	100	100	•	The City's Public Health Plan has been completed in February 2016.
Elected Members 15/16									
4.3.2.3 Lobby for increased local health services in the City	Quarterly	%	100	100	•	100	100	•	The City now has a generous quota of health services (doctors, dentists, physiotherapists and chiropractors).The City will continue to lobby if specialist service opportunities are present.
4.3.3 Support partnerships with service providers and the community to provide health and lifestyle education.									
Healthy Lifestyles 15/16									
4.3.3.1 Meet regularly as a partner for various health projects linked to the local Aboriginal community	Quarterly	%	100	100	•	100	100	•	16 June 2016 Worked with Moortidj Koort to run Pit Stop event at Medina Football club for Men's Health Week 2016.



	Status	-	None		•	Above -	Target	•	On Target	t		ention quired	
						R	esult		١	YTD Resu	lt		
Description			Freq.	UOM	Tar	get A	ctual	Status	Target	Actual	Statu	IS	Comment
4.3.3.2 Continue to facilitate the Kw Action Group	vinana Hea	llth	Quarterly	%	10	00	100	•	100	100	•		Health Action Group meetings of this group in June at Darius
4.3.4 Advocate for improvements to of underground power, broadband coverage across the community.													
Elected Members 15/16													
4.3.4.1 Continue to lobby providers telecommunication services and fact Kwinana		red	Quarterly	%	10	00	100	•	100	100	•	NBN rollo	out is now underway in Kwinana.
4.3.4.2 Lobby for the enhancement services to underground power	of power		Quarterly	%	10	00	100	•	100	100		New dev	elopments now have underground power.
4.4.1 Undertake a review the City's Planning Strategy, Town Planning sub-strategies to ensure that all de sustainable. Strategic Planning 15/16	Scheme a												



	Status	-	None		•	Above Targe	et 😑	On Targe	t 🌔	Attent Requ	
						Result			YTD Resu	lt	
Description			Freq.	UOM	Tar	get Actual	Status	Target	Actual	Status	Comment
4.4.1.1 Complete the Local Plannir review to promote a sustainable ba preservation of the natural environ development	alance betw		Quarterly	%	10	00 90		100	90	•	Final Adoption of the final LPS is not anticipated until late 2016/17 or into 2018/19 as the WAPC must approve the draft LPS and formal advertising occur following which submissions will be received and assessed for Council and WAPC approval. The process of informal advertising of the draft LPS and assessment of submissions and adoption by Council for referral to the WAPC is largely complete with a report to be placed to Council for endorsement.
4.4.1.2 Review the Local Planning	Strategy		Quarterly	%	10	00 90	•	100	90	•	Final Adoption of the final LPS is not anticipated until late 2016/17 or into 2018/19 as the WAPC must approve the draft LPS and formal advertising occur following which submissions will be received and assessed for Council and WAPC approval. The process of informal advertising of the draft LPS and assessment of submissions and adoption by Council for referral to the WAPC is largely complete with a report to be placed to Council for endorsement.



Status —	None		Abo	ve Target		On Targe	t	Attent Requi	
				Result			YTD Resu	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
4.4.1.3 Review TPS 2 and TPS 3	Quarterly	%	100	0	•	100	0	•	Largely subject to the progress of the LPS as it is the LPS which sets the framework and guides the new scheme. Intent is to commence in first quarter of 2016/17 such that the new scheme can be developed and assessed in a complimentary way to the LPS or at least shortly following the final adoption of the LPS.
4.4.2 Encourage and promote the design of places of activity and enjoyment.									
Statutory Planning 15/16									
4.4.2.1 Using the Liveable Neighbourhood Framework create, activate and assess new developments to create places of high amenity by being proactive and engaged in the design process with developers	Quarterly	%	100	100	•	100	100	•	This action is undertaken and considered as part of each Development Application.
4.4.3 Develop and implement a Parking Strategy for the City that specifically addresses the City Centre and train station precincts.									
4.4.4 Seek to provide a variety of housing choices in the City as part of the development of the Local Planning Strategy.									
Strategic Planning 15/16									



Status –	- None		Al	bove Target	•	On Targe	t	Attent Requi	
				Result			YTD Resul	t	
Description	Freq.	UOM	Targe	et Actual	Status	Target	Actual	Status	Comment
4.4.4.2 Implement the Local Housing Strategy	Quarterly	%	100	100	•	100	100	•	Several actions included in the Local Planning Strategy (residential densities, focus on neighbourhood centres) and other planning documents – eg. Local structure plans around Bollard Bulrush.
Economic Development 15/16									
4.4.4.3 Encourage Department of Housing/Landcorp to develop vacant government owned land	Quarterly	%	100	100	•	100	100	•	City staff have been holding regular meetings with Landcorp to consider future development of industrial land including land owned by State Government. Regular meetings are also held with representatives of the Department of Housing to progress appropriate development of its land holdings.
Community Development 15/16									
4.4.4.4 Manage and maintain City of Kwinana Aged Persons Accommodation	Quarterly	%	100	100	•	100	100	•	The City is continuing with the management and maintenance of the aged care accommodation.
4.4.5 Ensure that land use planning strategies consider the concept of 'affordable living' and aim to facilitate local employment, improved public transport and reduce the cost of living. Strategic Planning 15/16									



Status —	- None		Abc	ove Target		On Targe	t	Attent Requi	
				Result		YTD Resu		lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
4.4.5.1 Complete the Postans Precinct Study	Quarterly	%	100	0	•	100	0	•	This project is scheduled to be completed in 2017/18.
4.4.6 Ensure that an appropriate density of development is achieved that accommodates projected population growth and is balanced against community expectations.									
Strategic Planning 15/16 4.4.6.1 Conduct consultation as part of the preparation of the Local Planning Strategy to review the community views regarding appropriate densities of development	Quarterly	%	100	100	•	100	100	•	This action has been completed.
4.4.7 Take a proactive and strategic approach to planning for significant infrastructure needed for the future such as major road networks, waste disposal/recycling facilities.									
Environmental Health 15/16									
4.4.7.3 Implement the State Waste Plan and develop a strategic direction for the future of waste services in the City of Kwinana	Quarterly	%	100	100	•	100	100	•	The City has introduced 360L recycle bins in an attempt to increase recycling rates in the community.
4.4.8 Ensure that the City has significant input on planning and strategic growth decisions at the Regional and State level.									



Status —	None		Abc	ove Target		On Targe	t	Attent Requi	
			Result			YTD Result			
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
Community Development 15/16									
4.4.8.1 Provide advice and comments on Regional and Strategic issue papers in relation to the social impacts of a changing community such as FIFO work and multicultural immigration	Quarterly	%	100	100	•	100	100	•	Advocacy and lobbying occurs as needs and issues, and opportunities for feedback, present themselves.
Strategic Planning 15/16									
4.4.8.2 Make detailed submissions to State Government Planning Strategies and engage with the Department of Planning or other Government Authorities to promote the City's interests	Quarterly	%	100	100	•	100	100	•	Currently working with Department of Education to plan for Wellard East and Wandi primary schools. Meetings at have also been held with the Department of Planning regarding Mandogalup and Bollard Bulrush local structure planning.
4.4.9 Engage with developers on infrastructure and sustainability issues.									
Planning 15/16									
4.4.9.1 Regularly engage with developers to communicate the City's priorities as part of new development	Quarterly	%	100	100	•	100	100	•	Various meetings during the quarter with several developers and other separate landowners or prospective developers have been held last quarter.
4.5.1 Promote a clean City by ensuring that public areas and streetscapes are developed and maintained to a high standard.									
Depot 15/16									



Status	- None		Abo	ove Target		On Targe	t	Attent Requi	
				Result		YTD Resu		lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
4.5.1.1 Remove rubbish from the City with a focution on main arterial roads and nature areas.	us Quarterly	%	100	100	•	100	100	•	Litter Collection continues to be a major focus with the City's main arterial roads regularly inspected and litter removed.
4.5.2 Develop and implement a Landscape and Streetscape Strategy.									
Depot 15/16									
4.5.2.2 Develop a business case and proposal for a street tree database describing the species, si age, location (GIS).		%	0	10	•	0	10	•	The Engineering Team have allocated \$120,000 in the 2017/18 financial year for data collection of the City's Street Trees. Determination of an appropriate data base will also be considered and progressed in consultation with the Asset Management Working group
4.5.3 Implement the strategies outlined in the C of Kwinana's Graffiti Management Plan.	ity								
Depot 15/16									
4.5.3.1 Monitor and administer the new Mobile Graffiti Reporting System	Quarterly	%	100	100	•	100	100	•	Currently in the process of replacing the old trimble system with 3 new tablets. ICT have to install the Graffiti Intramaps software to the tablets and get them operational before they can be utilised by the Depot and Building teams. New procedures will need to be developed so data is captured from both teams.



	Status	-	None		٠	Above Ta	rget	•	On Targe	t		Attenti Requi		
						Res	ult			YTD Res	ult			
Description			Freq.	UOM	Tar	get Act	Jal	Status	Target	Actua	I St	tatus		Comment
4.5.4 Encourage the maintenance of enforce the upkeep of private prop a high level of community pride in t	erties to re													
Environmental Health 15/16			- ·				.							
4.5.4.1 Actively apply the City's loc to the maintenance and upkeep of properties to prevent nuisance		ated	Quarterly	%	10	0 10	0	•	100	100		-		ontinue to encourage residents to maintain erties in accordance with local law.
4.5.5 Develop and implement urbar guidelines to achieve a good stand form in the City.		lt												
Statutory Planning 15/16														
4.5.5.1 Develop a new policy regard advertising signs	ding use of	f	Quarterly	%	10	0 30	)	•	100	30		•		anges in priorities, this action has been o the next financial year.
4.5.5.2 Complete and review the R Development Policy and Guidelines			Quarterly	%	10	00 10	0	•	100	100		•	planning p Tree and	commenced on replacement local policies for residential development - eg. Landscape Protection, Narrow Lots, and henity Strategy. Project to be completed
4.6.1 Construct and maintain a safe roads that will account for future tr with an emphasis on improved des intersections and traffic calming.	affic volur													



Status —	- None		Ab	ove Target	•	On Targe	t	Atten Requ	
				Result			YTD Resu	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
Depot 15/16									
4.6.1.1 Implement an inspection of rural road verges for encroaching vegetation and update annual pruning program	Quarterly	%	0		—	100	100	•	
4.6.1.2 Develop and implement a three year Road Shouldering Program	Quarterly	%	0		—	100	100	•	
4.6.1.3 Implement an annual inspection of high priority roads and identify any maintenance tasks	Quarterly	%	0		—	100	100	•	
4.6.1.4 Update and monitor the Depot Annual Maintenance Works Program	Quarterly	%	100	100	•	100	100	•	The Depot annual works program was implemented as per supporting schedules and programs. Final actual expenditure being 97.15% of annual budget.
Engineering 15/16									
4.6.1.5 Review and reassess the conditions of the 10 year road resurfacing and road rehabilitation programs	Quarterly	%	0		—	100	100	•	
4.6.1.6 Implement a routine traffic survey program to identify locations throughout the City where routine traffic surveys will be carried out on a scheduled basis	Quarterly	%	100	100	•	100	100	•	This action is ongoing.
4.6.2 Construct and maintain a network of footpaths and cycle routes that enable residents to get where they need to go safely and easily.									





Status	- None		<b>•</b> A	bove Target	•	On Targe	t	Attent Requi	
				Result			YTD Resu	lt	
Description	Freq.	UOM	Targe	et Actual	Status	Target	Actual	Status	Comment
Depot 15/16									
4.6.2.1 Coordinate the repairs of high priority defects identified from the 2015 footpath audit	Quarterly	%	100		—			-	
Engineering 15/16									
4.6.2.2 Develop and implement the footpath, tra and cycleways forward works program	ls Quarterly	%	100	100	•	100	100	•	This action is ongoing.
4.6.3 Advocate for continuous improvement of the State's public transport networks with increased frequency of bus services throughou the City and increased parking capacity at the train station.	it								
Depot 15/16									
4.6.3.1 Carry out annual inspection of Bus Shelt and identify any maintenance tasks	ers Quarterly	%	0		_	100	100	•	
Engineering 15/16									
4.6.3.2 Coordinate installation of Bus shelters/Facilities in conjunction with Public Transport Authority	Quarterly	%	100	100	•	100	100	•	Last bus shelter has been ordered.
Strategic Planning 15/16									



Status –	- None		At	ove Target	•	On Targe	t 🌔	Attent Requi	
				Result		```	YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
4.6.3.3 Conduct a feasibility of strategies to use Wellard as an experimental site to reduce dependence on cars	Quarterly	%	100	0	•	100	0	•	This project has been deferred.
Elected Members 15/16									
4.6.3.4 Lobby for the continual improvement of public transport in the City	Quarterly	%	100	100	•	100	100	•	This action is ongoing and occurs when needed.
4.6.4 Liaise with Main Roads for better management of the road network, including heavy haulage routes.									



Status	— None	Above Target	On Target	Attention Required
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				Result		١	TD Resu	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
5.1.1 Ensure that the City's strategic direction, policies, plans, services and programs are aligned with the community's vision.									
Corporate Strategic Planning 15/16									
5.1.1.3 Ensure the Corporate Plan and Strategic Community Plan are integrated into the Long Term Financial Plan, Workforce Plan and Asset Management Plan	Quarterly	%	100	100	•	100	100	•	The integration of all integrated planning documents is continuously improved on a regular basis.
5.1.1.4 Demonstrate achievements against the City's Plan for the Future in the Annual Report	Quarterly	%	100	100	•	100	100	•	The City's achievements against the Plan for the Future were detailed in the 2015 Annual Report
5.1.2 Councillors enthusiastically represent the community, participate in activities and events, advocate the community's vision, encourage stakeholder involvement.									
Marketing and Communications 15/16									
5.1.2.1 Assist the community to understand the extent of the City's services and responsibilities as well as where the City can only lobby and influence	Quarterly	%	100	100	•	100	100	•	The Marketing team has developed materials and communication schedules based on clearly explaining the role of the City and Council to the community. These are reflected within recent communications via the City's Facebook Page, website news feed and local press coverage.



	Status	-	None		• A	bove Target		On Targe	t		ntion juired	
						Result			YTD Resi	ult		
Description			Freq.	UOM	Targe	et Actual	Status	Target	Actual	Statu	5	Comment
Elected Members 15/16												
5.1.2.3 Develop relationships and w sides of Government, minority parti government agencies			Quarterly	%	100	100	•	100	100	•		to stakeholders in relation to the Indian ateway are ongoing.
5.1.3 Develop, implement and revie communication and marketing stra- the achievement of objectives, ensu community are informed and engage	tegies to a ure the	aid										
Marketing and Communications 1	5/16											
5.1.3.1 Introduction of a new websit for mobile access and GIS mapping the City's online capabilities, plus fu the City's social media presence	g that incre	ases	Quarterly	%	100	100	•	100	100	•		of Kwinana corporate website completed or public launch on Monday 18 July 2016.
5.1.4 Pursue continual improvemen facilities and services.	nt in Coun	cil										
Service Delivery -Transformation	Team 15/1	6										
5.1.4.1 Undertake a review for Dep determine any restructuring require opportunities for improved practices	ments or	ns to	Quarterly	%	100	10	•	100	10	•		arried forward for implementation from July ntractor has been selected and project has ced.
5.1.5 Actively participate in regiona partnerships and projects in order the better outcomes for the Kwinana co	to deliver	.										



Sta	atus		None		Abc	ove Target		On Targe	t	Attent Requi	
						Result		١	TD Resu	lt	
Description			Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
Executive 15/16											
5.1.5.1 Continue to support the South W and the National Growth Areas Alliance		quc	Quarterly	%	100	100	•	100	100	•	The City has participated in a briefing Federal Candidates in relation to priority projects for the South West Group.
5.1.6 Retain Quality Accreditation and p in relevant benchmarking opportunities		ate									
Management System XFT 15/16											
5.1.6.1 Review ISO 9001 accreditation a consider the Business Excellence Frame			Quarterly	%	100	100	•	100	100	•	The City will be audited against the new ISO 9001 in October 2016. Officers have received the training to identify the amendments and enhancements to the new standard and are in the process of implementing these.
5.1.7 Lead the City through the organisa Transformation Program.	ation w	vide									
Executive 15/16											
5.1.7.1 Implement the Transformation P	Program		Quarterly	%	100	100	•	100	100	•	Multiple projects are currently underway as well as a review of the Transformation Program Blueprint. Transformation projects that are due to start in the coming year have had their stage 2 documentation completed. Projects have also been added to the City's corporate planning software to enable highlight reports to Transformation Team.



	Status	_	None			Above Target	•	On Targe	t	Attent Requi		
						Result			YTD Resu	lt		
Description			Freq.	UOM	Targ	et Actual	Status	Target	Actual	Status		Comment
5.2.1 Undertake community visioni to ensure that the Strategic Comm aligned to community aspirations.												
Corporate Strategic Planning 15/1	6											
5.2.1.1 Undertake community visio to formulate the new strategic com			Quarterly	%	100	0 50	•	100	50	•	Strategic timeline to	s currently in the process of creating a Community Plan community engagement o facilitate the Major Strategic Community w due in June 2017.
5.2.2 Develop strong relationships stakeholders and encourage open priority areas for the City of Kwina	feedback	on										
Executive 15/16												
5.2.2.1 Undertake community cons significant new services are implen		fore	Quarterly	%	100	0 100	•	100	100	•	developed procedure	Community Engagement Policy has been d and adopted by Council and a work has been developed to assist with the tation across the organisation.
5.2.3 Conduct an annual review of Corporate Plan	the City's											
Corporate Strategic Planning 15/1	6											
5.2.3.1 Oversee the annual review Corporate Plan and provide direction Council's areas of priority			Quarterly	%	100	0 100	•	100	100	•	been com	w of the Corporate Business Plan has pleted and the revised plan is scheduled ion at Council Meeting 27 July 2016.



	Status		None		•	Above Targ	et 😑	On Targe	t 🌔	Atten Requ	-	
						Resul	:		YTD Resul	t		
Description			Freq.	UOM	Tar	get Actua	Status	Target	Actual	Status	Comment	
6.1.1 Develop, implement and conti review the City's Long Term Finance Finance 15/16												
6.1.1.1 Review the Long Term Fina	ancial Plan		Quarterly	%	С	) 80	•	100	80	•	Draft Long Term Financial Plan and a statutory financial reports, ratios and balances presented to Executive in J to adoption of Long Term Financial F 28 September 2016.	reserve fund une. Due date
6.1.1.3 Prepare the Annual Budget	for adoptic	n	Quarterly	%	C	) 44	•	0	44	٠	Majority of data returned. Collating data, reporting and compar	ing to the LTFP
6.1.2 Implement sound revenue and policies, seek additional revenue so optimise financial management system	ources and											
Finance 15/16												
6.1.2.1 Ensure implementation of F accounting for assets in line with pr in period as directed by Departmen Government and in accordance wit	oposed ph t of Local	ased	Quarterly	%	C	)	_	100	100	•		



Status	- None		Abc	ove Target		On Targe	t	Attent Requi	
				Result			YTD Resu	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
6.1.2.4 Implement technologies and processe that will assist in improving the automation of financial reporting	Quarterly	%	100	100	-	100	100	-	Over last quarter there has been automation of 1. net current assets calculation in excel for monthly financial statements and 2. extracted relevant vehicle data for part of fringe benefits tax calculation to reduce manual entry.
Executive 15/16									
6.1.2.2 Provide a detailed business case to er Council to determine whether to proceed with Centre of Excellence concept		%	0		_	100	100	•	
6.1.3 Ensure 'value for money' in purchasing tendering.	and								
Contracts and Procurement 15/16									
6.1.3.1 Ensure that unit rates are included in Supplier Tenders	Quarterly	%	100	100	•	100	100	•	Supplier rates are included in tender request documentation.
6.1.3.4 Implement a City of Kwinana Procuren Plan.	ent Quarterly	%	100	100	•	100	100	•	City of Kwinana Strategic Procurement Plan programmed to be researched and developed in 2016/17 financial year.
6.1.4 Monitor the City's rating system to ensu is responsive to the cost of living and provide flexibility and fairness for all. Finance 15/16									



Stat	us —	None		Abo	ove Target		On Targe	t	Attent Requi	
					Result			YTD Resul	t	
Description		Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
6.1.4.1 Implement new software to autom fortnightly and weekly direct debit paymer		Quarterly	%	100	80	•	100	80	•	Extensive testing has been undertaken.
6.1.4.2 Review the process to change the of rating for residential land use properties current rating of UV to GRV		Quarterly	%	100	100	•	100	100	•	
6.1.4.3 Commence investigation of proper a commercial or industrial land use within rating of UV		Quarterly	%	0	10	•	0	10	•	Project scheduled for 2016/17.
6.1.5 Maximise external funding of infrast projects.	ructure									
Executive 15/16										
6.1.5.1 Make applications to funding bodie maximise external funding for the City's presented by the city of the city's presented by the city of the city's presented by the city of the c		Quarterly	%	100	100	•	100	100	•	A funding application has been made prior to the Federal election for further community security improvements.
6.2.1 Lobby to increase the level of State, and Corporate funds for projects of local regional significance to assist with susta infrastructure and program development City. Executive 15/16	and nable									



	Status		None		Ab	ove Target	•	On Targe	t 🌔	Attent Requi	
						Result			YTD Resul	t	
Description			Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
6.2.1.1 Continue to develop State an Governments partnerships to facilitat services and projects		l	Quarterly	%	100	100	•	100	100	•	Ongoing liaison occurs resulting in partnerships such as Connecting Communities for Kids.
6.3.1 Develop the City's Land Asset Plan and acquire, manage and dispo- land assets on the basis of the adopt recommendations.	se of Col										
Planning 15/16											
6.3.1.1 Finalise the Land Asset Reter Disposal Strategy	ntion and		Quarterly	%	100	80	•	100	80	•	This project is now being progressed (Property Strategy) by the newly commenced Manager City Enterprise who is reviewing the current working draft document.
6.3.1.2 Implement the Land Asset Re Disposal Strategy	etention a	nd	Quarterly	%	100	100	•	100	100	•	The recently commenced Manager of City Enterprises is now progressing this document.
6.3.2 Review lease systems and prop management processes.	perty										
6.4.1 Continue to manage and develo working relationships with stakehold achieve improved and beneficial out the community. Executive 15/16	lers to	r									



Status —	None		Ab	oove Target	•	On Targe	t 🌔	Attent Requi	
				Result		<b>N</b>	YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
6.4.1.1 Continue to pursue mutually beneficial corporate sponsorship opportunities and grant funding opportunities	Quarterly	%	100	100	•	100	100	•	Grants, sponsorship and partnerships are continually pursued as opportunities present themselves.
6.4.1.2 Continue to engage with stakeholders to encourage economic development in Kwinana	Quarterly	%	100	100	•	100	100	•	The Manager of City Enterprise commenced the role in early April 2016. Currently scheduling meetings with various stakeholders to begin the engagement process. These stakeholders include the Kwinana Industries Council and the Kwinana Rockingham Chamber of Commerce.
6.4.2 Maximise efficiencies by actively promoting resource sharing with Local Governments. Executive 15/16									
6.4.2.1 Continue to actively seek resource sharing opportunities with the other organisations	Quarterly	%	100	100	•	100	100	•	Resource sharing opportunities in the areas of Emergency Services, Community Development, Building Services and Environmental Health continue throughout the year.
6.5.1 Ensure internal organisational policies and procedures are aligned to the achievement of the community and corporate vision. Finance 15/16									



Status —	None		Abo	ve Target	•	On Targe	t 🌔	Attent Requi	
				Result			YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
6.5.1.2 Ensure all actions of the Plan for the Future are included in the Long Term Financial Plan and annual budgets	Quarterly	%	100	100	•	100	100	•	The draft Long Term Financial Plan was provided to Corporate Planning to inform the Corporate Business Plan.
6.5.1.4 Conduct a financial systems review to improve efficiencies and ensure the automation of financial reporting	Quarterly	%	100	100	•	100	100	•	Over the last quarter the has been automation of 1. net current assets calculation in excel for monthly financial statements and 2. extracted relevant vehicle data for part of fringe benefits tax calculation to reduce manual entry.
Engineering 15/16									
6.5.1.3 Engineering design cost estimates to be revised and updated annually	Quarterly	%	100	100	•	100	100	•	Engineering cost estimating rates are updated regularly.
7.1.1 Workforce Planning									
Human Resources 15/16 7.1.1.1 Review and implement the Workforce Plan on an annual basis ensuring outcomes are included into the Long Term Financial Plan	Quarterly	%	100	100	•	100	100	•	The City's Workforce Plan has been completed (awaiting formatting and design enhancements). The Workforce Plan will be presented to Council in July.
7.1.2 Retention of current staff									
Human Resources 15/16									



Status —	None		Abo	ve Target		On Targe	t	Attent Requi	
				Result			YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
7.1.2.1 Develop a Retention Strategy	Quarterly	%	100	100	•	100	100	•	The Retention Strategy has been completed and actions are now being implemented. The Retention Strategy is also included as part of the Workforce Plan and the Organisational Culture Strategy.
7.1.2.2 Commence the negotiation of the EBA for the City prior to the expiry of any agreement	Quarterly	%	0	100	•	0	100	•	Negotiations for the EBA commenced May 2016. Proceeding with fortnightly meetings.
7.1.2.3 Explore promoting greater work flexibility for all employees and lead the way for all local businesses to follow	Quarterly	%	0	100	•	0	100	•	The City is compliant with the National Employment Standards and continues to promote work flexibility as business as usual.
7.1.3 Attraction, selection recruitment of future staff									
Human Resources 15/16									
7.1.3.1 Continue to monitor market trends in remuneration and conditions and offer packages that are competitive for negotiated salary positions	Quarterly	%	100	100	•	100	100	•	Monitoring of all local government jobs is undertaken on a weekly basis. This will include any Negotiated Contract positions. This task (specifically related to Negotiated Contracts) is conducted annually in March.
7.1.4 Feedback Systems									
Human Resources 15/16									
7.1.4.1 Measure employee satisfaction through employee surveys and incorporate results into supporting strategies and plans	Quarterly	%	100	100	•	100	100	•	Consideration of employee satisfaction is given via the Organisational Culture Project.



Status	- None		Ab	ove Target		On Targe	t	Attent Requi	
				Result			YTD Resu	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
7.1.4.2 Review and improve employee exit processes to ensure major issues are identifie and used to facilitate improvements within the organisation		%	100	100	•	100	100	•	This action is part of the Retention Strategy and is encompassed in the Organisational Culture Strategy. Both of these strategies are being progressed.
7.1.5 Safe Work									
Human Resources 15/16									
7.1.5.1 Maintain and improve OSH policies ar procedures	d Quarterly	%	100	100	•	100	100	•	Currently working to enable employees to find Occupational Safety and Health Documentation more efficiently.
Building Assets 15/16									-
7.1.5.2 Continue to implement an ongoing monitoring and treatment program for any City assets that may contain asbestos	Quarterly	%	100	100	•	100	100	•	The City has a comprehensive asbestos register as well as a plan to systematically eliminate asbestos where applicable.
7.2.1 A workforce that meets current and futu skills need	ire								
Human Resources 15/16									
7.2.1.1 On an annual basis conduct a Training Needs Analysis (TNA)	g Quarterly	%	0		_	100	100	•	
7.2.2 Succession Planning									
Human Resources 15/16									



Status —	None		Abo	ove Target		On Targe	t	Attent Requi	
				Result			YTD Resu	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
7.2.2.1 Prepare individual career development plans for staff and implement career succession plans	Quarterly	%	100	100	•	100	100	•	This action is part of the Performance Development Framework project. Progress has commenced and are currently trialing in several departments.
7.3.1 Culture Appreciation & Staff Values.									
Executive 15/16									
7.3.1.1 Develop a set of organisational values that drive the development of the desired organisational culture needed to implement the Transformation Program	Quarterly	%	0		_	100	100	•	
7.4.1 Integrated Performance Management									
Human Resources 15/16									
7.4.1.1 Review and update staff appraisals to link Strategic and Corporate Actions and KPIs with individual work plans and performance	Quarterly	%	100	100	•	100	100	•	Currently working with Human Resources to improve the cohesion between the Team Business Planning process and Staff Appraisals.
7.5.1 Staff remuneration, Recognition and Reward System									
Human Resources 15/16									
7.5.1.1 Review and update current staff recognition policy and processes	Quarterly	%	100	100	•	100	100	•	The policy was reviewed 2015/16 and is scheduled to be reviewed in the annual review.
7.5.2 Innovative Management									



Status —	None		Abo	ove Target		On Targe	t	Attent Requi	
				Result		, v	YTD Resu	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
Human Resources 15/16									
7.5.2.1 Actively promote programs within the current reward and recognition guidelines	Quarterly	%	100	100	•	100	100	•	This action is now part of the Organisational Culture project and the associated strategy. This has also been included in a communications paln.
7.6.1 Systems development									
Human Resources 15/16									
7.6.1.1 Develop the eLearning component of Civica	Quarterly	%	100	10	•	100	10	•	This project has been extended to 2016/17.
8.1.1 Improve the long term sustainability of City of Kwinana plant, facilities and infrastructure through detailed planning and design prior to construction.									
Depot 15/16									
8.1.1.1 Conduct an analysis of the appropriate software system for the recording of plant and fleet servicing and repairs history	Quarterly	%	0		_	100	100	•	
Engineering 15/16									
8.1.1.2 Annually review the 20 Year Civil Works Program	Quarterly	%	0		_	100	100	•	
Environment 15/16									



Status —	None		Abo	ve Target	•	On Targe	t	Attent Requi	
				Result		, ,	YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
8.1.1.3 Ensure energy, water and waste minimisation strategies are considered when planning, designing and constructing new City buildings	Quarterly	%	100	100	•	100	100	•	Sustainability Policy under development to guide all future projects.
8.1.2 In the City's Long Term Financial Plan account for the cost of construction, operation, maintenance and refurbishment of the City's assets, plant purchases and replacements.									
Engineering 15/16									
8.1.2.1 Implement Asset Management Plans for all of the City's Civil Infrastructure	Quarterly	%	0		—	100	100	•	
Depot 15/16									
8.1.2.2 Review the Depot plant for maximum utilisation in consultation with the Finance Team	Quarterly	%	100	75	•	100	75	•	Reports are currently being finalised by the Finance Team.
8.1.2.3 Review and update the 20 Year Depot Long Term Financial Plan prior to the Capital Budget process	Quarterly	%	0		_	100	100	•	
8.1.2.4 Review and update the Depot 10 Year replacement program for plant and equipment prior to the Capital Budget process	Quarterly	%	0			100	100	•	
8.1.3 Review and continue to implement the Asset Management Strategy.									



Status —	None		Abc	ove Target	•	On Targe	t	Attent Requi	
				Result			YTD Resu	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
Depot 15/16									
8.1.3.1 Implement the actions set out within the Parks and Reserves Asset Management Plan	Quarterly	%	100	100	•	100	100	•	2014 Asset Management Plan currently being reviewed and will be completed in November 2016.
8.1.3.3 Review and update the Parks and Reserves Asset Management Plan annually	Quarterly	%	0	50	•	100	50	•	All Asset Management Plans are currently being reviewed and will be completed in November 2016.
Environmental Health 15/16									
8.1.3.2 Implement GIS mapping for Public Health services	Quarterly	%	100	100	•	100	100	•	New layers of waste areas on a street basis have been added to intramaps.
Engineering 15/16									
8.1.3.4 Implement GIS mapping for drainage, bores, street lighting, footpaths, roads & bus shelters	Quarterly	%	100	100	•	100	100	•	Asset registers have been updated in the GIS Information format for these asset classes.
Recquatic 15/16									
8.1.3.5 Develop an asset management plan for recquatic plant and equipment at the Recquatic	Quarterly	%	100	100	•	100	100	•	The Asset Management Plan for the recquatic plant has been completed. This document and responsibility now sits within building assets team.
8.1.3.6 Establish, implement and engage service and maintenance schedules at the Recquatic to comply with WA Health Department regulations and equipment compliance	Quarterly	%	100	100	•	100	100	•	Maintenance schedules are in place to comply with WA Health Department Regulations. These are conducted internally by operators of the equipment. Servicing for this year was covered through the warranty period process





Status	-	None		٠	Above Targ	et 🥚	On Tarç	jet	•			]
					Resul	t		YTD Re	sult			
		Freq.	UON	1 Tar	get Actua	Statu	s Targe	Actu	al	Status		Comment
nstructed ations. specificatio anges and	in ons new	Quarterly	%	1(	00 100	•	100	100	,	•		quarter all City footpath standard drawings n updated.
orities wned on for new nd fit out	,					_						
		Quarterly	%	1(	00 100	•	100	100	)	•	advertised	ity Infrastructure was reviewed and d for public comment. Community is with facility design as facilities are brought n.
nt and												
	d associat nstructed ations. specificatio anges and n Australiar orities wned on for new nd fit out he Commu ngagemen sign and	d associated nstructed in ations. specifications anges and new a Australian wities wned on for new nd fit out he Community ngagement with sign and	Image: displaying of the community ngagement with sign and     Freq.	Image: displaying disp	Freq.       UOM       Tar         d associated in ations.       Preq.       UOM       Tar         d associated in ations.       Quarterly       %       10         specifications anges and new of Australian writies       Quarterly       %       10         wned on for new nd fit out       Quarterly       %       10         he Community ngagement with sign and       Quarterly       %       10	Freq.       UOM       Target       Actual         d associated in ations.       Quarterly       %       100       100         specifications anges and new in Australian wites       Quarterly       %       100       100         wined on for new ind fit out       Quarterly       %       100       100         he Community ingagement with sign and       Quarterly       %       100       100	Freq.       UOM       Target       Actual       Status         d associated in ations.       Quarterly       %       100       100       0         specifications anges and new in Australian wites       Quarterly       %       100       100       0       0         wined on for new ind fit out       Quarterly       %       100       100       0       0       0	Image: series of the second s	Image: constraint of the constraint	Image: series of the series o	Required         Freq.       UOM       Target       Actual       Status       Target       Actual       Status         d associated in ations.       Quarterly       %       100       100       0       100       100       <	Required         Required         Freq.       UOM       Target       Actual       Status       Target       Actual       Status         d associated associated astrong and escared astrong and escare and new in Australian infities       Quarterly       %       100       100       0       100       100       0/00



Status	- None		• A	Above Target	•	On Targe	t	Attent Requi	
				Result			YTD Resul	lt	
Description	Freq.	UOM	Targ	et Actual	Status	Target	Actual	Status	Comment
8.1.6.1 Maintain, implement, review and updat the Asset Management programs for all City buildings, playgrounds, park furniture and light assets annually		%	100	) 100	•	100	100	•	Ongoing review and updating of Asset Management Plans is being undertaken.
9.1.1 Encourage waste minimisation, recovery and recycling as well as ensure appropriate disposal and reuse.	·								
Environmental Health 15/16									
9.1.1.1 Implement the recommendations of the Southern Metropolitan Regional Council's Strategic Waste Management Plan 2015-2020		%	100	) 100	•	100	100	•	Awaiting comment from SMRC to proceed with this action.
9.1.1.2 Implement the Garage Sale Trail program	am Quarterly	%	100	) 100	•	100	100	•	The City has signed up for 3 years to facilitate this program.
9.1.1.3 Complete the Waste project from the Transformation Program	Quarterly	%	100	) 50	•	100	50	•	Awaiting finalisation of the SMRC regional Strategic Waste Management plan.
9.2.1 Provide Ranger Services in line with stakeholder expectations to ensure a safer community									
Rangers 15/16									



Status	- None		Abc	ove Target	•	On Targe	t 🌔	Attent Requi	
				Result		<b>`</b>	YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
9.2.1.1 Ensure Rangers implement the requirements of the Off Road Vehicle Act in partnership with the police and neighbouring log government rangers	Quarterly	%	100	100	•	100	100	•	This action is ongoing.
9.2.1.2 Research the requirements for a new Animal Management Facility	Quarterly	%	100	100	•	100	100	•	Research has been completed. Action is now sitting with the new Depot Project Manager for inclusion into that project.
9.2.1.3 Review and improve Rangers operating systems	Quarterly	%	100	100	•	100	100	•	This action is ongoing.
9.3.1 Provide Emergency Services in line with stakeholder expectations to ensure a safer community									
Emergency Services 15/16									
9.3.1.1 Ensure Local Emergency Management Plans are reviewed and maintained	Quarterly	%	100	100	•	100	100	•	The Local Emergency Management arrangements have been updated and recovery exercise planning has been initiated.
9.3.1.2 Investigate the necessity and legislative requirements of the Community Services and Emergency Relief Reserve	Quarterly	%	100	10	•	100	10	•	This action will be investigated next quarter.
9.3.1.3 Map and rate bushfire hazards	Quarterly	%	100	100	•	100	100	•	Assisted with the updating of the Bush Fire Prone Mapping for the City as published by Department of Fire and Emergency Services.



Status	- None		Abc	ve Target		On Targe	t	Attent Requi	
				Result			YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
9.3.1.4 Update and maintain the City's firebrea plans in conjunction with Fire Management Pla		%	100	100	•	100	100	•	There has been no updates over last quarter.
9.3.1.5 Identify, develop and review suitable programs for the Kwinana community addressi such areas as AWARE, Bushfire Ready Action Groups (continued)		%	100	100	•	100	100	•	Training offered to Bush Fire Ready Group Coordinators at brigade level and a review of the current Emergency Management brochure has been given to residents.
9.3.1.6 Assist in the preparation of plans and procedures for managing hazards on unallocat Crown Land/unmanaged Reserves	Quarterly ed	%	100	100	•	100	100	•	There will be a follow up with the Bushfire Risk Management Branch at the Department of Fire and Emergency (DFES) Services on outstanding High Risk areas at Millar Road, Sloan Reserve and Johnson Road, Bertram. Millar Road mitigation work was completed by the end of this quarter.
9.4.1 Use the latest technology and partner wi other agencies to provide quality services, collections and programmes that meet the nee of the community.									
Library 15/16									
9.4.1.1 Further develop and implement the Libi Local History Plan	ary Quarterly	%	100	100	•	100	100	•	Implementation of plan this quarter resulting in 14 local history items digitised by staff plus 205 visits and 571 page views on the Voices of Kwinana history blog. Local history branding implemented.



	Status		None		•	Above Target	•	On Targe	t	•	Attenti Requi	
						Result			YTD Re	sult		
Description			Freq.	UOM	Targ	et Actual	Status	Target	Actua	al S	Status	Comment
9.4.1.2 Further develop and impleme Youth Services Strategic Plan and the literacy and youth programs			Quarterly	%	100	) 100	•	100	100		•	Rhyme time sessions have progressively been increasing in numbers. This quarter we saw 311 babies in attendance.
9.4.1.3 Further develop and impleme E-Services Strategic Plan	nt the Lik	rary	Quarterly	%	100	) 100	•	100	100		•	April to June 2016 - New service implemented - first monthly E- resources session held with 3 members of the public - Self loans increasing, averaging 36% of total loans for each month of the quarter - Stocktake progressing using the RFID system - Planning changes to public computer use, to be implemented mid August.
9.4.1.4 Review and implement the Lik Collection Development Guidelines	brary		Quarterly	%	100	) 100	•	100	100		•	April to June 2016 Collection Development Guidelines reviewed 29/06/2016.



	Status		None		•	Above Target	•	On Targe	t 🌔	Attent Requi	
						Result			YTD Resul	t	
Description			Freq.	UOM	Targ	get Actual	Status	Target	Actual	Status	Comment
9.4.1.5 Further develop and implem Adult Services Plan and the provisi and lifelong learning programs and funding	on of litera	cy İ	Quarterly	%	10	0 100	•	100	100	•	April to June 2016 - Senior's morning with the "Jukebox Lady" in May, 65 attended - 3rd Birthday celebrations at the Darius Wells on the 10th of June, resulted in 798 visitors to the library, a very successful collaboration with the Community Centres Team - first ever Saturday afternoon event at the library was held in June, "Aim to Entertain" Book Launch - 197 home library service members delivered to over the quarter - Planning underway for the 60th anniversary in July.
<ul> <li>9.5.1 Champion a positive work culleads, values and supports its people develop a strong team culture with organisation to provide dynamic.</li> <li>Customer Services 15/16</li> <li>9.5.1.1 Coordinate the Customer S Functional Team to advance the culture across the organisation</li> </ul>	ble and to in the ervice Cros		Quarterly	%	10	0 100	•	100	100	•	The Customer Service Cross Functional Team has achieved its past projects and now meets when required to achieve specific objectives.



Status —	None		Abo	ve Target	•	On Targe	t	Attent Requi	
				Result			YTD Resul	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
9.5.1.2 Develop new training initiatives to promote the use of the Customer Request Management System throughout the organisation	Quarterly	%	100	100	•	100	100	•	CRM working group has been formed to review and implement recommendations from the Authority Renewal Project. This includes review of the current system set up, business rules for its use, and knowledge/training of staff. Full review and implementation of recommendations (dependant on available resource) to be complete by June 2017
9.5.1.3 Advance the use of new technology such as online lodgement of planning and building applications (eServices)	Quarterly	%	100	100	•	100	100	•	System testing and input complete, implementation ready - awaiting internal Building Administration work processes and training to be completed.
9.5.1.4 Implement online payments for services such as dog and cat registrations	Quarterly	%	100	100	•	100	100	•	Online payments will go live in July 2016 as part of e-services project.
9.5.1.5 Create a Knowledge Base to enable City Officers to provide a higher level of customer service to the community	Quarterly	%	100	100	•	100	100	•	Action is recorded on the Risk Management Register.
9.5.1.7 Create a new Customer Service Charter and implement organisation wide	Quarterly	%	100	100	•	100	100	•	Project has been deferred. Action is recorded in the Risk Management Register.
9.6.1 Engage, support, resource and inspire educators to work collaboratively with families to ensure each child reaches their full potential.									
Family Day Care 15/16									
9.6.1.1 Achieve a National Quality Framework (NQF) compliance for Family Day Care	Quarterly	%	100	100	•	100	100	•	Spot visit by Regulatory Authority in January 2016 to check displayed items and reminders is compliant.





Status —	None		Abo	ove Target	•	On Targe	t 🌔	Attent Requ	
				Result		<b>`</b>	YTD Resu	lt	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
9.6.1.2 Provide services to support access to FDC for Aboriginal parents	Quarterly	%	100	100	•	100	100	•	Playgroup has been refunded for the 15/16 year.
9.6.1.3 Monitor the new funding model for the FDC Service and examine the most cost effective provision of corporate services	Quarterly	%	100	100	•	100	100	•	This action is ongoing.
9.6.1.4 Review service policies with input from educators, staff and families	Quarterly	%	100	80	•	100	80	•	Awaiting feedback from staff on proposed changes to document action to be completed next financial year.
9.6.1.5 Review all the systems and processes used to provide in-home care	Quarterly	%	100	100	•	100	100	•	Systems and processes have been reviewed for this financial year.
9.6.1.6 Complete the refurbishment of the Family Day Care playgroup building	Quarterly	%	100	25	•	100	25	•	Tender documents have been distributed and tenders are due to be submitted on 6 April 2016
10.1.1 To implement the long term strategic land use planning for the social, economic and environmental wellbeing of the City.									
Strategic Planning 15/16									
10.1.1.1 Review the Local Planning Policy (LPP) for administration of Developer Contributions	Annual	%	0		—			-	
Planning 15/16									
10.1.1.2 Review infrastructure costs for DCA's	Quarterly	%	0		—	100	100	•	





Status —	None		Abo	ve Target		On Targe	t	Attent Requi	
				Result			YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
10.1.1.4 Complete the review of the Local Planning Strategy	Quarterly	%	100	90	•	100	90		Final Adoption of the final LPS is not anticipated until late 2016/17 or into 2018/19 as the WAPC must approve the draft LPS and formal advertising occur following which submissions will be received and assessed for Council and WAPC approval. The process of informal advertising of the draft LPS and assessment of submissions and adoption by Council for referral to the WAPC is largely complete with a report to be placed to Council for endorsement.
10.1.1.5 Prepare, finalise and implement the City's new Town Planning Scheme	Quarterly	%	100	0	•	100	0	•	Largely subject to the progress of the LPS as it is the LPS which sets the framework and guides the new scheme. Intent is to commence in first quarter of 2016/17 such that the new scheme can be developed and assessed in a complimentary way to the LPS or at least shortly following the final adoption of the LPS.
10.1.1.6 Review and update the Residential Development Guidelines	Quarterly	%	100	100	•	100	100	•	Review is currently being undertaken. A draft reviewed document is being prepared and will be presented to Council in September 2016.
10.2.1 Deliver high quality services to internal and external customers in the assessment of applications and inspection of buildings.									



Status —	None		• A	Above Target		On Target		Attent Requi	
			Result			YTD Result			
Description	Freq.	UOM	Targ	et Actual	Status	Target	Actual	Status	Comment
Building Services 15/16									
10.2.1.1 Ensure Building Compliance across the City	Quarterly	%	100	) 100	•	100	100	•	This action is ongoing.
10.2.1.2 Review and ensure efficient Building processes	Quarterly	%	100	) 100	•	100	100	•	Online lodgement of building applications is 85% complete and will be launched to the community directly with Planning applications online complimenting and improving the new e-services functions
10.3.1 Provide services and advice to the community and all stakeholders to comply with statutory obligations to achieve a healthy community and environment.									
Environmental Health 15/16									
10.3.1.1 Review processes in place to guarantee health compliance at all events annually	Quarterly	%	100	) 100	•	100	100		As part of the annual review the process for noise exemptions for public events likely to exceed noise regulations is now assessed in accordance with the amended environmental protection noise regulations.
10.3.1.2 Carry out all scheduled inspections	Quarterly	%	100	) 100	•	100	100	•	All scheduled inspections have been completed for this quarter.



Status —	None		Abo	ve Target		On Targe	t	Attent Requi	
				Result		, v	YTD Resul	t	
Description	Freq.	UOM	Target	Actual	Status	Target	Actual	Status	Comment
10.3.1.3 Review the City of Kwinana health policies and procedures as a result of the introduction of the Public Health Plan and any associated delegations or authorisations	Quarterly	%	100	80	•	100	80	•	All policies are reviewed and the Public Health Plan has been adopted by Council in December 2015. The Public Health Act is still before WA Parliament and the Environmental Health team are awaiting the implementation date as approved by the Governor.
11.1.1 Lead the development and management of the City's contractual arrangements.									
Contracts and Procurement 15/16									
11.1.1.1 Investigate the feasibility of a software system for Local Suppliers	Quarterly	%	0		_	100	100	•	
11.1.1.2 Investigate the feasibility of centralising the procurement function for formal request for quotations	Quarterly	%	100	100	•	100	100	•	This action was completed in June 2016, Request for Formal Quotations are centralised to the Contracts and Procurement Team.
11.1.1.3 Review the tender process and create a Service Level Agreement for Contracts and Tenders to ensure a timely tender process	Quarterly	%	100	100	•	100	100	•	Tender Process project completed. Service Level Agreement developed. Project is in implementation stage.
11.1.1.4 Provide training and workshops to increase the level of active contract management by staff	Quarterly	%	100	100	•	100	100	•	Contract Management Training needs analysis is currently being conducted.
11.2.1 To lead a compliant, practical and professional approach to procurement.									
Contracts and Procurement 15/16									



Status	s —	None		• A	Above Target	•	On Targe	t	Attent Requi	
					Result			YTD Resu	lt	
Description		Freq.	UOM	Targe	et Actual	Status	Target	Actual	Status	Comment
11.2.1.1 Implement the City of Kwinana Procurement Plan		Quarterly	%	100	) 100	•	100	100	•	City of Kwinana Strategic Procurement Plan programmed to be researched and developed in 2016/2017 Financial year.
11.2.1.2 Provide training and continuously of the Online Requisition enhancement throug the whole organisation		Quarterly	%	100	) 100	•	100	100	•	New staff training and refresher training provided on an ongoing basis. Online requisition enhancements continually reviewed and implemented.
11.3.1 Working in close partnership with suppliers, enable better utilisation of comp technology and systems to optimise opera efficiency and business value.										
ICT 15/16										
11.3.1.1 Review ICT customer service and conduct a customer survey annually		Quarterly	%	100	) 100	•	100	100	•	This was completed earlier in the financial year.
11.3.1.2 Increase business value from the 'Authority' system by maintaining staff know of the system and enhancements	ledge	Quarterly	%	100	) 100	•	100	100	•	e-services has been added. This will allow public to pay bills via councils website. As well as lodge building applications and planning applications.
11.3.1.3 Improve the Geographical Informat System (GIS)	tion	Quarterly	%	100	) 100	•	100	100	•	Public GIS has just been launched. This allows public to get bin and zoning information for their address.
11.3.1.4 Utilise ICT equipment to improve N Computing and Work from Home options	lobile	Quarterly	%	100	) 100	•	100	100		Implementing tough tablets for recording of graffiti. This will replace the current smaller GPS devices.



Status —	None		• A	bove Target	•	On Targe	t	Attent Requi	
				Result		YTD Result		lt	
Description	Freq.	UOM	Targe	et Actual	Status	Target	Actual	Status	Comment
11.3.1.5 Investigate opportunities for improved internal and external customer service arising from advances in technology, social media, mobility and cloud computing	Quarterly	%	100	100	•	100	100	•	The ICT team is in contact with suppliers to investigate improvements.
11.3.1.6 Complete a 3 year IT Strategy that will facilitate achievement of the Transformation Program for inclusion in the Long Term Financial Plan	Quarterly	%	0	50	•	100	50	•	Consultants have been engaged and are currently progressing this strategy.
11.3.1.7 Develop a new helpdesk system	Quarterly	%	100	100	•	100	100		Implemented at new helpdesk system (KACE).
11.4.1 To provide a modern, compliant, secure and accessible records management service and facilitate staff training in records systems, processes and responsibilities.									
Records 15/16									
11.4.1.1 Develop the TRIM document management system, promote its use throughout the organisation and integrate it with the City's other systems	Quarterly	%	100	100	•	100	100	•	This action includes Inductions for all new employees, follow ups within 2 weeks, email and face to face notifications and training on any new or updated processes.
11.4.1.2 Upgrade scanning hardware and software to increase record processing speed	Quarterly	%	100	100	•	100	100	•	To be included in the ICT Hardware Renewal.



Stat	tus –	-	None		A	oove Target		On Targe	t		ention quired
					Result				YTD Resi	ılt	
Description			Freq.	UOM	Targe	t Actual	Status	Target	Actual	Statu	us Comment
11.4.1.3 Ensure Business Continuity and Disaster Recovery Plans / Procedures remain current to comply with relevant legislation		r	Quarterly	%	100	100	•	100	100	-	Plans are being reviewed and edited in line with the Record Keeping Plan review.



# **City Risk Register**

Risk Themes	Risk Event/ Description	Risk Effect/ Impact	Risk Assessment Context	Consequence	Likelihood	Rating (before treatment)	Risk treatments in place	Rating (after treatment)	Risk treatments required/Response	Risk owner	Risk Status	Comments
Misconduct	Intentional activities in excess of authority granted to an employee, which circumvent endorsed policies, procedures or delegated authority.	Reputation	Operational	Moderate	Possible	Moderate	Reduce - mitigate risk	Low	Public Interest Disclosure (PID) Process Review	Manager Human Resources	Open	PID Process Review will occur in the next financial year and appropriate officers will attend training. Two more PID officers have been appointed and training scheduled.
	Failure to adequately prepare and respond to events that cause disruption to the local	)							Investigate ability to enforce actions on land owned by Government Agencies	Manager Essential Services	-	The Manager of Essential services will create a document explaining what legislation can be enforceable on land owned by government agencies.
Business and community disruption	community and / or normal Town business	Reputation	Operational	Moderate	Unlikely	Moderate	Reduce - mitigate risk	Moderate	Review Business Continuity Plan	Acting Director City Strategy	Open	The Business Continuity Plan is in draft form, once reviewed and feedback has been received it can be presented to Council.
Inadequate environmenta	Inadequate prevention, identification,								Confirm Contract Conditions with lessee's to ensure landfill operations and Development Application approval conditions are covered.	Compliance Officer and Governance		The City is liaising with State Government departments in relation to landfill development works and ensuring that all conditions are being adhered to.
management	enforcement and management of environmental issues.	Environment	Operational	Major	Possible	Moderate	Reduce - mitigate risk	Low	Develop Contaminated Sites Management Plan	Manager Environment and Manager Environmental Health	Open	Consultant report nearing completion. Next stage is to review report and comment/ request changes
	Errors, omissions or delays in operational activities as a result of unintentional errors or failure to follow due process. This excludes								Review Integrated Planning Documents	Integrated Planning and Special Projects Officer		This action is completed annually as part of the City's Integrated Planning Framework. The Corporate Business Plan has been subject to its annual review and will be presented to Council for adoption at Council Meeting 27 July 2016.
Errors omissions delays		Service Delivery	Operational	Moderate	Possible	Moderate	Reduce - mitigate risk	Moderate	Review current Tender Process	Manager Procurement and Tenders	Open	A number of tender process review recommendations have been implemented with the remainder to be completed by December 2016.
External theft and fraud	Loss of funds, assets, data or unauthorised access, (whether attempts or successful) by external parties, through any means (including electronic)	People/Health	Project	Minor	Likely	Moderate	Reduce - mitigate risk	Low	Improve Security around the City	Manager Essential Services	Open	We are soon to complete the installation of 25 new camera's into the City Centre area. We are also going to link in all of the City's CCTV to one system that will be reordered through the one system. This system will be able to be viewed in the City Assist Team area as well as the Kwinana Police Station. We also have a static officer who will be conducting foot patrols of the library, Requatic, Zone and the new Adventure Park.
Inadequate safety and security practices	Non-compliance with the Occupation Safety and Health Act, associated regulations and standards. It is also the inability to ensure the physical security requirements of staff, contractors and visitors.		Operational	Major	Likely	High	Reduce - mitigate risk	Moderate	Review Working Alone procedures for staff (Working Group created) Review outcomes from LGIS Safety Audit Review and implement relevant actions	Health, Safety and Injury Management		Risk assessments for tasks, activities and functions for high risk work areas is underway. These risk assessments are being progressed. OSH Plan and Audit action plan developed, approved and actions underway. Actions continue to be progressed.
	Failure to correctly identify, interpret, assess,	,							Compliance Project (calendar integration)	Acting Director City Strategy		This project will commence in July 2016 and will include the integration of City plans, regulatory requirements and an organisation calendar which will include significant events (to be incorporated into the Business Continuity Plan).
Failure to fulfil statutory	respond and communicate laws and regulations as a result of an inadequate compliance framework. This could result in fines, penalties, litigation or increase scrutiny	,							Review the process for document reviews (internal control)	Acting Director City Strategy		This action is to remain open as it continues to be reviewed as part of the City's quality management system.
regulations or compliance requirements	from regulators or agencies. This includes, new or proposed regulatory and legislative changes, in addition to the failure to maintain updated legal documentation (internal and public domain) to reflect changes.	Compliance	Operational	Major	Unlikely	Moderate	Reduce - mitigate risk	Low	Develop a development application follow up list based on approval conditions	Coordinator Statutory Planning	Open	This action has been completed. Condition follow-ups are undertaken as part of the development application process at the time of finalisation.
	Incomplete, inadequate or inaccuracies in advisory activities to customers or internal state								Review 'Work Instruction' requirements from a front counter perspective and identify any gaps	Customer Service Coordinator		Customer Services work instructions are updated regularly and gaps identyified as per the Quality Management System.
Providing inaccurate advice/ information	This could be caused by using unqualified, or inexperienced staff, however it does not include instances relating to Misconduct.		Operational	Major	Unlikely	Moderate	Reduce - mitigate risk	Low	Implement the 'Knowledge Base' Project	Customer Service Coordinator	Open	This action is progressing as part of the Transformation Program.
	Failure to effectively manage and lead humar								Performance Development Framework Project	Manager Human Resources		A framework has been established and associated policies have been reviewed. Annual staff review recording process has been updated and implemented. Polcies and procedures continue to be refined.
Ineffective employment practices	resources (full/part time, casuals, temporary and volunteers). This includes not having an effective Human Resources Framework in addition to not having appropriately qualified of eventsion and papels in the right rates or not	People/Health	Operational	Moderate	Unlikely	Moderate	Reduce - mitigate risk	Low	Review funding requirements for future training (Training Needs Assessment)	Coordinator Training	Open	The development of individual training plans is being progressed with information taken from the annual staff development review. A training needs analysis will be prepared based on this data and will align with the Long Term Financial Plan.



	experienced people in the right roles of not having sufficient staff numbers to achieve objectives.							Review Staff Development Review Design for outside workers	Manager Human Resources		To be reviewed prior to the next Staff Developme
	Instability, degradation of performance, or other failure of IT Systems, Infrastructure,							Complete the Internal Network Project	ICT Coordinator		The network switches have been upgraded and replaced. The supplier for replacing network ca the cabling is completed by end of June 2016. The been installed and operating. Switches have be
Failure of IT or system and infrastructure	s Communication or Utility causing the inability to continue business activities and provide services to the community. This may or may not result in IT Disaster Recovery Plans being	Project	Moderate	Likely	High	Reduce - mitigate risk	Moderate	Implement the KACE software system Develop specific Key Indicators for IT system performance measurement (dependent on managed services with Civica)	ICT Coordinator	Open	Thise action is complete. Now that we have migrated onto the new Civica can be implemented with Civica. However, this makes direction with IT service provision.
	invoked							Provide Executive Team with update on Business Technology projects	Manager ICT and Customer Service		An update of Business Technology projects is pr
	Eailura ta maintain offactivo working							Develop Community Engagement Strategy (inc. Legislative Requirements)	Director City Living		Community Engagement Policy has been review events and activities is continually being update a of strategies.
	Failure to maintain effective working relationships with the Community (including Local Media), Stakeholders, Key Private							Review existing Style Guide.	Manager Marketing and Communication		Review of the City's style guides occurs periodica audits.
Inadequate engageme practices	nt Sector Companies, Government Agencies and / or Elected Members. This invariably includes	Operational	Moderate	Possible	Moderate	Reduce - mitigate risk	Low	Review Customer Service Charter	Coordinator Customer Service	Open	This action will be reviewed in 2016.
	activities where communication, feedback and / or consultation is required and where it is in the best interests to do so							Review Code of Conduct	Governance Officer		This action is complete.
								Develop an annual Calendar of events including City of Kwinana and Local Community Group events	f Manager Community Development		The City communicates events through all appro
								Provide records training, support and cyclic monthly audits.	Coordinator Records		Records have developed a suite of training to sp
Inadequate Documen	<ul> <li>Failure to adequately capture, store, archive, retrieve, provision and / or disposal of documentation. Issues - Workflow</li> <li>Management (TRIM) - Decision is made by individuals not capture by individuals not capture by the storie part of /li></ul>	Operational	Minor	Likely	Moderate	Reduce - mitigate risk	Low	Review current report for overdue records and determine whether further controls are required	Coordinator Records	Open	Records are refining reports relating to these issues with other LGs using the same systems to ensure practice tools.
Management Processe	es individuals not centralised; track the storing of emails; searches thru TRIM can identify and return sensitive data: Nomenclature on TRIM documents.	Operational	WIND	LINCIY		in the second	LOW	Review current document management process for planning / building / health approvals (statutory timeframe requirements) for efficiency.	Coordinator Records	Open	This action is reactive to changes in legislation an applicable.
								Investigate above issues and provide a response to Executive Team on outcomes and recommendations	Coordinator Records		The City will be updating to RM.8.3 in the latter p light of the new system.
Inadequate	Inadequate management of External Suppliers, Contractors, IT Vendors or							Implement a Tenders / Contracts Module within the City's software system	Manager Procurement and Contracts		The Contracts Module within the Authority Softw application.
supplier/contract management	Consultants engaged for core operations. This includes issues that arise from the ongoing supply of services or failures in contract management and monitoring processes.	Operational	Minor	Unlikely	Low	Reduce - mitigate risk Low		Review current process for the recording / tracking of contractor performance	Manager Procurement and Contracts	Open	Purchasing procedures have been updated to in recording supplier performance. The procedures
								Implement Strategic Asset Module	Facilities Manager		The organisation currently has a process in place the asset management plans. Implementing the it requires the completion of other processes before
Inadequate asset sustainability practices	Failure or reduction in service of infrastructure assets, plant, equipment or machinery. These include fleet, buildings, roads, playgrounds, boat ramps and all other assets and their associated lifecycle from procurement to maintenance and ultimate disposal.	Operational	Major	Unlikely	Moderate	Reduce - mitigate risk	Low	Ensure the alignment of infrastructure assists between Financial and other Asset Management Systems	Manager Engineering Services	Open	As part of the next review of Asset Management ( need to be undertaken for each asset category the Long Term Financial Plan (LTFP) on require gap arising from forecast funding in the LTFP v per the forward works programs, service level a included in the AM cross functional team meetin completed prior to the next review of the LTFP.
								Review the Capital project Funding process (two elements - funding/ongoing maintenance and Performance Manager scope)	Director Corporate and Engineering Services		This action is completed for the 2016 financial ye Term Financial Plan review.
								Update Risk Management Plan component of Event applications	Health, Safety and Injury Management Officer		Discussions underway to embed new risk manag
Ineffective management of facilities/venues/even	Tailure to effectively manage the day to day operations of facilities, venues and / or events.	Operational	Moderate		Low	Reduce - mitigate risk	Low	Select and Implement a replacement for CLASS and AMLIB	Manager ICT and Customer Services	Open	The Library has selected a new software system
								Review the internal process (engagement) for Event Notifications	Events Coordinator		This will be improved through the staff intranet.
Inadequate project/change management	Inadequate analysis, design, delivery and / or status reporting of change initiatives, resulting in additional expenses, time requirements or scope changes.	Operational	Major	Possible	High	Reduce - mitigate risk	Moderate	No action required at this stage, due to implementation of current Performance Management process. Review Control Adequacy in 4 months		Open	Current controls of managing projects include us status and progress of projects.

opment review period.
d and the failing ADSL internet connection has been ork cabling is about to be awarded and it is planned that 016. This will complete the project. The new cabling has we been moved. There are some finalisations of this
Eivica Data Centre platform, Service Level Agreements this may no longer be relevant dependent on our future
s is provided on a fortnightly basis.
reviewed and adopted by Council. Calendar of programs, date and communicated to the community using a variety
iodically in line with regular communication and brand
appropriate communication channels.
to specifically meet the needs of staff.
e issues across the organisation. We have been liaising ensure we will be presenting reports created using best
ion and regulations and will be carried out where
atter part of 2016 and these concerns will be revisited in
Software is being explored in terms of setup and
to include officer responsibilities for managing and edures are currently being reviewed before being finalised.
place for the Long Term Financial Plan and reviewing g the Strategic Asset Module has not yet commenced as as before the module is implemented.
ment (AM) plans for each asset type, a gap analysis will agory to determine the effect of forecast funding in equired funding as per AM plans including the funding TFP vs funding required for maintenance of assets as evel agreements, AM plans etc. This task will be neeting agenda and the exercise need to be TFP.
cial year and is undertaken annually as part of the Long
nanagement framework into event planning.
stem which has been has been budgeted for 2016/17.
net.
de using Performance Management software to track

# **17 Urgent Business**

COUNCIL DECISION 323 MOVED CR S LEE

SECONDED CR D WOOD

That Council deal with the two items of urgent business as presented in the Addendum to the Agenda.

CARRIED 7/0

# 17.1 Adoption of Local Development Plan – Stage 36 Wellard Village, Wellard

# SUMMARY:

A Draft Local Development Plan (LDP) for Stage 36 Wellard Village, Wellard has been received for consideration under the City of Kwinana Town Planning Scheme No. 2 (Scheme) (refer Attachment A for Location Plan).

Subdivision approval was granted for Stage 36 Wellard Village, Wellard on 15 May 2014 with a condition requiring preparation of an LDP for the subject lots. The Draft LDP sets out design requirements for the development of the lots indicated within the LDP boundaries. These requirements apply in addition to normal Scheme and State Planning Policy No. 3.1 (Residential Design Codes of Western Australia) (R-Codes) requirements and will permit certain variations in order to achieve an optimal form of development.

Councillors will be aware via a number of Councillor Forums that the City is presently progressing towards the completion of an Urban Amenity Strategy and a number of accompanying policies focused on 'Landscape and Tree Retention' and 'Built form and Streetscapes'. This work is being undertaken in conjunction with key representatives of the local development industry and the Department of Planning to seek to achieve improved urban amenity across the City.

One response being considered by Council has been the application of mandatory two storey development of lots at, or less than, 7.5 metres in width, as well as additional design criteria for lots with widths between 10 metres and 7.5 metres to seek to achieve better amenity outcomes and scaled development. City staff and Councillors have acknowledged however, that this is a complex matter and, in keeping with the City's practice, wish to partner with industry and State Government to develop the best policy framework possible with these stakeholders.

In this respect, a number of LDPs which are in process have been set aside pending the formulation of a final policy position from Council. It has become apparent however, that many of these LDPs are now urgent and further delay will adversely affect local developers and significantly impact on new lot growth in the City.

As such City Officers recommend progression of the LDPs to finalisation. In some instances, there are relatively minor modifications to previously approved LDPs (where often, lots have already been sold and approvals in place). In these cases, City Officers have not sought to introduce any additional provisions addressing built form.

In other instances however, where the LDPs are for newly created subdivisions, City Officers have liaised with the applicant and have sought additional provisions aimed at delivering better built form outcomes. This is the case with this LDP which has been at the City for approval since May 2016 and has been deferred to date because of the City's urban amenity concerns. This LDP was included in the Council Forum Presentation as one of the LDPs which has been subject to significant delay.

For this LDP, a total of 22 lots have frontages of 7.5m or less with 8 lots being between 7.5 metres and 10 metres in width. There are no 5m wide lots on this LDP. City Officers have liaised with the applicant who has agreed to introduce some additional provisions for built form to help contribute to achieving a good quality of streetscape and provide a mix of housing designs.

The draft LDP also specifies quiet house design provisions to mitigate noise transfer between buildings on narrower lots (7.5m wide or less). The proposed provisions are consistent with those that have been applied to other LDPs within the City of Kwinana containing narrow lots.

The Draft LDP (refer Attachments B and C) has been assessed and supported by City Officers on the basis of these amendments.

# **OFFICER RECOMMENDATION:**

That Council approves the Local Development Plan for Stage 36 Wellard Village, Wellard (as per Attachments B and C), pursuant to Clause 52(1)(a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the Planning and Development (Local Planning Schemes) Regulations 2015.

# **DISCUSSION:**

Land Status Metropolitan Region Scheme: Town Planning Scheme No. 2:

'Urban' Zone Residential R25, R35 and R40

A LDP is a planning tool which allows certain design requirements, either in addition to or in variance to those stipulated under the Scheme and R-Codes to be imposed on subsequent development of land. These requirements will often cover aspects including dwelling placement and design, solar orientation, private open space, setbacks, garage placement and design, fencing, store areas and service provision. Requirements vary depending on the type of land and design outcome trying to be achieved.

Most important is the LDP's ability to vary R-Code provisions, where such variations are needed to achieve the most optimal design outcome.

The Draft LDP (Attachments B and C) has been specifically required as a condition of the Western Australian Planning Commission (WAPC) subdivision approval for the subject land. Consistent with the Scheme, the Draft LDP establishes design requirements relating to:

- 1. Dwelling setbacks;
- 2. Open space;
- 3. Built form addressing primary and secondary street frontages; and
- 4. Vehicular access and garages/carports.

# **Built Form and Streetscape**

There has been considerable discussion at City Officer and Councillor level about the most appropriate built form and streetscape outcomes for small lot subdivisions with narrow lot frontages. Councillors will be aware via a number of Councillor Forums that the City is presently progressing towards the completion of an Urban Amenity Strategy and a number of accompanying policies. This work is being undertaken in conjunction with key stakeholders to seek to achieve improved urban amenity across the City.

One response being considered by Council has been the application of mandatory two storey development of lots at, or less than, 7.5 metres in width, as well as additional design criteria for lots with widths between 10 metres and 7.5 metres to seek to achieve better amenity outcomes and scaled development.

In this respect, a number of LDPs which are in process have been set aside pending the formulation of a final policy position from Council. It has become apparent however, that many of these LDPs are now urgent and further delay will adversely affect local developers and significantly impact on new lot growth in the City.

As such City Officers recommend progression of the LDPs to finalisation. In some instances, there are relatively minor modifications to previously approved LDPs (where often, lots have already been sold and approvals in place). In these cases, City Officers have not sought to introduce any additional provisions addressing built form.

In other instances however, where the LDPs are for newly created subdivisions (such as this LDP), City Officers have liaised with the applicant and have sought additional provisions aimed at delivering better built form outcomes. This is the case with this LDP which has been at the City for approval since May 2016 and has been deferred to date because of the City's urban amenity concerns. This LDP was included in the Council Forum Presentation as one of the LDPs which has been subject to significant delay.

A total of 22 lots on this LDP have frontages of 7.5m or less. In this regard, the following additional provisions have been recommended for inclusion on this LDP;

- a) Articulation in the dwelling façade (i.e. varied wall setbacks);
- b) A mix of building materials, colours and finishes (e.g. render, brick, cladding);
- c) Major habitable room openings, incorporating large windows to provide street surveillance;
- d) Roof forms that incorporate either gables, eaves, veranda or a feature portico; and
- e) The wall plate height on the front elevation shall be a minimum of 28 courses.

City Officers have reviewed these provisions and believe that they will help contribute to achieving a better quality of streetscape and provide a mix of housing designs.

There are 8 lots on the LDP between 7.5 metres and 10 metres in width. No additional provisions have been applied to these lots.

# Quiet House Design

The draft LDP specifies quiet house design provisions to mitigate noise transfer between buildings on narrow lots (7.5m wide or less). The proposed provisions are consistent with those that have been applied to other LDPs within the City of Kwinana containing narrow lots.

# **Conclusion**

The LDP will be a single point of reference that will provide clarity and certainty to builders, property owners and City Officers.

# **LEGAL/POLICY IMPLICATIONS:**

For the purpose of Councillors considering financial or impartiality interests, the land owner is Peet Limited and Department of Housing Joint Venture, and the applicant is Creative Design and Planning.

The following strategic and policy based documents were considered in assessing the application;

- City of Kwinana Town Planning Scheme No. 2
- State Planning Policy No. 3.1 (*Residential Design Codes of Western Australia*)
- Liveable Neighbourhoods Operational Policy
- Local planning and other related policies.

# FINANCIAL/BUDGET IMPLICATIONS:

There are no financial or budget implications as a result of this application.

# **ENVIRONMENTAL IMPLICATIONS:**

The LDP encourages the use of passive solar urban design. Quiet house design provisions are included in the LDP.

# STRATEGIC/SOCIAL IMPLICATIONS:

LDPs allow for variations to the Scheme and R-Codes which take into account specific site characteristics and configuration of lots, particularly smaller lots. The use of such mechanisms is common practice, and is encouraged to allow for the most optimal form of urban development to occur.

# **RISK IMPLICATIONS:**

Council approves development under its Town Planning Scheme to meet its statutory obligations and facilitate proper and orderly development of the municipality. The draft LDP seeks to ensure the provisions on LDPs are appropriate and LDPs facilitate development.

# COUNCIL DECISION 324 MOVED CR S LEE

# SECONDED CR R ALEXANDER

That Council approves the Local Development Plan for Stage 36 Wellard Village, Wellard (as per Attachments B and C), pursuant to Clause 52(1)(a) of Schedule 2 – Deemed Provisions for Local Planning Schemes of the Planning and Development (Local Planning Schemes) Regulations 2015.

> CARRIED 7/0

# ATTACHMENT A - LOCATION PLAN

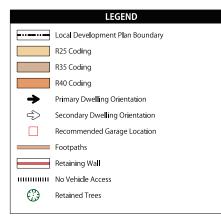


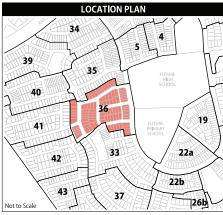


# LOCAL DEVELOPMENT PLAN

Stage 36, The Village at Wellard Page 1 of 2

A Peet Limited and Housing Authority Joint Venture Project





#### ENDORSEMENT OF REGISTERED TOWN PLANNER This Local Development Plan has been adopted by Council and signed by the

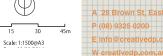
Principal Planner.



The requirement to consult with adjoining or other land owners to vary the Residential Design Codes in accordance with the Local Development Plan is not required except where variations to the provisions of the Local Development Plan are sought.

Planning Approval is not required, but a Building Permit is required, for the construction of a dwelling on any lot within the area covered by the Local Development Plan (including lots with a land area less than 260m) except where variations to the provisions of the Local Development Plan are sought.







# **ATTACHMENTB**

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Copyright Creative Design & Planning, No part of this plan may be reproduced in any form without pitor consent from CDP. All care has been take In preparation of this plan but no responsibility to taken for any errors or omisures and its subject to change Areas and dimensions shown on plan are subject to final survey, cartageway depited on the are degrammatic only.

#### LDP PROVISIONS - VILLAGE AT WELLARD STAGE 36

The provisions addressed below and on the reverse plan relate to Stage 36 within The Village at Wellard Estate, Wellard.

The requirements of the Residential Design Codes (R-Codes) apply unless otherwise provided for below.

The following standards represent variations to the R-Codes and constitute 'Deemed-to-Comply' requirements pursuant to the Codes.

# **1. R-CODE VARIATIONS**a) Minimum Open Space\*:

 i.	R25:	40%
ii.	R35 and R40:	35%

2. S	ETBACK PROVISIONS						
		Minimum	Maximum				
a)	Dwelling: i. Primary Street: - <i>R25:</i> - <i>R35 and R40:</i> ii. Rear Laneway:	3.0m 2.0m Nil	4.0m 4.0m -				
b)	Garage Setbacks: i. Primary Street: ii. Rear Laneway: iii. Secondary Street:	4.5m 0.5m Nil	- 1.5m -				
c)	Boundary Walls: (Parapets)	For all R35 and R40 lots and lots with a frontage of 10m or less, lot boundary walls are permitted to both side boundaries for a maximum length prescribed by the front and rear setback requirements (with the exception of side street boundaries).					

#### NOTES – MINIMUM OPEN SPACE

#### \*NB:

- For R25 lots, minimum open space may be reduced to 40%, subject to the provision of a 30m<sup>2</sup> Outdoor Living Area.
- For R35 and R40 lots, minimum open space may be reduced to 35%, subject to the provision of a 20m<sup>2</sup> Outdoor Living Area.
- In both instances a minimum dimension of 4m is required with two thirds of this area uncovered and located behind the street setback area.

#### 3. BUILDING FORM & ORIENTATION

- a) The design of dwellings shall include an articulated front elevation in the direction of the 'Primary Dwelling Orientation' arrow shown on the Local Development Plan. The front elevation shall consist of at least one major opening to a habitable room overlooking the 'Primary Dwelling Orientation'.
- b) The design of dwellings on applicable lots shall include a side elevation, which has at least one major opening facing the direction of the 'Secondary Dwelling Orientation' arrow shown on the Local Development Plan.

The part of the dwelling which includes the required major opening shall be well articulated and its view not obstructed by visually impermeable fencing.

# LOCAL DEVELOPMENT PLAN

Stage 36, The Village at Wellard Page 2 of 2

A Peet Limited and Housing Authority Joint Venture Project

- c) Dwellings on Lots 1360 1367, 1379 1386 and 1431 1436 are to provide an appropriate, high quality interface with the surrounding stree:scape, through the use of the following architectural features:
  - i. Articulation in the dwelling façade (i.e. varied wall setbacks);
  - A mix of building materials, colours and finishes (e.g. render, brick, cladding);
  - Major habitable room openings, incorporating large windows to provide street surveillance;
  - iv. Roof forms that incorporate either gables, eaves, veranda or a feature portico; and
  - v. The wall plate height on the front elevation shall be a minimum of 28 courses.
- d) Where possible, dwellings are to be designed to take advantage of northern solar orientation.
- e) A 4m<sup>2</sup> store room shall be provided for all single dwellings on lots with a frontage of 7.5m in accordance with the requirements of Clause 5.4.5 C5.1 of the Residential Design Codes.

#### 4. VEHICULAR ACCESS & GARAGES/CARPORTS

- a) All garages are to have doors to enclose them.
- b) For 10m wide front loaded lots, garage doors and supporting structures are permitted to be up to 6m wide when setback more than 1.0m behind the building facade.
- c) Recommended garage locations apply to lots identified on the Local Development Plan; this referencing the side of the lot to which the garage location is recommended. Recommended garage locations do not prescribe boundary walls.

#### 5. UNIFORM ESTATE BOUNDARY FENCING

a) Any Estate provided fencing/retaining on private lots shall not be modified without written approval from the City and shall be maintained as visually permeable by landowners where applicable.

#### 6. INCIDENTAL DEVELOPMENT

a) Outbuildings are to be screened from public view unless constructed from the same materials as the dwelling.

#### 7. ACOUSTICS

DRAF1

 a) The following noise requirements will be met for Lots 1360 – 1367, 1379 – 1386 and 1431 – 1436:

<ul> <li>a) Walls:</li> <li>brick.         <ul> <li>Each brick must be laid with all joints fillec solid with mortar;</li> <li>Any alternatives are to satisfy Rw 50 airborne acoustic rating.</li> </ul> </li> <li>For the wall on the zero lot boundary:         <ul> <li>Cavity is to be kept clean so that the bricklayer is to work neatly and minimise mortar droppings and the like. Any mortar that drops onto the</li> </ul> </li> </ul>	BUILDING ELEMENTS	REQUIREMENTS
anti-vibration ties is to be cleaned off immediately;	a) Walls:	<ul> <li>minimum 90mm thick brick / 50mm cavity/ 90mm thick brick.</li> <li>Each brick must be laid with all joints fillec solid with mortar;</li> <li>Any alternatives are to satisfy R<sub>W</sub> 50 airborne acoustic rating.</li> <li>For the wall on the zero lot boundary:</li> <li>Cavity is to be kept clean so that the bricklayer is to work neatly and minimise mortar droppings and the like. Any mortar that drops onto the anti-vibration ties is to be cleaned off</li> </ul>

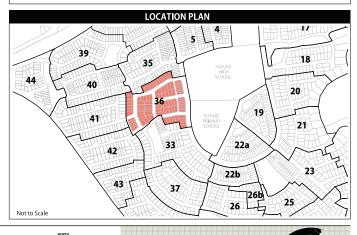
#### The inside leaf of brickwork is to be finished with 13mm thick cement render (i.e. not direct stick plasterboard): After completing construction of the wall and assuming the neighbouring lot is vacant, the wall is to be flush so that any mortar does not protrude the line of the brickwork. • Windows to be minimum 4mm thick glass in high quality residential grade frame achieving minimum Rw b) Windows: + Ctr 23 acoustic rating. Ceilings to be minimum 10mm thick plasterboard with R 2.0 insulation laid above, between the ceiling joists. Alternative roof/ceiling construction to achieve c) Roof/ Ceiling: minimum R<sub>w</sub> 42. • Eaves are to be enclosed with minimum 4mm thick fibre cement sheeting. Any fans, air-conditioning or the like must be selected on the basis of quiet operation; Air-conditioning units are to be: Roof mounted on appropriate anti-vibration mounts and shall be located as central as practicable on the lot to maximise distance and d) Mechanical: line of site to adjoined dwellings; or Unit to be no more than 1.5m above ground level 0 and located so that there is a dividing fence between dwellings (e.g. within alcove or rear courtyard).

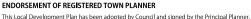
#### 8. NOTIFICATION TO PROSPECTIVE PURCHASERS

a) The Developer is required to give prospective purchasers a complete copy of all the requirements of this Local Development Plan prior to Offer and Acceptance being made.

The requirement to consult with adjoining or other land owners to vary the Residential Design Codes in accordance with the Local Development Plan is not required except where variations to the provisions of the Local Development Plan are sought.

Planning Approval is not required, but a Building Permit is required, for the construction of a dwelling on any lot within the area covered by the Local Development Plan (including lots with a land area less than 260m) except where variations to the provisions of the Local Development Plan are sought.





his Local Development Plan has been adopted by Council and signed by the Principal Planner.

SIGNATURE: \_\_\_\_\_ DATE: \_\_\_\_\_ DATE: \_\_\_\_\_

A 28 Brown St, East I A 28 Brown St, East I P (08) 9325 0200 E info@creativedp.co W creativedp.com.au



# ATTACHMENTC

cil and signed by the Principal Planner.

# 17.2 Donaldson Road Acquisition – "Taking Order"

# SUMMARY:

As part of the development of the Sims Metal Facility on a portion of Lot 100 Donaldson Road in the Kwinana Industrial Area (KIA), road access to the site, leased from LandCorp, was required to be constructed. To facilitate this road being able to function as a public road and provide a much needed north – south link within the KIA, the City agreed with LandCorp to contribute \$450,000, being the difference in construction cost between a private road and a public road standard. At the 11 February 2015 Ordinary Council Meeting, Council resolved, item 15.1 – 'Funding Contribution for Construction of Donaldson Road Extension':

# That Council:

- 1. Authorise the required budget variations to the Adopted Budget for 2014/2015 as outlined in the report be approved to facilitate the construction of an extension to Donaldson Road to connect with Leath Road.
- 2. Authorise the Chief Executive Officer to negotiate to negotiate and executeany associated agreements with Landcorp to give effect to the construction of an extension to Donaldson Road to connect with Leath Road under the terms entertained in this report.

CARRIED 8/0

The Council resolution did not include requirements for dedicating the relevant land as a public road outlined in section 56 of the Land Administration Act 1997. A council resolution is now required to request to the Minister to dedicate the land for use as a public road. It is the City Officer's understanding after consultation with the Department of Land Officers, that the Council resolution must include the following approval:

- 1. Request to the Minister of Lands that the land acquired for use by the public as a road under the care, control and management of the City of Kwinana indicated on DP 407762, be dedicated as a road in accordance with section 56 of the Land Administration Act 1997.
- 2. Accept liability and indemnify the Minister against any claim for compensation in an amount equal to the amount of all costs and expenses reasonably incurred by the Minister of Lands in considering and granting the request.
- 3. Request the Department of Planning comments in relation to the dedication of land as road.
- 4. Authorise the Chief Executive Officer to execute the letter of indemnity necessary to commence the Taking by Agreement process stating that the City of Kwinana agrees that it is responsible for arranging and securing all necessary funding required to meet any compensation payable pursuant to Parts 9 and 10 of the Land Administration Act 1997, as well as any other costs that may be payable, in relation to the acquisition of rights and interests in the lot for the purpose of dedication as road.

17.2 DONALDSON ROAD ACQUISITION - "TAKING ORDER"

# **OFFICER RECOMMENDATION:**

That Council:

- 1. Request to the Minister of Lands that the land acquired for use by the public as a road under the care, control and management of the City of Kwinana indicated on DP 407762, be dedicated as a road in accordance with section 56 of the Land Administration Act 1997.
- 2. Accept liability and indemnify the Minister against any claim for compensation in an amount equal to the amount of all costs and expenses reasonably incurred by the Minister of Lands in considering and granting the request.
- 3. Request the Department of Planning comments in relation to the dedication of land as road.
- 4. Authorise the Chief Executive Officer to execute the letter of indemnity necessary to commence the Taking by Agreement process stating that the City of Kwinana agrees that it is responsible for arranging and securing all necessary funding required to meet any compensation payable pursuant to Parts 9 and 10 of the Land Administration Act 1997, as well as any other costs that may be payable, in relation to the acquisition of rights and interests in the lot for the purpose of dedication as road.

# NOTE: AN ABSOLUTE MAJORITY OF COUNCIL IS REQUIRED

# **DISCUSSION:**

The extension of Donaldson Road will connect with Leath Road and will be a strategic and important road that will provide a vital north-south link between two disconnected and densely built up industrial areas within the Kwinana Industrial Area (KIA). This road link has long been identified as a necessary north – south connection.

For the land to be a dedicated as a public road, the Department of Lands require the City of Kwinana to formally resolve to facilitate road dedication actions pursuant to section 56 of the Land Administration Act 1997.

Once the actions are carried out by Council by formal resolution, the Department of Lands will refer this dedication of road to the native title section to proceed with the taking process and that will involve a submission to the Department of Lands Director General and advertising in a state wide newspaper for 60 days, prior to lodgement of the taking and road dedication documents.

# LEGAL / POLICY IMPLICATIONS:

# Land Administration Act 1997 Section 56. Dedication of land as road

- (1) If in the district of a local government
  - (a) land is reserved or acquired for use by the public, or is used by the public, as a road under the care, control and management of the local government; or

# 17.2 DONALDSON ROAD ACQUISITION - "TAKING ORDER"

- (b) in the case of land comprising a private road constructed and maintained to the satisfaction of the local government
  - (i) the holder of the freehold in that land applies to the local government, requesting it to do so; or
  - (ii) those holders of the freehold in rateable land abutting the private road, the aggregate of the rateable value of whose land is greater than one half of the rateable value of all the rateable land abutting the private road, apply to the local government, requesting it to do so;
- or
- (c) land comprises a private road of which the public has had uninterrupted use for a period of not less than 10 years, and that land is described in a plan of survey, sketch plan or document, the local government may request the Minister to dedicate that land as a road.
- (2) If a local government resolves to make a request under subsection (1), it must
  - (a) in accordance with the regulations prepare and deliver the request to the Minister; and
  - (b) provide the Minister with sufficient information in a plan of survey, sketch plan or document to describe the dimensions of the proposed road.
- (3) On receiving a request delivered to him or her under subsection (2), the Minister must consider the request and may then
  - (a) subject to subsection (5), by order grant the request; or
  - (b) direct the relevant local government to reconsider the request, having regard to such matters as he or she thinks fit to mention in that direction; or
  - (c) refuse the request.
- (4) On the Minister granting a request under subsection (3), the relevant local government is liable to indemnify the Minister against any claim for compensation (not being a claim for compensation in respect of land referred to in subsection (6)) in an amount equal to the amount of all costs and expenses reasonably incurred by the Minister in considering and granting the request.
- (5) To be dedicated under subsection (3)(a), land must immediately before the time of dedication be
  - (a) unallocated Crown land or, in the case of a private road, alienated land; and
  - (b) designated in the relevant plan of survey, sketch plan or document as having the purpose of a road.
- (6) If land referred to in subsection (1)(b) or (c) is dedicated under subsection (3)(a), a person with an interest in that land (including a person who has the benefit of an easement created under section 167A of the TLA) is not entitled to compensation because of that dedication.

[Section 56 amended by No. 59 of 2000 s. 16.]

# FINANCIAL/BUDGET IMPLICATIONS:

There are no financial implications identified as a result of this report.

# ASSET MANAGEMENT IMPLICATIONS:

There are no asset management implications identified as a result of this report.

17.2 DONALDSON ROAD ACQUISITION - "TAKING ORDER"

# **ENVIRONMENTAL IMPLICATIONS:**

There are no environmental implications identified as a result of this report.

# STRATEGIC/SOCIAL IMPLICATIONS:

There are no strategic/social implications identified as a result of this report.

# **RISK IMPLICATIONS:**

If the Council do not support the approval to request to the Minister to dedicate the relevant land as road then there will be no north south connection which has been identified as necessary in the Kwinana Industrial Area.

# **COUNCIL DECISION**

325

MOVED CR S MILLS

# SECONDED CR R ALEXANDER

That Council:

- 1. Request to the Minister of Lands that the land acquired for use by the public as a road under the care, control and management of the City of Kwinana indicated on DP 407762, be dedicated as a road in accordance with section 56 of the Land Administration Act 1997.
- 2. Accept liability and indemnify the Minister against any claim for compensation in an amount equal to the amount of all costs and expenses reasonably incurred by the Minister of Lands in considering and granting the request.
- 3. Request the Department of Planning comments in relation to the dedication of land as road.
- 4. Authorise the Chief Executive Officer to execute the letter of indemnity necessary to commence the Taking by Agreement process stating that the City of Kwinana agrees that it is responsible for arranging and securing all necessary funding required to meet any compensation payable pursuant to Parts 9 and 10 of the Land Administration Act 1997, as well as any other costs that may be payable, in relation to the acquisition of rights and interests in the lot for the purpose of dedication as road.

CARRIED BY AN ABSOLUTE MAJORITY OF COUNCIL 7/0

# **18 Councillor Reports**

# 18.1 Councillor Ruth Alexander

Councillor Ruth Alexander reported that she had attended Peter McKenzie's Retirement Function and that it had been a very pleasant and fun occasion.

Councillor Alexander advised that she had attended the Kwinana Adventure Playground Site Tour and that it was amazing to see what is happening there, it is absolutely fabulous, the trees look magnificent and she is really looking forward to the opening.

# 18.2 Councillor Sandra Lee

Councillor Sandra Lee reported that she attended a bus tour with the South West Reference Group and they visited various sites around Cockburn and the offroad vehicle area in Kwinana, which she further reported they have great plans to try upgrade the area so it is more user friendly and that the bush areas are more protected. Councillor Lee visited Manning Park as part of the tour also and commented that they had received a grant and built a walkway with a panoramic view, which she thought would be very nice to see at Sloans Reserve.

Councillor Lee advised that she had attended Peter McKenzie's Retirement Function and wished him good luck.

Councillor Lee mentioned that she had attended the Kwinana Adventure Playground Site Tour and that it is very nice, will make many children happy and will be an asset to the community.

# **18.1 Councillor Bob Thompson**

Councillor Bob Thompson reported that he attended the bus tour with the South West Reference Group of Cockburn and Kwinana, looking at how to technically enhance our environment.

# **18.1 Councillor Dennis Wood**

Councillor Dennis Wood reported that he had attended the Kwinana Adventure Playground Site Tour.

# **19 Response to Previous Questions**

Questions taken on notice at the Ordinary Council Meeting held on 10 August 2016.

# 19.1 Mr Robert White, Mandogalup

#### Question 1

Considering that the Rockingham and Cockburn Councils have vigorously opposed the intrusion of the Western Trade Coast Buffer into their areas, why are Kwinana Councillors supporting its introduction when the Parliamentary Inquiry of 2012 showed that Alcoa could not prove that the buffer was required and that the Council stood to lose millions of dollars in future rateable residential housing?

#### <u>Response</u>

The *Kwinana Air Quality Buffer* and *Alcoa Residue Disposal Area (RDA) Buffer* has been the subject of a number of reports prepared by the State government, over a period of approximately 20 years, which sought to establish an integrated land use and environment buffer around the Kwinana Industrial Area.

The extent of the buffer was extensively investigated by the State Administrative Tribunal in Wattleup Road Development Company Pty Ltd and Western Australian Planning Commission [2014] WASAT 159 which was recently affirmed in Wattleup Road Development Co Pty Ltd v State Administrative Tribunal (No.2)[2016] WASC 279.

The City's position in relation to the extent of the buffer around the Alcoa RDA has been generally in accordance with the findings of the various reports and recommendations of the State Government and State Administrative Tribunal (SAT) for a number of years. The Western Trade Coast Protection Area (*WTCPA*) Bill is consistent with the State's recent recommendations concerning the width of the buffer and the existing zoning of the land, and, on this basis the City has supported the WTCPA Bill.

#### Question 2

Did the Councillors consider the impact on the assets and lives of ratepayers when they offered support to this legislation?

#### <u>Response</u>

The City's position in relation to the extent of the buffer around the Alcoa RDA has been generally consistent with the findings of the various reports and recommendations of the State Government and State Administrative Tribunal for a number of years. The *WTCPA Bill* is consistent with the State's recent recommendations concerning the width of the buffer and the existing zoning of the land, and, on this basis the City has supported the WTCPA Bill.

#### Question 3

What do the residents of Kwinana get to off-set this massive loss of rateable lands?

# <u>Response</u>

The City presumes that this question is concerned with the State government's decision, in 2014, to not lift the *Urban Deferred* zoning over the land within the 1.5km Alcoa RDA buffer, thereby, preventing this land from being developed for urban purposes.

As the pre-eminent planning authority in the State, responsible for good and proper planning, the decision of the Western Australian Planning Commission (WAPC) is respected by the City. Whether or not this affects rateable income of the City is not a relevant planning consideration and a matter we are precluded from taking into account.

It is worth noting that the State Government's strategic planning document, "Perth and Peel @ 3.5 million" indicates that the State government's vision for the land inside the 1.5 kilometre buffer is "Industrial Investigation".

# 19.2 Mrs Margaret de Haer, Mandogalup

#### Question 1

Why have my rates increased this year by 81.97%? In 2015 the rates were \$1,975.23 in 2016 they are \$3,594.47 making this an increase of \$1,619.24.

#### <u>Response</u>

On the 15 January 2016 the City wrote to a number of land owners, including Mrs de Haer, explaining that the City was undertaking a review of the valuation methodology applied to properties in the City. During this review a number of properties being rated as unimproved value, were identified as possibly no longer being used for rural purposes. A "Land Use Declaration Form" was sent with the letter. Mrs de Haer returned the form declaring that her property was no longer used for rural purposes. The City also provided a list of 12 frequently asked questions with the letter.

The City wrote to Mrs de Haer again on 23 March 2016 acknowledging receipt of her declaration and that as a result a report would go to Council recommending that the valuation methodology for her property be changed from unimproved value (UV) to gross rental value (GRV), as her property was no longer used for rural purposes. Council approved these changes, and forwarded the change of valuation methodology request to the Minister for Local Government for approval. The Minister approved the request and the changes took effect from 1 July 2016.

Mrs de Haer's property was 1 of 67 properties that changed from UV to GRV as a result of this review. Of those 67 properties, only 9 resulted in rate increases. The balance received rate reductions. Mrs de Haer's increase is due to the Valuer General's valuation taking into account the fact that her property has two houses on it.

## Question 2

What has changed in the last year in Local Government and State Government planning to account for the zoning change of our property from rural to improved special residential? We are still not connected to the metro water scheme, sewerage system, we are unable to subdivide our property and we live inside of an Air Quality Buffer Zone (which has been forced on us) that prevents our land from being developed as residential.

## <u>Response</u>

The **zoning** for the de Haer property has not changed, it is still zoned rural. The **differential rating category** has changed from UV Rural to GRV Improved Special Residential. The rating category is determined by land use and zoning and it was determined that Improved Special Residential was the most appropriate rate category that the property applied. Following are the characteristics and the objects and reasons the City has determined for the GRV rate category Improved Special Residential:

#### Proposed Characteristics

This differential rate category imposes a differential general rate on land valued on a gross rental value basis, which is:

- (a) zoned for the purpose of:
  - (i) Special Rural under Town Planning Scheme No 2 and is not vacant land; or
  - (ii) Urban or Urban Deferred under the Metropolitan Region Scheme and is not vacant land; or
  - (iii) Rural A under Town Planning Scheme No 2 and is not vacant land; or
  - *(iv)* Rural Water Resource under Town Planning Scheme No 2 and is not vacant land; or
  - (v) Development under Town Planning Scheme No 2 and is not vacant land; or
  - (vi) Park, Recreation and Drainage under Town Planning Scheme No 2 and is not vacant land; or

- (b) held or used for residential purposes under a Master Plan adopted pursuant to Part 3 of the Hope Valley-Wattleup Redevelopment Act 2000; and
- (c) held or used for residential purposes under the zoning referred to in paragraphs (a) or (b).

# Proposed Objects and Reasons

The object of this rate category is to provide a lower differential rate for proposed characteristics under Improved Special Residential (a) (i) to (vi) which is consistent with access to and provision of services to residential properties in a rural setting.

The reason for this rate is to reflect the lower demand on City resources, such as, lower impacts on transport infrastructure, when compared to the other GRV differential rating categories. It is also lower than vacant land as the City is endeavouring to encourage landowners to develop vacant land.

The proposed rate in the dollar for this category is 6.385 cents, with a minimum payment of \$943. It will be applied to 721 of the City's rateable properties and deliver 3.16% of the proposed rate income.

# 19.3 Mrs Jenny Swift, Casuarina

### Question 1

Why has Alcoa been able to destroy the township and community of Mandogalup and turn it into a one road racing track?

### Response

As part of the closure of Postans Road due to the planned expansion of Alcoa operations, detailed traffic modelling of the local road network was undertaken to determine the effect of Postans Road closure on the other local roads. The traffic modelling did not identify any major impacts as a result of Postans Road closure, however, the City of Kwinana has undertaken various road upgrade works over an extended period between 2010 and 2015 to improve the condition and geometry of roads that were affected by Postans Road closure to better cater for the added traffic volumes. Some examples of these projects are Anketell Road realignment between Mandogalup Road and McLaughlan Road and the upgrade of Sayer Road.

# Question 2

Why was Postan Road closed? Even residents of Kwinana are in a line of thirty cars trying to turn right in the evening or afternoon at Mandogalup Road turning onto Anketell Road.

### **Response**

Postans Road was closed upon request by Alcoa to allow for the expansion of Alcoa operations in 2009. As part of the developments within LandCorp's Latitude 32 a new north – south link road is planned to be constructed. This road will be an alternative to Mandogalup Road and once it is operational, it is anticipated that the majority of non-local traffic will use this road instead of Mandogalup Road resulting in significant reduction of traffic volume along Mandogalup Road.

A traffic survey was conducted in January 2016, the volume of traffic on Mandogalup Road was around 2,600 vehicles per day in both directions which is well below the design capacity of that road.

# Question 3

Why isn't the speed limit not 60km/hr when there are 19 driveways active within 700 meters on Mandogalup Road turning onto Anketell Road?

## **Response**

The City of Kwinana requested from Main Roads WA (MRWA) to review the speed limit on Mandogalup Road in May 2013. The outcome of the review by MRWA resulted in the reduction of the posted speed from 80km/hr to 70km/hr in the southern section of Mandogalup Road. At the time of the review, MRWA were of the opinion that the existing 80km/hr in the mid section of Mandogalup Road was appropriate and would remain unchanged. There has been no significant change to the road environment since the review was conducted in 2013, therefore another speed review cannot be justified at this point in time. The speed along Mandogalup Road was surveyed in May 2013 and January 2016. The result of the survey showed a reduction of approximately 6km/hr in the operating speeds, however, the 85 percentile operating speed still remains higher than the posted speed and this issue was reported to WA Police for monitoring in January 2016.

# Question 4

Why does the White family have to pay \$8,359.76 to the City of Kwinana in rates? This is excluding their home blocks on bush and paddocks that do not even house a rubbish bin.

### **Response**

Should Mrs Swift or the White family wish to contact the City's Rates Department with specific details of the properties in question, we would be more than happy to provide an explanation of the reasons for the rating of those properties.

## Question 5

How can land be deferred urban and change to a buffer zone overnight without consulting the land owners?

# Response

The *Kwinana Air Quality Buffer* and *Alcoa Residue Disposal Area (RDA) Buffer* have been the subject of a number of reports prepared by the State government, over a period of approximately 20 years, which sought to establish an integrated land use and environment buffer around the Kwinana Industrial Area.

The current zoning of the land in the *Metropolitan Region Scheme* (MRS) and the City of Kwinana's (The City) *Town Planning Scheme No. 2* (TPS 2) reflect the recommendations of these reports, as summarised below. The area included within the *Western Trade Coast Protection Area Bill 2015 (WTCPA Bill)* is consistent with the current zoning of the land.

- The *Review of the Kwinana Air Quality Buffer Position Paper* (WAPC, 2008) identified a 1km buffer around the Alcoa RDA.
- In December 2009, MRS Amendment 1114/33 was gazetted which rezoned land mostly outside of the 1km buffer from *Rural* to *Urban Deferred*.
- In October 2011, the Western Australian Planning Commission (WAPC) wrote to the City advising that it had extended the buffer area surrounding Alcoa's RDA by an additional 500 metres to 1.5 km. This reflected a further review of the Kwinana Air Quality Buffer in 2010.

 In 2011, property owners, Qube and Satterley lodged an application with the WAPC to lift the Urban Deferred zoning in the MRS over that part of their landholdings situated outside of the 1.5km buffer. This was finally approved by the WAPC in February 2014 (MRS Amendment 1260/27). The City's TPS 2 was rezoned concurrently with the lifting of urban deferment, resulting in land outside the 1.5km Alcoa RDA buffer being zoned Development.

# Question 6

Why are residents living in the area when it is so unhealthy?

# **Response**

The reasons why residents choose to live in any area is personal to them.

# Question 7

Why don't all the mining companies in the City of Kwinana pay rates?

# **Response**

Mining companies do pay rates in the City of Kwinana.

# Question 8

Why are my brothers 50-60 years of age still living in the area all their lives are still alive and my mother is 88 years old and has been in the area for 65 years before Alcoa, drinking the rain water and bore water?

# **Response**

The reasons why your family choose to live in the area is personal to them.

### Question 9

Why was Alcoa allowed to build their banks over the forty feet which was the plan 50 years ago to a height of 1,270.5ft higher on F Lake?

### **Response**

It is the City's understanding that development undertaken by Alcoa has been consistent with the legislation that applies to them.

### Question 10

Why was Alcoa allowed to destroy Postans house?

### **Response**

It is understood that the house in question was actually Mortimer House located on Postans Road. The heritage value of this house was considered as part of Scheme Amendment 89 and determined to be dealt with by the Council of the day by preservation and reuse of some of the materials within the Darius Wells Library and Resource Centre.

### Question 11

Why do the market gardeners grow so many above ground vegetables when the air and water are polluted? The vegetables are exported and sold all over Australia.

### **Response**

If residents are aware of pollution incidents affecting market gardeners then it is recommended that these are reported to the State Department of Health and Department of Water.

# Question 12

Why in December 2015 the City of Cockburn objected to the buffer zone and Western Trade Coast Protection Area (WTCPA) and City of Kwinana is backing Alcoa?

## **Response**

The *Kwinana Air Quality Buffer* and *Alcoa Residue Disposal Area (RDA) Buffer* has been the subject of a number of reports prepared by the State government, over a period of approximately 20 years, which sought to establish an integrated land use and environment buffer around the Kwinana Industrial Area.

The extent of the buffer was extensively investigated by the State Administrative Tribunal in Wattleup Road Development Company Pty Ltd and Western Australian Planning Commission [2014] WASAT 159 which was recently affirmed in Wattleup Road Development Co Pty Ltd v State Administrative Tribunal (No.2)[2016] WASC 279.

The City's position in relation to the extent of the buffer around the Alcoa RDA has been generally in accordance with the findings of the various reports and recommendations of the State Government and State Administrative Tribunal (SAT) for a number of years. The Western Trade Coast Protection Area (*WTCPA*) Bill is consistent with the State's recent recommendations concerning the width of the buffer and the existing zoning of the land, and, on this basis the City has supported the WTCPA Bill.

# 19.4 Mr Barry Sweeney, Kwinana

### Question 1

Was there noise restrictions put on Aldi's semi trailers coming in after midnight?

### Response

The Deputy Mayor referred the question to the Acting Director City Development.

The Acting Director City Development advised that he would need to take the question on notice to be able to have a look at the development approval, he did note that there were discussions about noise issues and recognising the immediacy of the residential lots.

## Further response from the City of Kwinana

In regards to noise generated on the site the development is required to comply with the requirements of the Environmental Protection (Noise) Regulations 1997 in regards to acceptable noise levels. In respect to the Aldi development a Noise Impact Assessment Report was prepared and submitted as part of the application process, a condition was placed on the development requiring compliance with the recommendations of this report. The Noise Impact Assessment Report addressed the following noise control measures required for the delivery dock:

- (a) Truck engines and refrigeration to be turned off during unloading.
- (b) Large truck deliveries to be restricted to the day/evening period only (i.e. between 0700 and 2200 hours Monday to Saturday, and 0900 and 2200 hours Sundays and Public Holidays).
- (c) Bakery deliveries can occur at any time under the provision engines are turned off during unloading.

The Environmental Protection (Noise) Regulations 1997 takes into account commercial, industrial and transport activity around the receiving noise premises. Therefore, residents in Meares Avenue are generally subjected to an additional 2-4dB to the standard assigned noise limits.

Should the development be found to be not complying with the requirements of the Environmental Protection (Noise) Regulations 1997 and Planning Approval conditions then the City may have grounds to instigate further action.

# Question 3

What conditions can be placed on that approval that the Council has power to do?

# **Response**

The Deputy Mayor referred the question to the Chief Executive Officer.

The Chief Executive Officer explained that in relation to your Aldi example, the Acting Director City Development is going to look into what conditions were placed on that approval that the City had power to put on, that can be looked at to see if they are complying to them.

# Further response from the City of Kwinana

The City is able to place conditions on the development in accordance with the provisions and requirements of the Town Planning Scheme. The conditions placed on the Aldi development covered noise, lighting, waste management, car parking and sealing requirements, landscaping, road upgrade requirements – Chisham Avenue on street parking bays, anti graffiti treatment, retention of trees on the site, storage of goods and materials occurring in designated areas, and drainage management. The majority of the conditions imposed required works to be undertaken as part of the building works and have been complied with to the City's satisfaction. In regards to noise, lighting and waste management these conditions apply for the continuation of the development. As such, should the development be found to be not complying with the requirements of these conditions the City may have grounds to take action.

# 19.5 Mr Steven de Haer, Mandogalup

# Question 1

What will the City of Kwinana do to allay the concerns of residents of Mandogalup in relation to the implementation of the Western Trade Coast Protection Area Legislation, and specifically regarding:

- Limits placed on how land can be used;
- Loss of value of assets taken in by the Kwinana Air Quality Buffer;
- The requirement for a buffer and the science behind its institution.

### **Response**

It is not known what the final form of the WTCPA legislation will take as the matter has been referred to the Environmental Protection Authority (EPA) and has not been debated in Parliament yet.

# Question 2

Will the City of Kwinana make representations to the Minister for Planning and the Department of State Development outlining these concerns? And report the results of these representations back to the residents?

## **Response**

The City will provide the Minister for Planning and Department of State Development with a copy of the adopted minutes containing the questions and answers raised.

There are a diverse range of concerns and positions held by owners and occupiers in Mandogalup and the City recommends each stakeholder make their own representations to the Minister for Planning and Department for State Development to ensure their concerns are reflected.

# 19.6 Mrs Margaret Donald, Mandogalup

#### Question 1

Why haven't the Kwinana Council kept their ratepayers in Mandogalup informed about the Alcoa buffer? We are still being treated like mushrooms.

#### Response

The community consultation in relation to the draft WTCPA legislation is being undertaken by the Department of State Development (the Department). Prior to the legislation being formally debated in Parliament, and to afford affected landowners and other stakeholders the opportunity to comment, the Department released the draft legislation and regulations for public comment in October 2015. This included the preparation of a fact sheet summarising the rationale and intent of the legislation.

The City did not undertake additional consultation with the community in preparing its response to the Department's request for comment. This was predominantly due to the State having made clear over a number of years, through a variety of planning instruments and strategies, what its intentions were with respect to the future land use for the area. The WTCPA legislation was seen as the formalisation of the State's position that was first articulated in September 2010 with the Western Australian Planning Commission's (WAPC) identification of a 1.5 kilometre separation between Alcoa's residue disposal area and future residential development.

This position of the WAPC has since been subject to a number of appeals through the State Administrative Tribunal where the science underpinning the State's position has been tested and which has not altered the separation distance to future residential development.

This was further reflected in May 2015 when the State released for public comment its peak strategic land use planning document entitled "Perth and Peel @ 3.5 million" which again indicated that the State government's vision for the land inside the 1.5 kilometre buffer was not residential development but rather designated to be "Industrial Investigation".

The community has the opportunity to provide feedback to members of Parliament during any future consideration or debate of the WTCPA legislation or to the Department of State Development.

# 20 Mayoral Announcements (without discussion)

Mayor Carol Adams reported that she had attended the Urban Development Institute of Australia (UDIA) Awards for Excellence Evening at the Crown and that it was wonderful to see several Kwinana developments coming home as category winners.

The Mayor advised that the Koorliny Arts Centre production of Spamalot is one of the best shows that she has seen there and further advised that the production has had sell out crowds and that it is good to see something of that nature at our arts centre.

20 MAYORAL ANNOUNCEMENTS (WITHOUT DISCUSSION) CONTINUED

The Mayor mentioned that she attended the Rockingham Kwinana Chamber of Commerce (RKCC) Regional Business Awards and was very pleased to announce that Rhys Heron, Manager Marketing and Communications for the City of Kwinana won the Judges Commendation Award and that she is very proud.

The Mayor reported that she had attended the Unveiling Bridget Norton Grow Sculpture in Wellard Village and mentioned that it is a lovely piece of work.

The Mayor advised that she had attended Peter McKenzie's Retirement Function and commented that he farewells the City after 27 years, 10 months and 2 weeks and passed on her best wishes for his future.

# 21 Matters Behind Closed Doors

Nil

# 22 Meeting Closure

The Mayor declared the meeting closed 7:46pm.